



City Commission Meeting - Budget Related

City Hall, Commission Chambers, 3rd Floor, 1700 Convention Center Drive

September 10, 2015

Mayor Philip Levine
Vice-Mayor Edward L. Tobin
Commissioner Michael Grieco
Commissioner Joy Malakoff
Commissioner Micky Steinberg
Commissioner Deede Weithorn
Commissioner Jonah Wolfson

City Manager Jimmy L. Morales
City Attorney Raul J. Aguila
City Clerk Rafael E. Granado

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ATTENTION ALL LOBBYISTS

Chapter 2, Article VII, Division 3 of the City Code of Miami Beach, entitled "Lobbyists," requires the registration of all lobbyists with the City Clerk prior to engaging in any lobbying activity with the City Commission, any City Board or Committee, or any personnel as defined in the subject Code sections. Copies of the City Code sections on lobbyists laws are available in the Office of the City Clerk. Questions regarding the provisions of the Code should be directed to the Office of the City Attorney.

To request this material in alternate format, sign language interpreter (five-day notice required), information on access for persons with disabilities, and/or any accommodation to review any document or participate in any city-sponsored proceedings, call 305.604.2489 and select 1 for English or 2 for Spanish, then option 6; TTY users may call via 711 (Florida Relay Service).

In order to ensure adequate public consideration, if necessary, the Mayor and City Commission may move any agenda item to an alternate meeting date. In addition, the Mayor and City Commission may, at their discretion, adjourn the Commission Meeting without reaching all agenda items.

AGENDA

1. Call to Order - 5:00 p.m.
2. Pledge of Allegiance
3. Requests for Additions, Withdrawals, and Deferrals

We are committed to providing excellent public service and safety to all who live, work, and play in our vibrant, tropical, historic community.

REGULAR AGENDA

R5 - Ordinances

R5A An Ordinance Amending Ordinance No. 1605, The Unclassified Employees Salary Ordinance Of The City Of Miami Beach, Florida, As Follows: Providing For The Classifications In Group VII, Comprised Of At-Will Employees Commonly Referred To As “Unclassified Employees”; Revising The Pay Range For The City Manager And The City Attorney To Reflect The 3 Percent Cost Of Living Adjustment That Went Into Effect October 1, 2014; Adjusting The Pay Range For The Assistant Director-Public Works, Auditor, Tax Auditor, Asset Manager, Assistant Director-Human Resources, Construction Manager, Management And Budget Analyst, Agenda Coordinator, Transportation Manager And Financial Analyst; Establishing The Following Newly Created Classifications: Assistant To The City Attorney, CAO Paralegal Specialist, Beach Maintenance Director, Administrative Officer-City Manager’s Officer, Administrative Officer-Planning Department, Assistant Emergency Management Director, Capital Projects Director For The Convention Center District, Assistant Director-Parking Services Compliance, Employee Benefits Manager, Fire Administrative Services Manager, Greenspace Division Director, Fire Inspection Supervisor, Fire Communications Manager, Procurement Contracting Analyst, Streets And Street Lighting Superintendent, Parks And Recreation Projects Coordinator, Parks And Recreation Project Supervisor, Clerk Of Boards, Emergency Management Technician, Police Accreditation Manager, Grants Management Specialist, Rapid Response Team And Excellence Program Assessor; Reclassifying From Development Coordinator To Marketing, Tourism And Development Manager; Grants Manager To Grants Officer, From City Surveyor To City Surveyor Manager, Chief Protection Analyst To Fire Protection Analyst Section Manager, From Streets, Lighting And Stormwater Superintendent To Stormwater Superintendent, Parks Superintendent To Greenspace Superintendent, From Procurement Coordinator To Procurement Contracting Officers I And II, Senior Procurement Specialist To Procurement Contracting Officer III And From Leasing Specialist To Real Estate Asset Specialist; Deleting The Following Obsolete Classifications: Affirmative Action Officer, Assistant Director-Neighborhood Services, Development And MBTV Director, Structural Engineer, Employment Supervisor, Historic Preservation Coordinator, PSCU Administrator, Quality Assurance Manager, Quality Assurance Officer, Quality Assurance Coordinator, Senior Business Manager, Housing Manager, Neighborhood Services Projects Administrator, Project Planner/Designer, Public Safety Communications Unit Director, Senior Code Compliance Administrator, Implementation Services Manager, Special Events Liaison, Police Public Information Officer, Elder Affairs Coordinator, Grants Manager, Development Coordinator And Grants Specialist, Requiring That The City Commission Be Informed Whenever An Unclassified Employee Is Hired At An Annual Salary Of \$150,000 Or More; And Providing For Repealer, Severability, And An Effective Date.

First Reading

(Sponsored by Commissioner Michael Grieco)
(Legislative Tracking: Human Resources)

- R5B An Ordinance Amending The Code Of The City Of Miami Beach, By Amending Chapter 106, Entitled "Traffic And Vehicles," By Amending Article II, Entitled "Metered Parking," By Amending Division 1, Entitled "Generally," By Amending Section 106-55, Entitled "Parking Rates, Fees, And Penalties;" By Amending Parking Meter Rates And Time Limits; Municipal Parking Garage And Preferred Parking Lot Rates And Penalties; Regulations Regarding A Facility Specific Monthly Parking Permit Program, Reserved/Restricted Commercial On-Street Permit Parking, And Valet Storage Spaces; And Amending The Regulations And Fees For Metered Parking Space Rental And Parking Space Removal; Amending The Regulations Regarding The Residential Parking Program; Amending The Exceptions To Section 106-55 To Provide For A Mobile Phone Payment Service And Eliminating The Smart Card Program; And Establishing A Residential Parking Visitor Permit; Providing For Codification, Repealer, Severability, And An Effective Date. **First Reading**
(Sponsored by Commissioner Deede Weithorn)
(Legislative Tracking: Parking)
- R5C An Ordinance Amending Appendix A, Entitled "Fee Schedule", To Chapter 110 Of The Miami Beach City Code, "Utilities," Article IV, Entitled "Fees, Charges, Rates And Billing Procedure," Division 2, Entitled "Rates, Fees And Charges," Section 110-166, Entitled "Schedule Of Water Rates And Tapping Charges," And Section 110-168, Entitled "Sanitary Sewer Service Charge," To Increase The Water And Sanitary Sewer Rates By The Same Percentage Enacted By Miami-Dade Water And Sewer Department (WASD); Pursuant To Sections 110-166 And 110-168; Providing For Codification, Repealer, Severability, And An Effective Date. **First Reading**
(Sponsored by Commissioner Jonah Wolfson)
(Legislative Tracking: Public Works)

R7 - Resolutions

- R7A1 A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.7092 Mills For General Operating Purposes, Which Is Twelve And Nine-Tenths Percent (12.9%) More Than The "Rolled-Back" Rate Of 5.0584 Mills; And 2) The Debt Service Millage Rate Of 0.2031 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2015/16, On Wednesday, September 30, 2015 At 5:01 p.m. **5:01 p.m. First Reading Public Hearing**
(Budget & Performance Improvement)
- R7A2 A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service, And Special Revenue Funds For Fiscal Year 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:01 p.m. **5:01 p.m. First Reading Public Hearing**
(Budget & Performance Improvement)
- R7B1 A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Rate Of 1.0093 Mills For Fiscal Year (FY) 2015/16 For The Normandy Shores Local Government District, Which Is One And Four Tenths Percent (1.4%) More Than The "Rolled-Back" Rate Of 0.9956 Mills, Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. **5:02 p.m. First Reading Public Hearing**
(Budget & Performance Improvement)

R7B2 A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. **5:02 p.m. First Reading Public Hearing**
(Budget & Performance Improvement)

R7C A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2015/16-2019/20 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:03 p.m. **5:03 p.m. First Reading Public Hearing**
(Budget & Performance Improvement)

End of Agenda

R5
ORDINANCES

COMMISSION ITEM SUMMARY

Condensed Title:

An ordinance of the Mayor and City Commission of the City of Miami Beach, Florida, amending Ordinance No. 1605, the Unclassified Employees Salary Ordinance; establishing new and abolishing obsolete classifications and changing pay grades for a selected few that more accurately reflect incumbents' roles and competitiveness in the labor market; repealing all ordinances in conflict; providing for severability, an effective date and codification.

Key Intended Outcome Supported:

Ensure expenditure trends are sustainable over the long term.

Item Summary/Recommendation:

The City of Miami Beach has five classified service employee groups represented by bargaining units, one employee group comprised of classifications in the classified service not covered by a bargaining unit and one group comprised of at-will employees, commonly referred to as unclassified employees. The City of Miami Beach has approximately 400 employees in the unclassified salary group.

At the September 30, 2014 meeting, the City Commission adopted Ordinance 2014-3896, which was that most recent amendment to Ordinance Number 1605, "The Unclassified Employees Salary Ordinance of the City of Miami Beach."

Since the adoption of Ordinance 2014-3896, organizational changes and work demands have led to the creation of new classifications, the elimination of many and corrections to the pay grade for several classifications. The subject ordinance includes the requirement that the City Commission continue to be informed whenever an unclassified employee is hired at an annual salary of \$150,000 or more.

The Administration recommends ratification of the classifications and organizational changes reflected in the ordinance, and that the City Commission set the ordinance for second reading and public hearing September 30, 2015.

Advisory Board Recommendation:

Financial Information:

Source of Funds:	Amount	
		1
	2	
	3	
OBPI	Total	

Financial Impact Summary:

City Clerk's Office Legislative Tracking:

Sylvia Crespo-Tabak, Human Resources Director

Sign-Offs:

Department Director Sylvia Crespo-Tabak <i>sc-t</i>	Assistant City Manager Mark Taxic <i>MT</i>	City Manager Jimmy L. Morales <i>JLM</i>
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MIAMIBEACH

AGENDA ITEM RSA
DATE 9-10-15

MIAMI BEACH

City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMISSION MEMORANDUM

TO: Mayor Philip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: September 10, 2015

SUBJECT: **AN ORDINANCE OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AMENDING ORDINANCE NO. 1605, THE UNCLASSIFIED EMPLOYEES SALARY ORDINANCE OF THE CITY OF MIAMI BEACH, FLORIDA, AS FOLLOWS: PROVIDING FOR THE CLASSIFICATIONS IN GROUP VII, COMPRISED OF AT-WILL EMPLOYEES COMMONLY REFERRED TO AS "UNCLASSIFIED EMPLOYEES"; REVISING THE PAY RANGE FOR THE CITY MANAGER AND THE CITY ATTORNEY TO REFLECT THE 3 PERCENT COST OF LIVING ADJUSTMENT THAT WENT INTO EFFECT OCTOBER 1, 2014; ADJUSTING THE PAY RANGE FOR THE ASSISTANT DIRECTOR-PUBLIC WORKS, AUDITOR, TAX AUDITOR, ASSET MANAGER, ASSISTANT DIRECTOR-HUMAN RESOURCES, CONSTRUCTION MANAGER, MANAGEMENT AND BUDGET ANALYST, AGENDA COORDINATOR, TRANSPORTATION MANAGER AND FINANCIAL ANALYST; ESTABLISHING THE FOLLOWING NEWLY CREATED CLASSIFICATIONS: ASSISTANT TO THE CITY ATTORNEY, CAO PARALEGAL SPECIALIST, BEACH MAINTENANCE DIRECTOR, ADMINISTRATIVE OFFICER-CITY MANAGER'S OFFICER, ADMINISTRATIVE OFFICER-PLANNING DEPARTMENT, ASSISTANT EMERGENCY MANAGEMENT DIRECTOR, CAPITAL PROJECTS DIRECTOR FOR THE CONVENTION CENTER DISTRICT, ASSISTANT DIRECTOR-PARKING SERVICES COMPLIANCE, EMPLOYEE BENEFITS MANAGER, FIRE ADMINISTRATIVE SERVICES MANAGER, GREENSPACE DIVISION DIRECTOR, FIRE INSPECTION SUPERVISOR, FIRE COMMUNICATIONS MANAGER, PROCUREMENT CONTRACTING ANALYST, STREETS AND STREET LIGHTING SUPERINTENDENT, PARKS AND RECREATION PROJECTS COORDINATOR, PARKS AND RECREATION PROJECT SUPERVISOR, CLERK OF BOARDS, EMERGENCY MANAGEMENT TECHNICIAN, POLICE ACCREDITATION MANAGER, GRANTS MANAGEMENT SPECIALIST, RAPID RESPONSE TEAM AND EXCELLENCE PROGRAM ASSESSOR; RECLASSIFYING FROM DEVELOPMENT COORDINATOR TO MARKETING, TOURISM AND DEVELOPMENT MANAGER ; GRANTS MANAGER TO GRANTS OFFICER, FROM CITY SURVEYOR TO CITY SURVEYOR MANAGER, CHIEF PROTECTION ANALYST TO FIRE PROTECTION ANALYST SECTION MANAGER, FROM STREETS, LIGHTING AND STORMWATER SUPERINTENDENT TO STORMWATER SUPERINTENDENT, PARKS SUPERINTENDENT TO GREENSPACE SUPERINTENDENT, FROM PROCUREMENT COORDINATOR TO PROCUREMENT CONTRACTING OFFICERS I AND II, SENIOR PROCUREMENT SPECIALIST TO PROCUREMENT CONTRACTING OFFICER III AND FROM**

LEASING SPECIALIST TO REAL ESTATE ASSET SPECIALIST; DELETING THE FOLLOWING OBSOLETE CLASSIFICATIONS: AFFIRMATIVE ACTION OFFICER, ASSISTANT DIRECTOR-NEIGHBORHOOD SERVICES, DEVELOPMENT AND MBTV DIRECTOR, STRUCTURAL ENGINEER, EMPLOYMENT SUPERVISOR, HISTORIC PRESERVATION COORDINATOR, PSCU ADMINISTRATOR, QUALITY ASSURANCE MANAGER, QUALITY ASSURANCE OFFICER, QUALITY ASSURANCE COORDINATOR, SENIOR BUSINESS MANAGER, HOUSING MANAGER, NEIGHBORHOOD SERVICES PROJECTS ADMINISTRATOR, PROJECT PLANNER/DESIGNER, PUBLIC SAFETY COMMUNICATIONS UNIT DIRECTOR, SENIOR CODE COMPLIANCE ADMINISTRATOR, IMPLEMENTATION SERVICES MANAGER, SPECIAL EVENTS LIAISON, POLICE PUBLIC INFORMATION OFFICER, ELDER AFFAIRS COORDINATOR, GRANTS MANAGER, DEVELOPMENT COORDINATOR AND GRANTS SPECIALIST, REQUIRING THAT THE CITY COMMISSION BE INFORMED WHENEVER AN UNCLASSIFIED EMPLOYEE IS HIRED AT AN ANNUAL SALARY OF \$150,000 OR MORE; AND PROVIDING FOR REPEALER, SEVERABILITY, AND AN EFFECTIVE DATE.

RECOMMENDATION

The Administration recommends approval of the ordinance.

BACKGROUND

The City of Miami Beach has five classified service employee groups represented by bargaining units, one employee group comprised of classifications in the classified service not covered by a bargaining unit and one group comprised of at-will employees, commonly referred to as unclassified employees. The City of Miami Beach has approximately 400 employees in the unclassified salary group.

At the September 30, 2014 meeting, the City Commission adopted Ordinance 2014-3896, which was that most recent amendment to Ordinance Number 1605, "The Unclassified Employees Salary Ordinance of the City of Miami Beach."

ANALYSIS

Since the adoption of Ordinance 2014-3896, organizational changes and work demands have led to the creation of new classifications, the elimination of many and corrections to the pay grade for several classifications. The subject ordinance includes the requirement that the City Commission continue to be informed whenever an unclassified employee is hired at an annual salary of \$150,000 or more.

CONCLUSION

The Administration recommends ratification of the classifications and organizational changes reflected in the ordinance, and that the City Commission set the ordinance for second reading and public hearing September 30, 2015.

Attachment
JLM/MT/SC-T

ORDINANCE NO. _____

AN ORDINANCE OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AMENDING ORDINANCE NO. 1605, THE UNCLASSIFIED EMPLOYEES SALARY ORDINANCE OF THE CITY OF MIAMI BEACH, FLORIDA, AS FOLLOWS: PROVIDING FOR THE CLASSIFICATIONS IN GROUP VII, COMPRISED OF AT-WILL EMPLOYEES COMMONLY REFERRED TO AS "UNCLASSIFIED EMPLOYEES"; REVISING THE PAY RANGE FOR THE CITY MANAGER AND THE CITY ATTORNEY TO REFLECT THE 3 PERCENT COST OF LIVING ADJUSTMENT THAT WENT INTO EFFECT OCTOBER 1, 2014; ADJUSTING THE PAY RANGE FOR THE ASSISTANT DIRECTOR-PUBLIC WORKS, AUDITOR, TAX AUDITOR, ASSET MANAGER, ASSISTANT DIRECTOR-HUMAN RESOURCES, CONSTRUCTION MANAGER, MANAGEMENT AND BUDGET ANALYST, AGENDA COORDINATOR, TRANSPORTATION MANAGER AND FINANCIAL ANALYST; ESTABLISHING THE FOLLOWING NEWLY CREATED CLASSIFICATIONS: ASSISTANT TO THE CITY ATTORNEY, CAO PARALEGAL SPECIALIST, BEACH MAINTENANCE DIRECTOR, ADMINISTRATIVE OFFICER-CITY MANAGER'S OFFICER, ADMINISTRATIVE OFFICER-PLANNING DEPARTMENT, ASSISTANT EMERGENCY MANAGEMENT DIRECTOR, CAPITAL PROJECTS DIRECTOR FOR THE CONVENTION CENTER DISTRICT, ASSISTANT DIRECTOR-PARKING SERVICES COMPLIANCE, EMPLOYEE BENEFITS MANAGER, FIRE ADMINISTRATIVE SERVICES MANAGER, GREENSPACE DIVISION DIRECTOR, FIRE INSPECTION SUPERVISOR, FIRE COMMUNICATIONS MANAGER, PROCUREMENT CONTRACTING ANALYST, STREETS AND STREET LIGHTING SUPERINTENDENT, PARKS AND RECREATION PROJECTS COORDINATOR, PARKS AND RECREATION PROJECT SUPERVISOR, CLERK OF BOARDS, EMERGENCY MANAGEMENT TECHNICIAN, POLICE ACCREDITATION MANAGER, GRANTS MANAGEMENT SPECIALIST, RAPID RESPONSE TEAM AND EXCELLENCE PROGRAM ASSESSOR; RECLASSIFYING FROM DEVELOPMENT COORDINATOR TO MARKETING, TOURISM AND DEVELOPMENT MANAGER ; GRANTS MANAGER TO GRANTS OFFICER, FROM CITY SURVEYOR TO CITY SURVEYOR MANAGER, CHIEF PROTECTION ANALYST TO FIRE PROTECTION ANALYST SECTION MANAGER, FROM STREETS, LIGHTING AND STORMWATER SUPERINTENDENT TO STORMWATER SUPERINTENDENT, PARKS SUPERINTENDENT TO GREENSPACE SUPERINTENDENT, FROM PROCUREMENT COORDINATOR TO PROCUREMENT CONTRACTING OFFICERS I AND II, SENIOR PROCUREMENT SPECIALIST TO PROCUREMENT CONTRACTING OFFICER III AND FROM LEASING SPECIALIST TO REAL ESTATE ASSET SPECIALIST; DELETING THE FOLLOWING OBSOLETE CLASSIFICATIONS: AFFIRMATIVE ACTION OFFICER, ASSISTANT DIRECTOR-NEIGHBORHOOD SERVICES, DEVELOPMENT AND MBTV DIRECTOR, STRUCTURAL ENGINEER, EMPLOYMENT SUPERVISOR, HISTORIC PRESERVATION COORDINATOR, PSCU ADMINISTRATOR, QUALITY ASSURANCE MANAGER, QUALITY ASSURANCE OFFICER, QUALITY ASSURANCE COORDINATOR, SENIOR BUSINESS MANAGER, HOUSING MANAGER, NEIGHBORHOOD SERVICES PROJECTS ADMINISTRATOR, PROJECT PLANNER/DESIGNER, PUBLIC SAFETY COMMUNICATIONS UNIT DIRECTOR, SENIOR CODE COMPLIANCE ADMINISTRATOR, IMPLEMENTATION SERVICES MANAGER, SPECIAL EVENTS LIAISON, POLICE PUBLIC INFORMATION OFFICER, ELDER AFFAIRS COORDINATOR, GRANTS MANAGER, DEVELOPMENT COORDINATOR AND GRANTS SPECIALIST, REQUIRING THAT THE CITY COMMISSION BE INFORMED WHENEVER AN UNCLASSIFIED EMPLOYEE IS HIRED AT AN ANNUAL SALARY OF \$150,000 OR MORE; AND PROVIDING FOR REPEALER, SEVERABILITY, AND AN EFFECTIVE DATE.

WHEREAS, the City has approximately 400 employees who are members of the unclassified salary group; and

WHEREAS, there is a need to amend the salary ordinance to delete obsolete classifications, amend scrivener's errors and make housekeeping amendments, establish newly created classifications, and re-establish a requirement that the City Commission be informed when a new hire's annual salary is \$150,000 or

more.

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA AS FOLLOWS:

SECTION 1. The following lines of Section 1 of the Unclassified Salary Ordinance No. 1605 shall be amended as follows and effective after adoption on second reading on September 30, 2015:

CLASS AND PAY GRADES, SALARIES AND CLASSIFICATIONS

A. Salary Grades and Ranges

Grade, Classifications and Compensation for the City Manager and City Attorney

UNC CITY MANAGER Base Salary: ~~\$162,916.00/yr~~ \$167,803/yr to ~~\$263,126.00/yr~~ \$271,020/yr
 Medical insurance
 Dental insurance
 Life insurance
 457 deferred compensation
 City vehicle and/or vehicle allowance
 Annual vacation, sick leave, floating, and birthday holidays as provided in the Unclassified Employees Leave Ordinance
 Defined benefit retirement plan

UNC CITY ATTORNEY Base Salary: ~~\$162,916.00/yr~~ \$167,803 to ~~\$263,126.00/yr~~ \$271,020/yr
 Medical insurance
 Dental insurance
 Life insurance
 457 deferred compensation
 City vehicle and/or vehicle allowance
 Annual vacation, sick leave, floating, and birthday holidays as provided in the Unclassified Employees Leave Ordinance
 Defined benefit retirement plan

GRADE	MINIMUM ANNUAL SALARY	MAXIMUM ANNUAL SALARY
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Annual salary based on 2080 hours per year

UNC	City Attorney	At City Commission's Discretion	
UNC	City Manager	At City Commission's Discretion	
	30	\$146,373.37	\$259,629.78
	29	\$139,320.29	\$247,119.37
	28	\$126,217.30	\$223,877.95
	27	\$120,135.45	\$213,090.25
	26	\$103,592.42	\$183,747.06
	25	\$98,600.76	\$174,893.10
	24	\$93,849.63	\$166,465.76
	23	\$80,926.23	\$132,374.24
	22	\$73,315.17	\$119,924.53

GRADE	MINIMUM ANNUAL SALARY	MAXIMUM ANNUAL SALARY
21	\$66,419.92	\$108,645.71
20	\$60,183.18	\$98,427.66
19	\$57,273.70	\$93,684.85
18	\$54,513.93	\$89,170.59
17	\$51,887.14	\$84,873.86
16	\$49,386.93	\$80,784.16
15	\$47,007.19	\$76,891.53
14	\$44,742.12	\$73,186.46
13	\$42,586.19	\$69,659.93
12	\$40,543.16	\$66,303.32
11	\$38,580.99	\$63,108.46
10	\$36,721.94	\$60,067.54
9	\$34,952.47	\$57,173.15
8	\$33,268.27	\$54,418.22
7	\$31,665.22	\$51,796.05
6	\$30,139.41	\$49,300.22
5	\$28,687.12	\$46,924.66
4	\$27,304.81	\$44,663.57
3	\$25,989.12	\$42,511.43
2	\$24,736.82	\$40,462.99
1	\$23,544.85	\$38,513.25

B. Classifications and Grades

<u>JOB CODE</u>	CLASSIFICATION	<u>04/2015</u>	<u>10/2015</u>
<u>1401</u>	City Attorney	UNC	
<u>1001</u>	City Manager	UNC	
<u>1004</u>	Deputy City Manager	30	
<u>1002</u>	Assistant City Manager	29	
<u>1402</u>	Chief Deputy City Attorney	29	
<u>1101</u>	Chief Financial Officer	29	
<u>1115</u>	Budget Performance Improvement Director	27/28	
<u>3102</u>	Building Director	27/28	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>3015</u>	Capital Improvement Projects Director	27/28	
<u>2001</u>	City Clerk	27/28	
<u>3147</u>	Code Compliance Director	27/28	
<u>1403</u>	Deputy City Attorney	27/28	
<u>1023</u>	Director of the Office of Communications	27/28	
<u>5008</u>	Emergency Management Director	27/28	
<u>5101</u>	Fire Chief	27/28	
<u>3331</u>	Housing and Community Services Director	27/28	
<u>1701</u>	Human Resources Director	27/28	
<u>1500</u>	Information Technology Director	27/28	
<u>1800</u>	Parking Director	27/28	
<u>6001</u>	Parks and Recreation Director	27/28	
<u>3200</u>	Planning Director	27/28	
<u>5001</u>	Police Chief	27/28	
<u>1600</u>	Procurement Director	27/28	
<u>3001</u>	Public Works Director	27/28	
<u>1054</u>	Tourism, Cultural Affairs & Economic Development Director	27/28	
<u>3035</u>	Transportation Director	27/28	
<u>5102</u>	Assistant Fire Chief	26	
<u>5002</u>	Assistant Police Chief	26	
<u>1405</u>	First Assistant City Attorney	26	
<u>3002</u>	Assistant Director – Public Works	24	<u>25</u>
<u>3104</u>	Building Official	25	
<u>3037</u>	<u>Capital Projects Director for the Convention Center District</u>		<u>25</u>
<u>5003</u>	MBPD Chief of Staff	25	
<u>6006</u>	Deputy Director Parks and Recreation	25	
<u>5103</u>	Fire Division Chief	25	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>5104</u>	Fire Marshall		
<u>3203</u>	Planning Department Deputy Director	25	
<u>5004</u>	Police Division Major	25	
<u>1608</u>	Asset Manager	21	<u>24</u>
<u>5200</u>	<u>Assistant Emergency Management Director</u>		<u>24</u>
<u>3103</u>	Assistant Director – Building	24	
<u>3006</u>	Assistant Director – Capital Improvement Projects	24	
<u>1102</u>	Assistant Director – Finance	24	
<u>1704</u>	Assistant Director – Human Resources	23	<u>24</u>
<u>1801</u>	Assistant Director – Parking	24	
<u>1812</u>	<u>Assistant Director – Parking Services Compliance</u>		<u>24</u>
<u>6101</u>	Assistant Director – Parks and Recreation	24	
<u>3201</u>	Assistant Director – Planning	24	
<u>1604</u>	Assistant Director – Procurement	24	
<u>1036</u>	Assistant Director – Tourism and Cultural Development	24	
<u>6402</u>	Bass Museum Director	24	
<u>1117</u>	Budget Officer	24	
<u>3140</u>	Chief Structural Engineer	24	
<u>3016</u>	City Engineer	24	
<u>1057</u>	CMB Media Ambassador	24	
<u>3103</u>	Deputy Building Director	24	
<u>3311</u>	Economic Development Division Director	24	
<u>4302</u>	Fleet Management Division Director	24	
<u>1501</u>	Information Technology Division Director	24	
<u>3028</u>	Infrastructure Division Director	24	
<u>1116</u>	Internal Auditor	24	
<u>5006</u>	Police Captain	24	
<u>4401</u>	Property Management Division Director	24	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>4041</u>	Sanitation Division Director	24	
<u>1407</u>	Senior Assistant City Attorney	24	
<u>3110</u>	Administrative Services Manager	23	
<u>1703</u>	Affirmative Action Officer	23	
<u>1503</u>	Application Systems Manager	23	
<u>1408</u>	Assistant City Attorney II	23	
<u>3027</u>	Assistant City Engineer	23	
<u>1052</u>	Assistant Director – Neighborhood Services	23	
<u>1114</u>	Assistant Internal Auditor	24	<u>23</u>
<u>1003</u>	Assistant to the City Manager	23	
<u>5402</u>	<u>Beach Maintenance Director</u>		<u>23</u>
<u>3116</u>	Building Operations Manager	23	
<u>3005</u>	Capital Improvement Projects Division Director	23	
<u>3405</u>	CDBG Projects Coordinator	23	
<u>1103</u>	Chief Accountant	23	
<u>1034</u>	Chief Learning and Development Officer	23	
<u>1011</u>	Chief of Staff	23	
<u>3007</u>	Civil Engineer III	23	
<u>3159</u>	Code Compliance Assistant Director	23	
<u>3320</u>	Community Development and Housing Division Director	23	
<u>1550</u>	Construction Management Division Director	23	
<u>5111</u>	Emergency Management Coordinator	23	
<u>1723</u>	<u>Employee Benefits Manager</u>		<u>23</u>
<u>5005</u>	Executive Assistant to the Chief	23	
<u>1105</u>	Finance Manager	23	
<u>5113</u>	<u>Fire Administrative Services Manager</u>		<u>23</u>
<u>3206</u>	<u>Grants Officer</u>		<u>23</u>
<u>6007</u>	<u>Greenspace Division Director</u>		<u>23</u>

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>1702</u>	Human Resources Administrator II	23	
<u>5018</u>	Investigator Supervisor	23	
<u>3204</u>	Planning and Zoning Manager	23	
<u>5007</u>	Police Commander	23	
<u>3202</u>	Preservation and Design Manager	23	
<u>4145</u>	Public Safety Communications Unit Director	23	
<u>1131</u>	Revenue Manager	23	
<u>1141</u>	Risk Manager	23	
<u>3014</u>	Senior Capital Projects Coordinator	23	
<u>3105</u>	Structural Engineer	23	
<u>1509</u>	Systems Support Manager	23	
<u>1504</u>	Technical Services Manager	23	
<u>1104</u>	Treasury Manager	23	
<u>4001</u>	Water and Sewer Superintendent	23	
<u>3010</u>	Capital Projects Coordinator	22	
<u>3000</u>	<u>City Surveyor Manager</u>		<u>22</u>
<u>5118</u>	<u>Fire Protection Analyst Section Manager</u>		<u>22</u>
<u>3008</u>	Civil Engineer II	22	
<u>1035</u>	Cultural Affairs Program Manager	22	
<u>5111</u>	EMS Coordinator	22	
<u>1039</u>	Film and Event Production Manager	22	
<u>5116</u>	<u>Fire Inspection Supervisor</u>		<u>22</u>
<u>1028</u>	Marketing and Tourism Manager	22	
<u>1146</u>	<u>Marketing, Tourism and Development Manager</u>		<u>22</u>
<u>1705</u>	Organizational Development and Training Coordinator	22	
<u>4231</u>	Property Maintenance/Operations Superintendent	22	
<u>1118</u>	Senior Auditor	20	<u>22</u>

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>7113</u>	Social Worker	22	
<u>1005</u>	Special Assistant to the City Manager	22	
<u>3052</u>	<u>Streets and Street Lighting Superintendent</u>		<u>22</u>
<u>3053</u>	Stormwater Superintendent	22	
<u>3022</u>	Traffic Engineer	22	
<u>3033</u>	Transportation Operations Supervisor	22	
<u>3029</u>	Transportation Manager	24	<u>22</u>
<u>1516</u>	VOIP Network Administrator	22	
<u>3030</u>	ADA Coordinator	21	
<u>1409</u>	Assistant City Attorney I	21	
<u>2002</u>	Assistant City Clerk	21	
<u>6403</u>	Assistant Director – Bass Museum	21	
<u>3301</u>	Assistant Director – Community / Economic Development	21	
<u>4403</u>	Assistant Division Director – Property Management	21	
<u>1404</u>	<u>Assistant to the City Attorney</u>		<u>21</u>
<u>1406</u>	<u>CAO Paralegal Specialist</u>		<u>21</u>
<u>1018</u>	Capital Improvement Administrator	21	
<u>3009</u>	Civil Engineer I	21	
<u>3154</u>	Code Compliance Manager	21	
<u>3302</u>	Community Development Coordinator	21	
<u>3330</u>	Community Services Division Director	21	
<u>1609</u>	Contracts Compliance Administrator	21	
<u>1510</u>	Database Administrator	21	
<u>1058</u>	Development and MBTV Director	24	
<u>1019</u>	Development Coordinator	24	
<u>1010</u>	Emergency Management Specialist	21	
<u>1734</u>	Employment Supervisor	24	
<u>1153</u>	Financial Analyst III	21	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>3024</u>	Geographic Information System Manager	21	
<u>3207</u>	Grants Manager	21	
<u>6014</u>	<u>Greenspace Superintendent</u>		<u>21</u>
<u>3203</u>	Historic Preservation Coordinator	21	
<u>1012</u>	Labor Relations Manager	21	
<u>6013</u>	Landscape Projects Coordinator	21	
<u>1505</u>	Network Administrator	21	
<u>1710</u>	Organizational Development and Training Specialist	21	
<u>6010</u>	<u>Parks and Recreation Projects Coordinator</u>		<u>21</u>
<u>6005</u>	Parks Facility Manager	21	
<u>6011</u>	Parks Superintendent – Urban Forester	21	
<u>6003</u>	Parks Superintendent	21	
<u>5505</u>	Police Plans and Policies Manager	21	
<u>3212</u>	Principal Planner	21	
<u>5307</u>	Property/Evidence Supervisor	21	
<u>5200</u>	PSCU Administrator	21	
<u>1051</u>	Public Information Coordinator	21	
<u>1024</u>	Public Information Officer	21	
<u>1126</u>	Public Safety Management and Budget Analyst	21	
	Quality Assurance Manager	21	
<u>1515</u>	Radio Systems Administrator	21	
<u>1017</u>	Redevelopment Coordinator	21	
<u>1142</u>	Safety Officer	21	
<u>1810</u>	Senior Administrative Manager	21	
	Senior Business Manager	21	
<u>3211</u>	Senior Capital Projects Planner	21	
<u>1524</u>	Senior GIS Analyst	21	
<u>1712</u>	Senior Human Resources Specialist	21	
<u>1121</u>	Senior Management Consultant	21	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>1517</u>	Senior Network Administrator	21	
<u>3233</u>	Senior Plans Designer	21	
<u>1520</u>	Senior Systems Administrator	21	
<u>1725</u>	Special Projects Administrator	21	
<u>1521</u>	Storage Area Network Architect	21	
<u>3152</u>	Administrative Manager	20	
<u>4043</u>	Assistant Director – Sanitation	20	
<u>1020</u>	Capital Projects Administrator	20	
<u>3404</u>	CDBG Program Analyst	20	
<u>3109</u>	Chief Building Code Compliance Officer	20	
<u>3141</u>	Chief Building Inspector	20	
<u>3111</u>	Chief Electrical Inspector	20	
<u>3171</u>	Chief Elevator Inspector	20	
<u>3121</u>	Chief Mechanical Inspector	20	
<u>3131</u>	Chief Plumbing Inspector	20	
<u>3124</u>	Chief Roofing Inspector	20	
<u>1143</u>	Claims Coordinator	20	
<u>2012</u>	Community Outreach Manager	20	
<u>1551</u>	Construction Manager	19	<u>20</u>
<u>1038</u>	Cultural Facilities Manager	20	
<u>6427</u>	Curator of Collections	20	
<u>1032</u>	Entertainment Industry Liaison	20	
	Housing Manager	20	
<u>1733</u>	Human Resources Administrator	20	
<u>1507</u>	Information Technology Specialist III	20	
<u>3144</u>	Inspection Services Coordinator	20	
<u>3306</u>	Leasing Specialist	20	
<u>4252</u>	Maintenance Management Coordinator	20	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>1028</u>	Marketing, Tourism and Development Manager	20	
<u>2129</u>	Mayor/Commission Branding Manager	20	
	Neighborhood Services Projects Administrator	20	
<u>5401</u>	Ocean Rescue Division Chief	20	
<u>1809</u>	Parking Administration Manager	20	
<u>6015</u>	<u>Parks and Recreation Project Supervisor</u>		<u>20</u>
<u>3032</u>	Performance and Scheduling Analyst	20	
	Project Planner/Designer	20	
<u>3306</u>	<u>Real Estate Asset Specialist</u>		<u>20</u>
<u>6106</u>	Recreation Supervisor II	20	
	Senior Code Compliance Administrator	20	
<u>4029</u>	Senior Management Analyst	20	
<u>1122</u>	Senior Management and Budget Analyst	20	
<u>3213</u>	Senior Planner	20	
<u>1605</u>	<u>Procurement Contracting Officer III</u>	49	20
<u>1512</u>	Senior Systems Analyst	20	
<u>3038</u>	Transportation Planner	20	
<u>1132</u>	Utility Billing Supervisor	20	
<u>1119</u>	Auditor	47	<u>19</u>
<u>1063</u>	Assistant to the Neighborhood Services Director	19	
<u>5509</u>	Business Manager	19	
<u>1022</u>	Community Information Coordinator	19	
<u>1522</u>	E-government Administrator	19	
<u>1724</u>	Employee Benefits Coordinator	19	
<u>1547</u>	Environmental Resources Manager	19	
<u>3209</u>	CIP Field Supervisor	19	
<u>3312</u>	Field Inspections Supervisor		
<u>1154</u>	Financial Analyst II	19	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>3161</u>	Governmental Compliance Coordinator	19	
<u>1124</u>	Management Consultant	19	
<u>3036</u>	Project Manager	19	
<u>1007</u>	Redevelopment Specialist	19	
<u>3017</u>	Right-of-Way Manager	19	
<u>1064</u>	Senior Media Specialist	19	
<u>1514</u>	Senior Telecommunications Specialist	19	
<u>1006</u>	Special Projects Coordinator	19	
<u>1513</u>	Systems Administrator	19	
<u>1519</u>	Systems Analyst	19	
<u>3003</u>	Transportation Coordinator	19	
<u>1016</u>	Agenda Coordinator	46	<u>18</u>
<u>1613</u>	Asset Specialist	18	
<u>3146</u>	Building Permitting Information Analyst II	18	
<u>3039</u>	<u>Clerk of Boards</u>		<u>18</u>
<u>3153</u>	Code Compliance Supervisor	18	
<u>1603</u>	Contracts Compliance Specialist	18	
<u>6423</u>	Curator	18	
<u>6424</u>	Curator of Education	18	
<u>3108</u>	Development Review Services Coordinator	18	
<u>1060</u>	<u>Emergency Management Technician</u>		<u>18</u>
<u>5019</u>	<u>Fire Communications Manager</u>		<u>18</u>
<u>5106</u>	Fire Protection Analyst	18	
<u>4310</u>	Fleet Analyst	18	
<u>1048</u>	Homeless Program Coordinator	18	
<u>3304</u>	Housing and Community Development Programs Specialist	18	
<u>3303</u>	Housing Specialist	18	
<u>1711</u>	Human Resources Specialist	18	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>1502</u>	Implementation Services Manager	48	
<u>1507</u>	Information Technology Specialist II	18	
<u>1041</u>	Labor Relations Specialist	18	
<u>2215</u>	Legal Administrator	18	
	Management and Budget Analyst	48	
<u>2104</u>	Office Manager	18	
<u>2201</u>	Office Manager (City Attorney)	18	
<u>1802</u>	Parking Operations Manager	18	
<u>6009</u>	Parks and Recreation Administrative Specialist	18	
<u>3217</u>	Planner II	18	
<u>5510</u>	<u>Police Accreditation Manager</u>		<u>18</u>
<u>1607</u>	<u>Procurement Contracting Officer II</u>	<u>46</u>	<u>18</u>
<u>2006</u>	Records Manager	18	
<u>4044</u>	Sanitation Superintendent	18	
<u>1814</u>	Security Specialist	18	
<u>1034</u>	Special Events Liaison	48	
<u>1518</u>	Telecommunications Specialist	18	
<u>3034</u>	Transportation Analyst	18	
<u>1813</u>	Transportation Engineer	18	
<u>3192</u>	<u>Administrative Officer</u>		<u>17</u>
<u>3205</u>	<u>Administrative Officer – Planning Department</u>		<u>17</u>
<u>1553</u>	Bicycle Program Coordinator	17	
<u>3145</u>	Building Permitting Information Analyst	17	
<u>3114</u>	Building Records Manager	17	
<u>5201</u>	Communications Manager	17	
<u>1047</u>	Community Resources Coordinator	17	
<u>1552</u>	Environmental Specialist	17	
<u>1155</u>	Financial Analyst I	17	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>1511</u>	Geographic Information System Analyst	17	
<u>3208</u>	Grants Writer / Researcher	17	
<u>1120</u>	Management and Budget Manager	17	
<u>5008</u>	Police Public Information Officer	47	
<u>1144</u>	Public Safety Payroll Administrator	17	
<u>2213</u>	Senior Legal Secretary	17	
<u>1166</u>	Tax Auditor	46	<u>17</u>
<u>4407</u>	Central Services Coordinator	16	
<u>2107</u>	Executive Office Associate II	16	
<u>1026</u>	Film and Print Coordinator	16	
<u>6120</u>	Ice Rink Manager	16	
<u>1508</u>	Information Technology Specialist I	16	
<u>2214</u>	Legal Secretary	16	
<u>1043</u>	Management Intern	16	
<u>1025</u>	Media Specialist	16	
<u>6119</u>	Parks and Recreation Analyst	16	
<u>3215</u>	Planner I	16	
<u>3210</u>	Planning and Zoning Inspector	16	
<u>5507</u>	Police Records Manager	16	
<u>1599</u>	Procurement Contracting Officer I	16	
<u>7114</u>	Program Coordinator (Youth Empowerment Network)	16	
<u>1037</u>	Public Arts Coordinator	16	
<u>1029</u>	Public Information Specialist	16	
<u>6130</u>	Quality Assurance Coordinator	46	
<u>1033</u>	Special Events Coordinator	16	
<u>1053</u>	Truancy Coordinator	16	
<u>1044</u>	Visual Communications Specialist	16	

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>3160</u>	<u>Administrative Officer – City Manager’s Office</u>	<u>15</u>	
<u>3115</u>	Building Records Supervisor	15	
<u>2100</u>	Commission Aide	15	
<u>3316</u>	Elder Affairs Coordinator	45	
<u>2108</u>	Executive Office Associate I	15	
<u>1156</u>	Financial Analyst	42	<u>15</u>
<u>1027</u>	Media Assistant	15	
<u>2193</u>	Quality Assurance Officer	45	
<u>5211</u>	Victims Advocate	15	
<u>6121</u>	Assistant Ice Rink Manager	14	
<u>3305</u>	Community Development Technician	14	
<u>1823</u>	Customer Service Liaison	14	
<u>1042</u>	Grants and Operations Administrator	14	
<u>1009</u>	Labor Relations Technician	14	
<u>2120</u>	Office Associate V	14	
<u>2203</u>	Paralegal	14	
<u>3214</u>	Planner	14	
<u>1621</u>	<u>Procurement Contracting Analyst</u>		<u>14</u>
<u>4042</u>	Sanitation Coordinator	14	
<u>6104</u>	Tutoring Supervisor	14	
	Grants Specialist	43	
<u>1123</u>	Management and Budget Analyst	<u>48</u>	<u>13</u>
<u>1013</u>	Case Worker II	12	
<u>2223</u>	Code Violations Clerk	12	
<u>3023</u>	Field Monitor	12	
<u>1055</u>	<u>Grants Management Specialist</u>		<u>12</u>

<u>JOB CODE</u>	<u>CLASSIFICATION</u>	<u>04/2015</u>	<u>10/2015</u>
<u>2121</u>	Office Associate IV	12	
<u>5506</u>	Police Records Supervisor	12	
<u>1021</u>	Case Worker	11	
<u>2122</u>	Office Associate III	11	
<u>4225</u>	Graffiti Removal Coordinator	10	
<u>7119</u>	Social Worker Intern	10	
<u>4108</u>	<u>Rapid Response Team</u>		<u>9</u>
<u>2113</u>	Receptionist	9	
<u>6103</u>	Educational Aide	7	
<u>1045</u>	Intern	7	
<u>2128</u>	Mayor/Commission Office Manager	5	
<u>2127</u>	Secretary	5	
<u>4111</u>	<u>Excellence Program Assessor</u>		<u>1</u>

C. Salary information to be provided to City Commission

Effective September 30, 2014, the City Commission shall be informed whenever an unclassified employee is hired at an annual salary of \$150,000 or more.

SECTION 2. REPEALER.

That all ordinances or parts of ordinances in conflict herewith be and the same are hereby repealed.

SECTION 3. SEVERABILITY.

If any section, subsection, clause or provision of this Ordinance is held invalid, the remainder shall not be affected by such invalidity.

SECTION 4. EFFECTIVE DATE.

The Ordinance amendments set forth in Section 1 above shall be effective after adoption on second reading on September 20, 2015.

This Ordinance shall take effect on the ___ day of _____, 2015.

PASSED AND ADOPTED this ___ day of _____, 2015.

ATTEST:

Philip Levine, Mayor

Rafael E. Granado, City Clerk

Underlines denote additions; ~~Strikethroughs~~ denote deletions
(Sponsored by Commissioner Deede Weithorn)

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

Donald R. Kelly Jr.
City Attorney

9/2/15
Date

Condensed Title:

An Ordinance amending the Code of the City of Miami Beach, by amending Chapter 106, entitled "Traffic and Vehicles," by amending Article II, entitled "Metered Parking," by amending Division 1, entitled "Generally," by amending Section 106-55, entitled "Parking Rates, Fees, and Penalties;" by amending Parking Meter Rates and Time Limits; Municipal Parking Garage and Preferred Parking Lot Rates and Penalties; Regulations Regarding a Facility Specific Monthly Parking Permit Program, Reserved/Restricted Commercial On-Street Permit Parking, and Valet Storage Spaces; and amending the regulations and fees for Metered Parking Space Rental and Parking Space Removal; amending the Regulations Regarding the Residential Parking Program; amending the Exceptions to Section 106-55 to provide for a Mobile Phone Payment Service and eliminating the Smart Card Program; and establishing a Residential Parking Visitor Permit; providing for codification, repealer, severability, and an effective date. [Sponsored by: Commissioner Weithorn]

Key Intended Outcome Supported:

Commission a Comprehensive Mobility Plan Which Gives Priority Recommendations (From Non-Vehicular to Vehicular and Including Parking).

Supporting Data (Surveys, Environmental Scan, etc.): 74% of residents and 72% of businesses rate the availability of parking across the City as too little or much too little. Availability of parking was one of the changes residents identified to Make Miami Beach better to live, work or play.

Item Summary/Recommendation:

The Mayor and Commission have identified traffic congestion throughout the City as a priority issue. At their direction, the Administration is pursuing a multi-pronged approach to address traffic congestion. There are various projects underway, each at varying levels of progress and estimated funding needs for each are included in the attached memorandum, including the development of parking garages and various transit alternatives. Parking rate increases are proposed in various categories to: (1) fund the initiatives identified in the attached memorandum and (2) modify driver behavior to better manage parking demand through financial incentives. Please note future parking rate increases may be needed to fund other medium to long range initiatives, such as light rail.

It is important to note hourly parking meter rate increases would not necessarily be applicable to Miami Beach residents. If the Mayor and Commission approve, either the existing parking rate discount or some alternative discount may continue for residents.

The Administration recommends the City Commission take the following actions: 1) accept the recommendation of the Finance and Citywide Projects Committee (FCWPC) on July 1, 2015, endorsing the proposed amendments to the City Code related to parking rate increases; and 2) approve the attached Ordinance at First Reading and schedule a Second Reading Public Hearing for September 30, 2015.

Advisory Board Recommendation:

On July 1, 2015, the Finance and Citywide Projects Committee (FCWPC) endorsed the proposed parking rate amendments to the City Code, resulting in the proposed parking rate increases in the attached Ordinance.

Financial Information:

Source of Funds:		Amount	Account
	1		
	2		
OBPI	Total		

Financial Impact Summary: Cumulatively, the aforementioned parking rate increases are estimated to have the potential to yield an additional \$19.1 million, annually, representing \$95.5 million over five (5) assuming no increase in utilization. As described, these increased revenues would be utilized to fund the more immediate transportation initiatives and the bonding capacity for the Parking Enterprise Fund is estimated at \$140 million to fund parking garage expansion projects. It is important to note that additional rate increases may be needed in the future to fund other projects, including light rail. If all potential rate increases identified above are implemented, the resulting impacts are shown in the table below prior to addressing the projects identified in the funding needs summary referenced above.

City Clerk's Office Legislative Tracking:

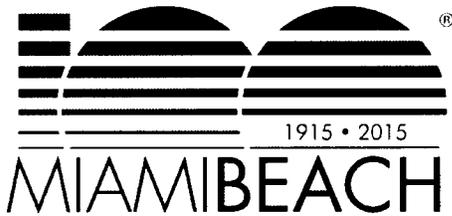
Saul Frances, extension 6483

Sign-Offs:

Department Director SF 	Assistant City Manager KGB  JW	City Manager JLM 
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City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMISSION MEMORANDUM

TO: Mayor Philip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: September 10, 2015

FIRST READING

SUBJECT: **AN ORDINANCE OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AMENDING THE CODE OF THE CITY OF MIAMI BEACH, BY AMENDING CHAPTER 106, ENTITLED "TRAFFIC AND VEHICLES," BY AMENDING ARTICLE II, ENTITLED "METERED PARKING," BY AMENDING DIVISION 1, ENTITLED "GENERALLY," BY AMENDING SECTION 106-55, ENTITLED "PARKING RATES, FEES, AND PENALTIES;" BY AMENDING PARKING METER RATES AND TIME LIMITS; MUNICIPAL PARKING GARAGE AND PREFERRED PARKING LOT RATES AND PENALTIES; REGULATIONS REGARDING A FACILITY SPECIFIC MONTHLY PARKING PERMIT PROGRAM, RESERVED/RESTRICTED COMMERCIAL ON-STREET PERMIT PARKING, AND VALET STORAGE SPACES; AND AMENDING THE REGULATIONS AND FEES FOR METERED PARKING SPACE RENTAL AND PARKING SPACE REMOVAL; AMENDING THE REGULATIONS REGARDING THE RESIDENTIAL PARKING PROGRAM; AMENDING THE EXCEPTIONS TO SECTION 106-55 TO PROVIDE FOR A MOBILE PHONE PAYMENT SERVICE AND ELIMINATING THE SMART CARD PROGRAM; AND ESTABLISHING A RESIDENTIAL PARKING VISITOR PERMIT; PROVIDING FOR CODIFICATION, REPEALER, SEVERABILITY, AND AN EFFECTIVE DATE.**

ADMINISTRATION RECOMMENDATION

The Administration recommends the City Commission take the following actions: 1) accept the recommendation of the Finance and Citywide Projects Committee (FCWPC) on July 1, 2015, endorsing the proposed amendments to the City Code related to parking rate increases; and 2) approve the attached Ordinance at First Reading and schedule a Second Reading Public Hearing for September 30, 2015.

COMMISSION COMMITTEE RECOMMENDATIONS

On July 1, 2015, the Finance and Citywide Projects Committee (FCWPC) endorsed the proposed parking rate amendments to the City Code, resulting in the proposed parking rate increases below.

ANALYSIS

The Mayor and Commission have identified traffic congestion throughout the City as a priority issue. At their direction, the Administration is pursuing a multi-pronged approach to address traffic congestion. The following is a listing of projects underway, each at varying levels of progress and estimated funding needs for each. Parking rate increases are proposed in various categories to: (1) fund the initiatives identified below and (2) modify driver behavior to better manage parking demand through financial incentives. Please note future parking rate increases may be needed to fund other medium to long range initiatives, such as light rail.

TRANSPORTATION INITIATIVES:

Intelligent Transportation System (ITS) and Parking Management System

The Administration is currently pursuing a real-time traffic management system to monitor traffic flow and throughput as well as monitor parking availability and demand on a real-time basis.

The City of Miami Beach is one of the economic engines in the State. The thriving service industry and the Miami Beach Convention Center contributed to a reported 6,142,600 overnight visitors in 2013. In addition, recent figures indicate that although resident population in Miami Beach is 90,588, average daily population comprised of commuters and visitors is 205,915. A highly urbanized barrier island with only four connections to the main land, the City's causeways and arterials frequently operate at failing levels of service. Given the limited capacity of the roadway network, the City Commission has approved the implementation of an ITS and Parking Management System as an additional effort to help manage traffic congestion, parking availability, and improve traffic flow along major arteries.

The ITS and Parking Management System Project will consist of the following components:

- 18 C.C.T.V. cameras for video monitoring of traffic conditions and incidents.
- 32 Travel Time Data Collectors to allow engineers to review traffic conditions and implement changes prior to reaching saturated conditions.
- 15 small scale Interactive Digital Message Signs to advise drivers of traffic and parking conditions within Arterial Roadways.
- 2 large scale Interactive Digital Message Signs on 2 Causeways to advise drivers of traffic and parking conditions.
- Implement parking detection systems at 8 garages, 35 surface parking lots, and 2 corridors to record real-time parking conditions.
- 60 Electronic Signs to relay real-time parking availability information
- Upgrading Parking Department's Mobile Application to reflect real-time parking availability information.
- A Transportation Management Center located within City Limits to integrate the operations of the ITS and Parking Management system and serve as the data and information clearinghouse.
- Adaptive Traffic Signal Control (optional component of the project) would be for 93 intersections along the following major corridors:
 - o Alton Road: 5th Street to 43rd Street
 - o 5th Street: Alton Road to Collins Avenue
 - o 41st Street: Alton Road to Collins Avenue
 - o MacArthur Causeway: Star Island to Alton Road
 - o Collins Avenue: 23rd Street to 44th Street

- o Indian Creek Drive: 23rd Street to 41st Street
- o Washington Avenue: 5th Street to Dade Boulevard
- o 63rd Street: Collins Avenue and Indian Creek
- o 69th Street: Collins Avenue to Abbott Avenue
- o Indian Creek Drive: 63rd Street to 71st Street
- o Abbott Avenue/Harding Avenue: City Limits to Indian Creek Drive
- o Collins Avenue: 63rd Street to City Limits
- o 71st Street : Indian Creek Drive to Collins Avenue

Status

The City of Miami Beach is working closely with the Florida Department of Transportation (FDOT) District VI staff and Miami-Dade County staff on this project. Both agencies have participated in coordination meetings and provided valuable input on project planning, design, phasing, and operational aspects of the project. The City will continue to work with FDOT and County staff during each phase to ensure close coordination of the City's ITS project with the State's and County's signal infrastructure system.

The ITS and Parking Management System project has a duration of 24 months and is anticipated for completion by the end of 2017. The total cost of the project is estimated at \$14,556,590. The City is providing a local match of \$4,556,590 which has been budgeted in the current fiscal year. The City's annual operating and maintenance costs for the ITS and Parking Management System have been estimated at approximately \$2 million.

The City has recently applied for a \$10 Million grant under the U.S. Department of Transportation (USDOT) Transportation Improvements Generating Economic Recovery (TIGER) VII federal discretionary grant program. We anticipate receiving notification from USDOT as to whether or not the ITS and Parking Management System project is awarded federal funding in the fall of this year.

Currently, the Administration is in the process of selecting a Program Manager who will serve as owner's representative and be responsible for developing the specifications for a Design, Build, Operate, and Maintain (DBOM) contract for the ITS and Parking Management System project.

Transit/Trolley System

The Administration is currently identifying additional funding and resources needed to develop and implement a citywide interconnected trolley system as part of the Fiscal Year (FY) 2015/16 budget process. The proposed citywide system would consist of trolley routes in North, Middle, and South Beach, including the existing North Beach Loop, the proposed Middle Beach Loop, a Collins Link, and a South Beach Loop that would complement the current South Beach Local service. The total funding for this comprehensive trolley system, including the cost of the existing South Beach Local service funded by the City (one-third of the total annual cost of operation and maintenance), is estimated at \$11.05 million annually (see table below). Funding is proposed to be augmented by approximately \$2.33 million of People's Transportation Plan (PTP) funds from Miami-Dade County currently allocated to capital projects and an increase of the contribution from surplus parking funds from \$1.3 million to approximately \$3.0 million. The table below lists the estimated annual operating expenditures for each of the trolley loops.

Estimated Annual Operating Expenditures

North Beach Loop	\$1,800,000
South Beach Loop	\$2,400,000
Middle Beach Loop	\$3,100,000
Collins Link	\$2,000,000
South Beach Local	\$1,300,000
Other (Tracking Equipment, Inktel Call Center Services, Special Event Service, Miscellaneous)	\$419,000
Total	\$11,019,000

Proposed Sources

Quality of Life Transportation Funds	\$5,700,000
People's Transportation Plan (PTP) Funds	\$3,900,000
Parking Surplus Funds	\$3,400,000
Total	\$13,000,000

The citywide interconnected trolley system has been included as part of the FY 2015/16 proposed budget with current funding, given the lead time necessary for the manufacturing and delivery of new low-floor trolley vehicles.

Light Rail/Modern Streetcar

The City has been working in partnership with the Miami-Dade Metropolitan Planning Organization (MPO), the Florida Department of Transportation (FDOT), Miami-Dade Transit (MDT), and the City of Miami as part of the ongoing Beach Corridor Transit Connection Study (formerly known as the Baylink Corridor Study). The study commenced in October 2013 and focuses on re-evaluating the Locally Preferred Alternative resulting from the 2004 Baylink Corridor Study which proposed a light rail transit/modern streetcar connection between Miami Beach and Downtown Miami via the MacArthur Causeway. A Technical Advisory Committee (TAC) comprised of staff from various municipal and transportation agencies and a Policy Executive Committee (PEC) comprised of elected officials from Miami-Dade County, City of Miami, and City of Miami Beach have been established to assist the study team in making key milestone decisions through the study process. Both the TAC and the PEC have endorsed the project moving forward and delivered through a Public-Private Partnership (P3).

In order to connect Miami Beach and Downtown Miami via light rail transit, the current Beach Corridor Transit Connection study reaffirmed the MacArthur Causeway as the preferred corridor to link the two cities. Due to the inherent environmental and engineering challenges associated with implementing the portion of the route alignment along the MacArthur Causeway, the study consultant expects that the level of environmental documentation and coordination with the federal government that will be necessary as part of the National Environmental Policy Act (NEPA) process will be substantial, lengthy, and require an Environmental Impact Statement (EIS) to be conducted. The NEPA phase alone is projected to cost approximately \$10 million with each local participating agency contributing a portion of the cost. The City of Miami Beach share is estimated at \$417,000.

Based on the project schedule presented to the TAC and PEC by the consultant team, it is anticipated that the NEPA documents, design, and construction phases are estimated to take 6 to 9 years. It is our understanding that this NEPA process is a pre-requisite to be

eligible for up to 50% federal funds for capital and up to 25% state funds for capital (i.e., 50% federal/ 25% state/ 25% local contribution). However, due to the very competitive nature of the federal discretionary grant process for funding these types of projects, the local (City's) match would need to be higher than 25% of the capital costs.

At this time, the preferred route alignment to connect Miami Beach and Downtown Miami has been identified as the Direct Connect alternative and consists of bi-directional service along the MacArthur Causeway, 5th Street, and Washington Avenue. A future phase proposes service along Collins Avenue, 41st Street, and the Julia Tuttle Causeway to connect to Midtown Miami. The South Beach portion of the Direct Connect route alignment represents approximately \$149M (28% of the total \$532 million capital cost of the total Miami to Miami Beach project), excluding the cost of a maintenance yard. If this ratio is used as an estimate of operating costs, the portion of operating costs for the Direct Connect alignment on South Beach would be approximately \$7 million annually (28% of \$22 million annual operating costs payments which would be required for the entire project under a P3 scenario).

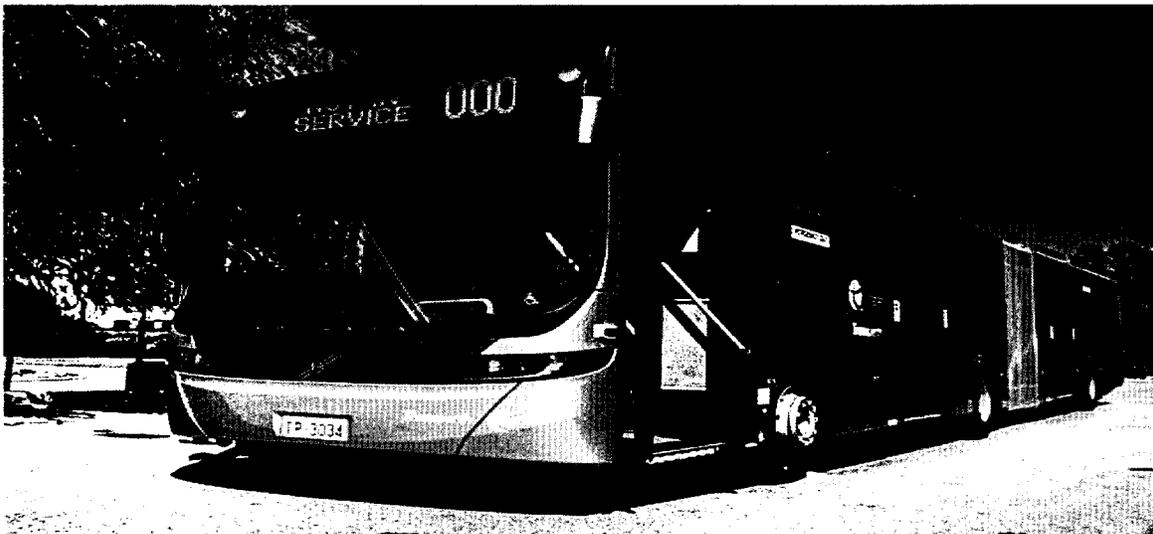
Thus, assuming the City wishes to proceed on an accelerated basis without federal funds, the Administration estimates that the total annual availability payments for the portion of the Direct Connect alignment in South Beach would be approximately \$12 million - \$17 million per year, depending on the level of availability of state funds (including capital and operating cost). The cost of a rail yard on Miami Beach could increase these payments to between \$17 million and \$25 million, contingent upon the level of capital subsidy from the State.



Short Term Express Bus Service (EBS)

In an effort to expedite cross-bay mass transit connectivity, the Administration is studying the feasibility of implementing express bus service connecting Miami Beach and Downtown Miami on a 1 – 2 year timeframe. Several alternatives are currently being considered. One of the route alignment alternatives includes bi-directional EBS across the MacArthur Causeway, 5th Street, and Washington Avenue (similar to the light rail/modern streetcar alignment described above). The use of the shoulders along the Causeway as well as

dedicated lanes along 5th Street and Washington Avenue corridors is being evaluated in order to ensure reliable and efficient express bus service. The capital cost of the short-term express bus service is estimated between \$12 million and \$20 million, depending on the number of articulated buses required which is predicated on the route alignment selected and frequency of service (ranging from 5-minute headways to 10-minute headways). It is anticipated that the proposed express bus service would cost approximately \$5.3 million annually to operate based on a fleet of 19 articulated buses operating at a frequency of 5 – 7.5 minute headways during peak periods for 19 hours per day/7 days per week. City staff is currently having discussions with both FDOT and MDT staff in terms of cost-sharing opportunities for the capital and operating expenditures associated with providing this express bus service. Additionally, it is important to note that only a portion of the proposed Express Bus Service (i.e., the route alignment along the MacArthur Causeway to Downtown Miami) would be implemented if a light rail transit/modern streetcar system is implemented in South Beach. Under this service scenario, annual operating costs for the EBS would be approximately \$3.5 million.



PARKING INITIATIVES:

Freight Loading Zone Program (FLZ)

FLZs are regulated parking zones strategically located for large vehicles (10,000 lbs.+) to conduct deliveries. Coupled with strict enforcement of obstruction of travel lanes by Police and enforcement of loading areas by the Parking Department, these zones have greatly reduced congestion.

Parking Management System (PMS)

A component of the aforementioned ITS initiative, PMS will provide real time parking space monitoring and parking availability. Real time parking availability is then communicated to motorists via electronic message signs at strategic locations throughout the city.

Valet Parking Amendments to the City Code

Currently, valet parking operations on the City's right-of-way contribute to traffic congestion and other abuses of city property and resident quality of life. Proposed amendments to the

City Code to strengthen regulation and enforcement provisions are well underway.

Development of existing municipal metered parking lots to multi-level parking structures

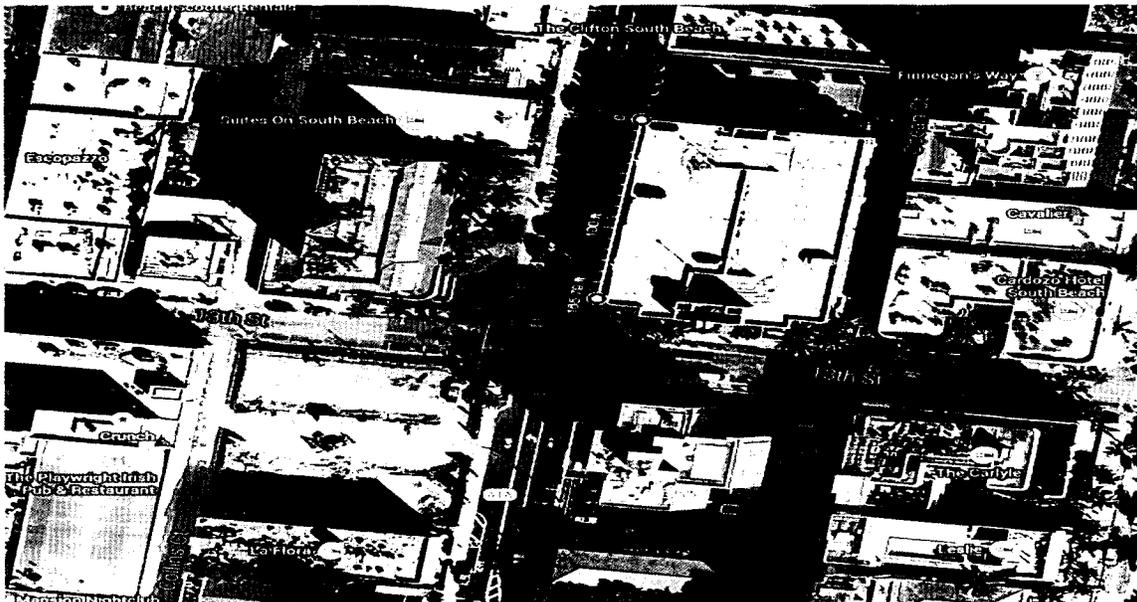
The following sites have been identified for potential development either through joint venture partnerships or as standalone City projects:

Washington Avenue Master Plan

As an outcome of both the Washington Avenue Master Plan and the Transportation Workshop held on March 18, 2015, staff was charged with finding alternatives to replace on-street parking with off-street parking. As a result, three potential sites have been identified that could replace some or all of the on-street parking between 5th and 17th Streets.

Municipal Parking Lot No. P16 (1262 Collins Ave)

P16 is located at southwest corner of the intersection of 13th Street and Collins Avenue, opposite of Municipal Parking Garage No. 3 (G3). This lot was recently renovated and was completed on May 13, 2015. A parking garage similar in size to Municipal Parking Garage No. 3 (G3), located at the northeast corner of the intersection of 13th Street and Collins Avenue, could be constructed. Furthermore, based on current construction costs it is estimated that the construction of an eight-story parking garage with approximately 405 spaces will cost approximately \$12.7M, which represents approximately \$31K per space.



Municipal Parking Lot No. P13 (1020 Washington Ave)

P13 is located in the northwest corner of the intersection of 10th Street and Washington Avenue. The parking lot abuts an alleyway (Drexel Court) to the west and holds a total of 37 parking spaces, including two disabled parking spaces. Renovations to this lot were completed in 2013. A five-story parking garage could be constructed in this location. It is estimated that the parking garage could hold up to 140 parking spaces. Estimated construction costs for this parking garage is \$5.2M, or approximately \$37K per space.



Municipal Parking Garage No. 2 (G2) (1100 Washington Ave)

This is a multi-level parking garage that serves the police headquarters and its visitors. The parking structure is divided into two areas, the police headquarters' parking and the visitors' parking. These two parking sections are not connected. Based on design and construction parameters, it is possible that one or two additional parking levels could be incorporated to the visitors' parking area that could replicate the uppermost level of this section of the parking garage. The additional levels could potentially represent an increase of 100 parking spaces at an estimated \$1.5M or \$15K per space.



The chart below illustrates a potential net increase of 558 off-street parking spaces along the Washington Avenue corridor and estimated costs. The 779 proposed spaces exceed the existing 577 on and off-street parking spaces in the area. Additionally, other sites in the area have been identified as potential public-private partnership opportunities that may further increase off-street parking inventory.

Washington Avenue Municipal Parking Facilities	Existing Spaces	Proposed Spaces*	Net Increase	Cost p/Space*	Total*
Garage No. 2	134	234	100	\$14,720	\$1,472,000
P16 Collins/13th Street	50	405	355	\$31,335	\$12,690,675
P13 Washington/10th Street	37	140	103	\$37,321	\$5,224,940
Total	221	779	558		\$19,387,615
* Estimated.					

The City has approximately \$10M in Fee of Lieu of Parking funds for the South Beach area; however, if all three (3) projects were funded an additional \$10M would be needed. Further, the City Commission endorsed the Washington Avenue Master Plan recommendation to issue an RFLI (Request for Letters of Interest) for parking garage(s) along Washington Avenue, and the City has been approached by at least one (1) interested property owner.

Middle Beach Needs

Several areas throughout mid-beach have been determined to be operating at high utilization rates, indicating additional parking needs, and some areas we have already referred for discussion at NCAC (Neighborhoods and Community Affairs Committee)

- Municipal Parking Lot No. P55, located on Collins Avenue and 27th Street;
- Municipal Parking Lot No. P71, located on Collins Avenue and 46th Street; and
- Municipal Parking Lot No. P63, located on 42nd Street and Royal Palm Avenue

North Beach Blue Ribbon Panel

Several areas in North Beach have been identified to be operating at high utilization rates, indicating additional parking needs. It has been a longstanding goal to develop a parking garage in North Beach. Several sites have been identified, including standalone city projects and potential joint venture developments. Additionally, residents have expressed a need for additional parking in their neighborhoods. While there are no commercial or recreational uses displacing parking in these neighborhoods, the sheer volume of vehicles per household is increasing demand.

FUNDING NEED SUMMARY

The following is a summary of funding needs for all projects identified above, including ITS operational cost, availability amounts for light rail/modern streetcar, garage construction and operational cost for South, Middle, and North Beach.

Project	Capital	Operating
Intelligent Transportation System (ITS) & Parking Management (PMS)	\$14.5M (includes current local match of \$4.5M)	\$2M
Transit/Trolley System		\$11.8M
Light Rail/Modern Streetcar		\$17M to \$25M (contingent upon the level of capital subsidy from the State)
Short Term Express Bus Service (EBS) - Connection to Light Rail/Modern Streetcar	\$12M to \$20M	\$5.3M
Washington Avenue Master Plan (779 spaces)	\$19.3M	\$779K
Middle Beach (800 spaces)	\$26.4M	\$800K
North Beach (850 spaces)	\$28M	\$850K
Grand Total:	\$100.2M - \$108.2M	\$38.5M - \$46.5M

PARKING ENTERPRISE FUND

The available fund balance in the Parking Fund, as of September 30, 2014, was \$26M (net of two months of required reserves). Each year, the City budgets an amount to be used to fund future renewal and replacement projects in the fund. In addition, the Parking Fund is an enterprise fund with revenues pledged to debt service payments. However, surplus funds (revenues in excess of expenditures) from prior years may be used for other City purposes.

Currently, these surplus funds are used to fund transportation expenses as well as supplement General Fund Revenues. Detailed projections of parking cash flows are being developed as part of the bonds needed for the Convention Center project; however, the chart below provides a rough projection of funds over the next five years assuming existing rates and moderate growth.

Given the estimates below, a positive Parking Fund available balance will not be sustainable under the existing rate structures. There will not be enough available balance to fund the projected FY 2015/16 proposed expenditures.

Parking Available Fund Balance						
	FY15	FY16	FY17	FY18	FY19	FY20
Available fund balance in the Parking Fund as of September 30, 2014	22,825,573	12,532,573	(1,361,427)	(23,911,927)	(37,454,642)	(52,472,538)
Fund Balance Set Aside for R&R	3,228,000	6,258,000	6,258,000	6,258,000	6,258,000	6,258,000
Available Fund Balance	26,053,573	18,790,573	4,896,573	(17,653,927)	(31,196,642)	(46,214,538)
Transfer to Transportation	(1,311,000)	(3,333,000)	(3,333,000)	(3,333,000)	(3,333,000)	(3,333,000)
Transfer to General Fund	(8,400,000)	(8,400,000)	(8,400,000)	(8,400,000)	(8,400,000)	(8,400,000)
R&R/Capital Needs	(5,314,000)	(3,728,000)	(10,994,000)	(554,000)	(554,000)	(554,000)
Net Available Balance	11,028,573	3,329,573	(17,830,427)	(29,940,927)	(43,483,642)	(58,501,538)
Annual Revenues	52,430,000	55,432,000	55,432,000	55,432,000	55,432,000	55,432,000
Annual Operating Expenses	(41,237,000)	(46,350,000)	(47,740,500)	(49,172,715)	(50,647,896)	(52,167,333)
Debt Service*	(3,431,000)	(7,515,000)	(7,515,000)	(7,515,000)	(7,515,000)	(7,515,000)
Set Aside for R&R	(6,258,000)	(6,258,000)	(6,258,000)	(6,258,000)	(6,258,000)	(6,258,000)
Net Surplus	1,504,000	(4,691,000)	(6,081,500)	(7,513,715)	(8,988,896)	(10,508,333)
Projected Available Year End Fund Balance	12,532,573	(1,361,427)	(23,911,927)	(37,454,642)	(52,472,538)	(69,009,872)

* Includes an estimated \$4.14 million annually for debt service on the parking needs for the Convention Center Renovation, comencing in FY16

Funding

A recurring revenue stream is necessary to sustain annually recurring expenses related to the aforementioned transportation initiatives as well as to enhance the Parking Enterprise Fund bonding capacity to fund the aforementioned garage expansion projects.

The Mayor and Commission has given general direction to the Administration to recommend strategies, including but not limited to increases in parking rates. A parking rate increase will provide the following benefits:

1. Driver Behavior Modification: Studies have shown that up to 30% of traffic congestion is attributed to drivers seeking parking opportunities (“circling the block”

further congestion is caused by pulling in and out of lanes of travel – Source: Federal Highway Administration). Currently, metered on-street and off-street parking rates are \$1.75 per hour and enforced 9:00 AM to 3:00AM (18 hours), seven days a week. Garage rates are for the most part \$1.00 per hour, with a maximum daily rate of \$20.00 (see appendices for detail of proposed parking rates at each municipal parking garage, except during special events).

Current parking rates are too low to effectively alter driver behavior. At the March 18, 2015, Transportation Workshop, it was recommended that on-street parking rates should be sufficiently higher than off-street parking rates to incentivize drivers to park off-street. The goal is to reduce on-street parking demand. This can be accomplished by increasing parking rates. Hence, only those drivers willing to pay a “premium” will use on-street parking and all others will seek other parking or mobility alternatives (garages, transit, bicycle, pedestrian). A key component of achieving this goal is arriving at the EPR (Effective Parking Rate) for on and off-street parking. EPR is defined as the optimum on-street and off-street parking rates and the price buffer between the two rates that “effectively” changes driver behavior. There may be some adjustments to either or both on and off-street rates to achieve EPR. If approved in concept, the Administration recommends some latitude be incorporated in the City Code amendment to allow for such adjustments.

Please note parking fine schedules are set by Miami-Dade County and the State of Florida. Overtime parking and other related fine schedules must be at appropriate levels in order to be effective and achieve compliance. Currently, an overtime parking violation is \$18.00. Parking user fees in the region, including Miami Beach, are comparable, and in some cases, higher than an overtime parking fine. This increases traffic congestion by perpetuating low risk/high reward user parking behavior.

2. Parking Revenue Bonds - Bonding Capacity: Currently, the City’s bond rating is “Aa2” and Parking Bonds have an “A” rating. Increasing parking rates will in turn increase the City’s parking revenue stream resulting in increased bonding capacity. Additional bonding capacity is needed in order to fund the list of transportation and parking capital projects identified earlier.
3. Equity in Space Rental Pricing and Residential Visitor Permits – Parking space rentals are available for valet parking, construction, special events, and film & print. Currently, daily space rental rates are \$17 for valet (ramp) and \$10 for all other categories and Residential Parking Visitor Permits are \$1.00 per day.

In addition, it is important to note that municipal parking rates are substantially lower than private sector or market rates. This has perpetuated an artificial demand for municipal public parking as drivers “cruise” for on-street parking spaces (30% of traffic congestion attributed to on-street parking); queuing at municipal parking garages seeking a \$1.00 hourly rate versus a much higher hourly rates or flat rates at privately owned/operated parking garages; and lengthy waiting lists (12 to 18 months) for monthly parking at municipal garages. A recent parking rate survey of 13 privately owned/operated garages and surface parking lots in the South Beach entertainment districts revealed an average hourly rate of \$5.00; maximum daily rate of \$30.00; and monthly rate of \$187.00, as compared to \$1.00, \$20.00, and \$70.00, respectively, at municipal garages.

Parking Rates – Proposed Increases:

In response to the funding needs and issues discussed above, a number of rates have been identified for potential increases.

- Increasing rates for South Beach on-street parking with lower increases for off-street (parking garages and lots). Conceptually, on-street hourly parking meter rates are proposed at \$3.00 with metered parking lots and garages at \$2.00, hourly.
- Restructure rates and hours of enforcement for Collins Avenue/Indian Creek between 23rd Street and 44th Streets to be consistent with rates and hours in South Beach, as the intensity in activity in this area has changed to be more similar to South Beach levels.
- Increase space rental rates for three of the four space rental categories (no change for film/print space rentals incentives) The City Code provides for a special event space rental fee of \$0.25 per square foot. The dimension of a parking space is 187 square feet, equating to \$46.75, per space. Therefore, a daily space rental rate of \$46.75 is proposed.
- Residential Parking Virtual Visitor Permits are currently \$1.00 per day. Products and services that are undervalued are prone to abuses. Increasing the value of virtual visitor permits diminishes opportunities for potential abuse. An increase to \$2.00 per day would yield an annual increase in revenue of \$147,685 or \$3.00 per day equates to \$295,370.

The impact of potential increases are summarized below taking into account a 20% elasticity adjustment for on-street parking (i.e. decrease in demand due to price increases) and a 25% elasticity adjustment for space rentals. Additional detail is attached.

It is important to note hourly parking meter rate increases would not necessarily be applicable to Miami Beach residents. Currently, Miami Beach residents enjoy a reduced hourly parking meter rate of \$1.00, instead of \$1.75, in South Beach, through Parkmobile (payment mobile application). This represents a 43% discount. Moreover, Parkmobile waives its user fees for Miami Beach residents. If the Mayor and Commission approve, either the existing parking rate discount or some alternative discount may continue for residents.

	Current	Proposed	Annual Revenue (Inc)
Parking Meter Hourly Rates:			
South Beach On-Street Meters	\$1.75	\$3.00	\$7,115,000.00
South Beach Off-Street Meters	\$1.75	\$2.00	\$678,000.00
Collins Ave/Indian Creek 23rd - 44th Streets - On-Street Meters	\$1.00	\$3.00	\$1,628,000.00
Collins Ave/Indian Creek 23rd - 44th Streets - Off-Street Meters	\$1.00	\$2.00	\$236,000.00
Sub-total:			\$9,657,000.00

Parking Meter Hours of Operation:			
Collins Ave/Indian Creek 23rd - 44th Streets – On/Off-Street Meters			
	8a-6p	9a-3a	\$2,331,000.00
Sub-total:			\$2,331,000.00
Sub-Total Meter Rate/Hours of Operation:			\$11,988,000.00

Municipal Parking Garages:			
Each of first four hours:	\$1.00	\$2.00	\$3,281,000.00
Monthly Rate:	\$70.00	\$100.00	\$597,000.00
Sub-total:			\$3,878,000.00

Parking Space Daily Rental:			
Valet Parking:	\$17.00	\$46.75	\$1,428,000.00
Construction:	\$10.00	\$46.75	\$771,000.00
Special Event:	\$10.00	\$46.75	\$771,000.00
Sub-total:			\$2,970,000.00

Residential Daily Visitor Permit:			
	\$1.00	\$3.00	\$295,000.00
Sub-total:			\$295,000.00

GRAND TOTAL	\$19,131,000.00		
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Five (5) Year Fiscal Impact

Cumulatively, the aforementioned parking rate increases are estimated to have the potential to yield an additional \$19.1 million, annually, representing \$95.5 million over five (5) assuming no increase in utilization. As described, these increased revenues would be utilized to fund the more immediate transportation initiatives and the bonding capacity for the Parking Enterprise Fund is estimated at \$140 million to fund parking garage expansion projects. It is important to note that additional rate increases may be needed in the future to fund other projects, including light rail. If all potential rate increases identified above are implemented, the resulting impacts are shown in the table below prior to addressing the projects identified in the funding needs summary referenced above.

Parking Available Fund Balance- With Rate Increases						
	FY15	FY16	FY17	FY18	FY19	FY20
Available fund balance in the Parking Fund as of September 30, 2014	22,825,573	12,532,573	17,621,573	14,054,073	19,494,358	23,459,462
Fund Balance Set Aside for R&R	3,228,000	6,258,000	6,258,000	6,258,000	6,258,000	6,258,000
Available Fund Balance	26,053,573	18,790,573	23,879,573	20,312,073	25,752,358	29,717,462
Transfer to Transportation	(1,311,000)	(3,333,000)	(3,333,000)	(3,333,000)	(3,333,000)	(3,333,000)
Transfer to General Fund	(8,400,000)	(8,400,000)	(8,400,000)	(8,400,000)	(8,400,000)	(8,400,000)
R&R/Capital Needs	(5,314,000)	(3,728,000)	(10,994,000)	(554,000)	(554,000)	(554,000)
Net Available Balance	11,028,573	3,329,573	1,152,573	8,025,073	13,465,358	17,430,462
Annual Revenues	52,430,000	74,415,000	74,415,000	74,415,000	74,415,000	74,415,000
Annual Operating Expenses	(41,237,000)	(46,350,000)	(47,740,500)	(49,172,715)	(50,647,896)	(52,167,333)
Debt Service*	(3,431,000)	(7,515,000)	(7,515,000)	(7,515,000)	(7,515,000)	(7,515,000)
Set Aside for R&R	(6,258,000)	(6,258,000)	(6,258,000)	(6,258,000)	(6,258,000)	(6,258,000)
Net Surplus	1,504,000	14,292,000	12,901,500	11,469,285	9,994,104	8,474,667
Projected Available Year End Fund Balance	12,532,573	17,621,573	14,054,073	19,494,358	23,459,462	25,905,128

* Includes an estimated \$4.14 million annually for debt service on the parking needs for the Convention Center Renovation, comencing in FY16

CONCLUSION

The Administration recommends the City Commission take the following actions: 1) accept the recommendation of the Finance and Citywide Projects Committee (FCWPC) on July 1, 2015, endorsing the proposed amendments to the City Code related to parking rate increases; and 2) approve the attached Ordinance at First Reading and schedule a Second Reading Public Hearing for September 30, 2015.

- c: Kathie Brooks, Assistant City Manager
- Patricia Walker, Chief Financial Officer
- Mark Taxis, Assistant City Manager
- John Woodruff, Director of Budget and Performance Improvement
- Marcia Monserrat, Special Projects Coordinator
- Jose Gonzalez, Transportation Director
- Saul Frances, Parking Director

JLM/KCB/SF

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ORDINANCE NO. _____

AN ORDINANCE OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AMENDING THE CODE OF THE CITY OF MIAMI BEACH, BY AMENDING CHAPTER 106, ENTITLED "TRAFFIC AND VEHICLES," BY AMENDING ARTICLE II, ENTITLED "METERED PARKING," BY AMENDING DIVISION 1, ENTITLED "GENERALLY," BY AMENDING SECTION 106-55, ENTITLED "PARKING RATES, FEES, AND PENALTIES;" BY AMENDING PARKING METER RATES AND TIME LIMITS; MUNICIPAL PARKING GARAGE AND PREFERRED PARKING LOT RATES AND PENALTIES; REGULATIONS REGARDING A FACILITY SPECIFIC MONTHLY PARKING PERMIT PROGRAM, RESERVED/RESTRICTED COMMERCIAL ON-STREET PERMIT PARKING, AND VALET STORAGE SPACES; AND AMENDING THE REGULATIONS AND FEES FOR METERED PARKING SPACE RENTAL AND PARKING SPACE REMOVAL; AMENDING THE REGULATIONS REGARDING THE RESIDENTIAL PARKING PROGRAM; AMENDING THE EXCEPTIONS TO SECTION 106-55 TO PROVIDE FOR A MOBILE PHONE PAYMENT SERVICE AND ELIMINATING THE SMART CARD PROGRAM; AND ESTABLISHING A RESIDENTIAL PARKING VISITOR PERMIT; PROVIDING FOR CODIFICATION, REPEALER, SEVERABILITY, AND AN EFFECTIVE DATE.

WHEREAS, parking meter rates are established by Ordinance by the Mayor and City Commission and as an enterprise fund; and

WHEREAS, the City's Parking System needs to keep pace with escalating costs in order to: (1) operate the system efficiently and maintain service levels, and (2) fund capital projects including enhancements and expansion of the Parking System; and

WHEREAS, the Mayor and City Commission have identified traffic congestion throughout the City as a priority issue and various initiatives are underway, including: (1) an Intelligent Transportation System (ITS), a Parking Management System (PMS), and a Light Rail and trolley/bus network; and (2) systems to modify parking behavior by managing parking demand through parking fees and other financial incentives; and

WHEREAS, excess revenues that remain in the Parking Fund at the end of the fiscal year can be utilized for any legal purpose, including transportation related initiatives; and

WHEREAS, the proposed parking rate increases in the various categories contained herein will: (1) fund transportation related initiatives and (2) modify parking behavior supply and demand and related financial incentives; and

WHEREAS, the Mayor and City Commission wish to continue to allow Miami Beach residents to receive a discounted hourly parking rate of \$1.00 at metered parking spaces

and parking garage spaces, via the City's pay by mobile phone program.

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AS FOLLOWS:

SECTION 1. That Chapter 106, "Traffic and Vehicles," Article II, "Metered Parking," Division 1, "Generally," Section 106-55, "Parking Rate Fees, and Penalties," of the Code of the City of Miami Beach, Florida, is hereby amended as follows and additional sections that are not amended are provided for reference purposes:

CHAPTER 106

TRAFFIC AND VEHICLES

* * *

Article II. Metered Parking

Division I. Generally

* * *

Sec. 106-55. Parking rates, fees, and penalties; exceptions.

(a) Parking meter rates and time limits.

- (1) *South Beach Parking Zone:* All metered parking south of 23rd Street (Dade Boulevard), from Ocean Drive to the westernmost parking lane of Alton Road, between South Pointe Park and 17th Street; and from 17th Street to 21st Street (Sunset Harbour Drive) from Alton Road to the westernmost parking areas along Purdy Avenue and to Biscayne Bay shall be at the rate of ~~\$1.50 per hour effective October 1, 2010, and \$1.75~~ \$3.00 per hour for on-street and \$2.00 per hour for off-street effective October 1, 2011 October 10, 2015. All metered parking in the South Beach Parking Zone shall be enforced from 9:00 a.m. until 3:00 a.m., seven days per week.
- (2) *East Middle Beach Zone:* All metered parking from 23rd Street to 44th Street; and from Collins Avenue to Indian Creek, shall be at the rate of \$3.00 per hour for on-street and \$2.00 per hour off-street. All metered parking in this area shall be enforced from 9:00 a.m. until 3:00 a.m., seven days per week, effective October 10, 2015.
- (3) *West Middle Beach Zone:* All metered parking north of 23rd Street and south of 63rd Street; with the exception of the areas referenced in

Sec. 106-55 (a)(2) entitled "East Middle Beach Zone"; shall be at the rate of \$1.00 per hour for off-street and on-street metered parking in the commercial corridors of 41st Street, 71st Street and Normandy Drive. All metered parking north of 23rd Street shall be enforced from 8:00 a.m. until 6:00 p.m., seven days per week.

(4) North Beach Zone: All metered parking north of 63rd Street shall be at the rate of \$1.00 per hour for off-street and on-street metered parking. All metered parking shall be enforced from 8:00 a.m. until 6:00 p.m., seven days per week.

(b) Municipal parking garage and Preferred Parking Lot rates and penalties.

(1) *7th Street Garage:*

- a. Transient rates: \$2.00 per hour and any portion thereof up to 4 hours; \$1.00 per hour or any portion thereof from the 4th hour up to 15 hours, and a maximum daily rate of \$20.00 for any time exceeding 15 hours up to 24 hours (applicable sales tax is included in the hourly and maximum rate).
- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.
- c. Monthly parking: ~~\$75.00~~ \$100.00 per month, per permit, plus applicable sales tax.
- d. Weekend/event flat rate: \$15.00 per vehicle Friday, Saturday and Sunday from 8:00 p.m. to 5:00 a.m.

(2) *12th Street Garage:*

- a. Transient rates: \$2.00 per hour and any portion thereof up to 4 hours; \$1.00 per hour or any portion thereof from the 4th hour up to 15 hours, and a maximum daily rate of \$20.00 for any time exceeding 15 hours up to 24 hours (applicable sales tax is included in the hourly and maximum rate).
- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.
- c. Monthly parking: ~~\$70.00~~ \$100.00 per month, per permit, plus applicable sales tax.
- d. Weekend/event flat rate: \$15.00 per vehicle Friday, Saturday and Sunday from 8:00 p.m. to 5:00 a.m.

(3) *13th Street Garage:*

- a. Transient rates: \$2.00 per hour and any portion thereof up to 4 hours; \$1.00 per hour or any portion thereof from the 4th hour up to 15 hours; and a maximum daily rate of \$20.00 for any time exceeding 15 hours up to 24 hours (applicable sales tax is included in the hourly and maximum rate).

- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.
- c. Monthly parking: ~~\$70.00~~ \$100.00 per month, per permit, plus applicable sales tax.
- d. Weekend/event flat rate: \$15.00 per vehicle Friday, Saturday and Sunday from 8:00 p.m. to 5:00 a.m.

(4) 16th Street Garage:

a. Transient Rate:

0 to 1	\$2.00
1 to 2	4.00
2 to 3	6.00
3 to 6	10.00
6 to 24	20.00

- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.
- c. Monthly parking: \$100.00 per month, per permit, plus applicable sales tax.
- d. Weekend/event flat rate: \$15.00 per vehicle Friday, Saturday and Sunday from 8:00 p.m. to 5:00 a.m.

(5) 17th Street Garage:

a. Transient rates:

0—1 hour	\$1.00	<u>\$2.00</u>
1—2 hours	2.00	<u>4.00</u>
2—3 hours	3.00	<u>6.00</u>
3—4 hours	4.00	<u>8.00</u>
4—5 hours	5.00	<u>9.00</u>
5—6 hours	6.00	<u>10.00</u>
6—7 hours	8.00	<u>11.00</u>
7—8 hours	10.00	<u>12.00</u>
8—15 hours		15.00
15—24 hours		20.00

- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.
- c. Monthly parking: ~~\$70.00~~ \$100.00 per month, per permit, plus applicable sales tax.
- d. Event flat rate: \$15.00 per vehicle.
- e. Employee Value Coupon-Lincoln Road (EVC-LR): \$8.00 daily (17th Street Garage only).

(6) City Hall Garage

a. Transient rates:

0—1 hour	\$2.00
1—2 hours	4.00
2—3 hours	6.00

3—4 hours	8.00
4—5 hours	9.00
5—6 hours	10.00
6—7 hours	11.00
7—8 hours	12.00
8—15 hours	15.00
15—24 hours	20.00

- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.
- c. Monthly parking: \$100.00 per month, per permit, plus applicable sales tax.
- d. Event flat rate: \$15.00 per vehicle.

(7) Pennsylvania Avenue Garage:

a. Transient rates:

0—1 hour	\$2.00
1—2 hours	4.00
2—3 hours	6.00
3—4 hours	8.00
4—5 hours	9.00
5—6 hours	10.00
6—7 hours	11.00
7—8 hours	12.00
8—15 hours	15.00
15—24 hours	20.00

- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.
- c. Monthly parking: \$100.00 per month, per permit, plus applicable sales tax.
- d. Event flat rate: \$15.00 per vehicle.

(8) Sunset Harbor Garage:

a. Transient rates:

0—1 hour	\$2.00
1—2 hours	4.00
2—3 hours	6.00
3—4 hours	8.00
4—5 hours	9.00
5—6 hours	10.00
6—7 hours	11.00
7—8 hours	12.00
8—15 hours	15.00
15—24 hours	20.00

- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$20.00.

- c. Monthly parking: \$100.00 per month, per permit, plus applicable sales tax.
- d. Event flat rate: \$15.00 per vehicle.

(9) *42nd Street Garage:*

- a. Transient rates: \$1.00 per hour or any portion thereof up to eight hours; with an \$8.00 maximum per 24-hour period (applicable sales tax is included in the hourly and maximum rate).
- b. Lost ticket charge: Parkers who cannot produce a parking entry ticket will be charged the maximum daily rate of \$8.00.
- c. Monthly parking: \$70.00 per month, per permit, plus applicable sales tax.

~~(6)~~(10) Preferred Parking Lot (18th Street and Meridian Avenue):

- a. Fifteen dollars flat rate per vehicle.
- b. For food and beverage social events at the Miami Beach Convention Center (MBCC), \$10.00 flat rate per vehicle. Food and beverage social events at MBCC shall meet the following criteria:
 - 1. Be booked solely as a food and beverage function to include, but not be limited to, at least one of the following:
 - i. Breakfast;
 - ii. Lunch/brunch;
 - iii. Dinner; and/or
 - iv. Reception.
 - 2. Excludes exhibits; separate meetings held outside of the primary location; and cannot be associated with a convention, trade show, public show, and/or corporate meeting.
 - 3. Produce (at the client's sole expense) an approved parking coupon that is sent either by the food and beverage concessionaire or the MBCC management company, via mail, to all confirmed attendees prior to the day of the event. A copy must be presented to the city's parking department for approval within five business days of a fully executed agreement for the event.
 - 4. MBCC in-house food and beverage concessionaire must provide, in writing, to the city's parking department, within five business days of an executed agreement for the event, the following information:
 - i. Name of event;
 - ii. Date of event;
 - iii. Approximate attendance;

- iv. MBCC food and beverage contract information;
and
 - v. Client's name and mobile telephone number.
5. The approved coupon can only be used the day of the event. The coupon can only be used in the Preferred Parking Lot. Only the original coupon (not a copy) will be presented and accepted by the parking lot attendant. If these rules are not followed, the guest will pay the full parking rate.
 6. Coupons must include the date of the event, the name of the event, and be sequentially numbered.

(c) Facility specific monthly parking permit program.

- (1) Facility specific monthly parking is available on a first-come first-served, space available basis.
 - a. Municipal parking lots: Facility specific monthly parking in surface lots is available on a first-come first-served, space available basis. The monthly permit rate is \$70.00, plus applicable sales tax, and is issued by the parking department's permit liaison at the offices of the parking department. All monthly parkers are required to renew their monthly parking in advance, no later than the 5th of each month. If payment is not received by the 5th of the month, then the permit is rendered invalid. Monthly facility specific permit parking can be purchased for up to 3 ~~12~~ months at a time. At no time shall such permit parking be sold for a period of greater than 3 ~~12~~ months, unless by action of the mayor and city commission.
 - b. Municipal parking garages: Facility specific monthly parking in municipal parking garages available on a first-come first-served, space available basis. Permits are issued by the parking department's permit liaison at the offices of the parking department. There is a \$10.00 deposit required for each access card (permit) issued. Lost access cards will be replaced at a fee of \$25.00 per access card. All monthly parkers are required to renew their monthly parking in advance, no later than the 25th of each month. If payment is not received by the 25th of the month, then the access card (permit) is electronically rendered invalid. Monthly facility specific permit parking can be purchased for up to 3 ~~12~~ months at a time. At no time shall such permit parking be sold for a period of greater than 3 ~~12~~ months, unless by action of the mayor and city commission.
 - c. On-street areas: Area specific on-street monthly parking is available on a first-come first-served, space available basis. Permits are issued by the parking department's permit liaison

at the offices of the parking department. The parking director shall oversee and develop these special on-street monthly permit areas as deemed necessary, where off-street parking facilities are not available to accommodate monthly parkers. All monthly parkers are required to renew and pay for their monthly parking in advance, no later than the 25th of each month. If payment is not received by the 25th of the month, then the permit is rendered invalid. Monthly on-street area specific permit parking can be purchased for up to 3 12 months at a time. At no time shall such permit parking be sold for a period of greater than 3 12 months, unless by action of the mayor and city commission.

(d) *Special realtor permits.* Parking placard permits are available to realtors licensed in the city, at a rate of \$5.00 per permit placard, per month, plus applicable sales tax. Placards may be purchased by realtors presenting a real estate license with a city address. This special realtor permit allows Miami Beach realtors to park in restricted residential zones throughout the city, during the days and hours of restriction for a maximum of two hours per location. The placard permit is not valid at parking meters (on-street or off-street) and is not valid at any attended municipal parking lot or municipal parking garage.

(e) *Reserved/restricted commercial on-street permit parking.* Reserved/restricted commercial on-street permit parking is permitted for the production industry only. Requests for said areas are handled by the parking director on a case by case, space available basis. No reserved/restricted on-street permit area shall be created from a metered parking space. Said reserved/restricted on-street permit parking shall be installed to accommodate broadcast/satellite and production vehicles. The monthly fee for the reserved/restricted on-street spaces are calculated as follows: \$75.00 per linear 20 feet of reserved space, per month; payable on a quarterly basis only. Reserved/restricted commercial on-street permit parking permittees are required to renew their parking permit quarterly in advance, no later than the 25th of the month preceding the next quarterly billing period. If payment is not received, then the permit and restricted area is rendered invalid. Permit parking may be purchased for up to 3 12 months at a time. At no time shall such permit parking be sold for a period of greater than 3 12 months unless by action of the mayor and city commission. Signage shall be paid by the permittee at the rate of \$30.00 per sign installed. Replacement signs shall be installed at the same rate.

(f) *Valet storage spaces.* The city may provide on an as-needed basis, the ability for a valet service company to rent public parking spaces to accommodate valet parking storage for special events. The parking director shall weigh the impact of each request on the parking area and its users, and shall determine both the ability to lease spaces, and the number of spaces that may be leased for the special event. The fee per space is ~~\$14.00~~ \$46.75 per day, payable in advance at least 48 hours or two (2) business days, whichever is greater ~~in advance~~. The daily rate includes applicable sales tax. No additional public parking space rentals for valet storage shall be allowed unless by action of the mayor and city commission.

(g) *Metered parking space rentals.*

- (1) Administrative fees: The parking department shall charge an administrative service fee for all space rental requests. The fee schedule is as follows:
 - a. \$20.00 administrative fee assessed for any space rental of five spaces or less.
 - b. \$25.00 administrative fee assessed for any space rental of from six to 10 spaces.
 - c. \$30.00 administrative fee assessed for any space rental of 11 spaces or more.
- (2) Valet ramp space rentals: The city may provide on an as-needed basis, the ability for a valet service company to rent public parking spaces for the purpose of creating a valet ramp for the expeditious unloading and loading of passengers. The parking director shall determine the number and location of said spaces, and will provide, if possible, spaces adjacent to the business served by the valet service. A copy the valet occupational license for the location to be served, a notarized letter of authorization from the business owner and a certificate of insurance covering the valet service location must be presented to the parking department when submitting for the first space rental request. The fee per space is ~~\$17.00~~ \$46.75 per day, payable two weeks in advance for regular users, and at least 48 hours or two (2) business days, whichever is greater, in advance for special events. Rented spaces shall state, "No Parking/Tow Away" and shall be strictly enforced.
- (3) Construction space rentals: Space rentals for construction purposes shall only be restricted between the hours of 6:00 a.m. and 6:00 p.m., Monday through Friday. Space rental shall end on Friday evenings at 6:00 p.m. to allow for additional parking opportunities for the public on the weekends. Construction space rentals shall state, "No Parking 6am-6pm/Tow Away." A copy of a valid, city issued building permit must accompany each application for space rental. The fee per space is ~~\$5.00~~ \$46.75 per day, ~~for the first five spaces, and \$10.00 per day for each additional space over five.~~ If the construction needs include the weekend, then space rental shall remain; however, the charge for the weekend spaces shall be \$10.00 per space per day, no matter the number of rented spaces. Only essential vehicles shall be parked at rented spaces. No construction crew parking is allowed at spaces rented for construction. Construction rented spaces are payable two weeks in advance. If the rental is to be greater than a two-week period; then payment shall be due one month in advance. Construction rented spaces can be purchased for up to 3 ~~12~~ months at a time. At no time shall such permit parking be sold for a period of greater than 3 ~~12~~ months unless by action of the mayor and city commission.

- (4) Production and film space rental: The city may provide on an as-needed basis, rented spaces to accommodate production and film needs. A copy of a valid, city issued production/film permit must accompany each application for space rental. The fee per space is \$10.00 per day, payable in advance at least 48 hours or two (2) business days, whichever is greater.~~in advance.~~ Only essential vehicles shall be allowed to park at rented spaces, arrangements for crew parking on a first-come, first-served basis can be arranged with the parking department. Rented spaces for production and film use shall state, "No Parking/Tow Away," and shall be strictly enforced.
- (5) Special events space rental: The city may provide on an as-needed basis, parking space rental to accommodate special events. A copy of a valid, city-issued special event permit must accompany each application for space rental. The fee per space is ~~\$10.00~~ \$46.75 per day, payable in advance at least 48 hours or two (2) business days, whichever is greater.~~in advance.~~ Only essential vehicles shall be allowed to park at rented spaces arrangements for event staff parking on a first-come, first-served basis can be arranged with the parking department. Rented spaces shall state, "No Parking/Tow Away", and shall be strictly enforced.

(h) *Parking space removal.*

- (1) Temporary parking meter removal: The city may provide for the temporary removal of parking meters to accommodate construction and other limited needs. The fee for the removal of any post shall be \$50.00 per space. The cost for reinstallation of the post shall be \$50.00 per space. Space removal and replacement shall be paid to the parking department in advance at a rate of \$100.00 per space. Additionally, the applicable bagged space rental rate shall be assessed on a per space, per day basis, payable in advance, until such time as the parking post is reinstalled.
- (2) Private requests for permanent parking space or loading zone removal prohibited: Private requests for permanent parking space or loading zone removal shall only be allowed for the purpose of creating access to an off-street parking facility or other vehicular access to the property. Private requests for the permanent removal of a parking space or loading zone for any other reason shall be prohibited. When permitted, the fee for the private permanent removal of a parking space or loading zone shall be the same rate as the fee in lieu of required parking, or ~~\$40~~\$5,000.00 per space, whichever is greater, except that single family uses seeking to provide access to off-street parking shall be exempt from paying this fee for the removal of one space.

(i) *Temporary residential guest parking placard permits/scratch tags.* Temporary residential guest permits, allowing for guest parking in the restricted residential zones and metered zones is available to bonafide guests of a resident of the restricted residential parking zones. Permits must be purchased by a restricted residential zone resident. Temporary guest permits are only valid in the residential zone of the resident purchasing the guest permit, and are not valid at any parking meter, municipal parking lot or garage. Documentation established by the City of Miami Beach Parking Department will be required as proof of residency.

(j) *Hotel hang tag program.* A daily 24-hour small hotel hang tag program is made available by the parking department through eligible hotels at a fee of \$10.00 per hang tag, per day. A small hotel is defined as a hotel consisting of less than 150 guest rooms, and does not provide a hotel valet parking service for its guests. The hotel hang tag is day, month and year specific. The hang tag is sold by the hotel to the guest for a fee of \$10.00 per day. The hotel is responsible for proper issuance of the hang tag to include: hole punching the appropriate day, month and year and charging no more than \$10.00 to the hotel guest for the hang tag. At no time may the hotel add any surcharge or additional charge to the hotel hang tag fee. The hotel hang tag is valid from 12:00 noon on the day of issuance (the hole punched date) until 12:00 noon the following day. The parking director shall establish the parking areas of the hotel hang tag program.

(k) *Restricted and non-restricted residential parking program.* There are seven restricted residential parking zones. These zones are created to protect the quality of life of the city's residents in areas where residential parking is severely impacted by competing uses. The zones are as follows:

- (1) Zone 1 South Pointe
- (2) Zone 2 Flamingo Park
- (3) Zone 3 Michigan/Lenox
- (4) Zone 4 Museum District
- (5) Zone 5 Art Deco District
- (6) Zone 6 Indian Creek/Collins Avenue
- (7) Zone 8 Bonita Drive.

(l) *Exceptions.*

- (1) *Flat parking rate.* A flat parking rate for nonresidents and for residents of the city (photo identification required) may be established during the city's annual budget process, as recommended by the city manager and approved by the city commission, at certain attended municipal garages and surface lots which have been identified by the city manager to be in the best interest of the community's health, safety, and welfare.
- (2) *Parking incentive program.* The city manager is authorized to designate "resident parking days" (evenings 6:00 p.m. to 12:00 midnight) for city residents (proof of residency required) at all attended garages and lots and residential decal holders at on-street

meters and/or off-street metered facilities and identify an incentive to be combined with specific initiatives sponsored and/or promoted by the city to stimulate local businesses during off-peak periods.

~~(3) Smart card program/commercial smart card resale program; distribution of residential smart card program.~~

~~a. Smart card dispensing/replenishing stations. The parking department is authorized to place smart card dispensing/replenishing stations at participating commercially licensed establishments within the city for the sale/replenishing of smart cards. Commercial establishments must consent to smart card sales/replenishing rules and regulations. Commercial establishments are only entitled to profit share via the resale program. Commercial establishments participating in the sales/replenishing program are not entitled to any proceeds or discounts.~~

~~b. Residential smart card program. A discount of ten percent may be authorized by the city manager to all city residents (proof of residency required as established by the City of Miami Beach Parking Department) to be purchased at the parking department and through the Internet, when available.~~

~~(3) Mobile phone payment service. In-car meter program innovative electronic parking system that makes the payment of parking fees more convenient for the users. The "in-car meter" is a light weight, credit card sized personal parking meter that can be used for the payment of parking fees in areas with or without existing parking meters or pay and display machines. Resident discounts are available through this program for metered parking in the South Beach Parking Zone. The parking meter rate increase in the South Beach Parking Zone from \$1.00/hour to \$1.25/hour shall not take effect until the implementation of this program. This service affords Miami Beach residents, with proof of residency, a discounted hourly rate of \$1.00 at on-street meters and off-street meters.~~

~~(m) Reserved.* Residential Parking Visitor Permit. The fee for each Daily Restricted Residential Parking Visitor Permit is \$3.00 and shall be valid for a 24 hour period.~~

~~(n) Smartway vehicles incentive. The Smartway program will use the state ILEV list; EPA (Environmental Protection Agency) "Smartway" designation; and allow all street legal electric vehicles to qualify for participation in the program. Incentives to be offered to qualified and registered vehicle owners include:~~

~~(1) Monthly parking permit holders for all facilities will be afforded a 50-percent discount on the monthly rate.~~

- (2) Residential permit holder in all designated zones shall receive a 50-percent savings on either their annual or semi-annual residential permit.
- (3) Five hundred city-wide parking decals, honored at metered spaces only, shall be available only to state-registered Smartway vehicles; vehicles receiving an EPA (Environmental Protection Agency) "Smartway" designation; and all street legal electric vehicles on a first-come, first-served basis. The cost of the Smartway city-wide decal is \$100.00 per year.
- (4) Two percent of the parking spaces at the 42nd Street Municipal Parking garage may be designated as "Smartway Vehicle Parking Only" for use by recognized Smartway vehicles. One percent of the parking spaces at the 7th Street garage and 13th Street garage may be designated as "Smartway Vehicle Parking Only" for use by recognized Smartway vehicles. Notwithstanding the preceding sentence, the city manager or his designee, who shall be the city's parking director, reserves the right, in his reasonable business judgment and discretion, to temporarily suspend the aforesaid "Smartway Vehicle Parking Only" during special events in order to ensure maximum utilization of all parking spaces.

(o) *Resident scooter and motorcycle permits.* Annual scooter and motorcycle parking permits are available for a fee of \$100.00 per scooter or motorcycle for Miami Beach residents who are registered with the State of Florida as the scooter or motorcycle owner. The permit will be honored at all designated scooter and motorcycle municipal metered parking spaces.

(p) *Freight loading zone (FLZ) permit.* An FLZ permit will allow the use of freight loading zones by permitted commercial motor vehicles. Qualifying commercial motor vehicles must register and purchase an annual permit. The permit fee for each vehicle is \$364.00 annually or \$182.00 semi-annually. A permittee that operates a fleet of over ten vehicles may purchase up to five vehicle permits for \$1,500.00 annually or \$750.00 semi-annually. One of every five non-transferable permits shall authorize the permittee to purchase a transferable permit. Permits are transferable to other qualifying commercial motor vehicles, as described in herein, and shall expire annually. The permit must be in good standing and the commercial motor vehicle must be actively engaged in loading activities when stopping, standing, or parked in a freight loading zone. Freight loading locations, regulations, including maximum time limits, and permitted days/hours shall be determined by the city manager or his designee.

(q) *Alley loading (AL) permit.* An AL permit will allow for the use of alleys by permitted vehicles. Qualifying vehicles must register and purchase an annual permit. The permit fee for each vehicle is \$182.00, annually or \$91.00 semi-annually. A permittee that operates a fleet of over ten vehicles may purchase up to five vehicle permits for \$750.00,

annually or \$375.00, semi-annually. One of every five non-transferable permits shall authorize the permittee to purchase a transferable permit. Permits are transferable to other qualifying vehicles, as described herein, and shall expire on annually. The permit must be in good standing, prominently displayed, and the vehicle must be actively engaged in loading activities when stopping, standing, or parked in an alley. Alley regulations, including maximum time limits and permitted days/hours shall be determined by the city manager or his designee.

SECTION 2. CODIFICATION.

It is the intention of the Mayor and City Commission of the City of Miami Beach, and it is hereby ordained that the provisions of this ordinance shall become and be made part of the Code of the City of Miami Beach, Florida. The sections of this ordinance may be renumbered or relettered to accomplish such intention, and the word "ordinance" may be changed to "section", "article", or other appropriate word.

SECTION 3. REPEALER.

All ordinances or parts of ordinances in conflict herewith be and the same are hereby repealed.

SECTION 4. SEVERABILITY.

If any section, subsection, clause or provision of this Ordinance is held invalid, the remainder shall not be affected by such invalidity.

SECTION 5. EFFECTIVE DATE.

This Ordinance shall take effect ten (10) days following adoption.

PASSED AND ADOPTED this _____ day of _____, 2015.

Philip Levine, Mayor

ATTEST:

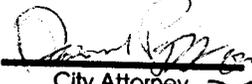
Rafael E. Granado, City Clerk

Underline denotes new language

~~Strike through~~ denotes deletions (sponsored by Commissioner Weithorn)

T:\AGENDA\2015\September9\Regular\ParkingRateAmend2015Budget1st Read.ord.doc

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION



City Attorney *DX*

9/2/15
Date

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Condensed Title:

An Ordinance Of The Mayor And City Commission Of The City Of Miami Beach, Florida, Amending Appendix A, Entitled "Fee Schedule", To Chapter 110 Of The Miami Beach City Code, "Utilities," Article IV, Entitled "Fees, Charges, Rates And Billing Procedure;" Division 2, Entitled "Rates, Fees And Charges," Section 110-166, Entitled "Schedule Of Water Rates And Tapping Charges," And Section 110-168, Entitled "Sanitary Sewer Service Charge," To Increase The Water And Sanitary Sewer Rates By The Same Percentage Enacted By Miami-Dade Water And Sewer Department (WASD); Pursuant To Sections 110-166 And 110-168; Providing For Codification, Repealer, Severability, And An Effective Date.

Key Intended Outcome Supported:

Maintain the City's infrastructure.

Supporting Data (Surveys, Environmental Scan, etc.):

Issue:

Shall the Mayor and City Commission approve the amendment to the Ordinance on first reading and schedule a second reading public hearing?

Item Summary/Recommendation:

FIRST READING
 The City's utility rates are structured to collect the necessary revenues to meet operating and maintenance costs of the water and sewer infrastructure, to cover debt service for water and sewer bonds, to maintain adequate operating fund reserves, and to pay Miami-Dade County for wholesale water purchased, the treatment of the City's sewage and other fees.

The Miami-Dade Water and Sewer Department (WASD) has proposed water and sewer rate modifications to all wholesale customers. The proposed water rate of \$1.7341 per 1,000 gallons is a decrease of \$0.0475 from the current rate of \$1.7816. This reduction reflects a decrease in operation maintenance and capital costs. Since operations and maintenance costs increased last year and are projected to increase again, that increase is being more than offset by a lack of capital expenditures. This could be related to a significant amount of capital improvements being performed on their sewer infrastructure. However, an increase in the City's debt service payments for new bonds is the driver for the potential FY16 deficit. The current rate of \$4.43 per thousand gallons is insufficient to cover the cost of providing water service. Based upon the proposed FY16 budget, the water rate would need to be increased by 5% to \$4.65 per thousand gallons in FY16.

The proposed WASD sewer rate of \$2.7879 for FY16 is an increase of \$0.2279 above the current rate of \$2.56 per 1,000 gallons. The current Miami Beach rate of \$7.55 per thousand gallons is insufficient to cover the cost of providing sewer service. Based on the FY16 budget proposed by the Administration, sewer rates have to be increased by 8.9% to \$8.23 per thousand gallons in FY16. A significant portion of the deficit is due to the additional operating expenses related to waste water treatment as well as additional debt service to cover the City's capital improvement costs.

The proposed sewer rate increase for FY16 is \$0.68 per 1,000 gallons, and the proposed water rate increase is \$0.22 per 1,000 gallons. For the average 11,000 gallons per month customer, the combined water and sewer rates result in a monthly increase of \$9.90 in FY16. For the minimum usage customer (5,000 gallons or less per month), the monthly impact would be a total of \$4.50. This item was presented at the Finance and Citywide Projects Committee on July 17, 2015.

THE ADMINISTRATION RECOMMENDS APPROVING THE AMENDMENT TO THE ORDINANCE ON FIRST READING AND SCHEDULING A SECOND READING PUBLIC HEARING.

Advisory Board Recommendation:

N/A

Financial Information:

Source of Funds:		Amount	Account	Approved
	1			
	2			
OBPI	Total			

City Clerk's Office Legislative Tracking:

Sign-Offs: Department Director	Assistant City Manager	City Manager
JJF/ETC 	ETC/MT 	JLM 

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MIAMI BEACH

City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMISSION MEMORANDUM

TO: Mayor Phillip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

FIRST READING

DATE: September 10, 2015

SUBJECT: **AN ORDINANCE OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AMENDING APPENDIX A, ENTITLED "FEE SCHEDULE", TO CHAPTER 110 OF THE MIAMI BEACH CITY CODE, "UTILITIES," ARTICLE IV, ENTITLED "FEES, CHARGES, RATES AND BILLING PROCEDURE;" DIVISION 2, ENTITLED "RATES, FEES AND CHARGES," SECTION 110-166, ENTITLED "SCHEDULE OF WATER RATES AND TAPPING CHARGES," AND SECTION 110-168, ENTITLED "SANITARY SEWER SERVICE CHARGE," TO INCREASE THE WATER AND SANITARY SEWER RATES BY THE SAME PERCENTAGE ENACTED BY MIAMI-DADE WATER AND SEWER DEPARTMENT (WASD); PURSUANT TO SECTIONS 110-166 AND 110-168; PROVIDING FOR CODIFICATION, REPEALER, SEVERABILITY, AND AN EFFECTIVE DATE.**

ADMINISTRATION RECOMMENDATION

The Miami-Dade Water and Sewer Department has informed all wholesale customers that the proposed water rate for FY16 would decrease by \$0.0475 to \$1.7341 per 1,000 gallons.

WASD has also notified wholesale customers that their proposed sewer rate will be \$2.7879, an increase of \$0.2279 from the current rate of \$2.56 per 1,000 gallons. The cost of the proposed FY16 sewer rate increase to Miami Beach is approximately 8.9%.

ANALYSIS

The City's utility rates for water and sanitary sewer services are structured to collect the necessary revenues to meet annual operating and maintenance costs of the water and sanitary sewer infrastructure, to cover debt service for water and sewer bonds to maintain adequate operating fund reserves, and, to pay Miami-Dade County for wholesale water purchased, the treatment of the City's sewage and other fees.

In general, the rates for water supply and sanitary sewer services consist of:

- Pass-through of the wholesale rate the City pays to Miami-Dade County for the purchase of potable water and treatment of sewage;
- Debt service for the Water and Sewer Revenue Bonds;
- Operating and maintenance costs for the water and sewer utility;
- 7.5% fee of previous year total revenue paid to the Miami-Dade County Environmental Resource Management Department (DERM).

FY2015/16 Miami Dade County Wholesale Water and Sewer Rates

The Miami-Dade Water and Sewer Department has informed all wholesale customers that the proposed water rate for FY16 would decrease by \$0.0475 to \$1.7341 per 1,000 gallons. The operational expenditure decreases for the County are due to projected operating expenses, debt service increases in FY16, and other revenue, charges and adjustments such as reserve requirements, decreased interest earnings and renewal and replacement.

WASD has also notified wholesale customers that their proposed sewer rate will be \$2.7879, an increase of \$0.2279 above the current rate of \$2.56 per 1,000 gallons. The cost of the proposed FY16 sewer rate increase to Miami Beach is approximately 8.9%. The proposed wholesale water and sewer rates are subject to approval by the Board of County Commissioners at their Public Budget Hearings, scheduled for first and second reading on September 3, 2015 and September 17, 2015 respectively.

Water and Sewer Revenue Review recommendations

Millian, Swain & Associates, Inc. (MSA) were retained to assist in evaluating the level of revenues produced by current water and sewer rates and the potential need for rate adjustments. The following are their findings (below):

Water Revenue Review and Recommendation

An increase in debt service payments for new bonds is the driver for the potential FY16 deficit.

1. The increase is required to cover debt service on approximately \$35 million in water capital needs over the next few years.
2. The current rate of \$4.43 per thousand gallons is insufficient to cover the cost providing water service. Based upon the proposed FY16 budget, the water rate would need to be increased by 5% to \$4.65 per 1,000 gallons in FY16.
3. All operational expenditure increases related to the proposed adjustments to salaries, increased costs of health insurance and pension, and increases in other operating costs can be absorbed without the requirement to increase the water rate.

Sewer Revenue Review and Recommendation

An increase in WASD Treated Sewer fees and scheduled increase in debt service payment for new bonds are the largest contributors to a rise in the projected FY16 deficit.

1. The current rate of \$7.55 per thousand gallons is insufficient to cover the cost of providing sewer service. Based on the proposed FY 16 budget provided by the City, rates would have to be increased by 8.9% to \$8.23 per thousand gallons in FY16.
2. Rate increases are needed to cover debt service requirements of a proposed \$18 million sewer debt issuance in FY16 and to cover further increases in costs (due to inflation, etc.) beyond FY15.
3. Fees charged to Satellite Cities to transport wastewater to WASD appear to be insufficient to cover the cost of providing this service. As part of the comprehensive cost of study, MSA also performed a detailed cost allocation study to address the proper charges to the Satellite Cities and found that those charges needed to be increased from \$2.727 to \$3.1047 which is approximately 13.9%

A significant portion of the deficit is due to additional operating expenses related to waste water treatment as well as additional debt service to cover capital improvement costs.

At the Finance and Citywide Projects Committee (FCWPC) meeting of July 17, 2015, Public Works staff presented a summary of their findings and recommendations.

Conclusion

Fee (per thousand gallons)	FY 2014/ 15 Fee	Prop. FY 2015/ 16 Fee	Difference From FY 2013/ 14
Water	\$ 4.43	\$ 4.65	\$ 0.22
Sewer	\$ 7.55	\$ 8.23	\$ 0.68
Combined Fee	\$ 11.98	\$ 12.88	\$ 0.90
Monthly Cost to 11,000 Gallon Customer	\$ 131.78	\$ 141.68	\$ 9.90
Monthly Cost to 5,000 Gallon Customer	\$ 59.90	\$ 64.40	\$ 4.50

Based on the above, the Administration recommends that the City Commission approve a rate increase for water customers of \$0.22 and a rate increase for sewer customers of \$0.68 effective October 1, 2015. For the average 11,000 gallons per month customer, the combined water and sewer rates result in a monthly increase of \$9.90 in FY2015/16. For the minimum usage customer (5,000 gallons or less per month), the combined monthly impact would be a total of \$4.50.

In addition, the Administration recommends moving forward with the recommended cost of service study and implement the suggested modifications to the water and sewer fee ordinances including allocation of appropriate costs to the Satellite Cities and implementation of recommendations to address the financial stability of the utility by codifying the annual pass through of all percentage increases as enacted by Miami-Dade WASD and increasing the operating budget consistent with the County percentage increase.

JLM/ETC/JJF/NNN

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ORDINANCE TO BE SUBMITTED

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RESOLUTIONS

R7

Condensed Title:

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING: 1) THE TENTATIVE AD VALOREM MILLAGE OF 5.7092 MILLS FOR GENERAL OPERATING PURPOSES, WHICH IS TWELVE AND NINE-TENTHS PERCENT (12.9%) MORE THAN THE "ROLLED-BACK" RATE OF 5.0584 MILLS; AND 2) THE DEBT SERVICE MILLAGE RATE OF 0.2031 MILLS; FURTHER SETTING THE SECOND PUBLIC HEARING TO CONSIDER THE MILLAGE RATE FOR FISCAL YEAR (FY) 2015/16, ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:01 P.M.

Key Intended Outcome Supported:

Ensure expenditure trends are sustainable over the long term

Supporting Data (Surveys, Environmental Scan, etc.):

In the 2014 Community Survey, both residents and businesses reported the following area for the City related to value for taxes paid:

- Percentage of residents rating the Overall Value of City services for tax dollars paid as excellent or good (Residents: 58%; Businesses 54%)

Item Summary/Recommendation:

The Administration recommending a total combined millage rate for the City of Miami Beach of 5.9123, which represents a decrease of 0.1114 mills. This amount meets the remaining millage rate goal to lower the millage rate to the level in FY 2009/10 as property values have increased over time. In addition, the proposed millage rate does not result in a property tax increase to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap.

The tentatively adopted combined millage rate of 5.9123 mills is 0.1114 mills less than the 6.0237 combined millage rate for FY 2014/15. The tentatively adopted operating millage of 5.7092 mills for FY 2015/16 is 0.6508 mills more than the rolled-back rate of 5.0584, and thus, the City is required to publish a Notice of Tax Increase. The proposed operating millage rate of 5.7092 requires a majority approval (4 of 7 votes) of the Commission.

Advisory Board Recommendation:

Finance & Citywide Projects Committee meetings on June 3rd, July 1st, and July 17th, 2015

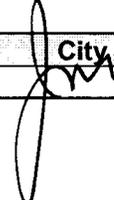
Financial Information:

Source of Funds:		Amount	Account
 OBPI	1		
	2		
	Total		

Financial Impact Summary: Including the proposed millage rate for FY 2015/16, the City has decreased the millage by 0.5902 mills in the last five years and combined millage rates today remain more than 2.8 mills lower, or 33 percent, than in FY 1999/00 and approximately 1.7 mills lower than in FY 2006/07. As a result, the proposed property tax levy is only \$4 million more in FY 2015/16 than it was in FY 2006/07.

City Clerk's Office Legislative Tracking:

Sign-Offs:

Department Director	Assistant City Manager	City Manager
		





City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMISSION MEMORANDUM

TO: Mayor Philip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: September 10, 2015

SUBJECT: **A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING: 1) THE TENTATIVE AD VALOREM MILLAGE OF 5.7092 MILLS FOR GENERAL OPERATING PURPOSES, WHICH IS TWELVE AND NINE-TENTHS PERCENT (12.9%) MORE THAN THE "ROLLED-BACK" RATE OF 5.0584 MILLS; AND 2) THE DEBT SERVICE MILLAGE RATE OF 0.2031 MILLS; FURTHER SETTING THE SECOND PUBLIC HEARING TO CONSIDER THE MILLAGE RATE FOR FISCAL YEAR (FY) 2015/16, ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:01 P. M.**

ADMINISTRATION RECOMMENDATION

The Administration recommends that the City Commission adopt the attached Resolution which sets the following:

1) Proposed Millage Rates for FY 2015/16:

General Operating	5.6009 mills (0.0850 decrease from last year)
Capital Renewal & Replacement	<u>0.1083 mills (same as last year)</u>
Sub-Total Operating Millage	5.7092 mills (0.0850 decrease from last year)
Voted Debt Service	<u>0.2031 mills (0.0264 decrease from last year)</u>
Total	5.9123 mills (0.1114 decrease from last year)

2) The tentatively adopted combined millage rate of 5.9123 mills is 0.1114 mills less than the 6.0237 combined millage rate for FY 2014/15. The tentatively adopted operating millage of 5.7092 mills for FY 2015/16 is 0.6508 mills more than the rolled-back rate of 5.0584, and thus, the City is required to publish a Notice of Tax Increase.

3) The second public hearing to consider the final millage rates and budgets for FY 2015/16 shall be on Wednesday, September 30, 2015 at 5:01 P.M., in the City Commission Chambers, City Hall, 1700 Convention Center Drive.

The "Rolled-Back" millage rate for FY 2015/16 is the millage rate required to produce the same level of property tax revenues in the General Fund in FY 2015/16 as anticipated to be received in FY 2014/15. It is important to note, that the January 1, 2014, tax roll Citywide declined by almost \$832.6 million (3.1%) between the July 1, 2014 valuation and the July 1, 2015 valuation due to appeals, adjustments, etc, which is part of the reason the FY 2015/16 "rolled-back rate" is 0.7358

mills lower than the FY 2014/15 current millage rate and lower than it would be if the rollback rate was only adjusted for the increase in revenues generated by higher property values. The area outside of City Center RDA, which impacts General Fund revenues, declined in value by approximately \$550.9 million during the same period of time.

PROCEDURE

Florida Statutes 200.065 requires that at the conclusion of the first public hearing on the proposed tax rate and budget, the City Commission proceed in the following specific manner:

1. Adopt a tentative ad valorem millage rate for FY 2015/16 operating purposes. This is accomplished by adopting a Resolution that includes the percentage increase or decrease over the "Rolled-back" rate; the required Debt Service millage rate; and, the date, time, and place of the second public hearing

State statute requires that only the title be read aloud.

2. Adopt a tentative general operating budget for FY 2015/16. Also included, are budgets for the Enterprise, Internal Service, and Special Revenue Funds. This is accomplished by adopting a companion Resolution. (See accompanying City Budget Agenda Item).

Both the millage and budget Resolutions must be adopted again after a second and final public hearing.

SUMMARY

In FY 2010/11 the city's approach to addressing the then deficit of \$32 million included a distribution of the shortfall between taxpayers and employees. Taxpayers had their tax rate increased from 5.9123 to 6.5025, an increase of 0.5902 mills. The goal of the Commission has been to bring them back to that level as property values increase over time. It should be remembered that between FY 2009/10 and FY 2010/11 values declined by \$2.6 billion driving the need for an increase in the millage.

In FY 2011/12 the City took its first step in that direction with a reduction in the millage rate of 0.0486 mills. The millage rate for FY 2012/13 reduced the millage by an additional 0.1062 mills. In the FY 2013/14 budget, the millage rate was reduced 0.2314 mills and in the FY 2014/15 budget the millage rate was reduced 0.0926 mills. Over four years, this reduction represented 81 percent of the goal to get back to a millage rate of 5.9123. The remaining goal for millage reduction is 0.1114.

For FY 2015/16, the Administration proposes a total combined millage rate for the City of Miami Beach of 5.9123, which represents a decrease of 0.1114 mills. This amount meets the remaining millage rate goal to lower the millage rate to the level in FY 2009/10 as property values have increased over time. In addition, the proposed millage rate does not result in a property tax increase to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap.

The total proposed operating millage includes a general operating millage rate of 5.6009 which is a decrease of 0.0850 from 5.6859 in FY 2014/15 and a General Fund Capital Renewal and Replacement millage of 0.1083, which is proposed to remain flat. The proposed voted debt service millage rate is adjusted from 0.2295 to 0.2031, a decrease of 0.0264 mills.

It is important to remember that in prior years, the City of Miami Beach significantly reduced tax rates as property values increased. Between FY 1999/00 and FY 2009/10, total combined City of Miami Beach property tax rates declined approximately 2.8 mills. In FY 2007/08 alone, the millage rate declined by approximately 1.8 mills, with annual savings to the average homesteaded property of over \$400. Further, despite an adjustment of 0.56 mills in the operating tax rate in FY 2010/11, City of Miami Beach proposed combined millage rates today remain more than 2.7857 mills lower than in FY 1999/00 (33 percent), and 1.6493 mills lower than 2006/07 (22 percent).

ANALYSIS OF PROPERTY VALUES IN MIAMI BEACH

On July 1, 2015, the City received the "2015 Certification of Taxable Value" from the Property Appraiser's Office stating that the taxable value for the City of Miami Beach is \$30.7 billion including \$267.0 million in new construction. The preliminary 2015 value represents an increase of \$3.6 billion or 13.3 percent more than the July 1, 2014, Certification of Taxable Value of \$27.1 billion.

The comparative assessed values for the Miami Beach Redevelopment Agency City Center redevelopment district increased from \$4.2 billion to \$4.8 billion an increase of \$635 million or a 15.2 percent increase over 2014 certified values. Citywide values excluding City Center increased from \$22.9 billion to \$25.9 billion, an increase of \$3.0 billion or 12.9 percent. Values outside the City Center area determine General Fund revenues.

COMPARATIVE ASSESSED VALUES

	Jan. 1 2014 Value (in billions)				Jan. 1, 2015 Value (in billions)	Change from 2014 Value (Budget)	
	As of July 1, 2014 (For 2014/15 Budget)	Revised Value (For 2014/15 Projection)	Change in 2014 Values	% Chg.		As of July 1, 2015 (For 2015/16 Budget)	\$ (in billions)
Total Citywide	\$ 27.1038	\$ 26.2712	(0.8326)	-3.1%	\$ 30.6979	\$ 3.5941	13.3%
RDA – City Ctr	\$ 4.1867	\$ 3.9049	\$(0.2818)	-6.7%	\$ 4.8216	\$ 0.6349	15.2%
Citywide Net of City Center	\$ 22.9171	\$ 22.3663	\$(0.5508)	-2.4%	\$ 25.8763	\$ 2.9592	12.9%

DETERMINING THE OPERATING MILLAGE LEVY

The first building block in developing a municipal budget is the establishment of the value of one mill of taxation, wherein the mill is defined as \$1.00 of ad valorem tax for each \$1,000 of property value. For the City of Miami Beach, the value for each mill is determined by the 2015 Certification of Taxable Value and has been set at \$30.7 million. Florida Statutes permit a discount of up to five percent for early payment discounts, delinquencies, etc. Therefore, the 95 percent value of the mill is \$29.1 million. Net of Center City RDA tax increment available to the General Fund, the value of one mill at 95 percent is \$25.1 million.

IMPACTS OF CHANGES IN PROPERTY VALUES

For FY 2015/16, the proposed operating millage rate for general City operations is 5.7092, which is 0.0850 less than in FY 2014/15. Based on the July 1, 2015, Certification of Taxable Value, 5.7092 mills would generate approximately \$143,162,000 in general tax revenues, an increase of \$15,403,000 over FY 2014/15 budgeted property tax revenues Citywide (General Fund and City Center RDA).

Further, the January 1, 2014, tax roll Citywide declined by \$832.6 million between the July 1, 2014 valuation and the July 1, 2015 valuation due to appeals, adjustments, etc., which is part of the reason that the FY 2015/16 "rolled-back rate" is significantly less than the FY 2014/15 current millage rate. The value of the area outside of City Center RDA declined by almost \$550.9 million.

STATE LEGISLATED OPERATING MILLAGE REQUIREMENTS

Pursuant to recently enacted State legislation, the City may elect to approve millage rates above the roll-back rate up to the constitutional cap of 10 mills subject to the following votes by the Commission or referendum:

- Option I: A majority of the approval of the Commission Millage is required to approve a millage up to 6.6112 (equivalent to 1.96 percent increase in property tax revenues). The 1.96 percent increase is the state per capita personal income gain for the prior calendar year.
- Option II: A two-thirds approval (5 of 7 votes) of the Commission is required to approve a millage up to 7.2723 (equivalent to a 10% increase in the ad valorem revenues above Option I).
- Option III: A unanimous approval of the Commission or referendum is required to approve a millage above 7.2723 up to the 10 mill cap

The proposed operating millage rate of 5.7092 therefore requires a majority approval (4 of 7 votes) of the Commission.

DETERMINING THE VOTED DEBT SERVICE MILLAGE LEVY

The general obligation debt service payment for FY 2015/16 is approximately \$5.9 million. Based on the July 1, 2015 Certified Taxable Value from the Property Appraiser, these bonds would require the levy of a voted debt service millage of 0.2031 mills. This represents a decrease of 0.0264 mills.

COMBINING THE OPERATING AND VOTED DEBT SERVICE MILLAGE LEVY

At the July 31, 2015 Commission meeting, the Commission set the general operating millage rate at 5.6009, which is a decrease of 0.0850 from 5.6859 in FY 2014/15; a General Fund Capital Renewal and Replacement millage of 0.1083, which is proposed to remain flat; and a proposed voted debt service millage rate is adjusted from 0.2295 to 0.2031, a decrease of 0.0264 mills.

Illustrated below is a comparison of the combined millage rates and ad valorem revenues to the City of Miami Beach for FY 2014/15 and FY 2015/16 (preliminary) including RDA. It is recommended that in the General Fund, 0.1083 mills of the total operating millage continue to be dedicated to renewal and replacement, resulting in approximately \$2.7 million in renewal and replacement funding.

	FY 06/07	FY 14/15	FY 15/16	Inc/(Dec)	% Inc/(Dec)	
					From FY14/15	From FY 06/07
City of Miami Beach Millage Rates						
Operating	7.1920	5.6859	5.6009	-0.0850		
Capital Renewal & Replacement	0.1820	0.1083	0.1083	0.0000		
Sub-total Operating Millage	7.3740	5.7942	5.7092	-0.0850	-1.5%	-22.6%
Debt Service	0.2990	0.2295	0.2031	-0.0264	-11.5%	-32.1%
Total	7.6730	6.0237	5.9123	-0.1114	-1.8%	-22.9%

IMPACT OF PROPOSED MILLAGE ON PROPERTY OWNERS

Homesteaded Properties

Amendment 10 to the State Constitution took effect on January 1, 1995 and limited the increase in assessed value of homesteaded property to the percentage increase in the consumer price index (CPI) or three percent (3%), whichever is less. For 2014, the CPI has been determined to be 0.8 percent and therefore, the increase is capped at 0.8% for increased values as of January 1, 2015.

Overall, based on the homesteaded properties in the January 1, 2014 homestead values as of July 1, 2014 valuation, the median value of homesteaded property in Miami Beach for 2014 was \$143,680, and the average \$351,189. Applying the increase to the market value of all existing homesteaded properties from the 2014 tax roll, and the 0.8 percent CPI adjustment, the impact of the millage rate adjustment to homesteaded properties would be as shown in the following table.

Homesteaded Properties				
	FY 2014/15		FY 2015/16	
			with 0.8% CPI	
	Median	Average	Median	Average
2014 Preliminary Taxable Value	\$ 143,680	\$ 351,189	\$ 144,829	\$ 353,999
City of Miami Beach				
Operating	\$ 833	\$ 2,035	\$ 827	\$ 2,021
Voted Debt	33	81	29	72
Total Miami Beach	\$ 866	\$ 2,116	\$ 856	\$ 2,093
\$ Change in Taxes				
Operating			\$ (6)	\$ (14)
Voted Debt			(4)	(9)
Total Miami Beach			\$ (10)	\$ (23)

* Source: Miami-Dade County Property Appraiser's - 2014-average-median-homestead-residential-values file

Non-Homesteaded Properties

The annual increase in market value of a non-homestead property is capped at 10 percent (does not apply to school millages). The city-wide average increase in property values is 13.3 percent. The property value of individual properties may increase up to, but not more than 10 percent (excluding the school millage portion of the property tax bill). However, an individual property owner may see a higher than 10 percent increase if there is a change in ownership of a capped property resulting in a reset of the cap. Another potential factor, if applicable, would be the value of new construction which could contribute to a property value increase of higher than 10 percent.

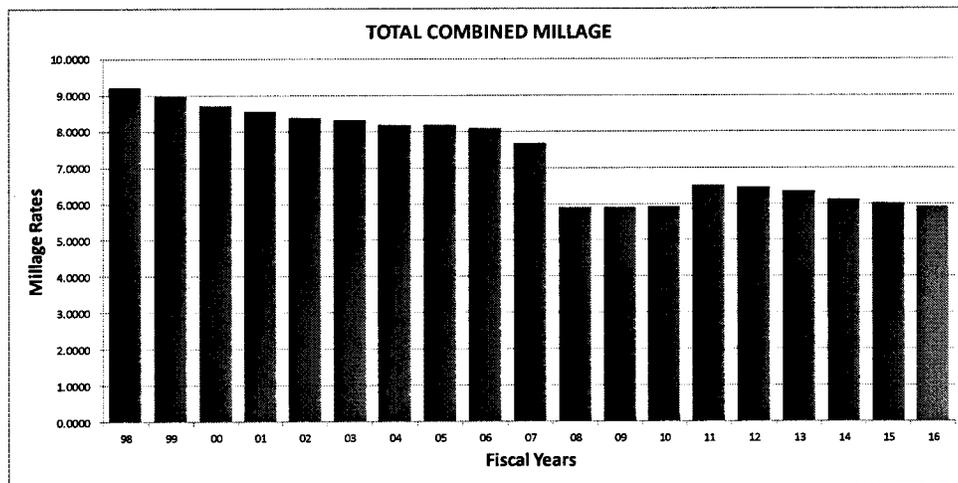
Historical Perspective

It is important to remember that in prior years, the City of Miami Beach significantly reduced tax rates as property values increased. Between FY 1999/00 and FY 2009/10, property tax rates declined approximately 2.8 mills. In FY 2007/08 alone, the property tax rate declined by approximately 1.8 mills, with annual savings to the average homesteaded property of over \$400. In addition, in FY 2005/06 and FY 2006/07, the City funded \$200 and \$300 homeowner dividends paid to homesteaded property owners in the City.

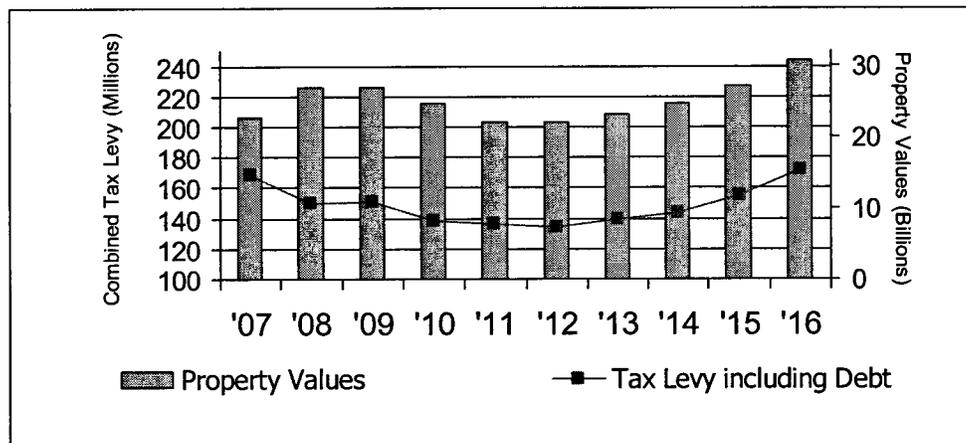
Property Value, Millage and Property Tax Levy

Taxable Values Chart	Taxable Property Values (billions)	Final/Revised Taxable Values (billions)	Millage Rates		Tax Levy (in millions)	
			Total Combined Citywide Millage	General Fund/RD A Millage	Total Tax Levy including Debt	General Fund Total (including S. Pointe, and Renewal & Replacement)
FY1997/98	\$ 6.46	\$ 6.40	9.2100	7.4990	\$ 57.45	\$ 46.78
FY1998/99	\$ 6.97	\$ 6.87	8.9830	7.4990	\$ 60.37	\$ 44.66
FY1999/00	\$ 7.66	\$ 7.54	8.6980	7.4990	\$ 64.29	\$ 47.36
FY2000/01	\$ 8.37	\$ 8.22	8.5550	7.3990	\$ 69.08	\$ 49.75
FY2001/02	\$ 9.40	\$ 9.22	8.3760	7.2990	\$ 75.97	\$ 54.37
FY2002/03	\$ 10.56	\$ 10.41	8.3220	7.2990	\$ 84.81	\$ 61.05
FY2003/04	\$ 12.09	\$ 11.85	8.1730	7.2990	\$ 95.39	\$ 68.17
FY2004/05	\$ 14.04	\$ 13.86	8.1730	7.4250	\$ 110.74	\$ 79.38
FY2005/06	\$ 17.45	\$ 17.15	8.0730	7.4810	\$ 135.91	\$ 111.69
FY2006/07	\$ 22.74	\$ 22.26	7.6730	7.3740	\$ 168.38	\$ 140.31
FY2007/08	\$ 26.85	\$ 26.14	5.8970	5.6555	\$ 150.42	\$ 125.33
FY2008/09	\$ 26.90	\$ 25.89	5.8930	5.6555	\$ 150.59	\$ 125.94
FY2009/10	\$ 24.70	\$ 23.24	5.9123	5.6555	\$ 138.70	\$ 115.73
FY2010/11	\$ 22.10	\$ 20.97	6.5025	6.2155	\$ 136.55	\$ 112.14
FY2011/12	\$ 21.98	\$ 20.75	6.4539	6.1655	\$ 134.75	\$ 111.29
FY2012/13	\$ 23.07	\$ 22.02	6.3477	6.0909	\$ 139.10	\$ 114.32
FY2013/14	\$ 24.66	\$ 23.64	6.1163	5.8634	\$ 143.26	\$ 117.41
FY2014/15	\$ 27.10	\$ 26.27	6.0237	5.7942	\$ 155.10	\$ 127.76
FY2015/16	\$ 30.70	*	5.9123	5.7092	\$ 172.39	\$ 143.16

Further, although the City increased the operating tax rate by 0.56 mills in FY 2010/11, the City's proposed combined millage rate is now the same as in FY 2009/10 and rate remains approximately 2.8 mills lower or 33%, than it was in FY 1999/00. As a result, the proposed property tax levy is only \$4 million more in FY 2015/16 than it was in FY 2006/07.



Property Values and Tax Levy



Overlapping Jurisdictional Operating and Debt Service Millages

City of Miami Beach property owners must also pay property taxes to Miami-Dade County, the Miami-Dade County School Board, the Children's Trust, the South Florida Water Management District, Okeechobee Basin, Everglades Project, and the Florida Inland Navigational District. These taxing authorities represent 71 percent of a Miami Beach property owner's tax bill.

The countywide tax rate for Miami-Dade County decreased by 0.0021 mills to 4.6669; the library tax rate is flat at 0.2840 mills; and the debt service millage is the same at 0.4500 mills.

The tax rate for the Miami-Dade School District decreased from 7.9740 to 7.6120 mills. The Children's Trust millage is maintained at 0.5000 mills. As a whole, the millage rates for the South Florida Water Management District, Okeechobee Basin, Everglades Project, and Florida Inland Navigational District decreased from 0.4187 mills to 0.3896 mills.

With the proposed rates for FY 2015/16, the Miami Beach portion of the tax bill is approximately 30 percent of the total bill. Of note, the County millage is 0.9851 mills less than their millage in FY 2006/07, as compared to the City's millage which is 1.7607 mills less than the City millage in FY 2006/07. Further, the School Board millage is only 0.4930 below the FY 2006/07 millage rate. The significant difference in the total overlapping millage rate is a direct result of the City's effort to keep the millage rates as low as possible. A summary of the tax rate changes is provided in the following table.

OVERLAPPING TAX MILLAGE	FY 06/07	FY 14/15	FY 15/16	Variance from FY 14/15	Variance from FY 06/07	% of FY 15/16 Total
City of Miami Beach						
Operating	7.1920	5.6859	5.6009	-0.0850	-1.5911	
Capital Renewal & Replacement	0.1820	0.1083	0.1083	0.0000	-0.0737	
Subtotal Operating Millage	7.3740	5.7942	5.7092	-0.0850	-1.6648	
Voted Debt Service	0.2990	0.2295	0.2031	-0.0264	-0.0959	
Total	7.6730	6.0237	5.9123	-0.1114	-1.7607	30%
Miami Dade County						
Countywide	5.6150	4.6690	4.6669	-0.0021	-0.9481	
Library	0.4860	0.2840	0.2840	0.0000	-0.2020	
Debt Service	0.2850	0.4500	0.4500	0.0000	0.1650	
Subtotal	6.3860	5.4030	5.4009	-0.0021	-0.9851	27%
School Board						
Total	8.1050	7.9740	7.6120	-0.3620	-0.4930	38%
Children's Trust	0.4220	0.5000	0.5000	0.0000	0.0780	3%
Other	0.7360	0.4187	0.3896	-0.0291	-0.3464	2%
Total	23.3220	20.3194	19.8148	-0.5046	-3.5072	100%

Impact of Combined Tax Rates of Overlapping Jurisdictions on Homesteaded Properties

The median and average January 1, 2014 taxable values of \$143,680 and \$351,189, respectively, will increase by 0.8% CPI in FY 2015/16 due to the Save Our Homes Cap which only allows taxable values to increase by 3.0% or CPI, whichever is lower.

Applying the proposed combined millage rates to the median and average taxable values results in a decrease of \$51 for the median and a \$121 decrease for the average. These decreases include a \$10 decrease in property taxes for the median and a \$23 decrease for the average from the reduction in millage in the City of Miami Beach's portion of the property tax bill.

Median properties would pay approximately \$2,869 for all taxing jurisdictions combined, while the average taxes generated would be approximately \$7,015 per homesteaded property. Of these taxing jurisdictions, the highest component is the Miami-Dade School Board, at \$1,102 for a median value property, and \$2,695 for an average valued property.

The following table provides examples of changes in property taxes for homesteaded properties using the proposed tax rates and potential changes from 2014 values.

Impact on Homesteaded Properties Assuming Changes in Taxable Value from January 1, 2015				
	FY 2014/15		FY 2015/16 with 0.8% CPI	
	Median	Average	Median	Average
2013 Preliminary Taxable Value	\$ 143,680	\$ 351,189	\$ 144,829	\$ 353,999
City of Miami Beach				
Operating	\$ 833	\$ 2,035	\$ 827	\$ 2,021
Voted Debt	33	81	29	72
Total Miami Beach	\$ 866	\$ 2,116	\$ 856	\$ 2,093
Miami Dade County	776	1,897	782	1,912
Schools	1,146	2,800	1,102	2,695
Other	132	323	129	315
Total	\$ 2,920	\$ 7,136	\$ 2,869	\$ 7,015
Change in Taxes				
City of Miami Beach				
Operating			\$ (6)	\$ (14)
Voted Debt			(4)	(9)
Total Miami Beach			\$ (10)	\$ (23)
Miami Dade County			6	15
Schools			(44)	(105)
Other			(3)	(8)
Total			\$ (51)	\$ (121)

As with the City of Miami Beach millage rates, impacts of the combined jurisdictional millage rates for non-homesteaded properties are based on the individual property values.

SECOND PUBLIC HEARING

The second public hearing on the tentatively adopted millage rate and budget for FY 2015/16 must be advertised no later than 15 days after the first public hearing. It is recommended that the second public hearing be set for Wednesday, September 30, 2015 at 5:01 P.M., in the City Commission Chambers, City Hall, 1700 Convention Center Drive.

CONCLUSION

The Administration recommends adoption of the attached Resolution which sets both tentative operating and debt service millage rates for FY 2015/16 and establishes a second public hearing to be held on Wednesday, September 30, 2015, at 5:01 P.M.

JLM/JW



RESOLUTION NO. _____

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING: 1) THE TENTATIVE AD VALOREM MILLAGE OF 5.7092 MILLS FOR GENERAL OPERATING PURPOSES, WHICH IS TWELVE AND NINE-TENTHS PERCENT (12.9%) MORE THAN THE "ROLLED-BACK" RATE OF 5.0584 MILLS; AND 2) THE DEBT SERVICE MILLAGE RATE OF 0.2031 MILLS; FURTHER SETTING THE SECOND PUBLIC HEARING TO CONSIDER THE MILLAGE RATE FOR FISCAL YEAR (FY) 2015/16, ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:01 P.M.

WHEREAS, on July 31, 2015, the City Commission, following a duly noticed public hearing, adopted Resolution No. 2015-29100, which set the proposed general operating millage rates at 5.7092 mills (excluding debt service) for general operating purposes, a reduction of 0.0850 from the FY 2014/15 general operating millage rate; and 0.2031 mills for debt service, a reduction of 0.0264 mills from the FY 2014/15 debt service rate; and

WHEREAS, Section 200.065, Florida Statutes, requires that at the conclusion of the first public hearing on the City's proposed tax rate and budget, the City Commission: 1) adopt a tentative ad valorem millage rate for FY 2015/16 operating purposes; and 2) the required Debt Service millage rate; this is accomplished by adopting a Resolution that includes the percentage increase or decrease over the "rolled-back" rate; and

WHEREAS, at this time, the Administration recommends that the City Commission set the second and final public hearing to consider the aforestated millage rates for FY 2015/16.

NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND THE CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, as follows:

(1) Pursuant to Section 200.065, Florida Statutes, there is hereby levied a tax for FY 2015/16, on all taxable and non-exempt real and personal property located within the corporate limits of the City of Miami Beach, Florida, as follows:

- (a) For the purpose of operating the government of the City, the rate assigned amounts to 5.7092 mills. Also included are appropriate reserves and contingencies, which are not limited to reserves for tax discounts and abatements of uncollected taxes.

The millage rate reflected is twelve and nine-tenths percent (12.9%) more than the "Rolled-back" rate of 5.0584 mills.

- (b) For the purpose of providing payment on the principal and interest portions of the General Obligation Bond Debt outstanding and miscellaneous debt service expenditures, the rate assigned amounts to 0.2031 mills.

(2) The tentative adopted millage rates for the City of Miami Beach, Florida for FY 2015/16 are subject to a second and final public hearing, herein set for and to be held at 5:01 p.m., Wednesday, September 30, 2015, in the City Commission Chambers, City Hall, 1700 Convention Center Drive, Miami Beach, Florida.

PASSED and ADOPTED this 10th day of September, 2015.

Philip Levine, Mayor

ATTEST:

Rafael Granado, City Clerk

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION



City Attorney

9-1-15

Date



**CITY OF MIAMI BEACH
NOTICE OF PUBLIC HEARINGS
SEPTEMBER 10, 2015**

NOTICE IS HEREBY given that the following public hearings will be held by the Mayor and City Commissioners of the City of Miami Beach, Florida, in the Commission Chambers, Third Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **September 10, 2015**, at the times listed, or as soon thereafter as the matter can be heard:

5:01 p.m.

A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.7092 Mills For General Operating Purposes, Which Is Twelve And Nine-Tenths Percent (12.9%) More Than The "Rolled-Back" Rate Of 5.0584 Mills; And 2) The Debt Service Millage Rate Of 0.2031 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2015/16, On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:01 p.m.

A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service Funds, and Special Revenue Funds For Fiscal Year 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Rate Of 1.0093 Mills For Fiscal Year (FY) 2015/16 For The Normandy Shores Local Government District, Which Is One And Four-Tenths Percent (1.4%) More Than The "Rolled-Back" Rate Of 0.9956 Mills Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:03 p.m.

A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2015/16-2019/20 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:03 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

INTERESTED PARTIES are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the Office of the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting, or any item herein, may be continued, and under such circumstances, additional legal notice need not be provided.

Pursuant to Section 286.0105, Fla. Stat., the City hereby advises the public that if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

To request this material in alternate format, sign language interpreter (five-day notice required), information on access for persons with disabilities, and/or any accommodation to review any document or participate in any City-sponsored proceedings, call 305.604.2489 and select 1 for English or 2 for Spanish, then option 6; TTY users may call via 711 (Florida Relay Service).

Rafael E. Granado, City Clerk
City of Miami Beach

Ad 1076

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Condensed Title:

A Resolution of the Mayor and City Commission of the City of Miami Beach, Florida, Adopting Tentative Budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service, and Special Revenue Funds for Fiscal Year 2015/16 Subject to a Second Public Hearing Scheduled on Wednesday, September 30, 2015 at 5:01 P.M.

Key Intended Outcome Supported:

Ensure expenditure trends are sustainable over the long term

Supporting Data (Surveys, Environmental Scan, etc.):

In the 2014 Community Survey, both residents and businesses reported the following area for the City related to value for taxes paid:

- Percentage of residents rating the Overall Value of City services for tax dollars paid as excellent or good (Residents: 58%; Businesses 54%)

Item Summary/Recommendation:

The total Proposed General Fund Operating Budget is \$300.30 million, which is \$20.3 million or 7.2 percent more than the FY 2014/15 adopted budget of \$280.0 million. The City's Proposed Operating Budget in total for FY 2015/16 is \$573,097,000 including the General Fund, General Obligation Debt Service, Enterprise Funds, Special Revenue Funds and Transfers to the Redevelopment District. This amount is net of Internal Service Funds and Interfund Transfers.

The proposed millage rate decrease of 0.1114 mills meets the remaining millage rate goal to lower the millage rate to the level in FY 2009/10 as property values have increased over time and the proposed millage rate does not result in a property tax increase to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap. The FY 2015/16 Budget includes \$1.2 million of reductions/efficiencies and \$4.2 million of service level enhancements that address high priority needs of the City as identified through the strategic planning process and 2014 Community survey.

Advisory Board Recommendation:

Finance & Citywide Projects Committee meetings on June 3rd, July 1st, and July 17th, 2015

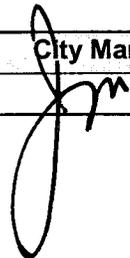
Financial Information:

Source of Funds:		Amount	Account
 OBPI	1	\$300,299,000	General Fund Operating
	2	\$5,925,000	G.O. Debt Service
	3	\$23,113,000	RDA Funds-Ad Valorem Taxes
	4	\$208,901,000	Enterprise Funds
	5	\$101,643,000	Special Revenue Funds
	Total	\$573,097,000	*Net of Internal Service Funds and Transfers
		\$80,370,000	Internal Service Funds
	\$66,784,000	Interfund Transfers	

Financial Impact Summary: The proposed property tax levy is only \$4 million more in FY 2015/16 than it was nine years ago in FY 2006/07. Overall position count is still 2.9 percent less than in FY 2006/07.

City Clerk's Office Legislative Tracking:

Sign-Offs:

Department Director	Assistant City Manager	City Manager
		





City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMISSION MEMORANDUM

TO: Mayor Philip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: September 10, 2015

SUBJECT: **A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING TENTATIVE BUDGETS FOR THE GENERAL, G.O. DEBT SERVICE, RDA AD VALOREM TAXES, ENTERPRISE, INTERNAL SERVICE, AND SPECIAL REVENUE FUNDS FOR FISCAL YEAR 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:01 P.M.**

ADMINISTRATION RECOMMENDATION

The Administration recommends that the City Commission adopt the attached Resolution which establishes tentative budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service, and Special Revenue Funds for Fiscal Year (FY) 2015/16.

PROCEDURE

As outlined in the companion General Operating Millage Agenda Item, Section 200.065, Florida Statutes specifies the manner in which budgets are adopted. First, the tentative millage rate for both the general operating and debt service is adopted, then immediately thereafter, tentative budgets by fund are adopted. The attached Resolution adopting tentative budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service, and Special Revenue Funds for FY 2015/16 is therefore presented to you at this time for adoption.

Additional details are contained in my Budget Message which is attached, however, highlights of that document are outlined below.

GENERAL FUND CURRENT SERVICE LEVEL BUDGET DEVELOPMENT

As in past years, the Proposed Work Plan and Budget was developed through an intensive review process with our City Commission. Preliminary budget information was provided at the Commission Retreat on May 29th and in meetings with the Finance and Citywide Projects Committee (FCWPC) on June 3rd, July 1st, and July 17th.

The General Fund is the primary source of funding for the majority of City services. Revenues are derived from ad valorem property taxes, franchise and utility taxes, business license and permit fees, revenue sharing from various statewide taxes, user fees for services, fines, rents and concession fees and interest income. Additionally, intergovernmental revenues from Miami-Dade County and Resort Taxes contribute funding for tourist-related activities provided by General Fund departments.

The first step in preparing the FY 2015/16 budget was an evaluation of Current Service Level (CSL) revenues and expenditures. CSL revenues represent the amount of revenues that would be generated based on existing tax rate, fees and charges. CSL expenditures represent the expenditures associated with providing the same level of service next year as in the current budget year.

At the Strategic Planning Retreat on May 29, 2015, the Commission was briefed regarding the preliminary General Fund Current Service Level (CSL) budget. The CSL represents the cost of providing the same level of services as in the prior year and serves as the baseline of funding for the budget process.

Property taxes comprise 46% of the total General Fund revenue and are a key driver of CSL revenues. The Property Appraiser provided the preliminary 2015 property values on June 1, 2015. The Commission was briefed regarding the updated CSL budget at the June 3rd Finance & Citywide Projects Committee. The preliminary 2015 property values increased 12.0%, which resulted in an increase of \$14.6 million in General Fund property tax revenues.

CSL revenues were estimated to increase \$16.1 million due to an \$14.6 million increase in property tax revenues (assumed keeping the operating millage rate the same), a \$2.6 million increase in non-property tax revenues including an increase in the Resort Tax contribution of \$1.7 million for items added in mid-year and annualized items from FY 2014/15, and a decrease in prior-year set-aside (one-time revenue) of \$1.6 million. These figures do not assume additional contributions from the Resort Tax or Parking Funds.

CSL expenditures were estimated to increase \$12.5 million due to the following:

- Higher pension contributions of \$2.8 million as both pension boards voted to lower the investment rate assumption
- 0-2% merit pay: \$2.2 million
- Spike in leave payouts from retirements, DROP, and separations from the city: \$1.2 million
- Annualized costs for items added during FY 2014/15 such as \$1.64 million for the new landscaping contract, \$534,000 for PC replacement from 5 to 3 years, \$332,000 for body camera maintenance, and \$249,000 for Energov permitting software maintenance.
- Annualized costs for items added mid-year including \$802,000 for staffing of 6 new lifeguard stands, \$285,000 for enhanced tuition reimbursement program, \$283,000 for pre-employment background checks, \$276,000 for license plate reader on MacArthur Causeway, \$204,000 for additional windstorm insurance, \$128,000 for security guards on 4th floor of City Hall and at Housing & Community Services, and \$105,000 for Executive Services Program.
- Other miscellaneous cost increases to CSL include \$210,000 for higher general liability legal fees and workers comp legal fees based on trend, \$160,000 for outside legal counsel for labor negotiations and Watson Island, \$157,000 for actuary and pension attorney for labor negotiations, and \$154,000 for electricity for new streetlights (21% increase in inventory) and irrigation costs from recently completed capital projects.
- These expenditure figures do not assume additional savings from potential efficiencies or reductions.

The preliminary CSL based on June 1st property values had a revenue increase of \$16.1 million and an expenditure increase of \$12.5 million for a net surplus of \$3.6 million. At the June 3rd Finance and Citywide Projects Committee meeting, direction was given to assume a millage rate reduction of 0.0557, which represented half of the remaining millage rate goal. The millage rate reduction reduced the projected CSL surplus to \$2.5 million.

APPROACHES TO BALANCE

At the July 1st Finance and Citywide Projects Committee meeting, direction was given regarding the proposed Millage Rate, enhancements and efficiencies for the Operating Budget, and changes to the Capital Budget.

The impact of the change from the June 1st preliminary taxable values of 12.0 percent to the July 1st certified taxable values that increased 13.3 percent was calculated at \$1.2 million. The Committee voted to reduce the combined millage rate by the remainder of the millage rate goal, 0.1114 mills, which reduced the surplus by \$1.1 million. The proposed millage rate was reduced from 6.0237 to 5.9123 and is now the same as it was in FY 2009/10 prior to the millage rate increase in FY 2010/11 of 0.5902.

On July 1st, the Committee accepted the recommended reductions/efficiencies except for the recommended reduction in City Clerk – Central Services for \$27,100 to eliminate printing of Commission meeting agendas, Commission committee agendas, Land Use Boards agendas, and annual Budget documents. The updated savings from the recommended reductions/efficiencies totals \$1,211,750.

The Committee also recommended accepting the proposed additions and service enhancements with the following changes listed below:

- Remove \$100,000 for the Climate Action Plan in Building-Environmental Management
- Remove \$150,000 for the North Beach Marketing funds in Tourism, Culture, & Economic Development (funded by Resort Tax)
- Offset 50 percent (\$55,000) of the Assistant Director in Tourism, Culture, & Economic Development from Resort Tax funding
- Offset the \$220,000 cost of the Urban Forestry Tree Preservation Program in Public Works by budgeting the fee revenue associated with the new program
- Add \$200,000 for Out-of-Region Data Center in Information Technology
- Add \$500,000 in a reserve to offset the future cost of the Public Safety Radio project in Emergency Management/9-1-1

Following the July 1st meeting, an additional savings of \$130,000 was identified in the Current Service Level Budget from funding the Fire Boat in FY 2014/15 instead of FY 2015/16.

At the July 17th Finance and Citywide Projects Committee meeting, the following two changes were made to the list of proposed additions and service enhancements:

- Add \$45,000 for one of two requested positions for the City Attorney Fellowship Program
- Reduce Parking's Loading Zone Program request from 12 to 8 positions (Parking Fund)

The updated recommended enhancements total \$3,869,000, which is offset by \$530,000 from additional Resort Tax contribution for tourism-eligible enhancements. The remainder of the surplus totaling \$102,750 was placed into General Fund-Contingency in Citywide.

After the July 17th Finance Committee meeting, an enhancement was added consisting of three Code Compliance Officers in the Entertainment District to augment the existing two positions added during FY 2014/15. These positions would be assigned along Ocean Drive, Española Way, and the southern portion of Collins Avenue and Washington Ave. In the last four years, twenty-three additional ordinances have been implemented and caseloads have almost doubled since FY 2010/11. The cost of this enhancement is offset by additional contribution from Resort Tax.

Preliminary CSL surplus --based on June 1st values	3,600,000
Millage rate reduction --50% of remaining millage rate goal	(1,100,000)
Updated CSL surplus	2,500,000
Recommended enhancements	(4,109,000)
Additional Resort Tax contribution	770,000
Recommended reductions/efficiencies	1,211,750
Change in taxable values --based on July 1st values	1,200,000
Additional Millage rate reduction --Remainder of millage rate goal	(1,100,000)
Reserve for Public Safety Radio project	(500,000)
Savings to CSL from Fire Boat	130,000
Additional Contingency	(102,750)
<i>After July 17th Finance Committee</i>	
Code Officers for Entertainment District	(240,000)
Additional Resort Tax Contribution	240,000
Total surplus/(shortfall)	-

Efficiencies and Reductions

City departments continue to be proactive in identifying additional efficiencies to their current service level programs and services. As with the preparation of budgets for the last eight years, departments are continuing to analyze their budget from two perspectives: 1) reviewing for potential efficiencies, reorganizations to reduce cost, etc., without adversely impacting services; and 2) performing a modified zero-based analysis of each department budget, identifying potential service reduction alternatives versus core functions. As part of the FY 2015/16 budget process, the Finance & Citywide Projects Committee requested that departments submit lists of potential reductions/efficiencies totaling 5 percent of their FY 2014/15 budgets. The lists were reviewed extensively by the City Manager, Executive Team, Department Directors, and the Budget Office. At their July 1st meeting, the Finance & Citywide Projects Committee accepted \$1,211,750 of the recommended reductions/efficiencies recommended by staff. In addition to the summary below, a list of the proposed reductions/efficiencies can be found in Attachment A.

- Move the elevator section from Building to Public Works: The elevator section currently operates from the Building Department and has annual offsetting revenue. It has been determined that this revenue is not restricted for building enforcement purposes. As such, the function and offsetting revenue can be moved to Public Works and result in a net savings to the General Fund of \$658,000.
- Eliminate the Ethics Hotline: This reduction eliminates the Ethics Hotline funded during FY 2013/14, but not implemented. The recommended approach is to leverage the existing FBI corruption hotline which is currently advertised on the City's website and MBTV. The FBI corruption hotline is preferable to an internal ethics hotline because it offers a potential whistleblower greater protection from an independent law enforcement agency. The City currently has a police officer assigned to the FBI public corruption investigation task force. In addition, the Miami-Dade County Office of the Inspector General has a "Report Fraud" phone number at 305-579-2593.
- Eliminate the Green Team: This \$115,000 reduction eliminates the "Green Team" funded in FY 2013/14, but not implemented. These positions were planned to increase the City's monitoring of waste runoff pending the City obtaining some level of jurisdiction that ensured the enforcement authority over grease traps by Q2-2015. DERM has not relinquished the authority for the City to have full jurisdiction over grease trap investigations and penalties so these positions were never filled.
- Reduce Investment Advisory Services fees: Due to a newly negotiated contract, the custodial fees and arbitrage costs for the Investment Advisory Services fee can be reduced \$207,000 without impacting service levels.
- Reduce medical shelter beds budget: In the past, clients with medical impairments have been placed in a medical shelter bed instead of a normal shelter bed, resulting in additional costs. Shelters have become increasingly ADA compliant resulting in less of a need for specialized medical beds. The recommended reduction of \$27,450 is not anticipated to have a negative effect as the remaining funding in the program budget is expected to meet the anticipated need for medical beds. This need is anticipated to continue to decrease over time.
- Reduce criminal background checks budget: The recommended reduction has no impact due to new criminal background check contract costs being \$4,800 less than prior contract.
- Accelerate planned implementation of Virtual Desktop Infrastructure: The implementation of Virtual Desktop Infrastructure was planned for a limited implementation in FY 2016/17 and this reduction of \$100,000 accelerates the rollout to FY 2015/16. Select users that are scheduled to have their PC's replaced will use Dell Virtual Desktop Infrastructure instead of a traditional PC. There may be initial challenges and lessons learned as part of the initial rollout, but there is potential for substantial long-term savings.

- Estimated anticipated savings from Telecom Audit: A telecom audit has been initiated during FY 2014/15 that is anticipated to result in savings from billing errors, etc. The last audit was performed 1997. The audit is anticipated to have a minimal impact to users. IT staff is impacted as there is an amount of effort and labor that is involved. The more effort that IT and the selected vendor put forth, the more likely that savings are found. However, the labor committed to doing this reduces the work capacity for other projects. The recommended reduction of \$50,000 reflects a realistic savings target that could increase to as much as \$250,000.
- Eliminate distribution of solicitation documents via CD's: The City Code requires that as part of the bid solicitation process, bidders are required to pay \$20 per CD to pick up copies of the construction documents. This \$1,500 reduction will result in distribution of construction documents via a File Transfer Protocol (FTP) or the Public Purchase Website. This reduction would require a change to the City Code.
- Eliminate newspaper advertisements for bids under \$300,000: The City Code requires that bids shall be published once in at least one official newspaper having general distribution in the city and at least five working days preceding the last day set for the receipt of proposals. Most bidders today, rather than relying on newspaper advertisements, rely on electronic bid notification systems. The City uses one such system, Public Purchase, to advertise all competitive solicitations. Florida statutes only require that bids for construction over \$300,000 be advertised. This reduction would require a change to the City Code.

Service Enhancements

The proposed enhancements found in Attachment B reflect services that our residents and businesses identified as important to them during the 2014 Community Satisfaction Survey or priorities identified at the City Commission retreat on May 29, 2015.

Highlights of the \$4.2 million of enhancements funded across all funds to address priorities in the City's Strategic Plan include:

- Improve traffic and mobility by adding an additional police motor unit and expanding the Freight Loading Zone program throughout the city
- Increase public safety by supporting the State Attorney's Human Trafficking Task Force and implementing a License Plate Reader system on MacArthur Causeway
- Improve policing culture by reimbursing ten police recruits to complete Police Academy training instead of only hiring certified officers with previous experience
- Enhance beautification by creating an Urban Forestry Tree Preservation program, developing a GIS tree inventory, and participating in the Fairchild Botanical Gardens Million Orchid project
- Enhance programming for various recreation programs as follows: additional inclusionary aides to meet the demand for special need children to be enrolled in summer camps; funding for a second season of Little League Baseball; expansion of elderly programming from North Shore Park Youth Center to two additional locations in central and south beach; an increase in year-round level of service citywide for

youth programming with new educational and cultural programs and at additional sites; the addition of Nautilus Middle School as an additional site for teen programming; the enhancement of special community events such as Winter Wonderland and Cupid's Carnival with additional rides and activities; meeting increasing demand for elderly programs and events by increasing funding for the Senior Enhancement Transportation Service program.

- Preserve infrastructure by increasing pay-as-you-go funding from the General Fund for capital projects from \$1.4 million to \$2.4 million
- Increase response times for addressing high priority citizen issues/complaints by adding two part-time positions to the newly created Rapid Response Team
- Enhance a more proactive code compliance environment by adding three Code Compliance Officers in the Entertainment District to augment the existing two positions added in FY 2014/15.
- Enhance opportunities for persons with disabilities by partially funding the para-rowing program at the Shane Rowing Center
- Expand the "Can on Every Corner" initiative by an additional 100 locations
- Maintain plan review turnaround time within current targets (Residential - 7 days; Commercial - 21 days) while absorbing the staffing impact of assigning building inspectors to the Convention Center project
- Enhance preventive maintenance of storm water and sewer infrastructure
- Improve disaster preparedness by backing up City technology data/systems in an out-of-region data center
- Several administrative enhancements including: enhance organizational capacity by creating a Fellowship program to hire entry-level city attorneys; streamline records management activities across the organization; improve code compliance oversight; improve quality of 911 calls using off-site certified reviewers; improve oversight of bond issuance and debt management function; increase oversight of HUD funded capital activities; meet increasing demand for administrative support of the City's five Land Development Review Boards; expedite procurements activity; reduce backlog of engineering projects; address 21 percent increase in street light inventory; provide adequate oversight of contracted grounds maintenance services; meet increasing demand for GIS programming and support; enhance oversight of tourism, cultural, and economic development programs; enhance capacity to develop and maintain mobile applications and web-based applications

Additional enhancements added mid-year during FY 2014/15 include the following:

- Improve traffic and mobility by expanding the City's trolley system from the existing North Beach Loop to include a Mid Beach Loop, a South Beach Loop, and a Collins Link
- Increase public safety by adding six new lifeguard stands to the existing 29 locations
- Enhance parking lot cleanliness by adding a roving crew to address illegal dumping, litter, and other deficiencies
- Improve educational excellence by developing an internship program with Florida International University for 18-24 interns annually to gain real-life, hands-on work experience

A list of potential additional enhancements requested by departments but not recommended by me in the Proposed Budget can be found in Attachment C. While many of these potential enhancements are important and should be considered over time, they were considered a lower priority than those included in the FY 2015/16 Proposed Budget and Work Plan.

Increased Use of Resort Taxes to offset Tourism Eligible Expenditures in the General Fund

Based on an outside consultant study conducted in 2010 using FY 2007/08 actual costs, it is estimated that there are approximately \$50.5 million in eligible resort tax expenditures in the General Fund. However, \$8.8 million of these costs were estimated as being addressed by dedicated funding pursuant to the Miami-Dade County Convention Development Tax interlocal agreement, thereby resulting in approximately \$41.7 million in eligible Resort Tax expenses in the General Fund.

These include expenses associated with police officers serving entertainment areas; a portion of fire rescue services from Fire Stations 1 & 2; ocean rescue services; enhanced code compliance provided to respond to evening entertainment area violations and staffing of special events; other code compliance activities in tourism and visitor related facilities/areas; Tourism and Culture Department and the Cultural Arts Council; museums and theaters (Garden Center, Bass Museum, and Colony Theater); golf courses (net of revenues); Memorial Day and other special event costs; homeless services; July 4th; Visitor Center funding; holiday lights; Jewish Museum; Miami Design Preservation League (MDPL); Orange Bowl; monuments; etc.

The total proposed Resort Tax Fund transfer to the General Fund for FY 2015/16 is approximately \$36.5 million.

VALUE OF SERVICES FOR TAX DOLLARS PAID

Between FY 2007/08 and FY 2014/15, the General Fund absorbed almost \$51 million in reductions (almost 17 percent of the \$244 million FY 2011/12 General Fund budget) and eliminated 295.5 full-time and 11 part-time positions across all funds.

Further, a total of approximately \$20 million in employee “give-backs” were achieved between FY 2009/10 and FY 2011/12, through a combination of freezing cost of living adjustments for all employees for two and one-half years, elimination of merit increases for all employee except members of the Fraternal Order of Police (FOP) and International Association of Firefighters) IAFF, increased contribution to pension for all employees except members of FOP and IAFF, pension plan changes for the Miami Beach Employees Retirement Plan, increased contributions for take-home vehicles by FOP members for 18 months, reduced holiday pay for IAFF members, and increased contributions to health insurance by members of the FOP and IAFF for 18 months. In addition, the FY 2012/13 budget included \$918,000 in employee “give-backs”, the FY 2013/14 budget included \$4.6 million, and the FY 2014/15 included \$1.9 million. Combined with approximately \$27.8 million in employee “give-backs” achieved between FY 2009/10 and FY 2014/15, this represents \$78.7 million in combined “givebacks” and reductions over 8 years.

All of the givebacks achieved, except the 18 month increased contribution to health by FOP and IAFF and the increased contributions for take-home vehicles by FOP members for 18 months, represent ongoing, recurring savings to the City and the employee givebacks contribute significantly towards the City’s strategic goal (key intended outcome) to control payroll costs.

Although the economy appears to have stabilized, the impact of the recent recession impacted both property tax revenues as well as pension costs. Therefore, the City’s strategy continues to consider the long term financial sustainability of the City. Beginning with the development of the FY 2009/10 budget, a strategy was developed to address short-term, mid-term and long-term financial needs.

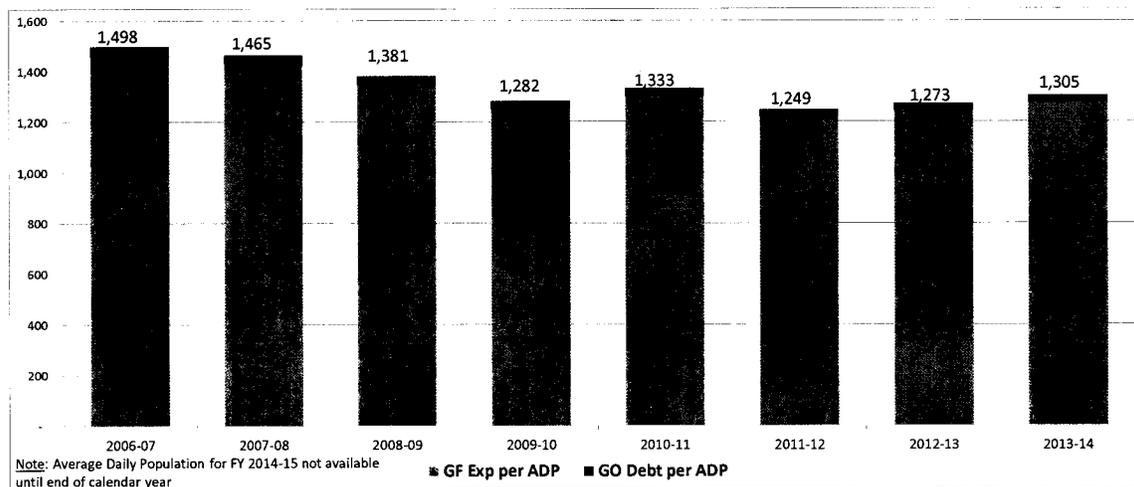
- Strategies to address short-term financial needs included ongoing efficiencies and wage concessions by employees.
- Mid-term financial sustainability was addressed by pension concessions from current employees in the Miami Beach Employees Retirement Plan
- Longer term financial sustainability is enhanced by the pension plan restructures that have been put in place for employees in the City’s retirement plans. For example, for General Employees, the plan restructure proposed for new employees is projected by the City’s actuary to reduce the City’s annual required contribution by almost \$1 million in FY 2012/13, with additional reductions annually as the number of employees in the Miami Beach Employees Retirement Plan hired after October 1, 2010 continues to increase. Further, additional pension plan reform recommendations were developed by the City’s Budget Advisory Committee (BAC) for the Fire and Police Pension Plan for consideration as part of the FY 2013/14 adopted budget. While the specific BAC recommendations were not implemented, the pension reform agreed upon by IAFF and FOP generated savings is in excess of the BAC recommendations: \$5.6 million in the first year, \$1.9 million in the second year, and \$140 million net present value over 30 years.

With the proposed \$1.2 million in efficiencies incorporated in the Proposed Work Plan and Budget for FY 2015/16, the 9 year total of reductions and employee givebacks is approximately \$80 million.

General Fund	FY 2015/16			9-Year Total		
	\$ Impacts	FT	PT	\$ Impacts	FT	PT
Public Safety				(\$8,021,095)	(71.0)	1.0
Operations	(773,000)			(\$6,899,867)	(66.0)	(23.0)
Administrative Support	(438,750)			(\$3,685,444)	(33.4)	1.0
Econ & Cultural Dev				(\$1,235,426)	(17.0)	-
Citywide				(\$1,619,642)	-	-
Subtotal	\$ (1,211,750)	-	-	(\$21,461,474)	(185.4)	(21.0)
Transfers				(\$23,168,966)	-	-
Total	\$(1,211,750)	-	-	\$(44,630,440)	(185.4)	(21.0)
Internal Service Funds				(\$3,871,225)	(57.1)	-
Enterprise Funds				(\$3,651,021)	(53.0)	10.0
GRAND TOTAL REDUCTIONS	\$(1,211,750)	-	-	\$(52,152,686)	(295.5)	(11.0)
Estimated Employee Givebacks				(\$27,833,360)	-	-
GRAND TOTAL REDUCTIONS AND GIVEBACKS	\$(1,211,750)	-	-	\$(79,986,046)	(295.5)	(11.0)

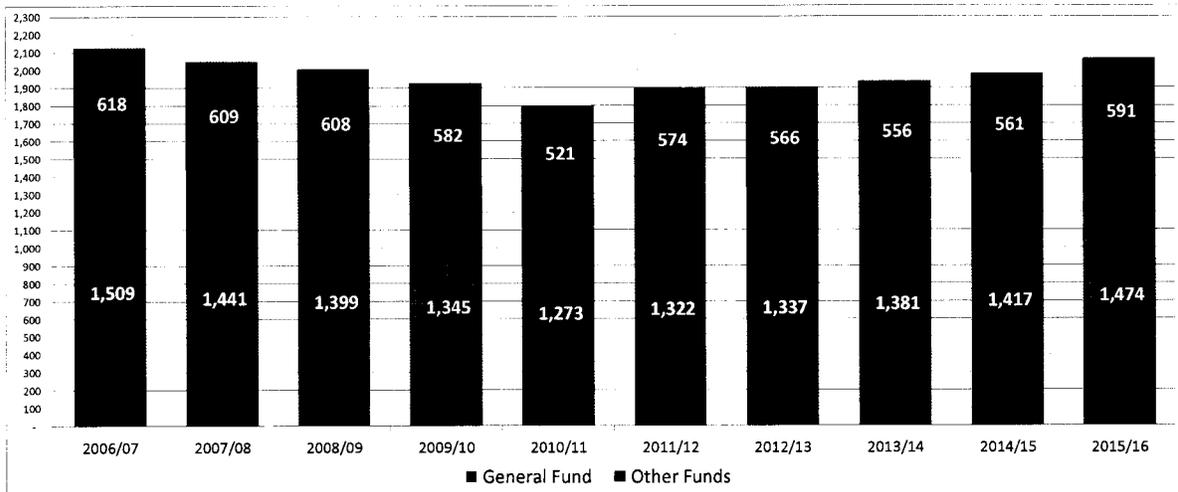
The 2015 Environmental Scan conducted as part of the strategic planning process showed that the average daily population in the city has grown 36.5 percent from 2004 to 2014. Much of this increase consists of additional tourists (88 percent), seasonal residents (59 percent), and non-tourist beach visitors (85 percent). Having over one-third more people in the city over the last ten years, without an offsetting increase in budget can result in services becoming degraded over time. The chart below shows the General Fund budget and General Obligation Bond Debt Service budget divided by the average daily population from 2007 to 2014. The chart shows that the average daily population has grown faster than the budget and that the FY 2013/14 amount is 13 percent below the FY 2006/07 amount.

General Fund and G.O. Debt Budget by Average Daily Population 2007 – 2014



Despite the 36.5 percent growth in average daily population and tourism, the City's position count has remained relatively flat as shown in the chart below. The overall position count is 62 positions or 2.9% less in FY 2015/16 than it was nine years ago in FY 2006/07.

Position Count FY 2006/07 to FY 2015/16



PROPOSED FY 2015/16 ENTERPRISE FUND BUDGETS

Enterprise Funds are comprised of Sanitation, Water, Sewer, Stormwater, Parking, and Convention Center Departments. The FY 2015/16 Enterprise Funds Budget is \$208.9 million. This represents an increase of \$29.0 million (16 percent) from the FY 2014/15 budget of \$179.8 million, primarily due to:

- Water reflects a 5 percent rate increase from \$4.43 to \$4.65 per thousand gallons primarily to cover debt service on approximately \$35 million in capital improvements to the water system. The monthly water bill for a customer that consumes 5,000 gallons a month will increase \$1.10 and 11,000 gallons a month will increase \$2.42.
- Sewer reflects a 9 percent rate increase from \$7.55 to \$8.23 per thousand gallons primarily to pass on a 9 percent increase of fees charged by Miami-Dade Water and Sewer Department (WASD) to treat the City's wastewater, to cover debt service on approximately \$18 million in capital improvements to the sewer system, support an enhancement of two positions to enhance preventive maintenance program to the sewer infrastructure system. The monthly sewer bill for a customer that consumes 5,000 gallons a month will increase \$3.35 and 11,000 gallons a month will increase \$7.37.
- A \$18.9 million increase in Parking rate fee revenue to modify driver behavior to better manage parking demand through financial incentives and to fund several transportation initiatives such as: the expanded Trolley system including North, Mid, and South trolleys as well as a Collins Link; the Intelligent Transportation System and Parking Management System; three additional Parking Garages in North and Middle Beach as well as on Washington Avenue; an enhancement to expand loading zone enforcement from the entertainment district to citywide to minimize double parking and promote smooth traffic flow; and an additional sanitation crew added during FY 2014/15 to enhance parking lot cleanliness.

- A Stormwater enhancement of \$79,000 for two positions to enhance preventive maintenance program to the storm water infrastructure system.
- A Sanitation enhancement of \$132,000 to expand the “can on every corner” initiative by adding 100 more litter cans across the city.

PROPOSED FY 2015/16 INTERNAL SERVICE FUND BUDGETS

Internal Service Funds are comprised of the Central Services, Fleet Management, Information Technology, Risk Management, Medical & Dental and Property Management Divisions. The FY 2015/16 Internal Service Fund budget is \$80.4 million, or 2.5%, more than FY 2014/15. Internal Service costs are completely allocated to the General Fund and Enterprise Fund departments, Special Revenue Funds, and the Risk Management Fund reimburses the General Fund for the cost of legal services.

PROPOSED FY 2015/16 RESORT TAX FUND BUDGET

The FY 2015/16 Resort Tax budget is \$78.6 million, an increase of \$15.7 million or 25 percent from FY 2014/15. This increase reflects the continued increase in resort tax revenues and the anticipated implementation of an additional 1 percent resort tax to pay for the Convention Center Renovation project.

- New enhancement of \$100,000 for the July 4th event in North Beach.
- Maintains \$542,000 to support the initiative to provide better service at beachfront restrooms by adding attendants to the beachfront restrooms in Lummus Park and 21st street on weekends, holidays, and special events and \$200,000 to deploy an interim Intelligent Transportation System (ITS) solution for major special events and high impact periods.
- \$36,554,000 (a \$2.47 million increase) is provided to the General Fund to support new and continuing tourism eligible expenditures such as more proactive code enforcement, cleanliness index, park ranger program, homelessness at Lummus Park, hurricane and disaster preparation equipment, increased support for the Miami Beach Botanical Garden, public safety programs such as ocean rescue, police services on Lincoln Road, Ocean Drive/Lummus Park, Collins Avenue, Washington Avenue, ATV officers, Boardwalk security, special traffic enforcement and special event staffing; and fire rescue units in tourist and visitor areas. The funding also supports code compliance services to respond to evening entertainment areas and provides for a portion of the operational costs of the Tourism and Cultural Development.
- Maintain \$3 million for enhancing the outcomes from major events such as Memorial Day, including management, Goodwill Ambassadors.
- The contribution to the Miami Beach Visitor and Convention Authority will increase from \$2.4 million to \$2.67 million based on the legislated funding formula.

- Maintain \$350,000 is provided to continue the local Miami Beach marketing campaign, to be matched with funds from the Greater Miami Convention and Visitors Bureau, the Miami Beach Visitor and Convention Authority, and the Cultural Arts Council.
- Increase from \$230,000 to \$300,000 for enhanced holiday decorations.
- \$200,000 contribution to help offset expenses of the Miami Beach Bowl or equivalent event.
- The first of a 15 year annual contribution of \$1 million to Mount Sinai Medical Center to fund the design and construction of a new Emergency Room facility.
- The contribution to the greater Miami Convention and Visitors Bureau remains flat at \$5.4 million pending contract negotiations expected to result in a performance-based contract.
- Estimated debt issuance costs of \$2.1 million associated with the planned Resort Tax revenue bonds for the redevelopment of the Miami Beach Convention Center.

CONCLUSION

In summary, the proposed millage rate decrease of 0.1114 mills meets the remaining millage rate goal to lower the millage rate to the level in FY 2009/10 as property values have increased over time. In addition, the proposed millage rate does not result in a property tax increase to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap. The FY 2015/16 Budget includes service level enhancements that address high priority needs of the City as identified through the strategic planning process and 2014 Community survey.

The Administration recommends adoption of the attached Resolution which establishes tentative budgets for General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, and Internal Service, and Special Revenue Funds for FY 2015/16, subject to a second public hearing scheduled on Wednesday, September 30, 2015 at 5:01 P.M.

Attachments

JLM/JW



RESOLUTION NO. _____

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA ADOPTING TENTATIVE BUDGETS FOR THE GENERAL, G.O. DEBT SERVICE, RDA AD VALOREM TAXES, ENTERPRISE, INTERNAL SERVICE, AND SPECIAL REVENUE FUNDS FOR FISCAL YEAR 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:01 P.M.

WHEREAS, the City Manager's proposed Fiscal Year (FY) 2015/16 General Fund operating budget totals \$300,299,000 and the total proposed operating budget for FY 2015/16 net of transfers is \$573,097,000 including the General Fund, General Obligation Debt Service Fund, Enterprise Funds, Transfers to the Redevelopment District, and Special Revenue Funds as shown in Composite Exhibit "A"; and

WHEREAS, the proposed Enterprise Fund budgets total \$208,941,000; and

WHEREAS, the budget for Internal Service Funds, which are wholly supported by transfers from the General Fund, Enterprise Funds, and the Redevelopment District, is \$80,370,000; and

WHEREAS, the proposed Special Revenue Fund budgets total \$101,643,000; and

WHEREAS, Section 932.7055 of the Florida Statutes sets forth the purpose and procedures to be utilized for the appropriation and expenditures of the Police Confiscation Trust Fund; and

WHEREAS, the proceeds and interest earned from the Police Confiscation Trust Fund is authorized to be used for crime prevention, safe neighborhoods, drug abuse education and prevention programs, or for other law enforcement purposes; and

WHEREAS, the Chief of Police is authorized to expend these funds following a request to the City of Miami Beach Commission, and only upon appropriation to the Miami Beach Police Department by the City of Miami Beach Commission; and

WHEREAS, the Chief of Police of the City of Miami Beach has submitted a written certification (attached as Exhibit "B") which states that this request complies with the provisions of Section 932.7055 of the Florida Statutes and the Guide to Equitable Sharing of Federally Forfeited Property for Local Law Enforcement Agencies; and

WHEREAS, the Police Confiscation Trust Fund budget for FY 2015/2016 in the amount of \$552,000 shall be funded from State Confiscated Funds in the amount of \$317,000, and Federal Justice Confiscated Funds in the amount of \$235,000, as reflected in the attached Exhibit "B"; and

WHEREAS, funds in the amount of \$552,000 are available in the Police Confiscation Trust Fund; and

WHEREAS, the City of Miami Beach is authorized to assess \$2.00 from court costs for criminal proceedings for expenditures for Criminal Justice Education degree programs and training courses for officers and support personnel of the Miami Beach Police Department pursuant to Section 938.15 of the Florida Statutes; and

WHEREAS, the Police Training and School Resources Fund is currently funded with the assessed criminal justice education expenditures for the City of Miami Beach pursuant to Section 938.15 of the Florida Statutes, in the amount of \$41,000, as reflected in the attached Exhibit "C"; and

WHEREAS, the Chief of Police of the City of Miami Beach has submitted a written certification (attached as Exhibit "C") which states that this request complies with the provisions of Sections 938.15 and 943.25 of the Florida Statutes and the guidelines established by the Division of Criminal Justice Standards and Training; and

WHEREAS, the City of Miami Beach Police Department intends to utilize the \$41,000 for those purposes as authorized pursuant to Section 938.15 of the Florida Statutes, and the \$41,000 shall be expended from the Police Training and School Resources Fund for education degree programs and training courses for officers and support personnel of the Miami Beach Police Department; and

WHEREAS, Section 705.105 of the Florida Statutes sets forth the procedure for unclaimed evidence which is in the custody of the Miami Beach Police Department and permanently vests in the Miami Beach Police Department sixty (60) days after the conclusion of the criminal proceeding; and

WHEREAS, \$75,000 has been in the custody of the Miami Beach Police Department Property and Evidence Unit in excess of the statutory period set forth in Section 705.105 of the Florida Statutes; and

WHEREAS, said funds have vested permanently in the Miami Beach Police Department, and have now been placed in the Police Special Revenue Account Fund, as provided by Resolution No. 90-19931, adopted on March 7, 1990; and

WHEREAS, the Miami Beach Police Department seeks to purchase those items identified on Exhibit "D" with the funds in the Police Special Revenue Account Fund; and

WHEREAS, the Miami Beach Cultural Arts Council (CAC) was established by the Mayor and City Commission on March 5, 1997; and

WHEREAS, the mission of the CAC is to develop, coordinate, and promote the visual and performing arts in the City of Miami Beach for the enjoyment, education, cultural enrichment, and benefit of the residents of, and visitors to, the City of Miami Beach; and

WHEREAS, the Mayor and City Commission adopted the Cultural Arts Master Plan on June 3, 1998, identifying the following program areas for the CAC: cultural arts grants; marketing; facilities; advocacy and planning; and revenue development; and

WHEREAS, pursuant to its enabling legislation, the CAC's budget for each fiscal year shall be adopted by the Mayor and City Commission; and

WHEREAS, accordingly, the CAC recommends a \$1,264,000 budget allocation for FY 2015/16 to continue implementation of its programs; and

WHEREAS, CAC was created to develop, coordinate, and promote the performing and visual arts of the City of Miami Beach for the enjoyment, education, cultural enrichment, and benefit of the residents of, and visitors to, the City; and

WHEREAS, from December 2014 through June 2015, the Cultural Affairs staff and CAC conducted its application and review process for its FY 2015/16 Cultural Arts Grant Programs; and

WHEREAS, grants panelists, comprised of the CAC members for CAC grant programs and both Miami Beach Visitors Convention Authority and CAC members for the joint Cultural Tourism grant program, yielded 47 viable applications, requesting a total of \$970,000; and

WHEREAS, the CAC, at its regular meeting on July 9, 2015, reviewed the grant panelists' recommendations and unanimously supported the recommended Cultural Arts awards totaling \$798,000 for FY 2015/16, as more specifically identified in the "Award Request" column on Exhibit "E," attached hereto; and

WHEREAS, the City Manager has reviewed the recommended Cultural Arts awards and concurs with same; and

WHEREAS, the Miami Beach Visitor and Convention Authority (MBVCA) was created pursuant to Chapter 67-930 of the Laws of Florida, and Sections 102-246 through 102-254 of the Code of the City of Miami Beach; and

WHEREAS, pursuant to its enabling legislation, the MBVCA's budget for each fiscal year shall be presented to the Mayor and Commission; and

WHEREAS, the MBVCA has recommended approval of the proposed work plan and budget for FY 2015/16, in the amount of \$2,976,000, to continue implementation of its programs as shown in Exhibit "F".

NOW, THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND THE CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, that the Mayor and City Commission of the City of Miami Beach, Florida hereby adopt tentative budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service, and Special Revenue Funds for Fiscal Year 2015/16 as shown in composite Exhibit "A" (Total Revenues and Expenditures by Fund and Department), Exhibit "B" (Confiscated Trust Funds), Exhibit "C" (Police Training & School Resources Fund), Exhibit "D" (Police Special Revenue Account), Exhibit "E" (Cultural Arts Council Grants), and Exhibit "F" (MBVCA) subject to a second public hearing scheduled at 5:01 P.M., Wednesday, September 30, 2015.

PASSED and ADOPTED this 10th day of September, 2015.

ATTEST:

Rafael E. Granado, City Clerk

Philip Levine, Mayor

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

City Attorney *DT* 9/2/15
Date

**Composite EXHIBIT A
Revenue Summary
by Fund and Major Category**

FUNCTION/DEPARTMENT	GENERAL	G.O. DEBT SERVICE	RDA	ENTERPRISE	SPECIAL REVENUES	TOTALS	INTERNAL SERVICE
GENERAL OPERATING REVENUES							
Ad Valorem Taxes	\$ 140,446,000					\$ 140,446,000	
Ad Valorem- South Pointe Costs	-					-	
Ad Valorem- Capital Renewal & Repl.	2,716,000					2,716,000	
Ad Valorem- Normandy Shores	147,000					147,000	
Other Taxes	23,940,000					23,940,000	
Licenses and Permits	29,558,000					29,558,000	
Intergovernmental	11,037,000					11,037,000	
Charges for Services	12,046,000					12,046,000	
Fines & Forfeits	2,157,000					2,157,000	
Reents & Leases	6,384,000					6,384,000	
Miscellaneous	12,588,000					12,588,000	
Resort Tax Contribution	36,554,000					36,554,000	
Other- Non operating Revenue	22,726,000					22,726,000	
Sub-Total	\$ 300,299,000					\$ 300,299,000	
G.O. DEBT SERVICE FUND							
Ad Valorem Taxes		\$ 5,925,000				\$ 5,925,000	
Other							
Sub-Total							
FUND TOTAL	\$ 300,299,000	\$ 5,925,000				\$ 306,224,000	
RDA FUND-City TIF only							
AD VALOREM TAXES							
Property Taxes- RDA City Center (net)			\$ 23,113,000			\$ 23,113,000	
FUND TOTAL							
ENTERPRISE FUNDS							
Convention Center				\$ 10,737,000			
Parking				73,986,000			
Sanitation				21,104,000			
Sewer Operations				46,996,000			
Storm Water				20,985,000			
Water Operations				35,093,000			
FUND TOTAL				\$ 208,901,000		\$ 208,901,000	
INTERNAL SERVICE FUNDS							
Central Services							\$ 967,000
Fleet Management							10,447,000
Information Technology							15,758,000
Property Management							8,621,000
Risk Management							15,616,000
Medical & Dental Insurance							28,961,000
FUND TOTAL							\$ 80,370,000
SPECIAL REVENUE FUNDS							
Education Compact					107,000		
Resort Tax					78,631,000		
Art in Public Places					277,000		
Tourism & Hospitality Scholarships					174,000		
Cultural Arts Council					1,264,000		
Sustainability					399,000		
Waste Hauler					68,000		
Normandy Shores					226,000		
5th & Alton Garage					812,000		
7th St. Garage					2,795,000		
Transportation					9,261,000		
Tree Preservation					90,000		
People's Transportation Plan					3,896,000		
Police Confiscation					552,000		
Police Special Revenues					75,000		
Poilce Training					41,000		
Red Light Camera					1,416,000		
Residential Housing					766,000		
Emergency 9-1-1					398,000		
Information & Technology					395,000		
FUND TOTAL					\$ 101,643,000	\$ 101,643,000	
TOTAL ALL FUNDS	\$ 300,299,000	\$ 5,925,000	\$ 23,113,000	\$ 208,901,000	\$ 101,643,000	\$ 639,881,000	\$ 80,370,000
Less Transfers						(66,784,000)	
GRAND TOTAL - ALL FUNDS						\$ 573,097,000	

Composite EXHIBIT A
Total Expenditures by Fund and Department
Fiscal Year 2015/16

FUNCTION/DEPARTMENT	GENERAL	G.O. DEBT SERVICE	RDA	ENTERPRISE	SPECIAL REVENUES	TOTALS	INTERNAL SERVICE
MAYOR & COMMISSION	\$2,009,000					\$2,009,000	
ADMINISTRATIVE SUPPORT SERVICES						\$20,648,000	
CITY MANAGER	3,652,000						
COMMUNICATIONS	1,745,000						
BUDGET & PERFORMANCE IMPROV	2,509,000						
ORG DEV & PERFORMANCE INITIATIVE	603,000						
Education Compact					107,000		
FINANCE	5,385,000						
PROCUREMENT	2,112,000						
INFORMATION TECHNOLOGY							15,758,000
IT Tech					395,000		
HUMAN RESOURCES/LABOR RELATIONS	2,685,000						
Risk Management							15,616,000
Medical & Dental Insurance							28,961,000
CITY CLERK	1,455,000						
Central Services							967,000
CITY ATTORNEY	5,282,000					\$5,282,000	
ECONOMIC DEV. & CULTURAL ARTS						\$116,487,000	
Economic Development							
REAL ESTATE, HOUSING & COMM. DEV.	721,000						
Homeless Services	1,257,000						
Residential Housing					766,000		
BUILDING	14,065,000						
Sustainability					399,000		
PLANNING	4,260,000						
Cultural Arts							
TOURISM & CULTURAL DEV	3,936,000						
CONVENTION CENTER				10,737,000			
Resort Tax					78,631,000		
Art in Public Places					277,000		
Tourism & Hospitality Scholarships					174,000		
Cultural Arts Council					1,264,000		
OPERATIONS						\$271,953,000	
CODE COMPLIANCE	5,936,000						
COMMUNITY SERVICES	641,000						
PARKS & RECREATION	30,761,000						
PUBLIC WORKS	14,358,000						
Property Management							8,621,000
Sanitation				21,104,000			
Sewer				46,996,000			
Stormwater				20,985,000			
Water				35,093,000			
Waste Hauler					68,000		
Normandy Shores					226,000		
Tree Preservation					90,000		
CAPITAL IMPROVEMENT PROJECTS	4,945,000						
PARKING				73,986,000			
5th & Alton					812,000		
7th Street Garage					2,795,000		
FLEET MANAGEMENT							10,447,000
TRANSPORTATION					9,261,000		
People's Transportation Plan					3,896,000		
PUBLIC SAFETY						\$173,711,000	
POLICE	99,605,000						
Police Confiscation					552,000		
Police Special Revenues					75,000		
Police Training					41,000		
Red Light Camera					1,416,000		
FIRE	62,741,000						
Emergency Management	8,883,000						
E911					398,000		

Composite EXHIBIT A
Total Expenditures by Fund and Department
Fiscal Year 2015/16

<u>FUNCTION/DEPARTMENT</u>	<u>GENERAL</u>	<u>G.O. DEBT SERVICE</u>	<u>RDA</u>	<u>ENTERPRISE</u>	<u>SPECIAL REVENUES</u>	<u>TOTALS</u>	<u>INTERNAL SERVICE</u>
CITYWIDE ACCOUNTS						\$12,319,000	
CITYWIDE ACCTS-Normandy Shores	226,000						
CITYWIDE ACCTS-Operating Contingency	1,100,000						
CITYWIDE ACCTS-Other	10,993,000						
Transfers						\$8,434,000	
Capital Investment Upkeep Fund	315,000						
Info & Comm Technology Fund	395,000						
Building Reserve	2,608,000						
Pay-as-you-go Capital	2,400,000						
CAPITAL RENEWAL & REPLACEMENT	2,716,000						
G.O. DEBT SERVICE		5,925,000				\$5,925,000	
RDA-City TIF Transfer only							
City Center			23,113,000			23,113,000	
TOTAL - ALL FUNDS	<u>\$300,299,000</u>	<u>\$5,925,000</u>	<u>\$23,113,000</u>	<u>\$208,901,000</u>	<u>\$101,643,000</u>	<u>\$639,881,000</u>	<u>\$80,370,000</u>
Less Transfers						-\$66,784,000	
GRAND TOTAL - ALL FUNDS						<u>\$573,097,000</u>	

EXHIBIT B
Miami Beach Police Department
Confiscations - Federal & State Funds
FY 2015/16 BUDGET

FEDERAL FUNDS:

Federal Funds - (603)

	FY16 Request
Organizational Development Travel & Off-site testing	70,000
Training Supplement to supplement LETTF	70,000
Bulletproof Vest Partnership	60,000
Graffiti eradication through Teen Job Corp.	25,000
Gym Equipment	10,000
Total Funds (603)	235,000

STATE FUNDS:

State Funds - (607)

	FY16 Request
Costs connected with the prosecution/processing of forfeitures.	20,000
Crime Prevention initiatives & School Liaison Projects	20,000
AR Rifle Program/initiative- City's match for reimbursement of rifles at \$500.	15,000
15% of State Funds collected in FY14 to be used for drug abuse treatment, drug and crime prevention education and non-profit community based programs.	29,000
Chief's Conference Room Upgrade	28,000
CID Interview Room Audio Video Recording	60,000
MBPD Facilities Security Camera System Upgrades	110,000
Articulated Aerial Work Platform Trailer	35,000
Total Funds (607)	317,000

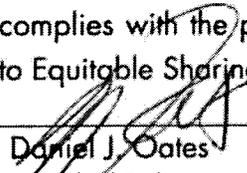
Total Federal & State Funds

552,000

EXHIBIT B

CERTIFICATION

I, Daniel J. Oates, Chief of Police, City of Miami Beach, do hereby certify that the aforementioned proposed request for expenditures from the City of Miami Beach Police Confiscation Trust Fund, for the FY 2015/16 fiscal year providing funds for expenditures, complies with the provisions of Section 932.7055(4)(a), Florida Statutes, and the Guide to Equitable Sharing of Federally Forfeited Property for Law Enforcement Agencies.



Daniel J. Oates
Chief of Police
Miami Beach Police Department

8/18/17

Date

EXHIBIT C
Miami Beach Police Department
Police Training and School Resources Fund
FY 2015/16 BUDGET

Education of police personnel at various schools, conferences, and workshops; purchase of training and operational supplies	\$41,000
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EXHIBIT C

CERTIFICATION

I, Daniel J. Oates, Chief of Police, City of Miami Beach, do hereby certify that the aforementioned proposed request for expenditures from the City of Miami Beach Police Training & School Resources Fund, for the FY 2015/16 fiscal year, to provide funds for the education of police personnel at various schools, conferences, and workshops and for the purchase of training and operational supplies, is in accordance with the guidelines established by the Division of Criminal Justice Standards and Training, as provided by Section 938.15 and 943.25, Florida Statutes.



Daniel J. Oates
Chief of Police
Miami Beach Police Department

8/18/15

Date

EXHIBIT D
Miami Beach Police Department
Special Revenue Account
FY 2015/16 BUDGET

Community Activities	\$50,000
Law Enforcement Equipment and Supplies	\$20,000
Facilities Maintenance	\$5,000
TOTAL	<u>\$75,000</u>

EXHIBIT E

Cultural Grants

	Program/Applicant	Score Average	Award Request	2015-16 City Administration Recommendation	
	ANCHORS				
1	New World Symphony	104.25	\$ 35,000.00	\$	35,000.00
2	Miami City Ballet	97.50	\$ 35,000.00	\$	31,111.81
3	Florida International University -Jewish Museum of Florida	97.25	\$ 30,000.00	\$	26,772.59
4	Friends of the Bass Museum, Inc.	96.25	\$ 30,000.00	\$	26,497.29
5	Florida International University -Wolfsonian	95.00	\$ 35,000.00	\$	30,314.08
6	The Rhythm Foundation	94.50	\$ 30,000.00	\$	26,015.52
7	Miami Beach Film Society	94.00	\$ 25,000.00	\$	21,760.77
8	Miami Beach Garden Conservancy	93.00	\$ 25,000.00	\$	21,529.27
9	The Holocaust Memorial Committee, Inc.	92.25	\$ 30,000.00	\$	25,396.10
10	Arts at St. Johns	90.75	\$ 25,000.00	\$	21,008.40
11	Florida International University -MBUS	88.50	\$ 30,000.00	\$	24,363.74
12	O Cinema	88.50	\$ 25,000.00	\$	20,487.53
13	Friends of the Miami-Dade Public Library, Inc.	86.50	\$ 25,000.00	\$	20,024.54
14	Miami Design Preservation League	86.25	\$ 30,000.00	\$	23,744.33
15	South Florida Art Center, Inc.	86.00	\$ 30,000.00	\$	23,675.50
	CULTURAL PRESENTERS				
16	Tigertail Productions, Inc.	93.85	\$ 20,000.00	\$	18,442.14
17	MDC Live Arts	93.00	\$ 20,000.00	\$	16,293.23
18	Center for the Advancement of Jewish Education	91.28	\$ 20,000.00	\$	17,991.89
19	National Foundation for Advancement in the Arts	90.42	\$ 20,000.00	\$	15,841.22
20	University of Wynwood, Inc.	90.00	\$ 20,000.00	\$	17,767.64
21	FUNDarte, Inc.	89.85	\$ 20,000.00	\$	17,741.36
22	Patrons of Exceptional Artists, Inc.	88.42	\$ 20,000.00	\$	15,490.83
23	Miami short Film Festival Inc.	85.57	\$ 10,000.00	\$	9,495.76
24	Edge Zones, Inc.	85.57	\$ 10,000.00	\$	9,495.76
25	Community Arts and Culture	85.28	\$ 20,000.00	\$	14,940.71
	ARTISTIC DISCIPLINES - DANCE				
26	Dance Now! Ensemble	92.42	\$ 20,000.00	\$	18,191.61
27	Miami Momentum Dance Co.	90.00	\$ 10,000.00	\$	9,883.82
28	Peter London Global Dance Co.	89.28	\$ 10,000.00	\$	7,819.27
29	Brazz Dance Theater Inc.	86.57	\$ 10,000.00	\$	7,583.36
30	Ballet Flamenco La Rosa	84.00	\$ 20,000.00	\$	14,716.46
	ARTISTIC DISCIPLINES - MUSIC				
31	Seraphic Fire	98.33	\$ 20,000.00	\$	17,226.84
32	Florida Grand Opera	94.66	\$ 10,000.00	\$	8,292.03
33	Greater Miami Youth Symphony	93.50	\$ 10,000.00	\$	8,190.41
34	Miami Lyric Opera	91.83	\$ 20,000.00	\$	16,088.25
35	Miami Symphony Orchestra	91.16	\$ 20,000.00	\$	17,970.87
36	Miami Children's Chorus	89.83	\$ 10,000.00	\$	9,868.93
37	Orchestra Miami	89.66	\$ 20,000.00	\$	9,854.04
38	Miami Gay Men's Chorus	88.50	\$ 20,000.00	\$	17,504.85
39	South Beach Chamber Ensemble	88.00	\$ 10,000.00	\$	9,708.62
40	Siempre Flamenco	85.00	\$ 10,000.00	\$	7,445.83
41	Miami Piano Circle	85.00	\$ 10,000.00	\$	7,445.83
42	SoBe Institute of the Arts	83.83	\$ 20,000.00	\$	14,686.67
43	South Florida Composer's Alliance	82.50	\$ 20,000.00	\$	16,453.67
	ARTISTIC DISCIPLINES - THEATER				
44	Fantasy Theater Factory	91.28	\$ 10,000.00	\$	9,995.95
45	Ground Up and Rising	89.85	\$ 10,000.00	\$	7,870.68
	CULTURAL TOURISM GRANT PROGRAM			CAC Contribution	TOTAL Awarded
46	20 th Brazilian Film Festival of Miami - Infinito Art & Cultural Foundation, Inc	n/a	\$ 30,000.00	\$ 15,000.00	\$ 30,000.00
47	18th Annual MiFo LGBT Film Festival - MiFo Film Festival, Inc.	n/a	\$ 30,000.00	\$ 15,000.00	\$ 30,000.00

Receiving Fresh Air Funds (\$2000 included in award amount)

TOTAL	\$ 970,000.00	\$ 798,000.00
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EXHIBIT "F"

MBVCA FY 2015/2016 WORKPLAN AND BUDGET

ADMINISTRATION RECOMMENDATION

Adopt the Budget

ANALYSIS

BACKGROUND

The Miami Beach Visitor and Convention Authority (MBVCA) was created and exists pursuant to Chapter 67-930 of the Laws of Florida and Sections 102-246 through, and including 102-254 of the Code of the City of Miami Beach (CMB).

According to Sec. 102-251, the MBVCA is to take "all necessary and proper action to promote the tourist industry for the city, including but not restricted to causing expert studies to be made, promotional programs, the recommendations and development of tourist attractions and facilities within the city, and to carry out programs of information, special events, convention sales and marketing, advertising designed to attract tourists, visitors and other interested persons." The MBVCA also has the duty of making all necessary rules and regulations for the efficient operations of the authority.

The MBVCA is a seven-member authority. Each member is appointed by the City of Miami Beach Commission, with the goal of encouraging, developing and promoting the image of Miami Beach locally, nationally and internationally as a vibrant community and tourist destination. To this end, the MBVCA strategically focuses its funding investments in a balanced manner, fostering outstanding existing programs, stimulating new activities, and encouraging partnerships. The MBVCA is committed to a careful, long-term plan for allocation of resources to build the uniqueness of Miami Beach as one of the world's greatest communities and tourism destinations.

A budget revenue projection is provided to the MBVCA by the City of Miami Beach Budget Office annually based on 5% of the 2% Resort Tax, less 4% for administrative allowance. On an annual basis the MBVCA must provide the City with a budget, on City forms, based on this projection as outlined in Sec. 102-252, before October 1st.

The MBVCA normally budgets funding below the City's projection, as the collection of funds can differ substantially from projection, such as the result of unanticipated problems like an airline strike, terrorism, economic issues or storms. In 2008, revenue collections came in \$48,000 under estimated projection, and in 2001 the revenue collection was down approximately \$300,000 from projection. When and if there are unallocated funds remaining at the end of the budget year, those funds are either rolled over and allocated in the next budget year, or retained in MBVCA accounts for future reserves, endowment funding, to address any funding reductions in future years; in 2001, by statute, the MBVCA began investing into the creation on an endowment fund.

The MBVCA is required by law to maintain reserve bank accounts in approved public depositories, with sufficient reserves to cover one year of funding, which it does. Reserves are maintained to pay grant recipients (contracted) for the previous program funding cycle, and to ensure that sufficient funds can be invested to stimulate tourism in the future. The level of reserves was modified in 2011 in order to maximize the value and impact of tourism directed funds.

The MBVCA submits an annual Program of Work to the CMB as required by Sec. 102-281, and is audited annually by the City of Miami Beach as required in Sec. 102-281. MBVCA audits have been positive for the past 15 years.

EXHIBIT "F"

MBVCA FY 2015/2016 WORKPLAN AND BUDGET

FY 2014/2015 REVIEW/TOURISM ADVANCEMENT PROGRAM (TAP)

The MBVCA Tourism Advancement Program (TAP) was established to promote Miami Beach as a sophisticated tourist destination by increasing the number of visitors; through enhancement of visitors' experiences; through the allocation of funds granted to events or programs that bring visitors to the CMB and strengthen the CMB brand. In fiscal year 2014/2015, the MBVCA funded TAP in nine categories, including: Cultural Tourism, Film Incentive, Initiatives, Major One Time Special Event, North Beach Incentive, Special Events Recurring, Special Projects, Special Projects Recurring, and Tourism Partnerships. In 2014, the MBVCA continued to fund investments, utilizing funds rolled over from several years past.

A total of \$1,252,330 was awarded in FY 2014/2015, compared to \$1,681,122.33 in FY 2013/2014. The decrease in awards reflects several rescinded events. Grants funded in partnership with the CMB are critical, branded tourism-related programs, such as the South Beach Wine & Food Festival and Winter Music Conference, both examples of events whose beginnings in Miami Beach stem from grants provided by the MBVCA-events, which could be recruited by other destinations.

FY 2015/2016 TOURISM ADVANCEMENT PROGRAM

The MBVCA strategically focuses funding to maximize tourism and brand, to improve Miami Beach by focusing on events and projects that generate significant publicity, strengthen brand and increase tourism (generating critical resort taxes for Miami Beach). The Board pays significant attention to marquee events.

Review process:

For over a decade, the MBVCA has used a multi-level review process for its grant program; the process is reviewed annually. The process includes a mandatory pre-proposal staff conference regarding MBVCA policies and procedures and TAP. During the interview, MBVCA administration advises each potential applicant regarding the eligibility and appropriateness of the proposed project and defines the grant category best suited to the potential applicant. Once it is determined that the project is eligible, MBVCA administration will continue to provide further detail of the process, including required attachments and meeting dates. All grant formats and policies are available on the MBVCA website. By Florida law, all MBVCA meetings are advertised and open to the public; all records are public records.

Annually, the MBVCA Board reviews and refines grant guidelines with respect to efficacy and effectiveness. In FY 2012/2013, the MBVCA implemented changes to its funding caps and declining scale. The new declining scale and funding caps allowed the MBVCA to diversify their funding into other areas and initiatives as requested by the City administration and/or the Board. In FY 2015/2016 the MBVCA voted to maintain the criteria in place for the Major One Time Special Event and Special Events Recurring grant categories requiring a total of 350 hotel room nights to be contracted, from the original 250 hotel room nights required, and the media impressions up from 500,000 to a required 1,000,000. The viewership criteria remained at 1,000,000. Grant applicants need to meet two of the three criteria in place for each of the MBVCA grant categories.

The MBVCA guidelines and application process places emphasis on defining and measuring the economic impact of each event, as well as considering the impact and value of marketing, publicity and television origination/viewership. Questions concerning the economic impact of the program, including requiring an explanation of various aspects of the marketing plan, and how the numbers of hotel room nights are calculated and where they are contracted, are also required as part of the application, as are the event's or organization's publicity plan, community and residential involvement, or special residents' considerations. The application requires contract confirmation for hotel room blocks; media contract agreements and/or viewership contracts to be attached to the completed application; that data must be confirmed before and after funding is awarded. Standardized recap sheets and point systems have been developed to give each applicant a score that rates potential success. Using this tool, the MBVCA can better evaluate the applicant's long-term commitment to the

EXHIBIT "F"

MBVCA FY 2015/2016 WORKPLAN AND BUDGET

community, commitment to brand enhancement, value to tourism, and economic impact. The MBVCA votes on each specific and individual grant, and evaluates the grant request, funds available and possible extenuating circumstances after a formal presentation is made by the grant applicant. A question and answer period follows with further discussion as needed.

RECURRING PROJECTS:

The MBVCA has a current policy in place to fund recurring projects on a declining scale. The declining scale encourages recurring events to recruit corporate and private sponsorship and, therefore, not solely rely on MBVCA funds as a means of sustaining the event year after year. The award category establishes funding caps for recurring events, funding that can be reduced based on the maximum request for the specific grant category. Below is the current scale, implemented in FY 2012/13; applicable to non and for profit agencies.

Year 1	Initial Grant Award
Year 2	No more than 80% of Eligible Request
Year 3	No more than 70% of Eligible Request
Year 4	No more than 60% of Eligible Request
Year 5	New Cycle Begins

CATEGORIES:

Tourism Advancement Program funds are currently awarded in nine categories, including: Cultural Tourism, Film Incentive, Initiatives, Major One Time Special Event, North Beach Incentive, Special Events Recurring, Special Projects, Special Projects Recurring, and Tourism Partnerships. The MBVCA has developed pre-eligibility criteria for grants within these categories. The criteria allow staff to determine eligibility and the appropriate grant category. Applicants must meet two of three of the criteria noted.

Grant Category	Hotel Room Nights	Impressions	Viewership
Cultural Tourism	200	500,000	1,000,000
Film Incentive*	250	N/A	N/A
Initiatives**	N/A	N/A	N/A
Major One Time Special Event	350	1,000,000	1,000,000
North Beach Incentive	75	200,000	500,000
Special Events Recurring	350	1,000,000	1,000,000
Special Projects	2,500	250,000,000	15,000,000
Special Projects Recurring	2,500	250,000,000	15,000,000
Tourism Partnerships	200	500,000	5,000 (visitors/attendees/participants)

* Industry specific eligibility criteria in place for this program

** Initiatives are specifically targeted towards organizations chosen by the MBVCA to carry out the designated initiative

EXHIBIT "F"

MBVCA FY 2015/2016 WORKPLAN AND BUDGET

Budget

Budget (TAP) FY 2014/2015:

The MBVCA has budgeted \$1,862,245 for FY 2015/2016 for its Tourism Advancement Program which reflects 63% of the total budget. This grant funding reflects an increase of \$166,245 from FY 2014/2015. This increase is due to an increase in the total number of new grants being requested.

- The *Tourism Partnerships* category is budgeted at \$109,245, reflecting 4% of the total budget for FY 2015/2016. The category currently includes applicants at the maximum request cap of \$30,000. Four applications are anticipated to be received.
- The *Cultural Tourism* category, a joint grant with the City's Cultural Arts Council (CAC) is budgeted at \$30,000 with the CAC contributing an additional \$30,000. A total of two applicants are expected, each at a \$30,000 request.
- The *Major One Time Special Event* category, representing 8% of the total budget, is budgeted at \$225,000 in FY 2015/2016, which reflects a decrease from FY 2014/2015. The MBVCA expects five new events to apply at a maximum request of \$45,000. The MBVCA works tirelessly to stimulate and recruit new events and is willing and prepared to fund valuable tourism and brand related events. In fact, the MBVCA works with all partners, city leadership and media to solicit appropriate new projects. New applicants are expected to include Beach Bear Weekend, Maison d' Objet, Seed Conscious Plant Based Food and Wine Festival, and the Serena Williams Live Ultimate Run South Beach.
- The *Special Events Recurring* category, reflecting 25% of the total budget, has been calculated at \$736,000 for FY 2015/2016 based on the established declining scale and the number of applicants anticipated to return.
- The *Special Projects* category is budgeted at \$270,000 with three applicant expected at the maximum request of \$90,000 representing 9% of the total budget.
- The *Special Projects Recurring* category is budgeted at \$442,000 and represents 11% of the total budget. Anticipated applicants include the Orange Bowl Marketing Campaign; South Beach Comedy Festival; Miami Marathon and Half Marathon and Tropical 5K; the Food Network South Beach Wine and Food Festival; the Miami International Film Festival; FUNKSHION Fashion Week Miami Beach; and Winter Music Conference. These events, recruited and sustained by the MBVCA, are all marquee events and annually fill the City's hotel rooms.
- The *Film Incentive* category is budgeted at \$30,000 for FY 2015/2016, which represents 1% of the budget; budgeting for a total of 1 possible applicant.
- The *North Beach Initiative Incentive* category is budgeted at \$20,000 for FY 2015/2016, representing 1% of the budget; in anticipation of 2 applicants at the maximum request of \$10,000 each.

Destination Marketing

The Destination Marketing allocation reflects a 2% of the total budget for FY 2014/2015. This allocation provides for the additional placement of stories and press releases on the PR Newswire.

New Initiatives

The MBVCA expects to support new initiatives in FY 2015/2016. Strategic plans, goals and initiatives are developed through consultation, the result of ongoing communications with the Mayor, Commission and City Administration. Some of these initiatives include the WorldOutGames Marketing Plan and the continued support of The Customer and You – Certificate Program in Service. The category is budgeted for FY 2015/2016 at \$130,000, representing 4% of the total budget.

EXHIBIT "F"

MBVCA FY 2015/2016 WORKPLAN AND BUDGET

Public Relations Initiative

In FY 2013/2014, the MBVCA put out a Request for Qualifications (RFQ) for a P.R. agency of record to enhance Miami Beach's image. The MBVCA selected Hill & Knowlton/SAMCOR to support the MBVCA efforts by continuing increasing brand awareness through strategic media outreach to consumer and travel trades, major event recruitment, and business and corporate communications programs. There is an allotment of \$250,000, representing 8% of the total budget, towards this effort.

The current contract with H+K runs through August 30, 2016 in FY 2015/2016. Objectives include increased public relations or tourism related activities in CMB, recruitment of new events and meetings, and improvement of CMB global reputation. CMB leaders have been active participants in planning and in oversight. H+K has an extensive presence in the US and internationally. The agency's ability to network and leverage its global relationships is crucial to the growth of the 'Miami Beach' brand.

H+K created and distributed a total of 15 press releases during their first year as agency of record, garnering 2,971,443,219 media impressions and 12 press releases during their second year, generating 3,913,341,910 media impressions. In their third year, H&K generated 2,783,369,818 media impressions to date, through the issuance of 13 press releases.

During their fourth year, H&K has developed and released a total of 12 press releases, generating a total of 2,033,516,567.00 media impressions, valued at \$ \$21,130,462.94.

Visual Memoirs Project

The MBVCA issued an RFP for qualified entities to record, catalogue and warehouse personal and eyewitness accounts of the history of the City of Miami Beach in FY 2011/2012. The deliverables included a recorded detailed history of Miami Beach through personal interviews, creating collateral materials about the history of Miami Beach and identifying comprehensive exhibit concepts that can be implemented to execute a comprehensive visual memoir library and promotional campaign.

The Miami Design Preservation League in partnership with Close-Up Productions, was awarded a one year contract on October 1, 2011 in the amount of \$21,000, and the contract was renewed in FY 2012/2013 for an additional \$21,000, which represents 1% of the total budget. A total of forty interviews were conducted during the Project's first year.

The exhibit opened to the public daily for its initial run from mid-October through late November 2012, free of charge from 10:00am until 4:30pm and reopened during Art Deco Weekend 2013. The documentary played on a loop in the lecture hall portion of the Art Deco Welcome Center. Seating was also placed near the screen and accommodated approximately 25 people at a time with standing room in the back. A total of twelve interviews have been conducted as of July 2013 with another eight interviews to be completed by September 2013.

An educational component was developed for FY 2012/2013 that included a video and guide for Miami Beach Middle Schools.

In FY 2013/2014, the videos were prepared for archival as part of a statewide university consortium. MDPL also collaborated with various institutions to create links to the online materials.

At the end of FY 2014/2015, MDPL and Close-Up Productions will have conducted and transcribed a total of 75 interviews.

EXHIBIT "F"

MBVCA FY 2015/2016 WORKPLAN AND BUDGET

In FY 2015/2016 MDPL is proposing to conduct an additional 15 interviews with full transcripts as well as coordinating and presenting the visual Memoirs material at the MDPL Deco Museum. In addition to their scheduled interviews, MDPL is also proposing the development of a digital promotional portal showcasing the video archive with links highlighting other Miami Beach historical resources, housed at institutions in Miami Beach and Miami Dade County. The "Windows on Miami Beach" portal is expected to generate local interest and support through school contests and online displays created by students and joint curating displays by portal partners; offer daily and weekly calendars of partners' events; develop social media linkages that drive people to the new website and its resources; provide easier access to the interviews, educational videos and curricula produced by the Visual Memoirs Project; increase patronizing of museums and historic sites on Miami Beach, and promote Miami Beach as a tourist destination through historic and artistic connections. The FY 2015/2016 is budgeted at \$30,000 which is 1% of the total budget.

IT/API Development

The MBVCA wishes to provide visitors with timely and relevant information about the City of Miami Beach, its public and private attractions, services, hotels, businesses, and events in order to enhance visitors (and residents) experience. Visitors to Miami Beach - all visitors worldwide - are increasingly using technology to navigate cities or make decisions about leisure experiences, dining, parking, entertainment and travel in general. Worldwide, technology is king. Many visitors already use the free Miami Beach Wi-Fi service to access the information they need at locations around town.

Miami Beach visitors and residents are using smartphones and tablets to communicate and acquire information to make these kinds of decisions on-the-go. It is now critical for these visitors and residents to have access to mobile applications (Apps) that can help them obtain the information they need to make a timely and informed decisions. The FY 2015/2016 is budgeted at \$20,000 which is 1% of the total budget.

The MBVCA's preliminary review of opportunities and needs was initiated in spring 2011 in consultation with area experts, and subsequent to a public meeting sponsored by the MBVCA, as a situational analysis. The MBVCA released an RFP in January 2012 and awarded a one year contract to Just Program LLC dba Solodev on May 22, 2012. The purpose of the RFP was to develop a Miami Beach-focused web-based digital content management system (CMS) and modifiable database to support 3rd party mobile applications via an application programming interface (API).

Currently, the API is fully functional with 230 different categories of businesses each averaging 90 different services and amenities. Web and App developers will be able to use these attributes to create new and exciting experiences for their end-users. A fully functional mobile App for the MBVCA API for both iPhone and Android platforms.

We have allocated \$20,000 or 1% of the overall budget in FY 2015/2016, to add additional categories to expand the API data to include local non-business information that can be useful in app development such as beach access roads, public restrooms, and life-guard stands. A total of \$65,000 has been allotted to market and promote the API/App to App developers in the FY 2015/2016, representing 2% of the total budget.

Research and Development

The MBVCA will develop a Strategic list of major events worldwide after consulting with all partners and as the result of on-going communications. We expect to investigate some of these events with the intention of making a discovery that can lead to the development of new major event for the destination. The MBVCA has budgeted \$7,500 of the total budgeted towards this effort.

EXHIBIT "F"

MBVCA FY 2015/2016 WORKPLAN AND BUDGET

Projected Cash Flow Reserve

The MBVCA has budgeted \$2,000 of the total budget, in the cash flow reserve for FY 2015/2016. The City of Miami Beach allots resort tax payments to the MBVCA a month after its collection. Therefore, as a fiscal responsibility, the MBVCA has built in a \$2,000 projected cash flow reserve to its budget to ensure that all grants awarded will have the necessary funds to be reimbursed upon proper request and documentation.

FY 2015/2016 Administration and Overhead

The MBVCA's administration and benefits costs are budgeted at \$361,255 for the FY 2015/2016. This figure represents 12% of the total budget. The overhead allocation is budgeted at \$195,000 which reflects 7% of the overall budget. The increase from FY 2014/2015 is attributed to the cloud information hosting and redundancy, and staffing a full office. The total administration and overhead is 18% of the total budget.¹

FY 2014/2015 Rollover

A total of \$300,000 will be rolled over from FY 2014/2015 into the FY 2015/2016 MBVCA budget to fund special projects. This rollover of funds is primarily from the grants that were either not awarded and/or were rescinded for noncompliance.

CONCLUSION

At their August 27, 2015 meeting, the MBVCA Board recommended the Mayor and City Commission adopt the MBVCA Budget for FY 2015/2016 in the amount of \$2,976,000 as reflected in Exhibit A.

¹ This is below the non-profit industry standard of 20% (Source: BBB)

EXHIBIT "F"

MIAMI BEACH VISITOR AND CONVENTION AUTHORITY FY 2015/2016

	ADOPTED BUDGET FY 2014.2015	PROPOSED FY 2015.2016	VARIANCE
REVENUES			
Unrestricted			
Rollover	\$ 355,000	\$ 300,000	\$ (355,000)
Projected Resort Tax	\$ 2,410,000	\$ 2,676,000	\$ (2,110,000)
TOTAL REVENUES	\$ 2,765,000	\$ 2,976,000	\$ 211,000
EXPENDITURES			
Administration & Benefits	\$ 325,000	\$ 361,255	\$ 36,255
Operating Expenses	\$ 185,800	\$ 195,000	\$ 9,200
Capital	\$ 3,000	\$ 3,000	\$ -
Total Administration	\$ 513,800	\$ 559,255	\$ 45,455
GRANTS - Tourism Advancement Program			
Tourism Partnerships	\$ 120,000	\$ 109,245	\$ 10,755
Cultural Tourism	\$ 30,000	\$ 30,000	\$ -
Major One Time Special Event	\$ 362,000	\$ 225,000	\$ 137,000
Special Events Recurring	\$ 670,000	\$ 736,000	\$ 66,000
Special Projects	\$ 119,920	\$ 270,000	\$ (150,080)
Special Projects Recurring	\$ 334,080	\$ 442,000	\$ 107,920
Film Incentive	\$ 30,000	\$ 30,000	\$ -
North Beach Incentive	\$ 30,000	\$ 20,000	\$ (10,000)
Total Tourism Adv. Program	\$ 1,696,000	\$ 1,862,245	\$ 166,245
Marketing/PR/Technology			
Marketing/Communications and PR RFP	\$ 250,000	\$ 250,000	\$ -
Visual Memoirs	\$ 21,000	\$ 30,000	\$ (9,000)
API Marketing	\$ 50,000	\$ 65,000	\$ 15,000
IT Development	\$ 10,000	\$ 20,000	\$ 10,000
Total	\$ 331,000	\$ 365,000	\$ 34,000
Other			
Destination Marketing	\$ 39,200	\$ 50,000	\$ (10,800)
Initiatives	\$ 183,000	\$ 130,000	\$ 53,000
R&D	\$ -	\$ 7,500	\$ (7,500)
Projected Cash Flow Reserve	\$ 2,000	\$ 2,000	\$ -
Total Other	\$ 224,200	\$ 189,500	\$ (34,700)
TOTAL	\$ 2,765,000	\$ 2,976,000	\$ 211,000

Note: There is \$21,255 to disburse as merit raises or in any other category.
Please refer to attached memo for detailed breakdown of each category.



City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

Jimmy L. Morales, City Manager
Tel: 305-673-7010, Fax: 305-673-7782

September 10, 2015

Honorable Mayor Philip Levine and Members of the City Commission:

I am pleased to transmit the Proposed Work Plan and Operating Budget for Fiscal Year (FY) 2015/16, commencing on October 1, 2015 and ending on September 30, 2016, including the Proposed Work Plan, the Proposed Operating Budget, the Proposed Capital Budget, and the associated Capital Improvement Program for FY 2016/17 through FY 2019/20. The total Proposed General Fund Operating Budget is \$300.3 million, which is \$20.3 million or 7.2 percent more than the FY 2014/15 adopted budget of \$280.0 million.

Further, General Fund reserve levels as of September 30, 2014 for the 11 percent emergency reserve and the 6 percent contingency goal were a total of \$43.6 million. The 11 percent General Fund emergency reserve requirement for FY 2015/16, based on the proposed operating budget (net of capital transfers and reserves) is \$32.1 million. This results in \$11.5 million (or 4.0 percent) available for additional contingency, if there are no additional changes in fund balance, and no additional transfers made.

BUDGET HIGHLIGHTS

- ***The FY 2015/16 budget includes \$1.2 million of reductions/efficiencies as well as \$4.2 million of service enhancements to address priorities in the City's Strategic Plan***
- ***The proposed millage rate decrease of 0.1114 mills meets the remaining millage goal to lower the millage rate to the level in FY 2009/10 as property values increase over time.***
- ***The proposed millage rate results in a slight property tax decrease to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap.***
- ***The proposed property tax levy is only \$4 million more in FY 2015/16 than it was nine years ago in FY 2006/07. Overall position count is still 2.9 percent less than in FY 2006/07.***

The City's Proposed Operating Budget in total for FY 2015/16 is \$573.1 million including the General Fund, General Obligation Debt Service, Enterprise Funds, Special Revenue Funds and Transfers to the Redevelopment District. This amount is net of Internal Service Funds and Interfund Transfers.

The City of Miami Beach has experienced significant change in the last several years, due to changes in property tax legislation, property values that first increased and then declined, and increasing pension plan contributions due to the downturn in the investment market.

In FY 2010/11 the city's approach to addressing the then deficit of \$32 million included a distribution of the shortfall between taxpayers and employees. Taxpayers had their tax rate increased from 5.9123 to 6.5025, an increase of 0.5902 mills. The goal of the Commission has been to bring them back to that level as property values increase over time. It should be remembered that between FY 2009/10 and FY 2010/11 values declined by \$2.6 billion driving the need for an increase in the millage.

In FY 2011/12 the City took its first step in that direction with a reduction in the millage rate of 0.0486 mills. The millage rate for FY 2012/13 reduced the millage by an additional 0.1062 mills. In the FY 2013/14 budget, the millage rate was reduced 0.2314 mills and in the FY 2014/15 budget the millage rate was reduced 0.0926 mills. Over four years, this reduction represented 81 percent of the goal to get back to a millage rate of 5.9123. The remaining goal for millage reduction is 0.1114.

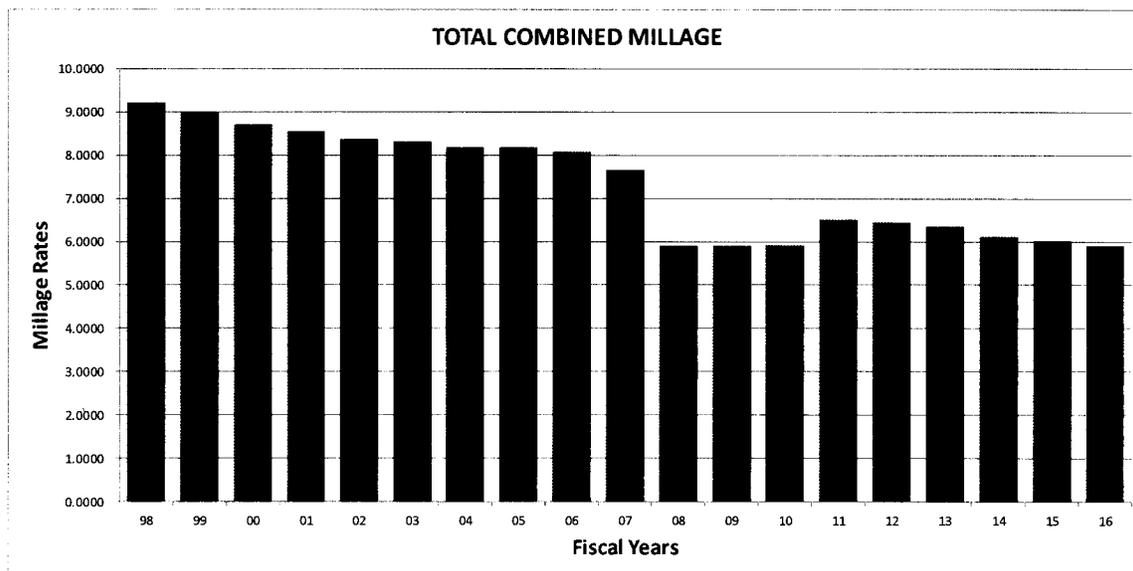
For FY 2015/16, the Administration proposes a total combined millage rate for the City of Miami Beach of 5.9123, which represents a decrease of 0.1114 mills. This amount meets the remaining millage rate goal to lower the millage rate to the level in FY 2009/10 as property values have increased over time. In addition, the proposed millage rate does not result in a property tax increase to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap.

As shown in the table below, in prior years the City of Miami Beach significantly reduced tax rates as property values increased. Between FY 1999/00 and FY 2009/10, total combined City of Miami Beach property tax rates declined approximately 2.8 mills. In FY 2007/08 alone, the millage rate declined by approximately 1.8 mills, with annual savings to the average homesteaded property of over \$400.

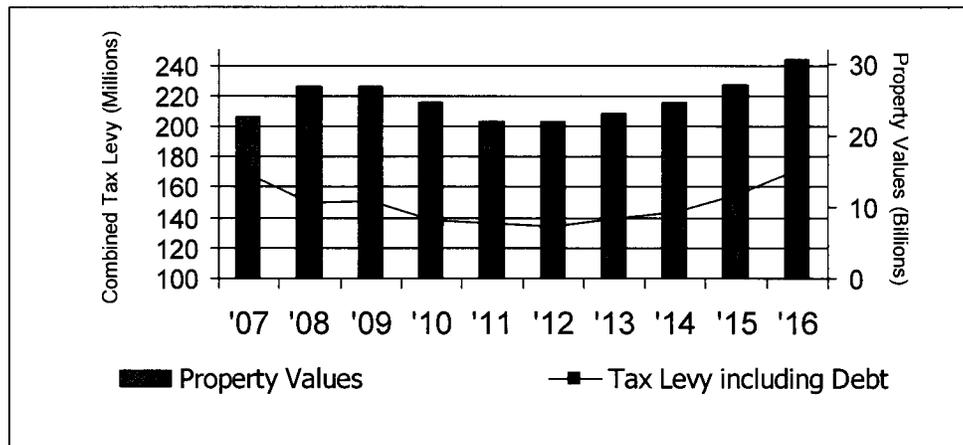
Property Value, Millage and Property Tax Levy

Taxable Values Chart	Taxable Property Values (billions)	Final/Revised Taxable Values (billions)	Millage Rates		Tax Levy (in millions)	
			Total Combined Citywide Millage	General Fund/RD A Millage	Total Tax Levy including Debt	General Fund Total (including S. Pointe, and Renewal & Replacement)
FY1997/98	\$ 6.46	\$ 6.40	9.2100	7.4990	\$ 57.45	\$ 46.78
FY1998/99	\$ 6.97	\$ 6.87	8.9830	7.4990	\$ 60.37	\$ 44.66
FY1999/00	\$ 7.66	\$ 7.54	8.6980	7.4990	\$ 64.29	\$ 47.36
FY2000/01	\$ 8.37	\$ 8.22	8.5550	7.3990	\$ 69.08	\$ 49.75
FY2001/02	\$ 9.40	\$ 9.22	8.3760	7.2990	\$ 75.97	\$ 54.37
FY2002/03	\$ 10.56	\$ 10.41	8.3220	7.2990	\$ 84.81	\$ 61.05
FY2003/04	\$ 12.09	\$ 11.85	8.1730	7.2990	\$ 95.39	\$ 68.17
FY2004/05	\$ 14.04	\$ 13.86	8.1730	7.4250	\$ 110.74	\$ 79.38
FY2005/06	\$ 17.45	\$ 17.15	8.0730	7.4810	\$ 135.91	\$ 111.69
FY2006/07	\$ 22.74	\$ 22.26	7.6730	7.3740	\$ 168.38	\$ 140.31
FY2007/08	\$ 26.85	\$ 26.14	5.8970	5.6555	\$ 150.42	\$ 125.33
FY2008/09	\$ 26.90	\$ 25.89	5.8930	5.6555	\$ 150.59	\$ 125.94
FY2009/10	\$ 24.70	\$ 23.24	5.9123	5.6555	\$ 138.70	\$ 115.73
FY2010/11	\$ 22.10	\$ 20.97	6.5025	6.2155	\$ 136.55	\$ 112.14
FY2011/12	\$ 21.98	\$ 20.75	6.4539	6.1655	\$ 134.75	\$ 111.29
FY2012/13	\$ 23.07	\$ 22.02	6.3477	6.0909	\$ 139.10	\$ 114.32
FY2013/14	\$ 24.66	\$ 23.64	6.1163	5.8634	\$ 143.26	\$ 117.41
FY2014/15	\$ 27.10	\$ 26.27	6.0237	5.7942	\$ 155.10	\$ 127.76
FY2015/16	\$ 30.70	*	5.9123	5.7092	\$ 172.39	\$ 143.16

Further, although the City increased the operating tax rate by 0.56 mills in FY 2010/11, the City's proposed combined millage rate is now the same as in FY 2009/10 and rate remains approximately 2.8 mills lower or 33%, than it was in FY 1999/00. As a result, the proposed property tax levy is only \$4 million more in FY 2015/16 than it was in FY 2006/07.



Property Values and Tax Levy



Today's General Fund Operating Budget also reflects greater diversification of revenues since FY 2006/07. The Proposed Work Plan and Budget includes \$36.5 million in resort taxes to fund tourism-eligible expenditures and a \$8.4 million transfer of Parking Operations Fund year-end surplus. In large part due to these alternative sources, **property tax revenues represent less than half (47.7 percent) of the total funding for the General Fund budget**, as compared to 59 percent in FY 2006/07, a significant reduction over the past several years.

Between FY 2007/08 and FY 2014/15, the General Fund absorbed almost \$51 million in reductions (almost 17 percent of the \$244 million FY 2011/12 General Fund budget) and eliminated 295.5 full-time and 11 part-time positions across all funds. Combined with approximately \$27.8 million in employee "give-backs" achieved between FY 2009/10 and FY 2014/15, this represents **\$78.7 million in combined "givebacks" and reductions over 8 years.**

General Fund	FY 2014/15 Adopted			8-Year Total		
	\$ Impacts	FT	PT	\$ Impacts	FT	PT
Public Safety		(3.0)		(\$8,021,095)	(71.0)	1.0
Operations				(\$6,126,867)	(66.0)	(23.0)
Administrative Support	(60,000)	1.0		(\$3,246,694)	(33.4)	1.0
Econ & Cultural Dev				(\$1,235,426)	(17.0)	-
Citywide				(\$1,619,642)	-	-
Subtotal	\$ (60,000)	(2.0)	-	(\$20,249,724)	(185.4)	(21.0)
Transfers				(\$23,168,966)	-	-
Total	\$ (60,000)	(2.0)	-	\$ (43,418,690)	(185.4)	(21.0)
Internal Service Funds		(19.0)		(\$3,871,225)	(57.1)	-
Enterprise Funds				(\$3,651,021)	(53.0)	10.0
GRAND TOTAL REDUCTIONS	\$ (60,000)	(21.0)	-	\$ (50,940,936)	(295.5)	(11.0)
Estimated Employee Givebacks *	(\$1,900,000)			(\$27,833,360)	-	-
GRAND TOTAL REDUCTIONS AND GIVEBACKS	\$ (1,960,000)	(21.0)	-	\$ (78,774,296)	(295.5)	(11.0)

The proposed FY 2015/16 General Fund budget adds \$1.2 million in efficiency reductions.

Of note, the FY 2015/16 General Fund Budget is about \$62.6 million (26 percent) more than the FY 2006/07 budget, despite pension contribution increases of \$29.3 million during the same period. Inflation from October, 2006 through June, 2015, a similar period, was approximately 18 percent. This reflects a significant decrease across all other expenditures during that time period. At this point, annual contributions to the City's two pension plans alone represent more than \$52.4 million (17 percent) of the total General Fund budget. As a result, pension reform continues to be a high priority for the City. During FY 2014/15 both pension boards voted to decrease the investment rate of return for their plans to more conservative assumptions over the next several years. The impact to the FY 2015/16 Budget from the annual required contribution (ARC) for both plans is \$2.9 million. It should be noted that the ARC for both funds would have been much less without the change in the investment rate assumptions. The funded net position as a percentage of total pension liability is 76 percent for the Fire and Police plan and 77 percent for the General Employees plan.

FY 2015/16 PROPOSED WORK PLAN AND BUDGET OVERVIEW

As in past years, the Proposed Work Plan and Budget was developed through an intensive review process with our City Commission. Preliminary budget information was provided at the Commission Retreat on May 29th and in meetings with the Finance and Citywide Projects Committee (FCWPC) on June 3rd, July 1st, and July 17th.

GENERAL FUND CURRENT SERVICE LEVEL BUDGET DEVELOPMENT

The General Fund is the primary source of funding for the majority of City services. Revenues are derived from ad valorem property taxes, franchise and utility taxes, business license and permit fees, revenue sharing from various statewide taxes, user fees for services, fines, rents and concession fees and interest income. Additionally, intergovernmental revenues from Miami-Dade County and Resort Taxes contribute funding for tourist-related activities provided by General Fund departments.

The first step in preparing the FY 2015/16 budget was an evaluation of Current Service Level (CSL) revenues and expenditures. CSL revenues represent the amount of revenues that would be generated based on existing tax rate, fees and charges. CSL expenditures represent the expenditures associated with providing the same level of service next year as in the current budget year.

At the Strategic Planning Retreat on May 29, 2015, the Commission was briefed regarding the preliminary General Fund Current Service Level (CSL) budget. The CSL represents the cost of providing the same level of services as in the prior year and serves as the baseline of funding for the budget process.

Property taxes comprise 46% of the total General Fund revenue and are a key driver of CSL revenues. The Property Appraiser provided the preliminary 2015 property values on June 1, 2015. The Commission was briefed regarding the updated CSL budget at the June 3rd Finance & Citywide Projects Committee. The preliminary 2015 property values increased 12.0%, which resulted in an increase of \$14.6 million in General Fund property tax revenues.

CSL revenues were estimated to increase \$16.1 million due to an \$14.6 million increase in property tax revenues (assumed keeping the operating millage rate the same), a \$2.6 million increase in non-property tax revenues including an increase in the Resort Tax contribution of \$1.7 million for items added in mid-year and annualized items from FY 2014/15, and a decrease in prior-year set-aside (one-time revenue) of \$1.6 million. These figures do not assume additional contributions from the Resort Tax or Parking Funds.

CSL expenditures were estimated to increase \$12.5 million due to the following:

- Higher pension contributions of \$2.8 million as both pension boards voted to lower the investment rate assumption
- 0-2% merit pay: \$2.2 million
- Spike in leave payouts from retirements, DROP, and separations from the city: \$1.2 million
- Annualized costs for items added during FY 2014/15 such as \$1.64 million for the new landscaping contract, \$534,000 for PC replacement from 5 to 3 years, \$332,000 for body camera maintenance, and \$249,000 for Energov permitting software maintenance.
- Annualized costs for items added mid-year including \$802,000 for staffing of 6 new lifeguard stands, \$285,000 for enhanced tuition reimbursement program, \$283,000 for pre-employment background checks, \$276,000 for license plate reader on MacArthur Causeway, \$204,000 for additional windstorm insurance, \$128,000 for security guards on 4th floor of City Hall and at Housing & Community Services, and \$105,000 for Executive Services Program.
- Other miscellaneous cost increases to CSL include \$210,000 for higher general liability legal fees and workers comp legal fees based on trend, \$160,000 for outside legal counsel for labor negotiations and Watson Island, \$157,000 for actuary and pension attorney for labor negotiations, and \$154,000 for electricity for new streetlights (21% increase in inventory) and irrigation costs from recently completed capital projects.
- These expenditure figures do not assume additional savings from potential efficiencies or reductions.

The preliminary CSL based on June 1st property values had a revenue increase of \$16.1 million and an expenditure increase of \$12.5 million for a net surplus of \$3.6 million. At the June 3rd Finance and Citywide Projects Committee meeting, direction was given to assume a millage rate reduction of 0.0557, which represented half of the remaining millage rate goal. The millage rate reduction reduced the projected CSL surplus to \$2.5 million.

APPROACHES TO BALANCE

At the July 1st Finance and Citywide Projects Committee meeting, direction was given regarding the proposed Millage Rate, enhancements and efficiencies for the Operating Budget, and changes to the Capital Budget.

The impact of the change from the June 1st preliminary taxable values of 12.0 percent to the July 1st certified taxable values that increased 13.3 percent was calculated at \$1.2 million. The Committee voted to reduce the combined millage rate by the remainder of the millage rate goal, 0.1114 mills, which reduced the surplus by \$1.1 million. The proposed millage rate was reduced from 6.0237 to 5.9123 and is now the same as it was in FY 2009/10 prior to the millage rate increase in FY 2010/11 of 0.5902.

On July 1st, the Committee accepted the recommended reductions/efficiencies except for the recommended reduction in City Clerk – Central Services for \$27,100 to eliminate printing of Commission meeting agendas, Commission committee agendas, Land Use Boards agendas, and annual Budget documents. The updated savings from the recommended reductions/efficiencies totals \$1,211,750.

The Committee also recommended accepting the proposed additions and service enhancements with the following changes listed below:

- Remove \$100,000 for the Climate Action Plan in Building-Environmental Management
- Remove \$150,000 for the North Beach Marketing funds in Tourism, Culture, & Economic Development (funded by Resort Tax)
- Offset 50 percent (\$55,000) of the Assistant Director in Tourism, Culture, & Economic Development from Resort Tax funding
- Offset the \$220,000 cost of the Urban Forestry Tree Preservation Program in Public Works by budgeting the fee revenue associated with the new program
- Add \$200,000 for Out-of-Region Data Center in Information Technology
- Add \$500,000 in a reserve to offset the future cost of the Public Safety Radio project in Emergency Management/9-1-1

Following the July 1st meeting, an additional savings of \$130,000 was identified in the Current Service Level Budget from funding the Fire Boat in FY 2014/15 instead of FY 2015/16.

At the July 17th Finance and Citywide Projects Committee meeting, the following two changes were made to the list of proposed additions and service enhancements:

- Add \$45,000 for one of two requested positions for the City Attorney Fellowship Program
- Reduce Parking's Loading Zone Program request from 12 to 8 positions (Parking Fund)

The updated recommended enhancements total \$3,869,000, which is offset by \$530,000 from additional Resort Tax contribution for tourism-eligible enhancements. The remainder of the surplus totaling \$102,750 was placed into General Fund-Contingency in Citywide.

After the July 17th Finance Committee meeting, an enhancement was added consisting of three Code Compliance Officers in the Entertainment District to augment the existing two positions added during FY 2014/15. These positions would be assigned along Ocean Drive, Española Way, and the southern portion of Collins Avenue and Washington Ave. In the last four years, twenty-three additional ordinances have been implemented and caseloads have almost doubled since FY 2010/11. The cost of this enhancement is offset by additional contribution from Resort Tax.

Preliminary CSL surplus -based on June 1st values	3,600,000
Millage rate reduction -50% of remaining millage rate goal	(1,100,000)
Updated CSL surplus	2,500,000
Recommended enhancements	(4,109,000)
Additional Resort Tax contribution	770,000
Recommended reductions/efficiencies	1,211,750
Change in taxable values -based on July 1st values	1,200,000
Additional Millage rate reduction -Remainder of millage rate goal	(1,100,000)
Reserve for Public Safety Radio project	(500,000)
Savings to CSL from Fire Boat	130,000
Additional Contingency	(102,750)
<i>After July 17th Finance Committee</i>	
Code Officers for Entertainment District	(240,000)
Additional Resort Tax Contribution	240,000
Total surplus/(shortfall)	-

Efficiencies and Reductions

City departments continue to be proactive in identifying additional efficiencies to their current service level programs and services. As with the preparation of budgets for the last eight years, departments are continuing to analyze their budget from two perspectives: 1) reviewing for potential efficiencies, reorganizations to reduce cost, etc., without adversely impacting services; and 2) performing a modified zero-based analysis of each department budget, identifying potential service reduction alternatives versus core functions. As part of the FY 2015/16 budget process, the Finance & Citywide Projects Committee requested that departments submit lists of potential reductions/efficiencies totaling 5 percent of their FY 2014/15 budgets. The lists were reviewed extensively by the City Manager, Executive Team, Department Directors, and the Budget Office. At their July 1st meeting, the Finance & Citywide Projects Committee accepted \$1,211,750 of the recommended reductions/efficiencies recommended by staff. In addition to the summary below, a list of the proposed reductions/efficiencies can be found in Attachment A.

- Move the elevator section from Building to Public Works: The elevator section currently operates from the Building Department and has annual offsetting revenue. It has been determined that this revenue is not restricted for building enforcement purposes. As such, the function and offsetting revenue can be moved to Public Works and result in a net savings to the General Fund of \$658,000.
- Eliminate the Ethics Hotline: This reduction eliminates the Ethics Hotline funded during FY 2013/14, but not implemented. The recommended approach is to leverage the existing FBI corruption hotline which is currently advertised on the City's website and MBTV. The FBI corruption hotline is preferable to an internal ethics hotline because it offers a potential whistleblower greater protection from an independent law enforcement agency. The City currently has a police officer assigned to the FBI public corruption investigation task force. In addition, the Miami-Dade County Office of the Inspector General has a "Report Fraud" phone number at 305-579-2593.
- Eliminate the Green Team: This \$115,000 reduction eliminates the "Green Team" funded in FY 2013/14, but not implemented. These positions were planned to increase the City's monitoring of waste runoff pending the City obtaining some level of jurisdiction that ensured the enforcement authority over grease traps by Q2-2015. DERM has not relinquished the authority for the City to have full jurisdiction over grease trap investigations and penalties so these positions were never filled.
- Reduce Investment Advisory Services fees: Due to a newly negotiated contract, the custodial fees and arbitrage costs for the Investment Advisory Services fee can be reduced \$207,000 without impacting service levels.
- Reduce medical shelter beds budget: In the past, clients with medical impairments have been placed in a medical shelter bed instead of a normal shelter bed, resulting in additional costs. Shelters have become increasingly ADA compliant resulting in less of a need for specialized medical beds. The recommended reduction of \$27,450 is not anticipated to

have a negative effect as the remaining funding in the program budget is expected to meet the anticipated need for medical beds. This need is anticipated to continue to decrease over time.

- Reduce criminal background checks budget: The recommended reduction has no impact due to new criminal background check contract costs being \$4,800 less than prior contract.
- Accelerate planned implementation of Virtual Desktop Infrastructure: The implementation of Virtual Desktop Infrastructure was planned for a limited implementation in FY 2016/17 and this reduction of \$100,000 accelerates the rollout to FY 2015/16. Select users that are scheduled to have their PC's replaced will use Dell Virtual Desktop Infrastructure instead of a traditional PC. There may be initial challenges and lessons learned as part of the initial rollout, but there is potential for substantial long-term savings.
- Estimated anticipated savings from Telecom Audit: A telecom audit has been initiated during FY 2014/15 that is anticipated to result in savings from billing errors, etc. The last audit was performed 1997. The audit is anticipated to have a minimal impact to users. IT staff is impacted as there is an amount of effort and labor that is involved. The more effort that IT and the selected vendor put forth, the more likely that savings are found. However, the labor committed to doing this reduces the work capacity for other projects. The recommended reduction of \$50,000 reflects a realistic savings target that could increase to as much as \$250,000.
- Eliminate distribution of solicitation documents via CD's: The City Code requires that as part of the bid solicitation process, bidders are required to pay \$20 per CD to pick up copies of the construction documents. This \$1,500 reduction will result in distribution of construction documents via a File Transfer Protocol (FTP) or the Public Purchase Website. This reduction would require a change to the City Code.
- Eliminate newspaper advertisements for bids under \$300,000: The City Code requires that bids shall be published once in at least one official newspaper having general distribution in the city and at least five working days preceding the last day set for the receipt of proposals. Most bidders today, rather than relying on newspaper advertisements, rely on electronic bid notification systems. The City uses one such system, Public Purchase, to advertise all competitive solicitations. Florida statutes only require that bids for construction over \$300,000 be advertised. This reduction would require a change to the City Code.

Service Enhancements

The proposed enhancements found in Attachment B reflect services that our residents and businesses identified as important to them during the 2014 Community Satisfaction Survey or priorities identified at the City Commission retreat on May 29, 2015.

Highlights of the \$4.2 million of enhancements funded across all funds to address priorities in the City's Strategic Plan include:

- Improve traffic and mobility by adding an additional police motor unit and expanding the Freight Loading Zone program throughout the city
- Increase public safety by supporting the State Attorney's Human Trafficking Task Force and implementing a License Plate Reader system on MacArthur Causeway
- Improve policing culture by reimbursing ten police recruits to complete Police Academy training instead of only hiring certified officers with previous experience
- Enhance beautification by creating an Urban Forestry Tree Preservation program, developing a GIS tree inventory, and participating in the Fairchild Botanical Gardens Million Orchid project
- Enhance programming for various recreation programs as follows: additional inclusionary aides to meet the demand for special need children to be enrolled in summer camps; funding for a second season of Little League Baseball; expansion of elderly programming from North Shore Park Youth Center to two additional locations in central and south beach; an increase in year-round level of service citywide for youth programming with new educational and cultural programs and at additional sites; the addition of Nautilus Middle School as an additional site for teen programming; the enhancement of special community events such as Winter Wonderland and Cupid's Carnival with additional rides and activities; meeting increasing demand for elderly programs and events by increasing funding for the Senior Enhancement Transportation Service program.
- Preserve infrastructure by increasing pay-as-you-go funding from the General Fund for capital projects from \$1.4 million to \$2.4 million
- Increase response times for addressing high priority citizen issues/complaints by adding two part-time positions to the newly created Rapid Response Team
- Enhance a more proactive code compliance environment by adding three Code Compliance Officers in the Entertainment District to augment the existing two positions added in FY 2014/15.
- Enhance opportunities for persons with disabilities by partially funding the para-rowing program at the Shane Rowing Center
- Expand the "Can on Every Corner" initiative by an additional 100 locations
- Maintain plan review turnaround time within current targets (Residential - 7 days; Commercial - 21 days) while absorbing the staffing impact of assigning building inspectors to the Convention Center project
- Enhance preventive maintenance of storm water and sewer infrastructure

- Improve disaster preparedness by backing up City technology data/systems in an out-of-region data center
- Several administrative enhancements including: enhance organizational capacity by creating a Fellowship program to hire entry-level city attorneys; streamline records management activities across the organization; improve code compliance oversight; improve quality of 911 calls using off-site certified reviewers; improve oversight of bond issuance and debt management function; increase oversight of HUD funded capital activities; meet increasing demand for administrative support of the City's five Land Development Review Boards; expedite procurements activity; reduce backlog of engineering projects; address 21 percent increase in street light inventory; provide adequate oversight of contracted grounds maintenance services; meet increasing demand for GIS programming and support; enhance oversight of tourism, cultural, and economic development programs; enhance capacity to develop and maintain mobile applications and web-based applications

Additional enhancements added mid-year during FY 2014/15 include the following:

- Improve traffic and mobility by expanding the City's trolley system from the existing North Beach Loop to include a Mid Beach Loop, a South Beach Loop, and a Collins Link
- Increase public safety by adding six new lifeguard stands to the existing 29 locations
- Enhance parking lot cleanliness by adding a roving crew to address illegal dumping, litter, and other deficiencies
- Improve educational excellence by developing an internship program with Florida International University for 18-24 interns annually to gain real-life, hands-on work experience

A list of potential additional enhancements requested by departments but not recommended by me in the Proposed Budget can be found in Attachment C. While many of these potential enhancements are important and should be considered over time, they were considered a lower priority than those included in the FY 2015/16 Proposed Budget and Work Plan.

Increased Use of Resort Taxes to offset Tourism Eligible Expenditures in the General Fund

Based on an outside consultant study conducted in 2010 using FY 2007/08 actual costs, it is estimated that there are approximately \$50.5 million in eligible resort tax expenditures in the General Fund. However, \$8.8 million of these costs were estimated as being addressed by dedicated funding pursuant to the Miami-Dade County Convention Development Tax interlocal agreement, thereby resulting in approximately \$41.7 million in eligible Resort Tax expenses in the General Fund.

These include expenses associated with police officers serving entertainment areas; a portion of fire rescue services from Fire Stations 1 & 2; ocean rescue services; enhanced code compliance provided to respond to evening entertainment area violations and staffing of special events; other code compliance activities in tourism and visitor related facilities/areas; Tourism and Culture Department and the Cultural Arts Council; museums and theaters (Garden Center, Bass Museum, and Colony Theater); golf courses (net of revenues); Memorial Day and other special event costs; homeless services; July 4th; Visitor Center funding; holiday lights; Jewish Museum; Miami Design Preservation League (MDPL); Orange Bowl; monuments; etc.

The total proposed Resort Tax Fund transfer to the General Fund for FY 2015/16 is approximately \$36.5 million.

CONTINUE TO ADDRESS PRIORITIES IDENTIFIED BY THE COMMUNITY

In 2014, the City of Miami Beach conducted its fifth set of comprehensive statistically valid community satisfaction surveys. The Community Survey was designed to receive both resident and business input on quality of life, city services, and taxes; and to identify key drivers for improvement.

The 2014 survey built on previous surveys in that many questions asked in previous studies were included in the 2014 study so comparisons could be examined over time. Residents and business owners were brutally honest in their ratings; nonetheless 4 out of 5 residents and business owners would recommend the City of Miami Beach, and Residents rate the quality of life as very high.

Responses to many questions in the survey are highly correlated, i.e., if traffic is an issue (as it is to a majority of residents), then ratings of other City services are influenced. Residential ratings for quality of life and City services were down from 2012, although still high at 77 percent, with the percentage of residents who would recommend Miami Beach as a place to live trending up at 81 percent. Unlike the residential survey, the overall snapshot of business ratings of the City were, on the whole, not significantly different from the 2012 ratings, with a substantial number of services received positive ratings ranging from 70 percent to 95 percent of businesses.

These results indicate general feedback and input from our residents and businesses on their level of satisfaction with the services we provide, as well as refined priority areas for the organization to focus on, and actionable recommendations for improvements to our services.

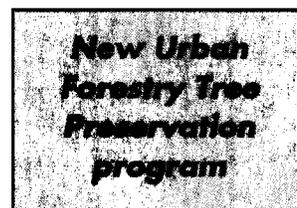
Detailed survey results are available on the City's website and the FY 2015/16 Citywide Work Plan can be found in [Attachment E](#).

PREMIER NEIGHBORHOODS

Beauty of Neighborhoods

Enhancing the beauty and vibrancy of urban and residential neighborhoods is a Key Intended Outcome in the City's strategic plan. The FY 2015/16 Budget includes funding to provide adequate oversight of the Urban Forestry Tree Preservation Program and enforcement of the Tree Preservation Ordinance No. 2014-3904 that was approved by Commission on November 19, 2014 by adding three positions in Public Works.

The new positions would enhance the City's ability to enforce the tenants of the Tree Preservation Ordinance, provide Tree Work Permits more expeditiously, and improve complaint and inspection request turnaround times. Under the new Ordinance, the City will be enacting its own tree preservation program and be 100 percent responsible for issuing and enforcing tree work permits and tree related code violations as delegated by Miami Dade County.



Also included are one-time funds to create a GIS Tree Inventory to allow for the proper monitoring, maintenance, and enhancement of the citywide urban forest. The citywide GIS inventory would enhance the City's ability to properly schedule and track tree/palm maintenance, monitor problematic trees, and ensure replacement of tree canopy in areas with insufficient canopy coverage.

Code Enforcement

The FY 2015/16 Budget includes funding to enhance a more proactive code compliance environment by adding three Code Compliance Officers in the Entertainment District to augment the existing two positions added in FY 2014/15. These positions would be assigned along Ocean Drive, Española Way, and the southern portion of Collins Avenue and Washington Ave. In the last four years, twenty-three additional ordinances have been implemented and caseloads have almost doubled since FY 2010/11. This enhancement helps address the declining ratings regarding the appropriate level of code enforcement in the 2014 Community Survey (62% compared to 71% in 2005).

Cultural and Recreational Activities

Several enhancements are included in the FY 2015/16 Budget that support the City's KIO for enhancing cultural and recreational activities.

Programming for various recreation programs will be increased as follows: additional inclusionary aides to meet the demand for special need children to be enrolled in summer camps; funding for the second season of Little League Baseball; expansion of elderly programming from North Shore Park Youth Center to two additional locations in central and south beach; funds to increase the

year-round level of service citywide for youth programming with new educational and cultural programs and at additional sites; funding to add Nautilus Middle School as an additional site for teen programming; additional funds to enhance special community events such as Winter Wonderland and Cupid's Carnival with additional rides and activities; and more funding to meet the increasing demand for elderly programs and events by increasing funding for the Senior Enhancement Transportation Service program.

Opportunities for persons with disabilities will be enhanced through the City's contribution for the para-rowing program at the Shane Rowing Center. The Miami Beach Watersports Center is a not-for-profit organization that runs a premier rowing club with over 250 members, mostly all Miami Beach residents. The Center has recently undertaken a para-rowing program which teaches people with disabilities how to row and provides a training facility for competitive para-rowers and have been designated as Paralympic Sport Club by the US Olympic Committee.

The City will also participate in the Fairchild Botanical Gardens Million Orchid Project as one of several municipalities that would begin to receive as many as 150 orchids throughout the next 3 years starting as soon as October, 2015. Fairchild Tropical Gardens proposes to introduce millions of native orchids into the South Florida within the next five years.

Cleanliness

Cleanliness of our City continues to be a priority for our residents and businesses. The City uses a quantitative index to assess the impact of these efforts and results have shown significant overall improvement in the last nine years. In FY 2013/14, 87.2 percent of public areas citywide were rated as clean or very clean compared to 65.2 percent in FY 2005/06.

The City's strategic plan includes key intended outcomes (KIOs) to improve cleanliness in high traffic areas and city beaches, and to maximize deployment of trash cans citywide. The FY 2015/16 budget includes funding to expand the "can on every corner" initiative by adding 100 more trash cans across the City. During FY 2014/15, the City Commission approved enhancing parking lot cleanliness by adding a roving crew to address illegal dumping, litter, and other deficiencies.

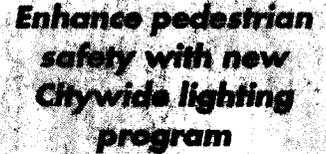
The FY 2014/15 Budget included several enhancements that support cleanliness including: the creation of two new indexes to improve the cleanliness and appearance of city parking garages and public restrooms; several initiatives to improve the cleanliness and appearance of the City's parking garages; and the addition of attendants at beachfront restrooms in Lummus Park and 21st Street on weekends, holidays, and special events.

Pedestrian Safety

The 2014 Community Survey showed a decrease in the adequacy of street lighting from 78 percent in 2009 to 65 percent in 2014. In addition, elevating walkability and pedestrian safety is a key intended outcome in the City's strategic plan. The FY 2015/16 Budget will address the 21 percent increase in street light inventory from recently completed capital projects by adding two positions in

Public Works. These positions will conduct preventive maintenance, repairs, and rebuilding for landscape up-lighting.

The FY 2015/16 Capital Budget includes Renewal & Replacement funding of \$300,000 for a new Street Lighting program for neighborhoods as well as \$333,000 each from Quality of Life funds in North, Mid, and South Beach for tourist-eligible areas. The new program will increase pedestrian safety by implementing Lighting and Crime Prevention Through Environmental (CPTED) improvements throughout the city.



**Enhance pedestrian
safety with new
Citywide lighting
program**

INFRASTRUCTURE

Storm Drainage

The 2014 Community Survey identified storm drainage as a key issue for residents. Only 25% of residents rated storm drainage as excellent or good compared to 2009 (44%) and 2012 (37%). Interestingly, nearly nine out of ten residents (87%) claimed they would support the City spending tax dollars to address rising sea levels. During FY 2013/14, two new committees were formed to address the City's current and future drainage issues, the Mayor's Blue Ribbon Panel on Flooding and Sea Rise and the Flooding Mitigation Committee.

The City's strategic plan includes a KIO to ensure reliable stormwater management and resiliency against flooding through short and long-term solutions addressing sea-level rise. The FY 2014/15 Budget included funding for several positions to implement dozens of planned stormwater projects over the next five years to help convert the city's drainage system from a gravity-based system to a pumped system. The FY 2015/16 Budget includes two positions in the Public Works department to enhance preventive maintenance to the stormwater infrastructure system that would focus on maintenance of the storm sewer mains.

During FY 2014/15, the City entered into a partnership with Harvard University on a multi-year study of adaptive strategies for the impacts of sea level rise for coastal communities in South Florida. In addition, the City of Miami Beach hosted the 6th Annual Southeast Florida Climate Leadership Summit in October, 2014.

The City has completed construction of 3 out of 4 pump stations in the West Avenue neighborhood and upgraded all 3 pump stations in the Sunset Harbour neighborhood. The City also completed the pump station on Crespi Boulevard and upgraded the design of the Venetian Islands, Lower North Bay Road as well as Palm and Hibiscus neighborhood projects. The Stormwater Revenue Bond Series 2015, will be the first of three \$100 million bond issues to continue to address high priority stormwater capital projects.

Traffic Flow

In the 2014 Community Survey, traffic was identified as the number one problem for residents as only 16% rated traffic flow as excellent or good. Positive ratings for traffic flow have been declining since 2005, when 36% of residents felt traffic flow as positive. The City's strategic plan includes a KIO to ensure comprehensive mobility addressing all modes throughout the city.

The FY 2015/16 Budget includes an additional motor unit in Police, which results in a 50 percent increase in staffing to address traffic issues, improve enforcement, and provide additional visibility.

**Address traffic with
an additional police
motor unit and
expanded loading
zone enforcement
program**

To address traffic challenges resulting from commercial loading the FY 2015/16 Budget includes an expanded loading zone enforcement program in Parking to reduce obstruction of traffic (double parking) on major thoroughfares. The scope of the program expands enforcement from the entertainment district to all areas of the city.

Increasing mobility through trolleys or local bus circulators has been a priority over the last two years. In the 2014 Community Survey, nearly half of residents (49%) claimed they would ride trolleys or local bus circulators. During FY 2014/15, the City Commission voted to expand the City's trolley system from the existing North Beach Loop to include a Mid Beach Loop, a South Beach Loop, and a Collins Link.

The FY 2014/15 Budget included funding to promote a bicycle safety campaign to help reduce accidents in the community. An additional initiative for bicycle safety included in the FY 2015/16 Capital Budget is to paint several existing and planned bicycle lanes green to help separate bike and auto traffic on busy streets.

The FY 2014/15 Budget included funding for deployment of an interim Intelligent Transportation System (ITS) solution for major special events and high impact periods. The long-term ITS solution is projected to cost approximately \$14.5 million, of which a \$4.5 million match is included in the FY 2015/16 Capital Budget and \$10 million has been requested through a Transportation Investment Generating Economic Recovery (TIGER) grant from the U.S. Department of Transportation.

Build and Maintain Priority Infrastructure

Two of the lowest rated issues for residents in the 2014 Community Survey were road conditions (32 percent satisfaction) and sidewalk conditions (50 percent satisfaction). The FY 2015/16 Capital Budget includes Renewal & Replacement funding of \$500,000 for a new Pavement and Sidewalk program.

**Improve
infrastructure with
new Pavement and
Sidewalk Program**

The FY 2015/16 Budget includes an increase in General Fund Pay-As-You-Go (PAYGO) funding for capital projects from \$1.4 million to \$2.4 million. The additional funding will help address pressing needs such as: neighborhood project costs that have increased over time; stormwater projects that are generating a need for above ground funds; replacement of \$1.7 million in PTP

funding reprogrammed for the enhanced trolley system; park projects in non-tourist areas; and seawall projects.

In addition, two positions will be added in the Public Works department to enhance preventive maintenance to the sewer infrastructure system that would focus on maintenance of the sewer mains.

PUBLIC SAFETY

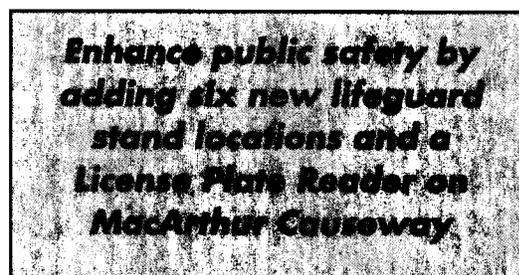
Accountability

The FY 2015/16 Budget includes 50 additional body-worn cameras funded from Federal and State Confiscated Trust funds. The Body-Worn Camera program in the Police Department was initiated in FY 2014/15 with the acquisition of 100 cameras to improve transparency and accountability by recording police officers' interactions with the public. Body-worn cameras are an important tool that will be an integrated part of the City's problem-solving and community-engagement strategy, helping to increase both trust and communication between the police and the community. Additional body cameras are anticipated to be purchased and put on the street over the next three years. The City has also applied for a U.S. Department of Justice grant for 264 body-worn cameras and associated costs.

Public Safety

To support the KIO in the strategic plan to enhance public safety and emergency preparedness, during FY 2014/15 the City Commission approved adding six new lifeguard stands to the existing 29 at the following locations:

- Between 64th and 53rd Streets
- Between 30th and 21st Streets
- Between 46th and 41st Streets
- Between 53rd and 46th Streets
- Between 69th and 64th Streets
- 4th Street Beach



The FY 2015/16 Budget adds a License Plate Reader (LPR) system on MacArthur Causeway. The City has successfully used police vehicles equipped with LPR system for the past two years to recover stolen vehicles and to make many felony and misdemeanor arrests. This enhancement would complement the fixed LPR system that is anticipated to be installed on the Venetian Causeway during FY 2014/15.

A Detective position will also be assigned to participate on the State Attorney's Office's Human Trafficking Task Force. Miami Beach has experienced a significant number of crimes associated

with human trafficking and participation on the task force would allow MBPD access to additional resources to address this growing problem in the city, state, and region.

Policing Culture

The FY 2015/16 Budget includes an enhancement that allows the Police department the ability to access a pool of qualified candidates that could be hired as police officers by reimbursing ten police recruits to complete Police Academy training supervised by a Training Advisor. For the last 15 years, MBPD has only hired certified police officers with previous experience or academy certification, which has resulted in limiting hiring to applicants that have been trained with varying level of quality and/or transferred from other jurisdictions. This enhancement was recommended by a study conducted by the Police Executive Research Council in 2014 and supports the KIO in the City's strategic plan to reform policing culture with customer service emphasis.

EDUCATION EXCELLENCE

Achieve Educational Excellence

During FY 2014/15 the City Commission approved the development of an internship program with Florida International University for 18-24 interns annually to gain real-life, hands-on work experience while contributing their talents on behalf of the community.

MANAGEMENT & SERVICE DELIVERY

Quality Customer Service

The City's strategic plan includes a KIO to build and enhance a universal culture of high quality customer service. The FY 2015/16 Budget includes an enhancement to increase response time for high priority citizen complaints regarding a wide range of issues by adding two part-time positions to the Rapid Response Team created during FY 2014/15. These positions would complement two existing full-time positions to work in teams of two to expeditiously address citizen issues/complaints.

An additional enhancement will improve the quality of 911 calls by contracting out the review of recorded calls to ensure that proper protocol and procedures are being adhered to by 911 operations. Utilizing off-site certified reviewers to evaluate recorded 911 calls is anticipated to provide more accurate and impartial review of 911 operator performance.

Building/Development-Related Processes

The FY 2015/16 Budget includes an enhancement consistent with the KIO in the strategic plan to improve building/development review services. One position and three contractual positions for mechanical, electrical, and plumbing inspections at the Convention Center are included to maintain

plan review turnaround time within current targets (Residential - 7 days; Commercial - 21 days) while absorbing the staffing impact of assigning building inspectors to the Convention Center project. The majority of the staffing costs are anticipated to be offset by additional revenue from the Convention Center project.

Financial Transparency

During FY 2014/15, the City launched an interactive financial transparency portal, which provides the public with unprecedented access to fiscal information. The portal provides online access to the budget and displays multiple views of current and historic revenue and expenses down to the fund, department, and object code level. This powerful visualization software transforms volumes of raw data into actionable insight and information, enabling better analysis and understanding of the City's budget and how taxpayer money is allocated. To access the platform, visit: <https://miamibeachfl.opengov.com/transparency>

Strengthen Internal Controls

Several administrative enhancements that support the KIO in the strategic plan to strengthen internal controls are included in the FY 2015/16 Budget such as:

- Improve disaster preparedness by backing up City technology data/systems in an out-of-region data center.
- Address recent audit findings by increasing oversight of HUD funded capital activities, perform inspections of work sites, ensure Federal Davis-Bacon compliance, and ensure the integrity of capital project costs by adding a position in Housing & Community Services.
- Improve oversight of bond issuance and monitoring function by adding a Deputy Finance Director position. This function is anticipated to grow significantly given the number and complexity of anticipated bond issues.
- Enhance department oversight and succession planning by adding an Assistant Director position in the Tourism, Culture, & Economic Development department.
- Improve coordination and oversight of departmental accreditation, staff certification, training, equipment maintenance, and customer service levels by adding an administrator position in the Code Compliance department.
- Provide adequate oversight of contracted grounds maintenance services by adding two positions that would ensure that the City receives the highest quality work product from contractors in the shortest amount of time.
- Improve procurement coordination, contract management, and compliance with procurement guidelines by adding a position in the IT department.

Streamline Delivery of Services

Several administrative enhancements that support the KIO in the strategic plan to streamline the delivery of services through all departments are included in the FY 2015/16 Budget such as:

- Streamline the process of record storage, compliance, maintenance, and destruction of public records organization-wide by adding a position in the City Clerk's Office.
- Enhance organizational capacity by creating a Fellowship Program to provide opportunities for new attorneys to gain practical experience in the public sector.
- Meet increasing demand for GIS programming and support by adding a Senior GIS Analyst position in the Public Works department.
- Expedite procurements for City departments by adding two positions in the Procurement department.
- Reduce the backlog of projects and enhance the ability to perform in-house engineering by adding an engineering position in the Public Works department.
- Develop and maintain mobile applications and web-based applications by adding a position in the IT department.
- Meet increasing demand for administrative support of the City's five Land Development Review Boards by adding an administrative position in the Planning department.

In FY 2014/15, the City began the Munis/Energov technology project to replace its existing ERP and permitting and licensing system over the next three years. This key project includes funding for a full business process review (BPR) of all functional areas of the new systems prior to the commencement of implementation activities. The goal of the BPR is two-fold: (1) make business operations more efficient and effective; (2) and more effectively utilize technological investments. In this manner, the new systems will be aligned with improved processes offering the greatest opportunity to improve the City's business operations. As part of the project kickoff last year, the author of Extreme Government Makeover spoke to over 300 participants regarding innovative approaches and tools to streamline processes. Many positive process changes are anticipated as the Munis/Energov project progresses during FY 2015/16 and FY 2016/17.

Since FY 2005/06, the annual budget has included funding specifically for Information & Communications Technology Projects. Each year, departments propose projects which are then reviewed and prioritized by the IT Steering Committee, which is comprised of the Assistant City Managers, the Chief Financial Officer, the Fire and Police Chiefs, the IT Director, and the Budget Director.

Funding for the FY 2015/16 proposed projects totals \$395,000 and is funded by a transfer of \$395,000 (same amount as FY 2014/15) from the General Fund to the Information & Communications Technology Fund. Below is a summary of the proposed projects.

Video Server and Loss Prevention (\$101,000): This project would purchase local enterprise storage for the Communications Department to address multiple points of failure that have resulted in the loss of video records and files. For example, recently a City Vision show that was 90% complete was lost because the current external disk drives and multiple servers are not supported by the City's internal redundant methods. The need for this project is exacerbated by the higher storage requirements needed for high definition video.

New World Product Enhancements (\$70,000): This project would provide the following enhancements for the Police Department, Fire Department, Parking Department and Code Enforcement

- Server migration (PD, Fire, EMGT, Code & Parking) – To complete a server build to support the New World System Aegis application suite on a new set of Microsoft Windows servers. New World strongly advises this enhancement for Miami Beach, given the planned move to CAD Enterprise and Records Enterprise over the next year as Miami Beach's current environment is at risk.
- eMobile Enhancement for Geo-verification (PD, Fire, EMGT, Code & Parking) – Allows geo-verification functionality within Mobile Field Reporting prior to merging to Aegis Records. This functionality would allow the system to verify the address while the officer is filling out the report based on the geographical location. This is critical with regard to UCR reporting, investigative search results, crime analysis and force deployment.
- New World Conversion Script to Consolidate Global Jackets (PD, Fire, Code & Parking) – Since the beginning of the New World Project in 2008, user's inexperience with the system and its functionality resulted in duplication of thousands of global jackets when merging police reports. This conversion would eliminate or significantly reduce duplicate jackets and data in order to streamline investigative search results and data analysis.

Residential Housing Program System (\$14,000): This project would address the need to manage work orders, property maintenance, and tenant compliance needs for the five residential, multi-family building acquired by the City during FY 2014/15.

Further, the following projects do not require funding, but are planned to be under development next year with in-house staffing resources:

ADA Features in Cleanliness Assessment Program: This project would add ADA features to the current Cleanliness and Appearance Assessment Program to create a Walkability index. This information would help identify ADA issues that do not require construction and can be addressed in-house in a short time frame before they become liability issues to the City and/or generate complaints by pedestrians such as low or obstructing tree limbs, beach mats that are not level or covered in sand, and obstructed sidewalks.

Automated Benefit Payments: This project would automate the current labor-intensive manual process of producing benefit reports for retirees resulting in a more efficient, accurate, and time-saving process.

Finally, the following previously approved project anticipated to be completed using in-house staffing resources has not been able to be addressed in a timely manner due to the current workload of the GIS division and is recommended to be contract out.

Information Reporter Web Application: The purpose of the project is to provide a site selection tool for potential businesses. The tool will add GIS functionality to the Economic Development website to include information related to retail spending potential, population density, traffic counts, commercial lease rates/sales, etc.

The remainder of the funding would be used to pay \$49,000 for the final year of debt service for the CAD RMS project and to add \$86,000 to Contingency.

VALUE OF SERVICES FOR TAX DOLLARS PAID

Between FY 2007/08 and FY 2014/15, the General Fund absorbed almost \$51 million in reductions (almost 17 percent of the \$244 million FY 2011/12 General Fund budget) and eliminated 295.5 full-time and 11 part-time positions across all funds.

Further, a total of approximately \$20 million in employee "give-backs" were achieved between FY 2009/10 and FY 2011/12, through a combination of freezing cost of living adjustments for all employees for two and one-half years, elimination of merit increases for all employee except members of the Fraternal Order of Police (FOP) and International Association of Firefighters) IAFF, increased contribution to pension for all employees except members of FOP and IAFF, pension plan changes for the Miami Beach Employees Retirement Plan, increased contributions for take-home vehicles by FOP members for 18 months, reduced holiday pay for IAFF members, and increased contributions to health insurance by members of the FOP and IAFF for 18 months. In addition, the FY 2012/13 budget included \$918,000 in employee "give-backs", the FY 2013/14 budget included \$4.6 million, and the FY 2014/15 included \$1.9 million. Combined with approximately \$27.8 million in employee "give-backs" achieved between FY 2009/10 and FY 2014/15, this represents **\$78.7 million in combined "givebacks" and reductions over 8 years.**

All of the givebacks achieved, except the 18 month increased contribution to health by FOP and IAFF and the increased contributions for take-home vehicles by FOP members for 18 months, represent ongoing, recurring savings to the City and the employee givebacks contribute significantly towards the City's strategic goal (key intended outcome) to control payroll costs.

Although the economy appears to have stabilized, the impact of the recent recession impacted both property tax revenues as well as pension costs. Therefore, the City's strategy continues to consider the long term financial sustainability of the City. Beginning with the development of the FY 2009/10 budget, a strategy was developed to address short-term, mid-term and long-term financial needs.

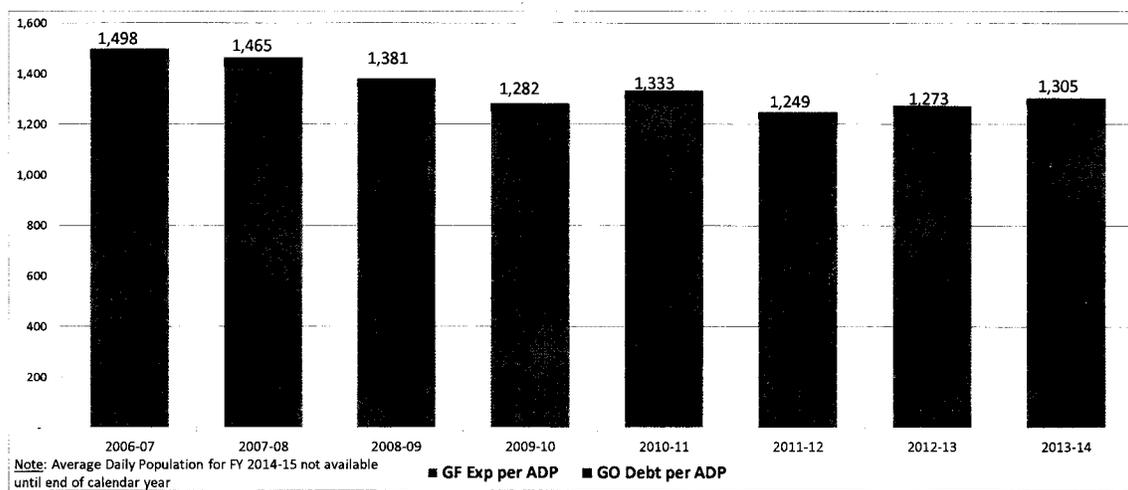
- Strategies to address short-term financial needs included ongoing efficiencies and wage concessions by employees.
- Mid-term financial sustainability was addressed by pension concessions from current employees in the Miami Beach Employees Retirement Plan
- Longer term financial sustainability is enhanced by the pension plan restructures that have been put in place for employees in the City's retirement plans. For example, for General Employees, the plan restructure proposed for new employees is projected by the City's actuary to reduce the City's annual required contribution by almost \$1 million in FY 2012/13, with additional reductions annually as the number of employees in the Miami Beach Employees Retirement Plan hired after October 1, 2010 continues to increase. Further, additional pension plan reform recommendations were developed by the City's Budget Advisory Committee (BAC) for the Fire and Police Pension Plan for consideration as part of the FY 2013/14 adopted budget. While the specific BAC recommendations were not implemented, the pension reform agreed upon by IAFF and FOP generated savings is in excess of the BAC recommendations: \$5.6 million in the first year, \$1.9 million in the second year, and \$140 million net present value over 30 years.

With the proposed \$1.2 million in efficiencies incorporated in the Proposed Work Plan and Budget for FY 2015/16, the 9 year total of reductions and employee givebacks is approximately \$80 million.

General Fund	FY 2015/16			9-Year Total		
	\$ Impacts	FT	PT	\$ Impacts	FT	PT
Public Safety				(\$8,021,095)	(71.0)	1.0
Operations	(773,000)			(\$6,899,867)	(66.0)	(23.0)
Administrative Support	(438,750)			(\$3,685,444)	(33.4)	1.0
Econ & Cultural Dev				(\$1,235,426)	(17.0)	-
Citywide				(\$1,619,642)	-	-
Subtotal	\$ (1,211,750)	-	-	(\$21,461,474)	(185.4)	(21.0)
Transfers				(\$23,168,966)	-	-
Total	\$(1,211,750)	-	-	\$(44,630,440)	(185.4)	(21.0)
Internal Service Funds				(\$3,871,225)	(57.1)	-
Enterprise Funds				(\$3,651,021)	(53.0)	10.0
GRAND TOTAL REDUCTIONS	\$(1,211,750)	-	-	\$(52,152,686)	(295.5)	(11.0)
Estimated Employee Givebacks				(\$27,833,360)	-	-
GRAND TOTAL REDUCTIONS AND GIVEBACKS	\$(1,211,750)	-	-	\$(79,986,046)	(295.5)	(11.0)

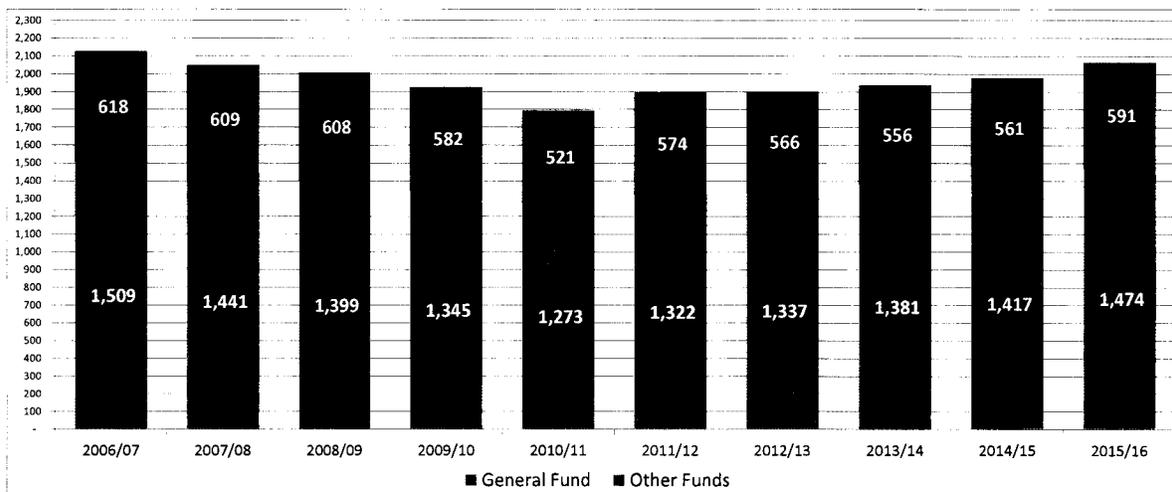
The 2015 Environmental Scan conducted as part of the strategic planning process showed that the average daily population in the city has grown 36.5 percent from 2004 to 2014. Much of this increase consists of additional tourists (88 percent), seasonal residents (59 percent), and non-tourist beach visitors (85 percent). Having over one-third more people in the city over the last ten years, without an offsetting increase in budget can result in services becoming degraded over time. The chart below shows the General Fund budget and General Obligation Bond Debt Service budget divided by the average daily population from 2007 to 2014. The chart shows that the average daily population has grown faster than the budget and that the FY 2013/14 amount is 13 percent below the FY 2006/07 amount.

General Fund and G.O. Debt Budget by Average Daily Population 2007 – 2014



Despite the 36.5 percent growth in average daily population and tourism, the City’s position count has remained relatively flat as shown in the chart below. The overall position count is 62 positions or 2.9% less in FY 2015/16 than it was nine years ago in FY 2006/07.

Position Count FY 2006/07 to FY 2015/16



ANALYSIS OF PROPERTY VALUES IN MIAMI BEACH

On July 1, 2015, the City received the "2015 Certification of Taxable Value" from the Property Appraiser's Office stating that the taxable value for the City of Miami Beach is \$30.7 billion including \$267.0 million in new construction. The preliminary 2015 value represents an increase of \$3.6 billion or 13.3 percent more than the July 1, 2014, Certification of Taxable Value of \$27.1 billion.

The comparative assessed values for the Miami Beach Redevelopment Agency City Center redevelopment district increased from \$4.2 billion to \$4.8 billion an increase of \$635 million or a 15.2 percent increase over 2014 certified values. Citywide values excluding City Center increased from \$22.9 billion to \$25.9 billion, an increase of \$3.0 billion or 12.9 percent. Values outside the City Center area determine General Fund revenues.

COMPARATIVE ASSESSED VALUES

	Jan. 1 2014 Value (in billions)				Jan. 1, 2015 Value (in billions)	Change from 2014 Value (Budget)	
	As of July 1, 2014 (For 2014/15 Budget)	Revised Value (For 2014/15 Projection)	Change in 2014 Values	% Chg.		As of July 1, 2015 (For 2015/16 Budget)	\$ (in billions)
Total Citywide	\$ 27.1038	\$ 26.2712	(0.8326)	-3.1%	\$ 30.6979	\$ 3.5941	13.3%
RDA – City Ctr	\$ 4.1867	\$ 3.9049	\$ (0.2818)	-6.7%	\$ 4.8216	\$ 0.6349	15.2%
Citywide Net of City Center	\$ 22.9171	\$ 22.3663	\$ (0.5508)	-2.4%	\$ 25.8763	\$ 2.9592	12.9%

Determining the Operating Millage Levy

The first building block in developing a municipal budget is the establishment of the value of one mill of taxation, wherein the mill is defined as \$1.00 of ad valorem tax for each \$1,000 of property value. For the City of Miami Beach, the value for each mill is determined by the 2015 Certification of Taxable Value and has been set at \$30.7 million. Florida Statutes permit a discount of up to five percent for early payment discounts, delinquencies, etc. Therefore, the 95 percent value of the mill is \$29.1 million. Net of Center City RDA tax increment available to the General Fund, the value of one mill at 95 percent is \$25.1 million.

Impacts of Changes in Property Values

For FY 2015/16, the proposed operating millage rate for general City operations is 5.7092, which is 0.0850 less than in FY 2014/15. Based on the July 1, 2015, Certification of Taxable Value, 5.7092 mills would generate approximately \$143,162,000 in general tax revenues, an increase of \$15,403,000 over FY 2014/15 budgeted property tax revenues Citywide (General Fund and City Center RDA).

Further, the January 1, 2014, tax roll Citywide declined by \$832.6 million between the July 1, 2014 valuation and the July 1, 2015 valuation due to appeals, adjustments, etc., which is part of the reason that the FY 2015/16 "rolled-back rate" is significantly less than the FY 2014/15 current millage rate. The value of the area outside of City Center RDA declined by almost \$550.9 million.

State Legislated Operating Millage Requirements

Further, pursuant to recently enacted State legislation, the City may elect to approve millage rates above the rolled-back rate up to the constitutional cap of 10 mills subject to the following votes by the Commission or referendum:

- **Option I:** A majority of the approval of the Commission Millage is required to approve a millage up to 6.6112 (equivalent to 1.96 percent increase in property tax revenues). The 1.96 percent increase is the state per capita personal income gain for the prior calendar year.
- **Option II:** A two-thirds approval (5 of 7 votes) of the Commission is required to approve a millage up to 7.2723 (equivalent to a 10% increase in the ad valorem revenues above Option I).
- **Option III:** A unanimous approval of the Commission or referendum is required to approve a millage above 7.2723 up to the 10 mill cap

The proposed operating millage rate of 5.7092 therefore requires a majority approval (4 of 7 votes) of the Commission.

Determining the Voted Debt Service Millage Levy

The general obligation debt service payment for FY 2015/16 is approximately \$5.9 million. Based on the July 1, 2015 Certified Taxable Value from the Property Appraiser, these bonds would require the levy of a voted debt service millage of 0.2031 mills. This represents a decrease of 0.0264 mills.

Combining the Operating and Voted Debt Service Millage Levy

At the July 31, 2015, Commission meeting, the Commission reduced the combined millage by 0.1114 mills to meet the remaining millage rate goal to lower the millage rate to the level in FY 2009/10 as property values have increased over time. In addition, the proposed millage rate does not result in a property tax increase to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap.

Illustrated below is a comparison of the combined millage rates and ad valorem revenues to the City of Miami Beach for FY 2014/15 and FY 2015/16 (preliminary) including RDA. The proposed operating millage rate is 0.0850 less than in FY 2014/15 and the debt service millage rate is 0.0264 less than in FY 2014/15. In the General Fund, 0.1083 mills of the total operating millage continue to be dedicated to renewal and replacement, resulting in approximately \$2.7 million in renewal and replacement funding.

City of Miami Beach Millage Rates	FY 06/07	FY 14/15	FY 15/16	Inc/(Dec)	% Inc/(Dec)	
					From FY14/15	From FY 06/07
Operating	7.1920	5.6859	5.6009	-0.0850		
Capital Renewal & Replacement	0.1820	0.1083	0.1083	0.0000		
Sub-total Operating Millage	7.3740	5.7942	5.7092	-0.0850	-1.5%	-22.6%
Debt Service	0.2990	0.2295	0.2031	-0.0264	-11.5%	-32.1%
Total	7.6730	6.0237	5.9123	-0.1114	-1.8%	-22.9%

Impact on Homesteaded Properties

Amendment 10 to the State Constitution took effect on January 1, 1995 and limited the increase in assessed value of homesteaded property to the percentage increase in the consumer price index (CPI) or three percent (3%), whichever is less. For 2014, the CPI has been determined to be 0.8 percent and therefore, the increase is capped at 0.8% for increased values as of January 1, 2015.

Overall, based on the homesteaded properties in the January 1, 2014 homestead values as of July 1, 2014 valuation, the median value of homesteaded property in Miami Beach for 2014 was \$143,680, and the average \$351,189. Applying the increase to the market value of all existing homesteaded properties from the 2014 tax roll, and the 0.8 percent CPI adjustment, the impact of the millage rate adjustment to homesteaded properties would be as shown in the following table.

Homesteaded Properties				
	FY 2014/15		FY 2015/16	
			with 0.8% CPI	
	Median	Average	Median	Average
2014 Preliminary Taxable Value	\$ 143,680	\$ 351,189	\$ 144,829	\$ 353,999
City of Miami Beach				
Operating	\$ 833	\$ 2,035	\$ 827	\$ 2,021
Voted Debt	33	81	29	72
Total Miami Beach	\$ 866	\$ 2,116	\$ 856	\$ 2,093
\$ Change in Taxes				
Operating			\$ (6)	\$ (14)
Voted Debt			(4)	(9)
Total Miami Beach			\$ (10)	\$ (23)
* Source: Miami-Dade County Property Appraiser's - 2014-average-median-homestead-residential-values file				

Impact on Non-Homesteaded Properties

The annual increase in market value of a non-homestead property is capped at 10 percent (does not apply to school millages). The city-wide average increase in property values is 13.3 percent. The property value of individual properties may increase up to, but not more than 10 percent (excluding the school millage portion of the property tax bill). However, an individual property owner may see a higher than 10 percent increase if there is a change in ownership of a capped property resulting in a reset of the cap. Another potential factor, if applicable, would be the value of new construction which could contribute to a property value increase of higher than 10 percent.

Overlapping Jurisdictional Operating and Debt Service Millages

City of Miami Beach property owners must also pay property taxes to Miami-Dade County, the Miami-Dade County School Board, the Children’s Trust, the South Florida Water Management District, Okeechobee Basin, Everglades Project, and the Florida Inland Navigational District. These taxing authorities represent 71 percent of a Miami Beach property owner’s tax bill.

The countywide tax rate for Miami-Dade County decreased by 0.0021 mills to 4.6669; the library tax rate is flat at 0.2840 mills; and the debt service millage is the same at 0.4500 mills.

The tax rate for the Miami-Dade School District decreased from 7.9740 to 7.6120 mills. The Children’s Trust millage is maintained at 0.5000 mills. As a whole, the millage rates for the South Florida Water Management District, Okeechobee Basin, Everglades Project, and Florida Inland Navigational District decreased from 0.4187 mills to 0.3896 mills.

With the proposed rates for FY 2015/16, the Miami Beach portion of the tax bill is approximately 30 percent of the total bill. *Of note, the County millage is 0.9851 mills less than their millage in FY 2006/07, as compared to the City's millage which is 1.7607 mills less than the City millage in FY 2006/07.* Further, the School Board millage is only 0.4930 below the FY 2006/07 millage rate. The significant difference in the total overlapping millage rate is a direct result of the City's effort to keep the millage rates as low as possible. A summary of the tax rate changes is provided in the following table.

OVERLAPPING TAX MILLAGE	FY 06/07	FY 14/15	FY 15/16	Variance from FY 14/15	Variance from FY 06/07	% of FY 15/16 Total
City of Miami Beach						
Operating	7.1920	5.6859	5.6009	-0.0850	-1.5911	
Capital Renewal & Replacement	0.1820	0.1083	0.1083	0.0000	-0.0737	
Subtotal Operating Millage	7.3740	5.7942	5.7092	-0.0850	-1.6648	
Voted Debt Service	0.2990	0.2295	0.2031	-0.0264	-0.0959	
Total	7.6730	6.0237	5.9123	-0.1114	-1.7607	30%
Miami Dade County						
Countywide	5.6150	4.6690	4.6669	-0.0021	-0.9481	
Library	0.4860	0.2840	0.2840	0.0000	-0.2020	
Debt Service	0.2850	0.4500	0.4500	0.0000	0.1650	
Subtotal	6.3860	5.4030	5.4009	-0.0021	-0.9851	27%
School Board						
Total	8.1050	7.9740	7.6120	-0.3620	-0.4930	38%
Children's Trust	0.4220	0.5000	0.5000	0.0000	0.0780	3%
Other	0.7360	0.4187	0.3896	-0.0291	-0.3464	2%
Total	23.3220	20.3194	19.8148	-0.5046	-3.5072	100%

Impact of Combined Tax Rates of Overlapping Jurisdictions on Homesteaded Properties

The median and average January 1, 2014 taxable values of \$143,680 and \$351,189, respectively, will increase by 0.8% CPI in FY 2015/16 due to the Save Our Homes Cap which only allows taxable values to increase by 3.0% or CPI, whichever is lower.

Applying the proposed combined millage rates to the median and average taxable values results in a decrease of \$51 for the median and a \$121 decrease for the average. These decreases include a \$10 decrease in property taxes for the median and a \$23 decrease for the average from the reduction in millage in the City of Miami Beach's portion of the property tax bill.

Median properties would pay approximately \$2,869 for all taxing jurisdictions combined, while the average taxes generated would be approximately \$7,015 per homesteaded property. Of these taxing jurisdictions, the highest component is the Miami-Dade School Board, at \$1,102 for a median value property, and \$2,695 for an average valued property.

The following table provides examples of changes in property taxes for homesteaded properties using the proposed tax rates and potential changes from 2014 values.

Impact on Homesteaded Properties Assuming Changes in Taxable Value from January 1, 2015				
	FY 2014/15		FY 2015/16 with 0.8% CPI	
	Median	Average	Median	Average
2013 Preliminary Taxable Value	\$ 143,680	\$ 351,189	\$ 144,829	\$ 353,999
City of Miami Beach				
Operating	\$ 833	\$ 2,035	\$ 827	\$ 2,021
Voted Debt	33	81	29	72
Total Miami Beach	\$ 866	\$ 2,116	\$ 856	\$ 2,093
Miami Dade County	776	1,897	782	1,912
Schools	1,146	2,800	1,102	2,695
Other	132	323	129	315
Total	\$ 2,920	\$ 7,136	\$ 2,869	\$ 7,015
<u>Change in Taxes</u>				
City of Miami Beach				
Operating			\$ (6)	\$ (14)
Voted Debt			(4)	(9)
Total Miami Beach			\$ (10)	\$ (23)
Miami Dade County			6	15
Schools			(44)	(105)
Other			(3)	(8)
Total			\$ (51)	\$ (121)

As with the City of Miami Beach millage rates, impacts of the combined jurisdictional millage rates for non-homesteaded properties are based on the individual property values.

CAPITAL BUDGET

The City's annual capital budget contains capital project commitments appropriated for Fiscal Year (FY) 2015/16 (Capital Budget). Preparation of the Capital Budget occurred simultaneously with the development of the FY 2015/16 – FY 2019/20 Capital Improvement Program (CIP) and FY 2015/16 Operating Budget.

The Capital Budget for FY 2015/16 totals \$754.7 million and is appropriated on September 30, 2015. New bond issuances are anticipated in the Fall of 2015, to finance the Convention Center project including RDA, Resort Tax, and Parking bonds. In addition, depending on cash flow, Water and Sewer bonds may be issued in the Spring of 2016.

Quality of Life funds from the third penny of Resort Tax were increased by 50 percent during FY 2014/15 due to the release of the resort tax pledge from the RDA bonds as part of the RDA extension. This increase in funding is reflected in the FY 2015/16 Capital Budget.

Projects will address many needs in different areas of the City including: neighborhood enhancements such as landscaping, sidewalk restoration; traffic calming; roadway and bridge resurfacing and reconstruction; water, sewer, and drainage system improvements; park construction, renovation and upgrades; renovation of seawalls; parking lot and garage renovation, construction/renovation of public facilities; and vehicle replacement. For a detailed listing of all capital projects, please refer to the Proposed FY 2015/16 – 2019/20 Capital Improvement Plan & FY 2015/16 Capital Budget document.

In FY 2005/06, the City established a financial goal of funding at least 5 percent of the General Fund operating budget as transfers for capital projects and capital projects contingency. The purpose of this goal was multi-faceted:

1. To provide flexibility in the operating budget that would allow the budget to be reduced without impacting services during difficult economic times;
2. To ensure that the City funded needed upkeep on our General Fund facilities, and right-of-way landscaping, lighting, etc.
3. To provide a mechanism to address additional scope of small new projects prioritized by the community and the Commission instead of having to delay these for a larger General Obligation Bond issue; and
4. To provide contingency funding so that projects where bids were higher than budgeted did not have to be delayed, especially during a heated construction market where delays often lead to further increases in costs.

ENTERPRISE FUNDS

Enterprise Funds are comprised of Sanitation, Water, Sewer, Stormwater, Parking, and Convention Center Departments. The FY 2015/16 Enterprise Funds Budget is \$208.9 million. This represents an increase of \$29.0 million (16 percent) from the FY 2014/15 budget of \$179.8 million, primarily due to:

- Water reflects a 5 percent rate increase from \$4.43 to \$4.65 per thousand gallons primarily to cover debt service on approximately \$35 million in capital improvements to the water system. The monthly water bill for a customer that consumes 5,000 gallons a month will increase \$1.10 and 11,000 gallons a month will increase \$2.42.
- Sewer reflects a 9 percent rate increase from \$7.55 to \$8.23 per thousand gallons primarily to pass on a 9 percent increase of fees charged by Miami-Dade Water and Sewer Department (WASD) to treat the City's wastewater, to cover debt service on approximately \$18 million in capital improvements to the sewer system, support an enhancement of two positions to enhance preventive maintenance program to the sewer infrastructure system. The monthly sewer bill for a customer that consumes 5,000 gallons a month will increase \$3.35 and 11,000 gallons a month will increase \$7.37.
- A \$18.9 million increase in Parking rate fee revenue to modify driver behavior to better manage parking demand through financial incentives and to fund several transportation initiatives such as: the expanded Trolley system including North, Mid, and South trolleys as well as a Collins Link; the Intelligent Transportation System and Parking Management System; three additional Parking Garages in North and Middle Beach as well as on Washington Avenue; an enhancement to expand loading zone enforcement from the entertainment district to citywide to minimize double parking and promote smooth traffic flow; and an additional sanitation crew added during FY 2014/15 to enhance parking lot cleanliness.
- A Stormwater enhancement of \$79,000 for two positions to enhance preventive maintenance program to the storm water infrastructure system.
- A Sanitation enhancement of \$132,000 to expand the "can on every corner" initiative by adding 100 more litter cans across the city.

Internal Service Funds are comprised of the Central Services, Fleet Management, Information Technology, Risk Management, Medical & Dental and Property Management Divisions. The FY 2015/16 Internal Service Fund budget is \$80.4 million, or 2.5%, more than FY 2014/15. Internal Service costs are completely allocated to the General Fund and Enterprise Fund departments, and the Risk Management Fund reimburses the General Fund for the cost of legal services.

RESORT TAX BUDGET

The FY 2015/16 Resort Tax budget is \$78.6 million, an increase of \$15.7 million or 25 percent from FY 2014/15. This increase reflects the continued increase in resort tax revenues and the anticipated implementation of an additional 1 percent resort tax to pay for the Convention Center Renovation project.

- New enhancement of \$100,000 for the July 4th event in North Beach.
- Maintains \$542,000 to support the initiative to provide better service at beachfront restrooms by adding attendants to the beachfront restrooms in Lummus Park and 21st street on weekends, holidays, and special events and \$200,000 to deploy an interim Intelligent Transportation System (ITS) solution for major special events and high impact periods.
- \$36,554,000 (a \$2.47 million increase) is provided to the General Fund to support new and continuing tourism eligible expenditures such as more proactive code enforcement, cleanliness index, park ranger program, homelessness at Lummus Park, hurricane and disaster preparation equipment, increased support for the Miami Beach Botanical Garden, public safety programs such as ocean rescue, police services on Lincoln Road, Ocean Drive/Lummus Park, Collins Avenue, Washington Avenue, ATV officers, Boardwalk security, special traffic enforcement and special event staffing; and fire rescue units in tourist and visitor areas. The funding also supports code compliance services to respond to evening entertainment areas and provides for a portion of the operational costs of the Tourism and Cultural Development.
- Maintain \$3 million for enhancing the outcomes from major events such as Memorial Day, including management, Goodwill Ambassadors.
- The contribution to the Miami Beach Visitor and Convention Authority will increase from \$2.4 million to \$2.67 million based on the legislated funding formula.
- Maintain \$350,000 is provided to continue the local Miami Beach marketing campaign, to be matched with funds from the Greater Miami Convention and Visitors Bureau, the Miami Beach Visitor and Convention Authority, and the Cultural Arts Council.
- Increase from \$230,000 to \$300,000 for enhanced holiday decorations.
- \$200,000 contribution to help offset expenses of the Miami Beach Bowl or equivalent event.
- The first of a 15 year annual contribution of \$1 million to Mount Sinai Medical Center to fund the design and construction of a new Emergency Room facility.
- The contribution to the greater Miami Convention and Visitors Bureau remains flat at \$5.4 million pending contract negotiations expected to result in a performance-based contract.
- Estimated debt issuance costs of \$2.1 million associated with the planned Resort Tax revenue bonds for the redevelopment of the Miami Beach Convention Center.

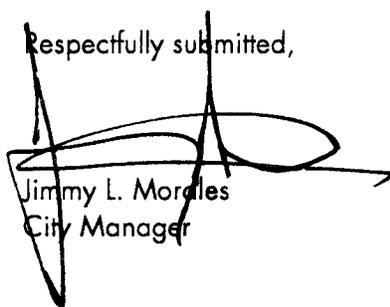
Although the development of our budget this year has been challenging, through rigorous review and good leadership, the Proposed Work Plan and Budget for FY 2015/16 is balanced and enables the City of Miami Beach to continue delivering outstanding, enhanced services to our residents, businesses and visitors and continuing structural enhancements to ensure the long-term sustainability of the City.

The proposed millage rate decrease of 0.1114 mills meets the remaining millage rate goal to lower the millage rate to the level in FY 2009/10 as property values have increased over time. In addition, the proposed millage rate does not result in a property tax increase to median or average property owners that qualify for the homestead exemption and the Save Our Homes cap. The FY 2015/16 Budget includes service level enhancements that address high priority needs of the City as identified through the strategic planning process and 2014 Community survey.

I would like to thank Mayor Philip Levine and the Members of the Miami Beach City Commission for your continued guidance, support and leadership with the budget process and in helping to accomplish so much on behalf of our residents and for the entire Miami Beach community.

I would also like to thank all staff from throughout the City who have worked hard over the last year to respond to changes in priorities from the new City Commission. I would particularly like to thank my Assistant City Managers, Chief Financial Officer, and all Department and Division Directors. I appreciate all of us working together towards developing a balanced budget that will help improve our community. In particular, I would like to recognize and thank John Woodruff, Budget Director; Tameka Otto Stewart, Budget Officer; Richard Ajami, Georgette Daniels, Natasha Diaz, Senior Budget Analysts; Lauren Wynn, Budget Analyst; Katherine Gonzalez, Senior Management Consultant; Francis Frances, Executive Office Associate; and Dr. Leslie Rosenfeld, Chief Learning Officer.

Respectfully submitted,



Jimmy L. Morales
City Manager

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**ATTACHMENT A
PROPOSED FY 2015/16 REDUCTIONS/EFFICIENCIES**

Program/Function (before reduction)	Recommended Reduction	Potential Reduction/Efficiency	Potential Impact
BUILDING			
GENERAL FUND			
Elevator Permits: \$658K 5 FTE's	658,000	Move the elevator section to the Public Works department	The elevator section currently operates from the Building Department and has annual offsetting revenue. It has been determined that this revenue is not restricted for building enforcement purposes. As such, the function and offsetting revenue can be moved to Public Works and result in a net savings to the General Fund of 658,000.
CITY MANAGER			
GENERAL FUND			
City Management/Administration: \$3.4M; 15 FTE's	70,000	Eliminate Ethics Hotline	This reduction would eliminate the Ethics Hotline funded during FY 2013/14. The recommended approach would be to leverage the existing FBI corruption hotline which is currently advertised on the City's website and MBTV. The FBI corruption hotline is preferable to an internal ethics hotline because it offers a potential whistleblower greater protection from an independent law enforcement agency. The City currently has a police officer assigned to the FBI public corruption investigation task force. In addition, the Miami-Dade County Office of the Inspector General has a "Report Fraud" phone number at 305-579-2593.
CODE COMPLIANCE			
GENERAL FUND			
Green Team: \$115K; 2 FTE's	115,000	Eliminate Green Team	These positions were planned to make up a "Green Team" to increase the City's monitoring of waste runoff. Initially funded in FY 2013/14 pending the City obtaining some level of jurisdiction that ensured the enforcement authority over grease traps by Q2-2015. DERM has not relinquished the authority for the City to have full jurisdiction over grease trap investigations and penalties so these positions have not been filled. This elimination will have no impact.
FINANCE			
Investment Advisory Services contract: \$572K	207,000	Reduce Investment Advisory Services fees	Due to a newly negotiated contract, the custodial fees and arbitrage costs for the Investment Advisory Services fee can be reduced without impacting service levels.
HOUSING & COMMUNITY SERVICES			
GENERAL FUND			
Medical shelter beds provided by Citrus Health (ALF): \$47K	27,450	Reduce medical shelter beds budget	In the past, clients with medical impairments have been placed in a medical shelter bed instead of a normal shelter bed, resulting in additional cost. Shelters have become increasingly ADA compliant resulting in less of a need for specialized medical beds. The recommended reduction is not anticipated to have a negative effect as the remaining \$20,000 in the program budget is expected to meet the anticipated need for medical beds. This need is anticipated to continue to decrease over time.
Criminal background checks for the homeless: \$11K	4,800	Reduce criminal background checks budget	The recommended reduction has no impact due to new criminal background check contract costs being \$4,800 less than prior contract.

**ATTACHMENT A
PROPOSED FY 2015/16 REDUCTIONS/EFFICIENCIES**

Program/Function (before reduction)	Recommended Reduction	Potential Reduction/Efficiency	Potential Impact
INFORMATION TECHNOLOGY			
INTERNAL SERVICES FUND			
PC Replacements: \$850K	100,000	Accelerate planned implementation of Virtual Desktop Infrastructure	The implementation of Virtual Desktop Infrastructure was planned for a limited implementation in FY 2016/17 and this reduction would accelerate the rollout to FY 2015/16. Select users that are scheduled to have their PC's replaced would use Dell Virtual Desktop Infrastructure instead of a traditional PC. There may be initial challenges and lessons learned as part of the initial rollout, but there is potential for substantial long-term savings.
Support Services: \$11.8M 21 FTE's	50,000	Estimated anticipated savings from Telecom Audit	A telecom audit has been initiated during FY 2014/15 that is anticipated to result in savings from billing errors, etc. The last audit was performed 1997. The audit is anticipated to have a minimal impact to users. IT staff is impacted as there is an amount of effort and labor that is involved. The more effort that IT and the selected vendor put forth, the more likely that savings are found. However, the labor committed to doing this reduces the work capacity for other projects. The recommended reduction of \$50,000 reflects a realistic savings target that could increase to as much as \$250,000.
PROCUREMENT			
GENERAL FUND			
Procurement: \$1.3M 12 FTE's	1,500	Eliminate distribution of solicitation document	The City Code requires that as part of our bid solicitation process, bidders are required to pay \$20 per CD to pick up copies of the construction documents. This reduction would result in distribution of construction documents via a File Transfer Protocol (FTP) or the Public Purchase Website. This reduction would require a change to the City Code.
	5,000	Eliminate newspaper advertisements for bids under \$300,000	The City Code requires that bids shall be published once in at least one official newspaper having general distribution in the city and at least five working days preceding the last day set for the receipt of proposals. Most bidders today, rather than relying on newspaper advertisements, rely on electronic bid notification systems. The City uses one such system, Public Purchase, to advertise all competitive solicitations. Florida statutes only require that bids for construction over \$300,000 be advertised. This reduction would require a change to the City Code.
GENERAL FUND		1,088,750	
Internal Service Fund impact		123,000	
		1,211,750	

**ATTACHMENT B
PROPOSED FY 2015/16 ADDITIONS AND SERVICE ENHANCEMENTS**

	Request	Recommended Enhancement	Year 2 Impact	Total	
				FT	PT
GENERAL FUND					
Building					
Maintain plan review turnaround time within current targets (Residential - 7 days; Commercial - 21 days) while absorbing the staffing impact of assigning building inspectors to the Convention Center project. This enhancement would add a Senior Building Inspector position and three contractual inspector positions for mechanical, electrical, and plumbing inspections at the Convention Center. Costs for this enhancement are anticipated to be offset by \$500,000 in additional revenue in year one and \$450,000 in year two. Anticipated offsetting revenue	512,000 (500,000)	512,000 (450,000)	528,000 (450,000)	1.0	
Building-Environmental Management					
Comprehensively outline the City's short, mid, and long-term climate adaptation and mitigation strategies by developing a Climate Action Plan. This enhancement would consolidate all of the City's disparate strategies into a comprehensive plan. [ONE-TIME]	100,000				
City Attorney					
Enhance organizational capacity by creating a Fellowship Program to hire one entry-level attorney as an independent contractor from schools such as the University of Miami and FIU. This program would provide opportunities for new attorneys to gain practical experience in the public sector while building proficiency and developing skills.	90,000		40,000	1.0	
City Clerk					
Streamline the process of record storage, compliance, maintenance, and destruction of public records organization-wide by adding a Records Management Specialist position. This enhancement would help ensure regulatory compliance, reduce operating costs, control the creation and growth of records, and reduce the risks of liabilities associated with document disposal. This position is anticipated to identify substantial savings in excess of the position costs by proactively assisting departments develop and streamline their records management systems by reviewing records currently in storage to determine which should be retained and which should be destroyed consistent with statutory requirements.	62,000		73,000	1.0	
City Manager					
Increase response time for high priority citizen complaints regarding a wide range of issues by adding two part-time positions to the Rapid Response Team. These positions would complement two existing full-time positions to work in teams of two to expeditiously address citizen issues/complaints.	36,000		36,000		2.0
Code Compliance					
Enhance a more proactive code compliance environment by adding three Code Compliance Officers in the Entertainment District to augment the existing two positions added in FY 2014/15. These positions would be assigned along Ocean Drive, Española Way, and the southern portion of Collins Avenue and Washington Ave. In the last four years, twenty-three additional ordinances have been implemented and caseloads have almost doubled since FY 2010/11. [FUND FROM RESORT TAX]	240,000		189,000	3.0	
Improve coordination and oversight of departmental accreditation, staff certification, training, equipment maintenance, and customer service levels by adding a Code Compliance Administrator position. This position addresses the Crowe Horwath Audit's recommendations for increased supervision and organizational efficiency. [FUND FROM RESORT TAX]	69,000		82,000	1.0	
Emergency Management/9-1-1					
Improve quality of 911 calls by implementing Quality Insurance to review recorded calls to ensure that proper protocol and procedures are being adhered to by 911 operations. Utilizing off-site certified reviewers to evaluate recorded 911 calls would provide an accurate and impartial review of 911 operators performance.	27,000				
Finance					
Improve oversight of bond issuance and monitoring function by adding a Deputy Finance Director position. This function is anticipated to grow significantly given the number and complexity of anticipated bond issues.	110,000		133,000	1.0	
Housing & Community Services					
Address recent audit findings by increasing oversight of HUD funded capital activities, perform inspections of work sites, ensure Federal Davis-Bacon compliance, and ensure the integrity of capital project costs by adding a Housing and Community Development Capital Projects Coordinator position.	93,000		112,000	1.0	

**ATTACHMENT B
PROPOSED FY 2015/16 ADDITIONS AND SERVICE ENHANCEMENTS**

	Request	Recommended Enhancement	Year 2 Impact	Total	
				FT	PT
Parks & Recreation					
Enhance programming for various recreation programs as follows: \$54,000 for inclusionary aides to meet the demand for special need children to be enrolled in summer camps; \$18,000 for the second season of Little League Baseball; \$10,000 to expand elderly programming from North Shore Park Youth Center to two additional locations in central and south beach; \$25,000 to increase the year-round level of service citywide for youth programming with new educational and cultural programs and at additional sites; \$6,000 to add Nautilus Middle School as an additional site for teen programming; \$35,000 to enhance special community events such as Winter Wonderland and Cupid's Carnival with additional rides and activities; and \$15,000 to meet the increasing demand for elderly programs and events by increasing funding for the Senior Enhancement Transportation Service program.	163,000		163,000		
Enhance opportunities for persons with disabilities by partially funding the para-rowing program at the Shane Rowing Center. The Miami Beach Watersports Center is a not-for-profit organization that runs a premier rowing club with over 250 members, mostly all Miami Beach residents. They have recently undertaken a para-rowing program which teaches people with disabilities how to row and provides a training facility for competitive para-rowers. They have been designated as Paralympic Sport Club by the US Olympic Committee, and have already qualified two members to the national para-rowing team. The program has grown in popularity and needs financial assistance in order to not have to turn rowers away. [FUND FROM RESORT TAX]	85,000		85,000		
Participate in the Fairchild Botanical Gardens Million Orchid Project as one of several municipalities that would begin to receive as many as 150 orchids throughout the next 3 years starting as soon as October, 2015. Fairchild Tropical Gardens proposes to introduce millions of native orchids into the South Florida within the next five years. This enhancement would provide funding for the Gardens to propagate seedlings for reintroduction. [FUND FROM RESORT TAX]	50,000		50,000		
Planning					
Meet increasing demand for administrative support of the City's five Land Development Review Boards by adding an Office Associate V position. The number of applications received and public record requests have increased substantially and with the future outlook of upcoming construction projects the need has arisen for a dedicated administrative resource to handle the increase in workload.	59,000		66,000	1.0	
Police					
Reduce crime by adding a License Plate Reader (LPR) system on MacArthur Causeway as well as two additional patrol vehicles and two portable kits. The City has successfully used police vehicles equipped with LPR system for the past two years to recover stolen vehicles and to make many felony and misdemeanor arrests. This enhancement would complement the fixed LPR system that is anticipated to be installed on the Venetian Causeway during FY 2014/15. [FUND FROM RESORT TAX]	276,000				
Provide support to the State Attorney's Office's Human Trafficking Task Force by assigning a Detective position to participate on the task force. Miami Beach has experienced a significant number of crimes associated with human trafficking and participation on the task force would allow MBPD access to additional resources to address this growing problem in the city, state, and region.	98,000		126,000	1.0	
Enhance the pool of qualified candidates that could be hired as police officers by reimbursing ten police recruits to complete Police Academy training supervised by a Training Advisor (Police Officer position). For the last 15 years, MBPD has only hired certified police officers with previous experience or academy certification, which has resulted in limiting hiring to applicants that have been trained with varying level of quality and/or transferred from other jurisdictions. This enhancement would serve as a pilot initiative to include ten quality applicants that have recently completed full academy training. Recommended by PERF study in 2014.	189,000		183,000	1.0	
Address traffic congestion by adding a Motor Unit consisting of one Sergeant and four Police Officer positions. This unit would work afternoon shifts to focus on rush hour traffic and enhance MBPD's ability to address traffic issues, improve enforcement, and visibility. Enforcement activity by this unit is anticipated to offset a portion of the cost of this enhancement. <u>Costs would be offset by an estimated \$110,000 in revenue.</u> Recommended by the Transportation, Parking, & Bicycle Pedestrian Facilities Committee. Anticipated offsetting revenue	1,287,000 (220,000)		645,000 (110,000)	5.0	
Procurement					
Bring departmental staffing in-line with national productivity benchmarks, reduce staff turnover rate of 63% over last two years, and expedite procurements for City departments by adding two Procurement Contracting Officer positions.	120,000		146,000	2.0	

**ATTACHMENT B
PROPOSED FY 2015/16 ADDITIONS AND SERVICE ENHANCEMENTS**

	Request	Recommended Enhancement	Year 2 Impact	Total	
				FT	PT
Public Works					
Reduce the backlog of projects and enhance the ability to perform in-house engineering by adding a Civil Engineer position. This position would be split funded as follows: 30% General Fund, 30% Stormwater, 20% Water, 20% Sewer.	22,500	23,000	27,000	0.3	
Address the 21% increase in street light inventory from recently completed capital projects by adding two Street Light Technician I positions. These positions would conduct preventive maintenance, repairs, and rebuilding for landscape up-lighting.	103,000	103,000	124,000	2.0	
Provide adequate oversight of contracted grounds maintenance services by adding two Field Inspector positions. The City contracts for grounds maintenance services to all city rights of way, municipal buildings, parking facilities, Lincoln Road, and coastal areas for a total of 292 sites. These positions would ensure that the City receives the highest quality work product from contractors in the shortest amount of time. Monitoring includes mowing, edging, weeding, trimming of bushes/trees, blowing, and irrigation checks.	116,000	116,000	130,000	2.0	
Provide adequate oversight of the Urban Forestry Tree Preservation Program and enforcement of the Tree Preservation Ordinance No. 2014-3904 that was approved by Commission on November 19, 2014 by adding two Field Inspector positions and a Field Supervisor position. Under the new Ordinance, the City will be enacting its own tree preservation program and be 100% responsible for issuing and enforcing tree work permits and tree related code violations as delegated by Miami Dade County. This program will result in a large increase in tree-related office and field inspection work and requires a more specialized skill-set including International Society of Arboriculture certification. The new positions would enhance the City's ability to enforce the tenants of the Tree Preservation Ordinance, provide Tree Work Permits more expeditiously, and improve complaint and inspection request turnaround times. Anticipated offsetting revenue	222,000	222,000	232,000	3.0	
Allow for the proper monitoring, maintenance, and enhancement of the citywide urban forest by creating a GIS Tree Inventory. The citywide GIS inventory would enhance the City's ability to properly schedule and track tree/palm maintenance, monitor problematic trees, and ensure replacement of tree canopy in areas with insufficient canopy coverage. [ONE-TIME]	160,000	160,000	-		
Meet increasing demand for GIS programming and support by adding a Senior GIS Analyst position. This enhancement would allow the GIS division to address a backlog of projects for various city-wide applications.	76,000	76,000	93,000	1.0	
Tourism, Cultural, & Economic Development					
Enhance department oversight and succession planning by adding an Assistant Director position. The position would add oversight of numerous large contracts and agreements and assist the Director administer eight functions including Tourism & Conventions, Entertainment, Cultural Affairs, Convention Center, Sponsorships & Advertising, Economic Development, Redevelopment Agency, and Asset Management. [FUND 50% FROM RESORT TAX]	105,000	105,000	127,000	1.0	
Promote North Beach by allocating marketing funds for items such as bus shelter ads, full wraps on county buses, light pole banners, on line ads, print media, etc. Currently the City budgets approximately \$419,000 for marketing across all funds. Recommended by Mayor's Blue Ribbon Panel on North Beach. [FUND FROM RESORT TAX]	300,000	300,000	-		
Citywide					
Increase Pay-As-You-Go (PAYGO) funding for capital projects from \$1.4 million to \$2.4 million. This enhancement would help address pressing needs for additional PAYGO funding such as: neighborhood project costs that have increased over time; stormwater projects that are generating a need for above ground funds; replacement of \$1.7 million in PTP funding reprogrammed for the enhanced trolley system; Lighting and Crime Prevention Through Environmental (CPTED) improvements in non-tourist areas; park projects in non-tourist areas; and seawall projects.	1,000,000	1,000,000	-		
Total General Fund Enhancements	\$5,050,500	\$3,880,000	\$2,830,000	28.3	2.0
Additional Resort Tax Revenue		(770,000)			
Impact from Internal Service Funds		229,000			
Savings from proposed reductions (for PAYGO)		(1,000,000)			
Net Impact to General Fund		\$2,339,000			

**ATTACHMENT B
PROPOSED FY 2015/16 ADDITIONS AND SERVICE ENHANCEMENTS**

	Request	Recommended Enhancement	Year 2 Impact	Total	
				FT	PT
INTERNAL SERVICE FUNDS					
Information Technology					
Improve procurement coordination, contract management, and compliance with procurement guidelines by adding an Information Technology Specialist I position. The \$60,000 cost of the full-time position would be offset by \$52,000 of temporary services funds.	8,000	8,000	19,000	1.0	
Improve disaster preparedness by backing up City technology data/systems in an out-of-region data center. This enhancement would be phased in over three years. Year one would be \$200,000 including a \$40,000 one-time charge. Year two would be \$175,000 and recurring costs thereafter would be \$75,000.	200,000	200,000	175,000		
Develop and maintain mobile applications and web-based applications by adding a Senior Systems Analyst position. In addition to maintaining current applications, this position would assist City departments add applications that would streamline their service delivery.	71,000	71,000	84,000	1.0	
Total Internal Service Funds	\$279,000	\$279,000	\$278,000	2.0	0.0
Estimated Impact to the General Fund	\$229,000	\$229,000			

ENTERPRISE FUNDS					
Parking					
Expand Freight Loading Zone (FLZ) program throughout the City by adding one two Parking Operations Supervisors and seven ten full-time Parking Enforcement Specialist I positions. The FLZ program has been successfully implemented during FY 2014/15 in the entertainment district due to strict and contingent enforcement to minimize double parking and promote smooth traffic flow. Projected revenue is anticipated to offset all costs in year one by \$90,000 \$64,000 and by \$252,000 \$261,000 in year two. Anticipated offsetting revenue	548,000 (612,000)		319,000 (571,000)	8.0	
Stormwater					
Reduce the backlog of projects and enhance the ability to perform in-house engineering by adding a Civil Engineer position. This position would be split funded as follows: 30% General Fund, 30% Stormwater, 20% Water, 20% Sewer.	22,500		27,000	0.3	
Enhance preventive maintenance program to the storm water infrastructure system by adding two Municipal Worker II positions. These positions would focus on preventive maintenance of the storm sewer mains.	79,000		96,000	2.0	
Sewer					
Reduce the backlog of projects and enhance the ability to perform in-house engineering by adding a Civil Engineer position. This position would be split funded as follows: 30% General Fund, 30% Stormwater, 20% Water, 20% Sewer.	15,000		18,000	0.2	
Enhance preventive maintenance program to the sewer infrastructure system by adding two Municipal Worker II positions. These positions would focus on preventive maintenance of the sewer mains.	79,000		96,000	2.0	
Sanitation					
Expand the "Can on Every Corner" initiative by an additional 100 locations. The current inventory of trash cans is 2,065. The new locations would be determined by potential demand. [ONE-TIME]	132,000				
Water					
Reduce the backlog of projects and enhance the ability to perform in-house engineering by adding a Civil Engineer position. This position would be split funded as follows: 30% General Fund, 30% Stormwater, 20% Water, 20% Sewer.	15,000		18,000	0.2	
Total Enterprise Funds	\$278,500	\$253,000	\$3,000	12.7	0.0

ATTACHMENT C
POTENTIAL FY 2015/16 ENHANCEMENTS NOT INCLUDED IN PROPOSED BUDGET

	Request	Year 2 Impact	Total	
			FT	PT
GENERAL FUND				
Building-Environmental Management				
Meet the mitigation needs of future construction projects by funding a feasibility study for the creation a Mitigation Bank within the City limits as part of the City's Sustainability Plan. This enhancement would reduce the costs of relocation of mangroves to a bank outside the city, while also providing more flexibility. <i>(ONE-TIME)</i>	75,000	-		
Communications				
Produce additional programming, features, public service announcements, and training videos by adding a Media Assistant position. Demand for video services to support departmental initiatives continues to increase that cannot be met at the current service level.	57,000	67,000	1.0	
Enhance clerical and administrative support by adding an Office Associate IV position. Communications is the only department without a full-time administrative support position and the new OAIV would free up operations staff to address their core duties.	51,000	60,000	1.0	
Emergency Management/9-1-1				
Meet federally mandated interoperability radio requirements (P25) by replacing the current public safety radio system, which is at end of life. There are three options under considerations, subscribing to the Miami-Dade County radio system, joining with the City of Hialeah and/or other municipalities to purchase a radio system, or purchasing a radio system for the City's sole use. TUSA Consulting is currently working with Emergency Management to explore these options. The new system will likely need to be funded in FY 2016/17 and the cost would likely be financed over ten years using the City's equipment loan. <i>(ONE-TIME)</i>	5,000,000	-		
Improve the efficiency of public safety answering points (PSAP) call-taking and provide automatic call distribution in addition to remote deployment capabilities by upgrading VIPER with Automatic Number Information and Automatic Location Information Controller. This upgrade would permit the PSAP to receive messages texted to 911 and improve the accuracy of location information for calls originating from cell phones. <i>(ONE-TIME)</i>	440,000	-		
Support the new Emergency Operations Center Sharepoint site and other information technology systems by adding an Information Technology Specialist I position.	61,000	72,000	1.0	
Enhance 911 information by replacing the current call recording system with a new VPI System that captures and integrates CAD information associated with 911 calls. The current recordings solution is used to review calls by dispatch and call takers as well as provide all recordings for public records request. The VPI solution would allow the call center to record, analyze, evaluate and improve the quality of the emergency call taker and dispatcher and provides the ability to quickly redact the appropriate information when providing recordings requested for public records request. The VPI solution integrates with the Computer Aided Dispatch software and Emergency Medical Dispatch software to provide screen shots or video recording of key strokes at the time of the call which is helpful when recreating an incident to inform the evaluator/investigator of the appropriate steps taken. This solution is fully interoperable with the ability to support Next Gen 911 phone systems and has the ability to record all text messaging, videos, location, and number information provided to the 911 dispatch phone system. <i>(ONE-TIME)</i>	91,000	-		
Conduct a feasibility to assess the City's current and future CAD needs and select a replacement system. The CAD system is used to initiate public safety calls for service, dispatch, and maintain the status of responding resources in the field. The current system is at end of life and many new features are now available such as: automatic address verification, real-time GPS unit locations, instantaneous information such as preplans, hazards, wants and warrants, and integration with GIS mapping. <i>(ONE-TIME)</i>	1,500,000	-		
Improve security and coordination by developing and implementing a master plan to integrate the City's existing disparate devices and information systems in order to monitor and control them through a comprehensive user interface at the City Warning Point. Systems would include video, access control, analytics, microwave network, parking applications, traffic monitoring, intrusion detection, etc. <i>(ONE-TIME)</i>	1,500,000	-		

ATTACHMENT C
POTENTIAL FY 2015/16 ENHANCEMENTS NOT INCLUDED IN PROPOSED BUDGET

	Request	Year 2 Impact	Total	
			FT	PT
Improve access control, asset tracking, and credentialing of personnel assigned to incidents and events. This system would allow for tracking of personnel such as volunteers, CERT Team members, mutual aid responders, and others to ensure safety and facilitate financial reimbursement for Federally Declared Disasters. (ONE-TIME)	28,000	-		
Fire				
Maintain effective response times for EMS transport units in North Beach by adding a second Rescue Unit consisting of 13 Fire Fighter positions to Fire Station #4. A 2015 study by the International City/County Management Association Center for Public Safety Management recommends the deployment of a second rescue unit based on current and future demand. Station 4 has high demand in certain blocks which is on par with demand blocks in the southern portion of the city and planned redevelopment in the area will drive demand higher over time. This unit would also be cross-trained to staff the new Fire Boat.	1,205,000	1,409,000	13.0	
Police				
Support the newly reconstituted Intelligence Unit, currently staffed with two positions, by adding two Detective positions. The positions would be assigned a range of intelligence and security-related tasks, including sergeant-at-arms security duties to support the Mayor and Commission, VIP protection for visiting dignitaries, threat assessments and related investigations, security and intelligence analysis for major events, support to the FBI Joint Terrorism Task Force, the Department of Homeland Security, the US Secret Service, and liaison with law enforcement with private security partners on all matters affecting the security of Miami Beach.	194,000	251,000	2.0	
Increase public safety in the Entertainment District by adding two patrol squads made up of two Sergeants and twelve Police Officers. The new squads would provide coverage seven days a week with one overlap day (Friday or Saturday). The squads would be deployed primarily on Ocean Drive, Washington Avenue, Collins Avenue, and on the beach.	1,865,000	1,724,000	14.0	
Increase patrol availability by adding three Detention Officers to provide seven day a week coverage on all shifts. This enhancement would optimize staffing by maintaining at least one position at police headquarters while one is available to transport prisoners to the County jail. Currently, police officers are often needed to backfill this function which results in a loss of patrol services.	299,000	204,000	3.0	
Tourism, Cultural, & Economic Development				
Increase oversight and compliance of 141 contracts, leases, and concession agreements by adding a Leasing Specialist position. This enhancement would address the current staffing level of two employees, which each are responsible for over 70 contracts each.	71,000	83,000	1.0	
Total General Fund Enhancements				
	\$12,437,000	\$3,870,000	36.0	0.0

INTERNAL SERVICE FUNDS				
Information Technology				
Enhance development and administration of new collaboration software (Microsoft Sharepoint) for use throughout the organization. The software was acquired during FY 2014/15 and IT does not currently have dedicated staff time or necessary training to build out the system to its full potential.	71,000	84,000	1.0	
Improve the security of the City's network to maintain compliance with mandated PCI, Red-Flag, other Federal guidelines and proactively address the proliferation of sophisticated security issues by adding a Senior Systems Administrator position.	77,000	92,000	1.0	
Property Management				
Improve the efficient delivery of property management support and administrative services by adding an Office Associate IV position. Property Management transitioned to a contract service model during FY2014 and FY2015 which requires more administrative support in the areas of procurement, accounts payable, and general support.	55,000	64,000	1.0	
Total Internal Service Funds				
	\$ 203,000	\$ 240,000	3.0	0.0

ATTACHMENT D
Miami Beach Police Department
Confiscations - Federal & State Funds
FY 2015/16 BUDGET

FEDERAL FUNDS:

Federal Funds - (603)

	FY16 Request
Organizational Development Travel & Off-site testing	70,000
Training Supplement to supplement LETTF	70,000
Bulletproof Vest Partnership	60,000
Graffiti eradication through Teen Job Corp.	25,000
Body Cameras	150,000
Gym Equipment	10,000
Total Funds (603)	385,000

STATE FUNDS:

State Funds - (607)

	FY16 Request
Costs connected with the prosecution/processing of forfeitures.	20,000
Crime Prevention initiatives & School Liaison Projects	20,000
AR Rifle Program/initiative- City's match for reimbursement of rifles at \$500.	15,000
15% of State Funds collected in FY15 to be used for drug abuse treatment, drug and crime prevention education and non-profit community based	29,000
Chief's Conference Room Upgrade	28,000
CID Interview Room Audio Video Recording	60,000
MBPD Facilities Security Camera System Upgrades	110,000
Articulated Aerial Work Platform Trailer	35,000
Total Funds (607)	317,000

Total Federal & State Funds

702,000

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Intended Outcome	Citywide Initiative	Responsible Department(s)
Management and Service Delivery	Streamline the Delivery of Services Through All Departments	Implement technology enhancement for new Permitting System including: Improved plans management and tracking system for the plan review process; Mechanism to obtain feedback from customers; Payment Kiosk for Code Compliance Division; Portable printers for inspectors involved in Building development process and Code Enforcement officers	BUILDING, FIRE, PLANNING, CODE, PUBLIC WORKS, IT
		Complete acquisition and launch electronic plans review program for all departments with development review process functions	BUILDING, FIRE, PLANNING, CODE, PUBLIC WORKS, IT
		Install and implement new ticketing, queuing and calling system for Departments participating in Development Review Process, simplifying and improving the customer experience.	BUILDING, IT
		Implement a software solution to automate the current City Commission agenda preparation process	CITY CLERK
		Implement Body Camera Program in Code, Building, Parking, and Fire Departments (Building and Fire Departments will fund through their respective Training and Technology Units)	CODE, BUILDING, PARKING, FIRE
		Explore additional services that could be provided to customers using Kiosk machines	FINANCE
		Implement Employee Wellness program to encourage employees to make healthy lifestyle choices, such as annual physical examinations, biometric screenings, exercise, smoking cessation, and weight loss, and help reduce long-term medical plan costs	HR
		Explore opportunities for providing additional online Parking services i.e. renewal and purchase of residential permits, on-street and off-street parking, etc.	PARKING
		Upgrade Gated Revenue Control system including centralized processing of all data, monitoring and access control, for all parking garages (phased)	PARKING
		Increase the # of city contracts, and create a culture of efficiency and compliance	PROCUREMENT
		Extend contract with current vendor or replace computerized dispatch system	EMERGENCY MGMT, PROCUREMENT, FIRE
		Standardize public records process to and improve turnaround times	CITY CLERK
		Implement an internship partnership with local university to support department objectives and support department objectives and support On-job-training for undergraduates and graduates	ODPI
		Suspend amendments to Land Development Regulations LDR's while Code clean up is in process	PLANNING
		Create Property Management Citywide standards to establish lighting standards throughout the City	PUBLIC WORKS
Enhance City's Records Management System	CITY CLERK		
Automate work orders for greenspace management/parks by implementing Cityworks	PUBLIC WORKS, IT, CITY CLERK		

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Intended Outcome	Citywide Initiative	Responsible Department(s)
Management and Service Delivery	Ensure Expenditure Trends Are Sustainable Over The Long Term	Create a fine structure that ensures recovery of City costs associated with code violations	CODE, BUILDING, IT, PLANNING
		Review and update cost allocation methodology for internal service departments to properly allocate costs and more effectively manage those costs/drivers over time	OBPI
		Create a Bench/Park Sport and Fitness permit as a revenue enhancement	PARKS & REC
		Evaluate the City's Fleet to expand fuel efficiency and opportunities for alternate transportation options (cops on bikes, hybrid, charging system)	PUBLIC WORKS
		Evaluate and improve energy efficiency by creating standards building standards as it relates to building materials for retrofit of existing buildings and new construction	PUBLIC WORKS, CIP
		Expand usage of community benefit fund	TCED
		Release CAC endowment over a 3 year period for public benefit arts programming	TCED
		Evaluate procurement of FEMA compliance software	OBPI, EMERGENCY MGMT
		Complete analysis of certificate of use fees to reflect full cost	PLANNING
		Streamline record storage and compliance organization wide by proactively assisting departments with review of stored records	CITY CLERK
		Establish an unsafe structure panel	BUILDING
		Implement Building unsafe structure board	BUILDING
		Develop online paint permit	PLANNING, BUILDING, IT
		Explore alternatives to incentivize environmentally sensitive construction	BUILDING
		Strengthen Internal Controls To Achieve More Accountability	Combine system initiatives under the security and safety function under a single area of responsibility to ensure uniformity and integration across the City
Complete a review of 20 prior audits to determine the degree of corrective recommendations successfully implemented and create an action plan to address outstanding deficiencies	OBPI		
Contract audits of CIP, entitlement grants, HR Compensation, Tennis Center Parking enforcement utilizing state contractors	OBPI		

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Element/ Outcome	Citywide Initiative	Responsible Department(s)	
Management and Service Delivery	Ensure That A Universal Culture Of High Quality Customer-Service Is Driving The Conduct Of The City Commission And All City Employees	Implement phase one of new 3-1-1 customer service model by routing calls through the Customer Service call center and creating a City Warning Point dispatch function for high priority service calls related to programs in Public Works, Parking, Code, Transportation, and Emergency Management	FINANCE	
		Create a program for at-risk teens delivering produce to shut-ins in conjunction with community services	HOUSING & COMMUNITY SERVICES	
		Create professional appearance standards	HR	
		Create comprehensive employee orientation program to be completed within first week of hire, including: tour of the City departments, overview of standardized SOPs, and standardized training for specific department duties	HR, ODPI	
		Expand customer service and best practices trainings and team building events for middle managers	ODPI, HR	
		Create and implement rapid response team to address high priority citizen issues	CITY MANAGER	
		Implement City Merchandise Store	Develop licensing strategic plan to increase brand awareness and generate revenue	TCED, COMM
		Reevaluate performance evaluation effectiveness and/or methodology	HR	
		Investigate options, where feasible, for alternative work schedules in departments i.e. 4-10 hr. days, telecommuting, expand normal business hours	HR	
		Create comprehensive in-patient alcohol treatment program for City employees in crisis over alcohol abuse and cover costs not presently covered by insurance and provide time off for treatment	HR	
		Create a fellowship program to provide opportunity for new attorneys to gain practical experience while developing skills	CITY ATTORNEY	
		Upgrade the Planning Department webpage to maximize public access to planning and development information	PLANNING, COMM	
		Develop a regular e-news communication, on a monthly basis, for MB businesses and increase subscriptions and outreach efforts by importing other existing email lists and better coordination of meetings	TCED, CIP, COMM	
		Close Building, Planning, Fire, and Public Works office to public to reduce backlog in permitting	BUILDING, PLANNING, FIRE, PUBLIC WORKS	
		Review contract extension with current vendor of replace City Radio system vendor	IT, COMM, PROCUREMENT	
Pass a technical amendment to the Florida Building Code to match federal regulation for finished floor elevations	BUILDING			
Build portable live remote broadcasting for MBTV transmission system	COMM, IT, PUBLIC WORKS			

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Identified Outcomes	Citywide Initiative	Responsible Department(s)
Infrastructure	<p>Ensure Reliable Stormwater Management And Resiliency Against Flooding By Implementing Select Short And Long-Term Solutions Including Addressing Sea-Level Rise</p> <p>Ensure Comprehensive Mobility Addressing All Modes Throughout The City</p>	Develop and implement a funding mechanism for construction of a system to mitigate issues created by sea level rise over the next 20 years; Expand utilization of outsources vac-on services for annual stormwater main cleaning by increasing contractual maintenance; Provide enhanced stormwater pump maintenance with more preventive maintenance and bi-monthly inspections by creating contractual maintenance; Provide additional leadership of the expanded stormwater program by adding a Stormwater Superintendent position; Enhance cleaning operations and stormwater maintenance projects by adding two Field Inspector positions; Enhance capabilities in drainage analysis and stormwater modeling by adding a Civil Engineer position; Improve ability to produce drawings, sketches, and maps by adding an Engineering assistant position	PUBLIC WORKS, CIP
		Develop mitigation plan for sea level rise anticipated over the next 50 years per year	PUBLIC WORKS, CIP, CITY MANAGER
		Develop a process to allow eligible homeowners to access FEMA grant funds to elevate their homes	EMERGENCY MGMT, OBPI
		Enhance pilot seawall assessment project and prepare accordingly	PUBLIC WORKS, PLANNING
		Evaluate finding opportunities for stormwater improvements	PUBLIC WORKS
		Expand availability of parking on Collins Ave corridor	PARKING, ECON DEV
		Implement ITS program (phase I) for South Beach and a portion of Mid Beach	TRANSPORTATION
		Deploy interim Intelligent Transportation System (ITS) solution for major special events and high impact periods	TRANSPORTATION
		Update the Atlantic Greenway Master Plan (Bike Plan), by including locations for increased/attractive bike racks citywide and enhancing connectivity	TRANSPORTATION
		Complete the transportation master plan study, including the recommendations of the Atlantic Greenway Network Master Plan	TRANSPORTATION
		Incorporate communities of a lifetime (aging friendly strategies) into capital projects that will be recommended in transportation master plan	TRANSPORTATION
		Conduct pilot on dedicated lanes for trolleys in lieu of median on Alton Rd. or a parking lane	TRANSPORTATION
		Commission a Comprehensive Mobility Plan Which Gives Priority Recommendations (From Non-Vehicular To Vehicular and Including Parking)	TRANSPORTATION
		Provide resources for the newly-created Transportation department by adding a Transportation Planner position to provide resources needed to adequately support various Transportation initiatives	TRANSPORTATION
		Create digital internet portal (through IT Business plan) that incorporates all existing transportation, including bikes, car on demand, trolley, etc.	TRANSPORTATION
Conduct in-house training workshop to discuss designs, short-term solutions, and funding	TRANSPORTATION		
Expand parking at limited beach front lots	PARKING		
Coordinate with Florida East Coast Counties/Cities to ensure a continuous bike path along Florida's Atlantic Coast	TRANSPORTATION		
Evaluate potential routes for expansion of trolley services in South Beach	TRANSPORTATION		
Pursue the development for a modern streetcar light rail system in Miami Beach and Pursue longer term modern streetcar/light rail system between Miami and Miami Beach by initiating the NEPA process	TRANSPORTATION		
Complete all steps necessary to implement enhanced bus service between Miami and Miami Beach	TRANSPORTATION		
Deploy intelligent transit system	TRANSPORTATION		

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Intended Outcome	Citywide Initiative	Responsible Department(s)
Infrastructure	Ensure Comprehensive Mobility Addressing All Modes Throughout The City (continued)	Complete all steps necessary to implement a Mid Beach trolley and Collins Link	TRANSPORTATION
		Evaluate potential for incorporation of CMB regulations for four bus stops in conjunction with MDC	TRANSPORTATION
		Implement ferry style water taxis between Miami and Miami Beach concession agreement with revenues	TRANSPORTATION, FINANCE
		Create Bicycle safety campaign	TRANSPORTATION, COMM, POLICE
		Add additional motor unit to address traffic congestion	POLICE
		Expand freight loading zone program throughout the City	PARKING
		Review Preventive Maintenance Plan, Implement work as scheduled, and develop Annual Citywide Maintenance Plan	PUBLIC WORKS
		Develop building database for key dates (elevator certificates, fire alarm expectations, etc.)	PUBLIC WORKS
		Develop GIS baseline infrastructure maps for roadways, sidewalks, seawalls, sewer, water, street lighting, stormwater infrastructure, water infrastructure maps and sewer infrastructure map	PUBLIC WORKS
		Fully assess upcoming neighborhood capital projects to ensure that all infrastructure deficiencies are addressed	PUBLIC WORKS
		Review valet parking regulations (use of ROW)	PARKING
		Create and implement street tree master plan	PUBLIC WORKS
		Update public works standards to standardize lighting solutions throughout the City	PUBLIC WORKS
		Implement an electronic statistically valid survey to be distributed within 9 days of substantial completion that captures resident and business feedback for ROW projects	CIP, ODPI
Premier Neighborhoods	Enhance Beauty And Vibrancy Of Urban And Residential Neighborhoods; Focusing On Cleanliness And Historic Assets In Select Neighborhoods & Redevelopment Areas	Develop procedure regarding signs in Right of Way	PARKING, PUBLIC WORKS
		Improve grounds maintenance and landscape plantings, replace expired golf cart leases, refill sand bunkers, and replace mats and golf balls on the driving ranges for Miami Beach Golf Course and Normandy Shores Golf enhancements	PARKS & REC
		Implement new pavement and sidewalk program	PUBLIC WORKS
		Develop a tree inventory to include # by type, date last pruned, etc.	PUBLIC WORKS
		Amend current tree ordinance to provide for enhanced enforcement	PUBLIC WORKS
		Create new Urban Forestry Tree Preservation Program	PUBLIC WORKS
		Implement North Beach streetscape pilot program	TCED
		Complete a Community Consensus Cohesive Master Plan for the North Beach Neighborhood, including educational initiatives	TCED, ODPI

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Initiative/ Outcome	Citywide Initiative	Responsible Department(s)
Premier Neighborhoods	Improve Cleanliness In High Traffic Residential And Pedestrian Areas, Including Maximizing Deployment Of Trash Cans On Every Corner	Create and implement bathroom Index to assess 64 public restrooms throughout Miami Beach for overall cleanliness and maintenance to ensure the public facilities are well maintained, through outsourcing assessment Create structure to identify deficiencies in public ROW appearance and implement corrective action	ODPI, PUBLIC WORKS
	Improve Cleanliness, City Beaches	Enhance cleanliness and appearance of the City parking garages through the implementation of several initiatives to improve the appearance of the City's garages including, pressure cleaning, wash-down, high-grade concrete treatment, and garbage cans Expand the "can on every corner" by an additional 100 locations	PARKING PUBLIC WORKS
	Enhance Beautification And Cleanliness Of City Owned Corridors	Create ongoing road maintenance program for city owned streets and landscaping/trees	PUBLIC WORKS
	Elevate Walkability and Pedestrian Safety To First Criteria Of All Development Decisions, Including Reconstruction and Planning	Enhance pedestrian safety through the planning/development review and approval process with development regulations that prioritize the pedestrian realm Increase lighting throughout the City to increase safety and install more efficient lighting	PLANNING PUBLIC WORKS, POLICE
	Ensure Workforce Housing For Key Industry Workers Is Available In Suitable Locations	Evaluate potential methods to encourage the private sector to increase availability of affordable work force housing including incentives, P3 financing, or use of City owned land through long term leases	HOUSING & COMMUNITY SERVICES

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Targeted Outcome	Citywide Initiative	Responsible Department(s)
Premier Neighborhoods	Ensure Compliance With Code Within Reasonable Time Frame, Emphasizing The Code For Commercial Development	Review and revise fine schedules in Chapter 30, using a consultant for the review/revision of Chapter 30 of the City Code of Ordinances	CODE
	Enhance Cultural and Recreational Activities	Develop a task force to address illegal transient lodging/short term rentals	CODE, HOUSING & COMMUNITY SERVICES
International Center for Tourism and Business	Improve Alliance With Key Business Sectors, Namely Hospitality, Arts, & International Business With A Focus On Enhanced Culture, Entertainment, & Tourism	Expediently Upgrade The Convention Center To Be Smart, Modern, Energy Efficient And Which Fits Local Context, Including Walkability	CITY MANAGER- Convention Center District
		Complete Convention Center expansion and enhancement project	CITY MANAGER- Convention Center District
		Accommodate Complimentary Hotel(s) to the Convention Center	CITY MANAGER- Convention Center District
		Proceed With The RFP And Referendum As Soon As Possible	CITY MANAGER- Convention Center District
		Develop revitalization plan for Washington Ave. to include feasibility of creation of Business Improvement District (BID)	PLANNING, TCED
	Maximize The Miami Beach Brand As A World Class Destination	<p>Improve and use the City's standing in key business site selection and relocation indices to attract new business and improve the market for existing businesses</p> <p>Create incentives program to facilitate desired industry diversification</p> <p>Explore Options for Miami Beach Historical Exhibits</p>	TCED TCED

ATTACHMENT E
STRATEGIC CITY WIDE WORK PLAN FY 2015/16

Priority Area	Key Intended Outcome	Citywide Initiative	Responsible Department(s)	
Public Safety	Insist On Police Department Accountability And Skilled Management/Leadership	Establish new recruiting and hiring standards for Police Department	POLICE, HR	
	Reform Policing Culture With Customer Service Emphasis	Implement new hiring approach by reimbursing police recruits that complete police academy training	POLICE, HR	
		Implement license plate reader on MacArthur Causeway	POLICE	
		Create a business industry partnership for emergency management, disaster mitigation, preparation, response and recovery	EMERGENCY MANAGEMENT, TCED	
	Enhance Public Safety and Emergency Preparedness	Prepare a resident re-entry plan for after emergency events including a disaster recovery plan and post disaster redevelopment plan	EMERGENCY MGMT, FIRE, PLANNING	
		Improve disaster preparedness by backing up City technology data/systems in an out of region data center	IT	
		Enhance hurricane and disaster preparation by funding the acquisition of key equipment including an emergency response trailer, portable generators and lighting units, emergency mobile communication kits, and a 4 wheel drive vehicle in FY15 at \$101,000	EMERGENCY MGMT	
		Address security upgrades in city facilities by funding additional security cameras and increased access control measures (\$25,000) and implementation of Crime Prevention through Environmental Design (CEPTED) infrastructure enhancements (\$70,000) (Additional funding of \$100,000 to \$200,000 for CEPTED infrastructure enhancements is anticipated from existing and upcoming UAS grant funds) in FY15	EMERGENCY MGMT	
	Education Excellence	Achieve Educational (K-12) Excellence	Review MDCPS parent and student satisfaction data to identify opportunities for improvement and leverage the city resources to provide support for improvement	ODPI
		Induce Public School Accountability	Increase extended foreign language program access at the Elementary level in Miami Beach	ODPI
Mainly at the Middle School		Increase youth participation in established university workgroups to enhance access identify community support	ODPI	
		Partner with MDCPS and FIU to build upon strengths and needs uncovered in Nautilus Middle comprehensive program review by aligning university expertise, resources and resource-based intervention programs to address pressing education and social needs of students of Nautilus Middle and its feeder schools	ODPI	
		Coordinate and host an International Baccalaureate (IB) professional workshop for instructional staff at Nautilus Middle School and Miami Beach Senior High	ODPI	



CITY OF MIAMI BEACH
NOTICE OF PUBLIC HEARINGS
SEPTEMBER 10, 2015

NOTICE IS HEREBY given that the following public hearings will be held by the Mayor and City Commissioners of the City of Miami Beach, Florida, in the Commission Chambers, Third Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **September 10, 2015**, at the times listed, or as soon thereafter as the matter can be heard:

5:01 p.m.

A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.7092 Mills For General Operating Purposes, Which Is Twelve And Nine-Tenths Percent (12.9%) More Than The "Rolled-Back" Rate Of 5.0584 Mills; And 2) The Debt Service Millage Rate Of 0.2031 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2015/16, On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:01 p.m.

A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service Funds, and Special Revenue Funds For Fiscal Year 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Rate Of 1.0093 Mills For Fiscal Year (FY) 2015/16 For The Normandy Shores Local Government District, Which Is One And Four-Tenths Percent (1.4%) More Than The "Rolled-Back" Rate Of 0.9956 Mills Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:03 p.m.

A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2015/16-2019/20 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:03 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

INTERESTED PARTIES are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the Office of the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting, or any item herein, may be continued, and under such circumstances, additional legal notice need not be provided.

Pursuant to Section 286.0105, Fla. Stat., the City hereby advises the public that if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

To request this material in alternate format, sign language interpreter (five-day notice required), information on access for persons with disabilities, and/or any accommodation to review any document or participate in any City-sponsored proceedings, call 305.604.2489 and select 1 for English or 2 for Spanish, then option 6; TTY users may call via 711 (Florida Relay Service).

Rafael E. Granado, City Clerk
 City of Miami Beach

Ad 1076

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Condensed Title:

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE NORMANDY SHORES LOCAL GOVERNMENT NEIGHBORHOOD IMPROVEMENT DISTRICT ADOPTING THE TENTATIVE AD VALOREM MILLAGE RATE OF 1.0093 MILLS FOR FISCAL YEAR (FY) 2015/16 FOR THE NORMANDY SHORES LOCAL GOVERNMENT DISTRICT, WHICH IS ONE AND FOUR TENTHS PERCENT (1.4%) MORE THAN THE "ROLLED-BACK" RATE OF 0.9956 MILLS SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:02 P.M.

Key Intended Outcome Supported:

Increase visibility of police; Maintain crime rates at or below national trends

Supporting Data (Surveys, Environmental Scan, etc.):

In the 2014 Community Survey, both residents and businesses reported the following areas for the City to address in an effort to improve public safety:

- Neighborhood safety during the day (Residents: 98%)
- Neighborhood safety during the evening/night (Residents: 88%)

Item Summary/Recommendation:

FS 200.065, entitled "Method of Fixing Millage" establishes specific guidelines that must be used by all local government entities, including dependent taxing districts like Normandy Shores in setting its millage (property tax) rates. Not unlike its principal taxing authority (City of Miami Beach), Normandy Shores is also required to transmit within 35 days from receipt of the Certification of Taxable Value (received July 1, 2015), to the Miami-Dade County Property Appraiser, a proposed operating millage rate, the calculated rolled-back rate and the date, time, and place of the first public hearing to consider the proposed operating millage rate and tentative budget for FY 2015/16.

The FY 2015/16 proposed budget is \$226,000. This budget includes line items which were requested and approved by the Normandy District Homeowners' Association on July 17, 2015. These include \$10,000 for guard house upgrades and \$3,700 for plastic poles and lines leading up to the guard gate. The budget is \$4,000 (2%) higher than the FY 2014/15 adopted budget.

The proposed ad valorem millage recommended by the Administration is 1.0093 mills. This millage rate will fund the current service level budget for the District as well as some remediation work to be performed on the guardhouse, as requested by the homeowners' association. This millage rate is 0.1212 mills (10.7%) lower than the FY 2014/15 adopted millage of 1.1305. This tax levy would generate proceeds of \$154,636, which will be budgeted at 95%, \$147,000. The proposed rate of 1.0093 requires a majority approval (4 of 7 votes) of the Commission.

The rolled-back rate is the millage rate required to produce the same level of property tax revenue on FY 2015/16 as collected in FY 2014/15. The rate is calculated as 0.9956, or 0.1349 mills less than the millage rate adopted for FY 2014/15. The rolled-back millage rate tax levy would generate proceeds of \$152,537. The difference between the current service level and rolled-back rate levy is \$2,099.

Advisory Board Recommendation:

Normandy Shores Local Government Neighborhood Improvement Board meetings on April 13th, June 23rd and July 9th, 2015

Financial Information:

Source of Funds:	Amount	Account
1		
2		
Total		

(Handwritten signature and initials over the table)
OBPI

Financial Impact Summary The July 1, 2015 Certification of Taxable Value from the Miami-Dade Property Appraiser reflects a 14.0 percent increase in property tax values from the July 1, 2014 tax roll certification. The proposed millage rate for the FY 2015/16 budget results in property taxes of \$154,636 in the Normandy Shores Neighborhood District Homeowner's Association (\$147,000 at 95%).

City Clerk's Office Legislative Tracking:

Sign-Offs:

Department Director	Assistant City Manager	City Manager
<i>(Handwritten signature)</i>		<i>(Handwritten signature)</i>



The District was established by Ordinance 93-2881, and has the authority *"to levy an ad-valorem tax on real and personal property of up to two mills, provided that no parcel of property will be assessed more than \$500 annually for such improvements"*. During FY 1998/99 the amount of annual funding to be provided by the City and the dependent status of the District were issues discussed by the Finance and Citywide Projects Committee. A determination was reached that the City would fund 35% of the annual cost of the operation of the community gate guard. This cost will eventually be funded from the golf course operation of the Normandy Shores Golf Course. It was further agreed that the City would continue to supplement the District at current levels until both issues were resolved. On August 29, 2002, the Administration met with the Normandy Shores Local Government Neighborhood Improvement District representatives and agreed to eliminate the \$500 cap on the highest valued home in the District. The enabling legislation was adopted by the Commission on September 25, 2002. This ensures that the City's contribution from the General Fund remains at 35% of the operating budget of the District.

PROCEDURE

The operating millage and budget for this dependent special taxing district must be adopted in accordance with Florida Statutes. This procedure requires that this Resolution be considered immediately after the millage and budget of the principal taxing authority, i.e., City of Miami Beach.

It also prescribes that a tentative millage be adopted first. This is accomplished by adopting a Resolution which states the percent increase or decrease over the "Rolled-back" rate, and the date, time, and place of the second public hearing scheduled to adopt the final millage. Following this, another Resolution which tentatively adopts the Normandy Shores District operating budget must be approved. (See accompanying District Budget Agenda item for details).

The statute requires the name of the taxing authority, the rolled-back rate, the percentage increase, and the millage rate be publicly announced before adoption of the millage resolution.

ANALYSIS

On July 1, 2015, the City received the 2015 Certification of Taxable Value from the Property Appraiser's Office stating that the taxable value for Normandy Shores is \$153,211,486 which includes an increase of \$1,138,178 in new construction, renovation, etc. The preliminary value represents an increase of \$18,848,290 from the July 1, 2014 Certification of taxable value of \$134,363,196 (14.0 percent) and an increase of 14.4 percent over 2015's July 2014 value of \$133,926,705. It is important to note that the January 1, 2014 tax roll for Normandy Shores decreased by almost \$436,491 (0.3%) between the July 1, 2014 valuation and the valuation on July 1, 2015, due to appeals, adjustments, etc.

Current Service Level Budget

The current service level budget reflects budget increases or decreases necessary to provide the current level of services in the coming year. The proposed FY 2015/16 current service level budget is \$226,000. This budget includes line items which were requested and approved by the Normandy District Homeowners' Association on July 17, 2015. These include \$10,000 for guard house upgrades and \$3,700 for plastic poles and lines leading up to the guard gate. The budget is \$4,000 (2%) higher than the FY 2014/15 adopted budget.

The proposed ad valorem millage recommended by the Administration is 1.0093 mills. This millage rate will fund the current service level budget for the District as well as some remediation work to be performed on the guardhouse, as requested by the homeowners' association. This millage rate is 0.1212 mills (10.7%) lower than the FY 2014/15 adopted millage of 1.1305. This tax levy would generate proceeds of \$154,636, which will be budgeted at 95%, \$147,000.

The rolled-back rate is the millage rate required to produce the same level of property tax revenue on FY 2015/16 as collected in FY 2014/15. The rate is calculated as 0.9956, or 0.1349 mills less than the millage rate adopted for FY 2014/15. The rolled-back millage rate tax levy would generate proceeds of \$152,537. The difference between the current service level and rolled-back rate levy is \$2,099. The adoption of the current service level millage of 1.0093 would require a majority vote of the Commission.

After setting the proposed operating millage rate for Normandy Shores, the City Commission may, at any time prior to the final adoption, lower the millage rate; however any increase above the proposed millage rate of 1.0093, if adopted, would require an expensive mailing and advertising process to each property owner of Normandy Shores. Therefore, this proposed millage rate is viewed as the ceiling.

Further, pursuant to State Statute, the City may elect to approve millage rates above the rolled-back rate up to the constitutional cap of 10 mills subject to the following votes by the Commission or referendum:

- Option I: A majority of the approval of the Commission Millage is required to approve a millage up to 1.0551 (equivalent to a 1.96% increase in Property Tax revenues). The 1.96% increase is the state per capita personal income gain for the prior calendar year.
- Option II: A two-thirds approval (5 of 7 votes) of the Commission is required to approve a millage up to 1.1606 (equivalent to a 10% increase in Property Tax revenues above Option I).
- Option III: A unanimous approval of the Commission or referendum is required to approve a millage above 1.1606 mills

The proposed rate of 1.0093 requires a majority approval (4 of 7 votes) of the Commission.

It must be noted that in accordance with State Statute, there is a 10 mill operating cap which cannot be exceeded without voter approval. Combining both millages from the dependent district (1.0093 and the principal taxing authority (5.9123) totals **6.9216** mills, which is **3.0784** mills less than the **10 mill cap**.

CONCLUSION

The City Commission, acting in its capacity as the Board of Directors of the District, should adopt the attached Resolution which establishes a tentative millage and schedules the second and final public hearing.

JLM/JW

A handwritten signature in black ink, consisting of a stylized 'J' and 'W' intertwined within a circular flourish.

RESOLUTION NO. _____

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE NORMANDY SHORES LOCAL GOVERNMENT NEIGHBORHOOD IMPROVEMENT DISTRICT ADOPTING THE TENTATIVE AD VALOREM MILLAGE OF 1.0093 MILLS FOR FISCAL YEAR (FY) 2015/16 FOR THE NORMANDY SHORES LOCAL GOVERNMENT DISTRICT, WHICH IS ONE AND FOUR TENTHS PERCENT (1.4%) MORE THAN THE "ROLLED-BACK" RATE OF 0.9956 MILLS, SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:02 P.M.

WHEREAS, for the purpose of providing security services within the Normandy Shores neighborhood area, the Mayor and City Commission adopted Ordinance No. 93-2881 on October 20, 1993, which authorized the creation of the Normandy Shores Local Government Neighborhood Improvement District (District); and

WHEREAS, Section 200.065, Florida Statutes, specifies the method by which municipalities may fix the operating millage rate and adopt an annual budget for dependent taxing districts; and

WHEREAS, the maximum millage that can be approved by a simple majority (4/7) vote is 1.0551; anything beyond that requires a 5/7^{ths} vote; and

WHEREAS, on July 31, 2015, the City Commission, acting as the Board of Directors of the District, following duly noticed public hearing, adopted Resolution 2015-29101 which set the proposed operating millage rate for the District at 1.0093 mills for the purpose of providing security services within the District; and

WHEREAS, accordingly, on September 10, 2015, pursuant to Section 200.065 of the Florida Statutes, the City Commission, acting as the Board of Directors of the District, held its first duly noticed public hearing to consider the Tentative Ad Valorem Millage and Tentative Operating Budget (FY 2015/16) for the District.

NOW THEREFORE, BE IT DULY RESOLVED BY THE BOARD OF DIRECTORS OF THE NORMANDY SHORES LOCAL GOVERNMENT NEIGHBORHOOD IMPROVEMENT DISTRICT, that, following a duly noticed public hearing on September 10, 2015, the Board hereby adopts the Tentative Operating Millage rate of 1.0093 mills for the District for FY 2015/16, which is one and four tenths percent (1.4%) more than the "Rolled-back" rate of 0.9956 mills, subject to a second public hearing scheduled on Wednesday, September 30, 2015, at 5:02 P.M.

PASSED and ADOPTED this 10th day of September, 2015.

Chairperson of the District

ATTEST:

Secretary to the District

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

Paula Smith 9/11/15

City Attorney Date



**CITY OF MIAMI BEACH
NOTICE OF PUBLIC HEARINGS
SEPTEMBER 10, 2015**

NOTICE IS HEREBY given that the following public hearings will be held by the Mayor and City Commissioners of the City of Miami Beach, Florida, in the Commission Chambers, Third Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **September 10, 2015**, at the times listed, or as soon thereafter as the matter can be heard:

5:01 p.m.

A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.7092 Mills For General Operating Purposes, Which Is Twelve And Nine-Tenths Percent (12.9%) More Than The "Rolled-Back" Rate Of 5.0584 Mills; And 2) The Debt Service Millage Rate Of 0.2031 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2015/16, On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:01 p.m.

A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service Funds, and Special Revenue Funds For Fiscal Year 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Rate Of 1.0093 Mills For Fiscal Year (FY) 2015/16 For The Normandy Shores Local Government District, Which Is One And Four-Tenths Percent (1.4%) More Than The "Rolled-Back" Rate Of 0.9956 Mills Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:03 p.m.

A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2015/16-2019/20 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:03 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

INTERESTED PARTIES are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the Office of the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting, or any item herein, may be continued, and under such circumstances, additional legal notice need not be provided.

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Rafael E. Granado, City Clerk
City of Miami Beach

Ad 1076

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Condensed Title:

A RESOLUTION ADOPTING THE TENTATIVE OPERATING BUDGET FOR THE NORMANDY SHORES LOCAL GOVERNMENT NEIGHBORHOOD IMPROVEMENT DISTRICT FOR FISCAL YEAR (FY) 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:02 PM.

Key Intended Outcome Supported:

Increase visibility of police; Maintain crime rates at or below national trends.

Supporting Data (Surveys, Environmental Scan, etc.):

In the 2014 Community Survey, both residents and businesses reported the following areas for the City to address in an effort to improve public safety:

- Neighborhood safety during the day (Residents: 98%)
- Neighborhood safety during the evening/night (Residents: 88%)

Item Summary/Recommendation:

The total operating expenditures to provide the proposed budget to this district is \$226,000 for FY 2015/16. The City of Miami Beach General Fund is required to provide 35% of the total operating expenditures (\$79,000), and the City has funded this amount since the District was established in 1994. The amount provided by the General Fund for this purpose in FY 2014/15 was \$77,700.

The proposed FY 2015/16 current service level budget is \$226,000. The proposed budget provides for continual 24-hour security and includes line items which were requested and approved by the Normandy District Homeowners' Association on July 17, 2015. These include \$10,000 for guard house upgrades and \$3,700 for plastic poles and lines leading up to the guard gate. The budget is \$4,000 (2%) higher than the FY 2014/15 adopted budget.

Advisory Board Recommendation:

Normandy Shores Local Government Neighborhood Improvement Board meetings on April 13th, June 23rd and July 9th, 2015

Financial Information:

Source of Funds:	Amount	Account
1	\$ 147,000	Normandy Shores District
2	79,000	General Fund
Total	\$ 226,000	

OBPI

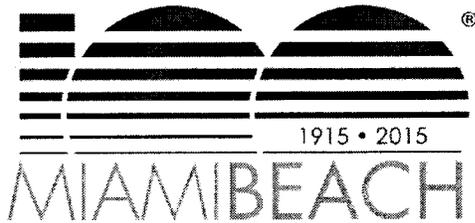
Financial Impact Summary The \$79,000 impact to the General Fund from the FY 2015/16 proposed budget is \$1,300 more than the FY 2014/15 adopted budget impact of \$77,700.

City Clerk's Office Legislative Tracking:

Sign-Offs:

Department Director	Assistant City Manager	City Manager
<i>[Signature]</i>		<i>[Signature]</i>





City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMISSION MEMORANDUM

TO: Mayor Philip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager 

DATE: September 10, 2015

SUBJECT: **A RESOLUTION OF THE BOARD OF DIRECTORS OF THE NORMANDY SHORES LOCAL GOVERNMENT NEIGHBORHOOD IMPROVEMENT DISTRICT ADOPTING THE TENTATIVE OPERATING BUDGET FOR FISCAL YEAR (FY) 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:02 P.M.**

ADMINISTRATION RECOMMENDATION

Adopt the Resolution which establishes the tentative operating budget for the Normandy Shores Local Government Neighborhood Improvement District for FY 2015/16 in the amount of \$226,000, subject to a second public hearing to be held on Wednesday, September 30, 2015.

BACKGROUND

The Normandy Shores Local Government Neighborhood Improvement District (the District), a dependent taxing district of its principal, the City of Miami Beach, was established in 1994 to provide continual 24-hour security to this gated community; FY 2015/16 represents its twenty-second year of operation.

The District was established by Ordinance 93-2881, and has the authority "to levy an ad-valorem tax on real and personal property of up to two mills, provided that no parcel of property will be assessed more than \$500 annually for such improvements". During FY 1998/99 the amount of annual funding to be provided by the City and the dependent status of the District were issues discussed by the Finance and Citywide Projects Committee. A determination was reached that the City would fund 35% of the annual cost of the operation of the community gate guard. This cost will eventually be funded from the golf course operation of the Normandy Shores Golf Course. It was further agreed that the City would continue to supplement the District at current levels until the Golf Course assumes this cost. On August 29, 2002, the Administration met with the Normandy Shores Local Government Neighborhood Improvement District representatives and agreed to eliminate the \$500 cap on the highest valued home in the District. The enabling legislation was adopted by the Commission on September 25, 2002. This ensures that the City's contribution from the General Fund remains at 35% of the operating budget of the District.

PROCEDURE

The operating millage and budget for this dependent special taxing district must be adopted in accordance with Florida Statutes. This procedure requires that this Resolution be considered immediately after the tentative millage for Normandy Shores District has been adopted (See accompanying District Millage Agenda Item for details).

ANALYSIS

The total operating expenditures to provide the proposed budget to this district is \$226,000 for FY 2015/16. The City of Miami Beach General Fund is required to provide 35% of the total operating expenditures (\$79,000), and the City has funded the 35% for each of the twenty-one years since the District was established. The amount provided by the General Fund for this purpose in FY 2014/15 was \$77,700.

The proposed FY 2015/16 current service level budget is \$226,000. This budget includes line items which were requested and approved by the Normandy District Homeowners' Association on July 17, 2015. These include \$10,000 for guard house upgrades and \$3,700 for plastic poles and lines leading up to the guard gate. The budget is \$4,000 (2%) higher than the FY 2014/15 adopted budget.

The \$79,000 impact to the General Fund from the FY 2015/16 proposed budget is \$1,300 more than the FY 2014/15 adopted budget impact of \$77,700.

To provide the current level of security required by this district, the Administration recommends the proposed ad valorem millage of 1.0093 mills. This tax levy will generate proceeds of \$154,636. The decrease of 0.1212 mills from the prior year millage represents an annual decrease of \$40.00 to the City average 2015 homesteaded property of \$353,999 taxable value.

The tentative operating budget for the District is as follows:

<u>Revenues</u>	
Ad Valorem Tax	\$ 147,000
City's General Fund	<u>79,000</u>
Total	\$ 226,000
 <u>Expenses</u>	
Security Service	\$ 171,000
Maintenance	41,300
Guard House Upgrades & Poles	<u>13,700</u>
Total	\$ 226,000

CONCLUSION

The City Commission, acting in its capacity as the Board of Directors of the Normandy Shores Local Government Neighborhood Improvement District, should adopt the attached Resolution which establishes a tentative operating budget and schedules the second and final public hearing.

JLM/JW



RESOLUTION NO. _____

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE NORMANDY SHORES LOCAL GOVERNMENT NEIGHBORHOOD IMPROVEMENT DISTRICT ADOPTING THE TENTATIVE OPERATING BUDGET FOR FISCAL YEAR (FY) 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:02 P.M.

WHEREAS, for the purpose of providing security services within the Normandy Shores neighborhood area, the Mayor and City Commission adopted Ordinance No. 93-2881 on October 20, 1993, which authorized the creation of the Normandy Shores Local Government Neighborhood Improvement District (District); and

WHEREAS for the purpose of providing security services within the District, a tentative budget has been developed to fund projected FY 2015/16 operating expenses; and

WHEREAS, accordingly, on September 10, 2015, pursuant to Section 200.065 of the Florida Statutes, the City Commission, acting as the Board of Directors of the District, held its first duly noticed public hearing to consider the Tentative Ad Valorem Millage and Tentative Operating Budget (FY 2015/16) for the District.

NOW, THEREFORE, BE IT DULY RESOLVED BY THE BOARD OF DIRECTORS OF THE NORMANDY SHORES LOCAL GOVERNMENT NEIGHBORHOOD IMPROVEMENT DISTRICT, that, following a duly noticed public hearing on September 10, 2015, the Board hereby adopts the tentative operating budget for the District for FY 2015/16 as summarized and listed below, subject to a second public hearing scheduled on Wednesday, September 30, 2015 at 5:02 P.M.:

<u>Revenues</u>	
Ad Valorem Tax	\$ 147,000
City's General Fund	<u>79,000</u>
Total	\$ 226,000

<u>Expenses</u>	
Security Service	\$ 171,000
Maintenance	41,300
Guard House Upgrades & Poles	<u>13,700</u>
Total	\$ 226,000

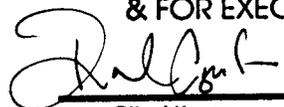
PASSED and ADOPTED this 10th day of September, 2015.

Chairperson of the District

ATTEST:

Secretary to the District

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION



City Attorney

9-1-15
Date



**CITY OF MIAMI BEACH
NOTICE OF PUBLIC HEARINGS
SEPTEMBER 10, 2015**

NOTICE IS HEREBY given that the following public hearings will be held by the Mayor and City Commissioners of the City of Miami Beach, Florida, in the Commission Chambers, Third Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **September 10, 2015**, at the times listed, or as soon thereafter as the matter can be heard:

5:01 p.m.

A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.7092 Mills For General Operating Purposes, Which Is Twelve And Nine-Tenths Percent (12.9%) More Than The "Rolled-Back" Rate Of 5.0584 Mills; And 2) The Debt Service Millage Rate Of 0.2031 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2015/16, On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:01 p.m.

A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service Funds, and Special Revenue Funds For Fiscal Year 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Rate Of 1.0093 Mills For Fiscal Year (FY) 2015/16 For The Normandy Shores Local Government District, Which Is One And Four-Tenths Percent (1.4%) More Than The "Rolled-Back" Rate Of 0.9956 Mills Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:03 p.m.

A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2015/16-2019/20 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:03 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

INTERESTED PARTIES are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the Office of the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting, or any item herein, may be continued, and under such circumstances, additional legal notice need not be provided.

Pursuant to Section 286.0105, Fla. Stat., the City hereby advises the public that if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

To request this material in alternate format, sign language interpreter (five-day notice required), information on access for persons with disabilities, and/or any accommodation to review any document or participate in any City-sponsored proceedings, call 305.604.2489 and select 1 for English or 2 for Spanish, then option 6; TTY users may call via 711 (Florida Relay Service).

Ad 1076

Rafael E. Granado, City Clerk
City of Miami Beach

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Condensed Title:

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING THE TENTATIVE CAPITAL IMPROVEMENT PLAN FOR FY 2015/16 – 2019/20; AND ADOPTING THE CITY OF MIAMI BEACH TENTATIVE CAPITAL BUDGET FOR FISCAL YEAR (FY) 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:03 P.M.

Key Intended Outcome Supported:

Ensure Value and Timely Delivery of Quality Capital Projects, Improve Storm Drainage Citywide, and Maintain City's Infrastructure

Supporting Data (Surveys, Environmental Scan, etc.): The following have been prioritized as key intended outcomes for the City's Strategic Plan: Ensure reliable stormwater management and resiliency against flooding by implementing select short and long-term solutions including addressing sea level rise, ensure comprehensive mobility addressing all modes throughout the city, build and maintain priority infrastructure with full accountability, and enhance pedestrian safety universally. The FY 2015/16 Capital Budget and the Capital Improvement Plan for FY 2015/16 through 2019/20 includes funding for capital projects to address each of these priorities.

Item Summary/Recommendation:

The FY 2015/16 – FY 2019/20 CIP for the City of Miami Beach is a five year plan for public improvements and capital expenditures by the City. This document is an official statement of public policy regarding long-range physical development in the City of Miami Beach. The Capital Improvement Plan has been updated to include projects that will be active during FY 2015/16 through 2019/20.

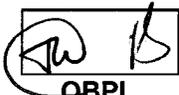
The Plan has been updated to include additional funding sources that have become available, changes in project timing, and other adjustments to ongoing projects as they have become better defined. Certain adjustments have been made to reflect projects that have been reconfigured, re-titled, combined with or separated from other projects and/or project groupings. These adjustments have no fiscal or cash impact and are as a result of a comprehensive review of the program to insure that our plan accurately reflects all project budgets, funding sources and commitments. The Plan also contains information on appropriations prior to FY 2015/16 for ongoing/active projects, as well as potential future appropriations beyond FY 2019/20.

The FY 2015/16 Capital Budget presents project budgets for both the current and new capital projects necessary to improve, enhance and maintain public facilities and infrastructure to meet the service demands of residents and visitors to the City of Miami Beach. The Capital Budget for FY 2015/16 appropriates funding for projects that will require commitment of funds during the upcoming fiscal year, including construction contracts and architect/engineer contracts to be awarded during the year.

Advisory Board Recommendation:

At Finance & Citywide Projects Committee meetings on June 3rd, July 1st, and July 17th, 2015, the Proposed Capital Budget and updated CIP was discussed and adjustments were made to the funding recommendations presented.

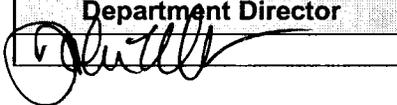
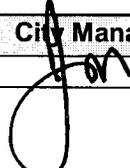
Financial Information:

Source of Funds:	Amount	Account
1	\$754,761,229	Various – See attachment A of Resolution FY 2015/16
		
Total		

Financial Impact Summary: The FY 2015/16 Capital Budget totals \$754,761,229, of which \$622,250,000 is for Convention Center-related projects. Net of the RDA Anchor Garage and Proposed Future RDA Bonds appropriations of \$310,096,000, the FY 2015/16 capital budget is \$444,665,229.

City Clerk's Office Legislative Tracking:

Sign-Offs:

Department Director	Assistant City Manager	City Manager
		





City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMISSION MEMORANDUM

TO: Mayor Philip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: September 10, 2015

SUBJECT: **A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING THE TENTATIVE CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS (FY) 2015/16 - 2019/20 AND ADOPTING THE CITY OF MIAMI BEACH TENTATIVE CAPITAL BUDGET FOR (FY) 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:03 P.M.**

ADMINISTRATION RECOMMENDATION

Adopt the Resolution adopting the Tentative Capital Improvement Plan for FY 2015/16 – 2019/20 and adopting the Tentative Capital Budget for FY 2015/16.

BACKGROUND

Planning for capital improvements is an ongoing process; as needs change within the City, capital programs and priorities must be adjusted. The Capital Improvement Plan (“CIP”) serves as the primary planning tool for systematically identifying, prioritizing and assigning funds to critical City capital development, improvements and associated needs.

The City's capital improvement plan process begins in the Spring when all departments are asked to prepare capital improvement updates and requests on the department's ongoing and proposed capital projects. Individual departments prepare submittals identifying potential funding sources and requesting commitment of funds for their respective projects.

In the spring of 2006, the City created a Capital Budget Process Committee comprised of the Capital Improvements Office, Department of Public Works, Planning Department, Fire Department, Parks and Recreation Department, Parking Department, and Fleet Management Department, together with the Finance Department and the Office of Budget and Performance Improvement. The Committee is responsible for reviewing and prioritizing new capital projects that will be funded in a given fiscal year, and for recommendation of funding allocations from authorized sources for the prioritized projects. The Committee developed and implemented a structured committee process for development of the Capital Plan and Budget, including review criteria projects must meet in order to be considered for funding. Under the Capital Budget Process Committee process, departments

submit proposed new project requests which staff reviews. Then, there is a sign-off by impacted departments, and a preliminary prioritization of the projects. The process is reviewed and refined annually by the Committee.

Based on the direction received from the Finance and Citywide Projects Committee in February 2008, the process was modified to allow for early input to the prioritization process by the Commission, subject to the availability of funds. Under the revised process, a preliminary list of unfunded projects is presented to the Commission or the Finance and Citywide Projects Committee, providing the opportunity for input and prioritization. This is consistent with the process for Commission input regarding operating budget priorities and the format used is similar to that used to seek guidance on operating budget priorities in prior years. The Capital Budget is adopted at the second budget hearing in September.

COMMITTEE REVIEW

On May 11, 2015, capital funding priorities were discussed a meeting of the Finance and Citywide Projects Committee. The City Manager, Assistant City Managers, the Capital Improvement Project Office Director, other Department Directors, and other City staff were available to discuss specific projects and respond to the Committee's questions.

Based on the review, on June 3, 2015 the Office of Budget and Performance Improvement presented potential projects for funding in the FY 2015/16 Capital Budget with associated available funds.

Per the direction of the Finance and Citywide Projects Committee at their June 3, 2015 meeting, the following changes were made:

Renewal & Replacement Fund

Pursuant to a 12% increase in property values, estimated revenue for Renewal & Replacement was increased from \$2,300,000 to \$2,694,000. Based on the changes below, the new FY 2015/16 recommended funding total is \$2,380,000, leaving \$314,000 available for Contingency.

Based on Committee direction, the following projects were determined to be inconsistent with the intended uses of Renewal & Replacement funds and moved to the PAYGO list:

- Flamingo Football Stadium Bleachers Replacement: \$116,000
- Palm Island Playground Safety Surface: \$80,000
- Flamingo Park Pool Playground Replacement: \$245,000
- Police Station Main Gate Replacement & Helipad Fire Extinguisher: \$45,000
- Normandy Isle Pool Playground Equipment: \$245,000
- Neighborhood Basketball Court Renovations: \$137,000
- Neighborhood Tennis Court Renovations: \$92,000
- North Shores Park Playground Safety Surface: \$31,000
- Scott Rakow Youth Center Reception and Bowling Enhancements: \$66,000

Due to funding capacity becoming available from the moves above, the following projects are hereby proposed for Renewal & Replacement funding:

- Pavement & Sidewalk Program – FY 16: \$500,000

- Street Lighting Improvement Program: \$300,000
- City Hall Roof & Skylight Restoration: \$300,000
- PAL Building Ext. Paint & Waterproofing: \$50,000

Concurrency Mitigation Fund

- City's match for the Intelligent Transportation System will not to be appropriated until the TIGER grant is awarded. This amount has been moved to be reserved as a contingency pending this award.

Local Option Gas Tax

- Per request from Transportation, added a new project request for a Traffic Circle at 47th Street and Meridian Ave in the amount of \$250,000.
- Pavement & Sidewalk Program – FY 16 project funding reduced from \$945,000 to \$695,000 to accommodate new request from Transportation for 47th Street Traffic Circle; additional paving funds identified in Renewal & Replacement

Half Cent Transit Surtax - County (PTP)

The Committee provided direction to include funding for creating green bike lanes beginning with pending projects and plan for adding green bike lanes throughout the City. With the changes below, the new remaining available balance is \$335,896.

- Per request from Transportation, proposed funding for project named Euclid Avenue between 17th Street and 5th Street Protected Bike Lanes increased by \$348,000 from \$122,000 to \$470,000 to include Green Bike Lanes. New name: Euclid Avenue between 17th Street and 5th Street Protected and Green Bike Lanes.
- Per request from Transportation, added a new project request for a Shared Path on Parkview Island Park from 73rd Street to 77 Street in the amount of \$320,000.
- Per request from Transportation, adding the following projects for various Green Bike Lanes (Citywide) totaling \$663,000:
 - Green Bike Lane - Royal Palm Avenue from 42nd Street to 47th Street
 - Green Bike Lane - Prairie Avenue from 28th Street to 44th Street
 - Green Bike Lane - 47th Street between Pine Tree Drive and Alton Road

Pay-As-You-Go (PAYGO)

- Stillwater Fitness Circuit: \$36,000
- Commission Chambers estimate increased from \$575,000 to \$750,000.
- City Hall Space Plan (in Tier 2) reduced from \$634,029 to \$350,000
- Funding for Maurice Gibb Soil Remediation was reduced in PAYGO by \$196,000 to a total of \$604,000 and the \$196,000 funded in Parks & Rec Beautification Fund.
- The Kayak Launch Docks project requests were moved to North beach Quality of Life.

Potential Additional Revenue to PAYGO from an Enhancement offset by proposed Reductions in the General Fund is estimated to add \$1,000,000 to PAYGO and the following "Tier 2" projects are proposed to be funded with the additional revenue:

- City Hall Space Plan Implementation - \$350,000
- Pinetree Dr. Australian Pine Tree Structural Pruning - \$147,000

- Normandy Isle Park Turf Replacement - \$255,000
- Flamingo Football Stadium Bleachers Replacement - \$115,000
- Police Station Building Main Gate Replacement & Helipad Wheeled Fire Extinguisher Equipment - \$45,000
- Palm Island Playground Safety Surface - \$79,537

Potential Additional Revenue to PAYGO from reimbursement from County is estimated to add \$1,304,000 to PAYGO and the following "Tier 3" projects are proposed to be funded with the additional revenue. These projects were moved from Renewal & Replacement:

- Flamingo Park Pool Playground Replacement - \$245,000
- Normandy Isle Pool Playground Equipment - \$245,000
- Neighborhood Basketball Court Renovations - \$137,000
- Neighborhood Tennis Court Renovations - \$92,000
- North Shore Park Playground Safety Surface - \$31,000
- Scott Rakow Youth Center Reception and Bowling Enhancements - \$66,000

South Beach - Quality of Life

- Funding for Maurice Gibb Park Floating Dock for non-motorized vessels was moved to the South Beach Quality of Life fund to allow for \$196,000 of the Maurice Gibb Soil Remediation project to be funded from the Parks & Rec Beautification fund.

North Beach - Quality of Life

- Funding for Kayak Launch Docks project was moved to the North Beach Quality of Life fund to free up PAYGO funds.
- Per request from the CIP department, there is an increase to FY 16 Proposed budget for Tents at North Beach Bandshell from \$200,000 to \$400,000, bringing the budget for the project to \$500,000 (\$100,000 has already been funded).

Future Parking Bonds

- Increase to the Proposed Parking Bonds from \$59.5 million to \$64.8 million

Per the direction of the Finance and Citywide Projects Committee at their July 1, 2015 meeting, the following changes were made:

Quality of Life – South Beach

- Remove Española Way Conversion to Pedestrian Mall project estimated at \$1.1 million

Pay-As-You-Go (PAYGO)

- Remove the Press Room portion of the City Hall Space Plan project in the amount of \$215,000

Local Option Gas Tax

- Remove Traffic Circle at 47th Street and Meridian Ave in the amount of \$250,000

Quality of Life – North Beach

- Remove additional funding request of \$400,000 above the \$100,000 already funded for the Tent for North Beach Bandshell project

The following changes were made after the July 1st, Finance Committee meeting.

Concurrency Mitigation Fund

- Request from Public Works to increase funding for the West Avenue Bridge project by \$800,000 needed to proceed with construction in Q2 FY 2015/16, to coincide with completion of construction on the Venetian project

Pay-As-You-Go (PAYGO)

- The omission of the Press Room from the City Hall Space Plan added \$215,000 in available balance for “Tier 2” funding making the total available balance in Tier 2 \$228,000. Therefore allowing for some projects in “Tier 3” to be moved up to “Tier 2”.
 - Scott Rakow Youth Center Reception and Bowling Enhancements - \$66,000
 - Neighborhood Tennis Court Renovations - \$53,000 (Partial funding; the remaining \$39,000 to be funded in FY 2016/17)
 - Neighborhood Basketball Court Renovations - \$70,000 (Partial funding; the remaining \$67,000 to be funded in FY 2016/17)
 - Standardized Park Bench Replacements - \$20,000 (Partial funding; the remaining \$50,000 to be funded in FY 2016/17)
 - Standardized Park Trash Replacement - \$50,000 (Partial funding; the remaining \$16,000 to be funded in FY 2016/17)
- The Flamingo Park Pool Playground Replacement project was moved from “Tier 3” to be split funded from various GO bond funds.

Quality of Life – South Beach

- Moved project named Miami Beach Golf Course – Landscape Removal & Replacement from Parks & Rec Beautification Fund to QOL-SB to accommodate new request from Parks & Recreation.

Quality of Life – Mid-Beach

- Added new request from Parks & Recreation for Beachview Park Improvements in the amount of \$250,000.

Quality of Life – North Beach

- Per Parks & Recreation, funding for North Shore Open Space Dog Fountain project is no longer needed as a pipe was found that can be used for the fountain.
- The Altos del Mar Park project can be fully funded from Quality of Life funds because the Tent for the North Beach Bandshell funding request was removed on July 1st. This freed up funding in various GO bond funds for the Flamingo Park Pool Playground Replacement project formerly on the PAYGO list.

GO Parks & Rec Beautification Fund

- The Miami Beach Golf Course - Landscape Removal & Replacement was moved to Quality of Life - South Beach Fund.

- Removed Altos del Mar Park funding which will now be funded from QOL-NB and added partial funding of \$65,383 for the Flamingo Park Pool Playground Replacement project formerly on the PAYGO list

2003 GO Bonds Parks & Beaches

- Per Parks & Recreation, deleted Pine Tree Dog Park expansion. This made available \$106,000.
- Per Parks & Recreation request, added funding for Polo Park Improvements, in the amount of \$70,000. In order to accommodate the request for Polo Parks Improvements, reduced project named Palm Island Park Landscaping, Sod, and Irrigation by \$21,000.
- Removed Altos del Mar Park funding which will now be funded from QOL-NB and added partial funding of \$75,442 for the Flamingo Park Pool Playground Replacement project formerly on the PAYGO list

1996 GO Bonds Recreation, Culture, and Parks

- Removed Altos del Mar Park funding which will now be funded from QOL-NB and added partial funding of \$104,175 for the Flamingo Park Pool Playground Replacement project formerly on the PAYGO list

Changes per Commission from July 17th Finance & Citywide Projects Committee meeting:

Quality of Life – South Beach

- Add back Española Way Conversion to Pedestrian Mall. \$264,000 in FY 16 and \$848,000 in FY 17.

Pay-As-You-Go (PAYGO)

- Remove Commission Chambers Renovations in the amount of \$750,000

Changes made after July 17, 2015 Finance & Citywide Projects Committee meeting:

Renewal & Replacement

- Updated FY 16 Estimated revenue from 12% to 13% = \$22,000 increase or \$2,716,000

Parking Operations

- Revised FY 17 Programmed for corrected AiPP contributions

Quality of Life – North Beach

- Added \$200,000 for North Shore Open Space Park Re-Design. Although this project is funded from private developer's contribution, this funding will advance the design progress and can be reimbursed once the contribution is received. Total estimated cost for design is \$850,000. \$650,000 available from \$1M already received from developer. \$350,000 is needed for a North Beach Master Plan.

Convention Center Fund

- Added a new project for Replacement of a section of the Convention Center roof. Total estimated cost is \$2,500,000.

Anchor Shops

- Increased funding for Anchor Garage/Shops Windows project in the amount of \$46,000 to complete replacement of existing windows to impact resistant windows.

People's Transportation Plan (PTP)

- The amount to de-appropriate from 16th St. Operational Improv/Enhancement was changed from \$4,77,934 to \$3,030,934. The former number included the FY 2015/2016 Programmed amount (\$1,747,000) which is not actually appropriated and therefore cannot be de-appropriated.
- In FY 2014/15 the project named "West Avenue / Bay Road Improvements" had been programmed for FY 2015/16 \$1,512,000 which was moved during the budget process to FY 2015/2016 Proposed Budget. However this project is already fully funded for in the Proposed Water & Sewer Master Plan Program in the Water & Sewer Bonds.

South Pointe Capital

- Added the following Priority 1 seawall projects:
 - Seawall - Holocaust Memorial - Collins Canal - \$400,000
 - Seawall 26th Street-West End - \$325,000
 - Seawall Julia Tuttle Causeway Exit Alton Road East - \$1,125,000
 - Seawall- Dade Blvd Collins Canal- Convention Center Drive to Washington Avenue - \$2,375,000
 - Seawall Dade Blvd Collins Canal - Washington to 23rd Street - \$1,625,000
 - Seawall Convention Center-Collins Canal - \$1,800,000

Building Training & Technology Account

- Added \$150,000 to the existing Building Process System project for peripheral equipment related to the Energov project.

Proposed Bonds

- Parking, Resort Tax and RDA projects which were included in the FY15 budget pending bond issuance were moved forward to FY16 since the bonds were not issued in FY15. FY15 Proposed Water & Sewer and Proposed Stormwater projects were reversed in FY15 and loaded I FY16 using the new "project budget" mechanism.

Miami-Dade County Bond

- Moved the balance of \$42.4M due from due from Miami-Dade County to FY16, since the city only received \$12M during FY15 towards the Convention Center Project.

Non - TIF RDA Fund

- Moved the budgeted \$12M FY15 repayment to FY16, which will be made when Miami-Dade County makes the \$42.4M balance due available for the convention Center Project.

FY 2015/16 CAPITAL BUDGET AND FY 2015/16 – FY2019/20 CAPITAL IMPROVEMENT PLAN

The City's annual capital budget contains capital project commitments appropriated for Fiscal Year (FY) 2015/16 (Capital Budget). Preparation of the Capital Budget occurred simultaneously with the development of the FY 2015/16 – FY 2019/20 Capital Improvement Program (CIP) and FY 2015/16 Operating Budget.

The Capital Budget presents project budgets for both the current and new capital projects necessary to improve, enhance and maintain public facilities and infrastructure to meet the service demands of residents and visitors to the City of Miami Beach. Capital reserves, debt service payments, and capital purchases found in the operating budget are not included in this budget. However, we have included a capital equipment section, which itemizes purchases of major capital equipment, fleet, light and heavy equipment and information technology equipment related acquisitions. The Capital Budget for FY 2015/16 appropriates funding for projects that will require commitment of funds during the upcoming fiscal year.

The Capital Budget for FY 2015/16 totals \$754.7 million and is appropriated on September 30, 2015. New bond issuances are anticipated to finance the Convention Center project including RDA, Resort Tax, and Parking bonds. In addition, depending on cash flow, Water and Sewer bonds may be issued in FY 2015/16. Historically there has been a phased approach for the issuance of water, sewer and stormwater financing. Under this approach, the City has accessed a line of credit to allow the City to have the necessary funding capacity to enter into new projects, while allowing the City more time to both build the necessary rate capacity to issue additional tax-exempt bonds through rate increases and also spend down the current committed but unspent bond proceeds.

Projects will address many needs in different areas of the City including: neighborhood enhancements such as landscaping, sidewalk restoration; traffic calming; roadway and bridge resurfacing and reconstruction; water, sewer, and drainage system improvements; park construction, renovation and upgrades; renovation of seawalls; parking lot and garage renovation, construction/renovation of public facilities; and vehicle replacement.

ANALYSIS

Capital Improvement Plan

The FY 2015/16 – FY 2019/20 CIP for the City of Miami Beach is a five-year plan for public improvements and capital expenditures by the City. This document is an official statement of public policy regarding long-range physical development in the City of Miami Beach. The Capital Improvement Plan has been updated to include projects that will be active during FY 2015/16 through 2019/20.

The Plan has been updated to include additional funding sources that have become available, changes in project timing, and other adjustments to ongoing projects as they have become better defined. Certain adjustments have been made to reflect projects that have been reconfigured, re-titled, combined with or separated from other projects and/or project groupings. These adjustments have no fiscal or cash impact and are as a result of a comprehensive review of the program to insure that our plan accurately reflects all project budgets, funding sources and commitments.

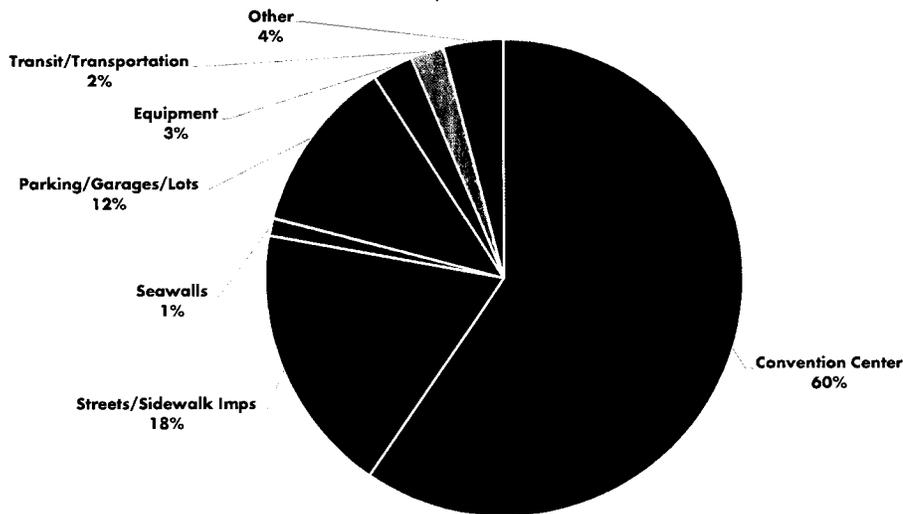
The Plan also contains information on appropriations prior to FY 2015/16 for ongoing/active projects, as well as potential future appropriations beyond FY 2019/20. In conjunction with the

development of the FY 2015/16 Capital Budget and CIP, the City began to develop a list of potential projects that may be funded in the future, including projects that have been approved as part of a plan but not yet sequenced or approved for funding. Over time, it is anticipated that this list will be expanded.

The following pie chart provides a summary of how the FY 2015/16 – FY 2019/20 is spread among the different program areas. The chart shows a summary of the Five-Year Capital Improvement Plan by program area as well as prior year funding for ongoing projects and funding requirements for desired projects with no anticipated funding, for the FY 2015/16 Capital Budget (One-Year Capital Budget) and the FY 2015/16 – FY 2019/20 Capital Improvement Plan (Five-Year CIP).

PROGRAM	PRIOR YEARS	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Future	Total
Art in Public Places	-	352,000	-	-	-	-	-	352,000
Bridges	4,136,688	830,000	150,000	-	-	-	595,000	5,711,688
Community Centers	42,000	50,000	-	-	-	-	-	92,000
Convention Center	30,060,000	511,388,000	-	1,800,000	-	-	-	543,248,000
Environmental	16,215,125	110,000	-	-	-	-	-	16,325,125
Equipment	39,995,371	5,479,000	5,115,000	4,053,000	4,947,000	4,376,000	-	63,965,371
General Public Buildings	22,724,106	5,576,000	-	-	-	-	2,745,000	31,045,106
Golf Courses	6,290,207	-	5,000,000	5,000,000	-	-	-	16,290,207
Information Technology	9,838,902	-	-	-	-	-	-	9,838,902
Lighting	-	1,377,000	1,099,000	2,999,000	333,000	333,000	-	6,141,000
Monuments	1,153,780	350,000	1,000,000	-	-	-	1,034,000	3,537,780
Parking	1,037,000	-	-	-	-	-	120,000	1,157,000
Parking Garages	50,350,870	65,010,000	1,321,000	-	-	14,500,000	100,000,000	231,181,870
Parking Lots	9,931,080	4,971,050	16,111,000	-	-	-	1,678,000	32,691,130
Parks	58,229,111	6,890,664	1,507,000	129,000	170,000	-	63,000	66,988,775
Renewal and Replacement	23,783,818	1,019,610	60,000	165,000	165,000	165,000	910,000	26,268,428
Seawalls	8,969,176	10,026,894	100,000	200,000	-	-	16,242,000	35,538,070
Streets/Sidewalk Imps	326,424,680	136,732,011	17,259,264	2,700,000	550,000	550,000	9,019,000	493,234,955
Transit/Transportation	39,422,001	4,524,000	6,047,000	6,047,000	3,000,000	-	1,672,000	60,712,001
Utilities	48,964,949	75,000	-	-	-	-	-	49,039,949
Total	697,568,864	754,761,229	54,769,264	23,093,000	9,165,000	19,924,000	134,078,000	1,693,359,357
							FY 16-20	861,712,493

FY2015/16 - FY2019/20 CAPITAL IMPROVEMENT PLAN: \$861.7 MILLION



Financings

A number of capital financing transactions are reflected in the Capital Improvement Plan including: General Obligation Bonds, Stormwater Revenue Bonds, Water and Sewer Revenue Bonds, Gulf Breeze Loans and an Equipment Master Lease.

In 1995, the City issued \$59 million in Water and Sewer Revenue Bonds. In 1997, the City paid \$15 million for the 1996 authorized General Obligation Bonds to construct, renovate and rebuild parks and recreation facilities within the City's park system.

In 2000, the City issued the initial \$30,000,000 of the authorized \$92,000,000 1999 General Obligation Bond. These funds were issued to expand, renovate and improve fire stations and related facilities; improve recreation and maintenance facilities for parks and beaches; and improve neighborhood infrastructure. In 2000, the City also issued \$54,310,000 in Water and Sewer Bonds and \$52,170,000 in Stormwater Revenue Bonds. In addition, the City was granted a \$4 million Section 108 U.S. Housing and Urban Development Loan for improvements to neighborhood streets, North Shore Park and Youth Center.

In 2001, the City executed loan agreements with the City of Gulf Breeze, Florida, providing \$15 million for the renovation and improvement of two City owned golf courses and their related facilities. The City issued the remaining \$62,465,000 of the referendum approved \$92 million General Obligation bonds in July 2003 for improving neighborhood infrastructure in the City. Further, in 2006 and 2010, the City executed loan agreements with the City of Gulf Breeze, Florida, providing an additional \$24 million and \$30 million for water and sewer projects, respectively.

Based on current project schedules, additional water and sewer, and stormwater financing, previously anticipated for FY 2007/08 are now financed over a series of years. The FY 2007/08 Capital Budget and CIP anticipated \$47.8 million in new water and sewer financing and \$79.7 million in new stormwater financing. In 2006 and 2010, the City executed loan agreements with the City of Gulf Breeze, Florida, providing an additional \$24 million and \$30 million for water and sewer projects, respectively. In FY 2008/09, a line of credit was issued and was being used to fund projects in advance of issuing water and sewer and storm water bonds. Under this approach, the City uses the line of credit in order to have the necessary funding capacity to enter into new projects. This also allows the City more time to both build the necessary rate capacity to issue additional tax-exempt bonds through rate increases and also spend down the current committed but unspent bond proceeds. This phased approach provides the City with more time to refine the cost estimates for projects planned to be in construction prior to issuance of bonds. In FY 2011/12, approximately \$50 million in stormwater bonds were issued replacing funding for projects previously funded by the line of credit. In FY 2014/15, approximately \$100 million in stormwater bonds were issued as part of the first of three \$100 million bonds to upgrade the City's stormwater system.

New bond issuances are anticipated in FY 2015/16 to finance the Convention Center project including RDA, Resort Tax 1%, and Parking bonds. In addition, depending on cash flow, Water and Sewer bonds may be issued in FY 2015/16. Historically there has been a phased approach for the issuance of water, sewer and stormwater financing. Under this approach, the City has accessed a line of credit to allow the City to have the necessary funding capacity to enter into new projects, while allowing the City more time to both build the necessary rate capacity to issue additional tax-exempt bonds through rate increases and also spend down the current committed but unspent bond proceeds.

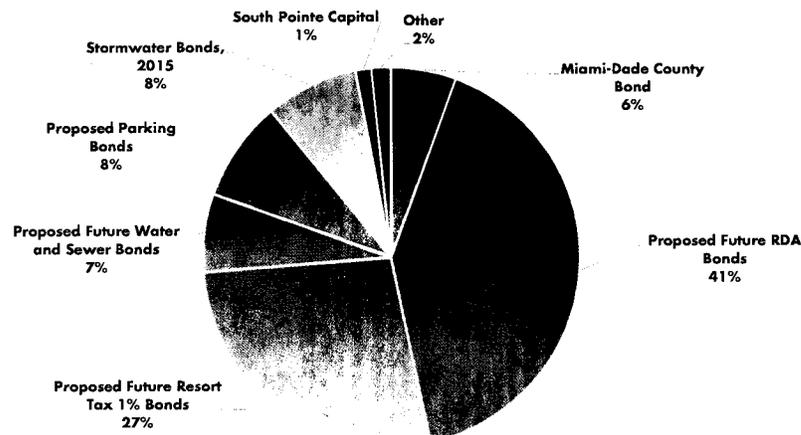
FY 2015/16 Capital Budget

The City's annual capital budget contains capital project commitments recommended for appropriation for FY 2015/16 (Capital Budget) totaling \$754.7 million, of which \$622.2 million is for Convention Center-related projects. Net of the RDA Anchor Garage and Proposed Future RDA Bonds appropriations of \$310,096,000, the FY 2015/16 capital budget is \$444,665,229.

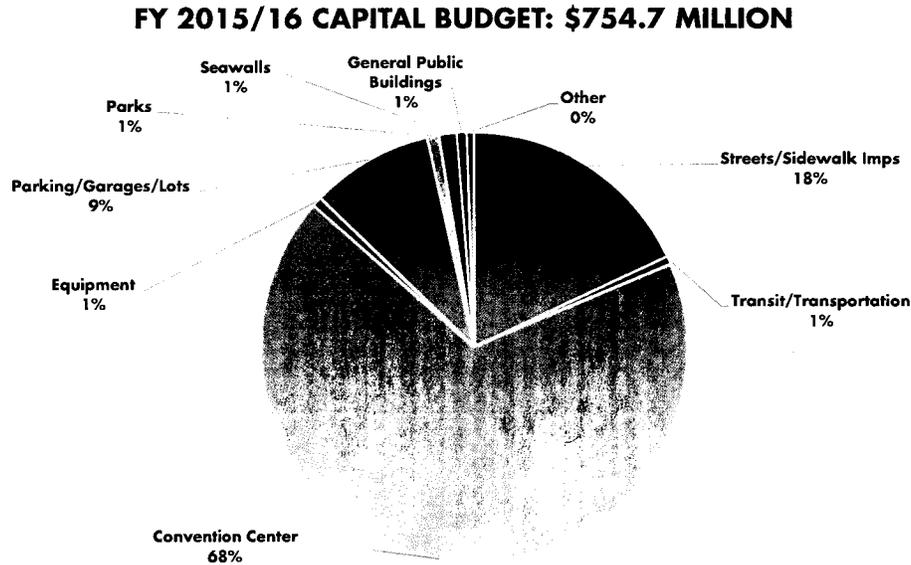
Program Area	Funding	Funding Source	Funding
Art in Public Places	\$ 352,000	2003 GO Bonds - Fire Safety	\$ 43,610
Bridges	830,000	2003 GO Bonds - Parks & Beaches	278,026
Community Centers	50,000	Art in Public Places	352,000
Convention Center	511,388,000	Building Tech Capital Project	150,000
Environmental	110,000	Capital Projects Not Financed by Bonds	650,000
Equipment	5,479,000	Capital Reserve	(8,521,285)
General Public Buildings	5,576,000	Concurrency Mitigation Fund	5,377,934
Lighting	1,377,000	Convention Center	2,500,000
Monuments	350,000	Equipment Loan/Lease	5,110,000
Parking Garages	65,010,000	Half Cent Transit Surtax - County	(7,934)
Parking Lots	4,971,050	Local Option Gas Tax	995,000
Parks	6,890,664	IMB Quality of Life Resort Tax Fund - 1%	1,235,000
Renewal and Replacement	1,019,610	IMDC CDT Interlocal	(240,000)
Seawalls	10,026,894	Miami-Dade County Bond	42,400,000
Streets/Sidewalk Imps	136,732,011	INB Quality of Life Resort Tax Fund - 1%	3,108,080
Transit/Transportation	4,524,000	Non-TIF RDA Fund	(12,312,000)
Utilities	75,000	Parking Operations Fund	3,173,050
		Pay-As-You-Go	1,465,894
		Parking Impact Fees	2,227,000
		Parks and Recreation Beautification Funds	1,714,383
		Proposed Future RDA Bonds	310,050,000
		Proposed Future Resort Tax 1% Bonds	204,500,000
		Proposed Future Water and Sewer Bonds	50,000,000
		Proposed Parking Bonds	64,800,000
		Stormwater Bonds, 2015	60,266,296
		RCP - 1996 15M GO Bond	104,175
		RDA Garage Fund	46,000
		Renewal & Replacement Fund	2,420,000
		SB Quality of Life Resort Tax Fund - 1%	2,678,000
		South Pointe Capital	10,123,000
		Water and Sewer Bonds 2000S	75,000
		Total	\$754,761,229
		RDA Anchor Garage Funds and Proposed Future RDA Bonds	(310,096,000)
Total Proposed Appropriations as of 9/30/15 \$ 754,761,229		Total Proposed Appropriations as of 9/30/15 \$ 444,665,229	

The "2016-2020 Capital Plan – Funding Summary" shown as Attachment A sorts the projects in the Tentative Capital Improvement Plan for FY 2015/16 – 2019/20 and the Tentative Capital Budget for FY 2015/16 by funding source (revenue).

FY 2015/16 SOURCES OF REVENUE: \$754.7 MILLION



The “2016-2020 Capital Improvement Plan by Program” shown as Attachment B sorts the projects in the Tentative Capital Improvement Plan for FY 2015/16 – 2019/20 and the Tentative Capital Budget for FY 2015/16 by Program (expenditure).



CONCLUSION:

The Administration recommends adopting the tentative Capital Improvement Plan for FY 2015/16 - 2019/20 and adopting the City of Miami Beach tentative Capital Budget for Fiscal Year (FY) 2015/16.

JLM/JW

RESOLUTION NO. _____

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING THE TENTATIVE CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS (FY) 2015/16 – 2019/20 AND ADOPTING THE CITY OF MIAMI BEACH TENTATIVE CAPITAL BUDGET FOR FY 2015/16 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON WEDNESDAY, SEPTEMBER 30, 2015 AT 5:03 P.M.

WHEREAS, the FY 2015/16 – 2019/20 Capital Improvement Plan (CIP) for the City of Miami Beach is a five year plan for public improvements and capital expenditures by the City, this document is an official statement of public policy regarding long - range physical development in the City of Miami Beach; and

WHEREAS, the first year of the FY 2015/16 – 2019/20 CIP represents the Capital Budget appropriation for FY 2015/16; and

WHEREAS, the final CIP has been updated to include projects that will be active during FY 2015/16 through 2019/20; and

WHEREAS, the final capital budget itemizes project funds to be committed during the upcoming fiscal year and details expenses for project components which include architect and engineer, construction, equipment, Art in Public Places, and other related project costs; and

WHEREAS, capital funding priorities for FY 2015/16 were discussed at the June 3rd, July 1st, and July 17th, 2015, meetings of the Finance and Citywide Projects Committee and adjustments were made to the funding recommendations presented; and

WHEREAS, the tentative Capital Budget for FY 2015/16 totals \$754,761,229 (\$444,665,229 Net of the RDA Anchor Garage Fund and Proposed Future RDA Bond Fund appropriations of \$310,096,000) and is recommended by the Administration for adoption at this time for projects and capital equipment acquisitions; and

WHEREAS, based on current schedules, additional water, sewer, and stormwater projects are financed over a series of years; and

WHEREAS, under this approach, the City utilizes a line of credit to allow the necessary rate capacity to issue additional tax-exempt bonds through rate increases and also spend down the current committed, but unspent, bond proceeds; and

WHEREAS, the proposed sources of funding for the FY 2015/16 Capital Budget are included in "Attachment A" and the proposed projects to be adopted in the FY 2015/16 Capital Budget and the five-year CIP are included in Attachment "B".

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, that the Mayor and City Commission hereby adopt the Tentative Capital Improvement Plan for FY 2015/16 through 2019/20; and adopt the City of Miami Beach Tentative Capital Budget for FY 2015/16 subject to a second public hearing scheduled at 5:03 P.M., Wednesday, September 30, 2015.

PASSED AND ADOPTED THIS 10th DAY OF SEPTEMBER 2015.

Philip Levine, Mayor

ATTEST:

Rafael Granado, City Clerk

**APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION**



City Attorney

9/2/15
Date



ATTACHMENT A

CITY OF MIAMI BEACH

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
115	HUD Section 108 Loan								
rwnorthsh	North Shore Neighborhood Improvements	1,017,391	0	0	0	0	0	0	1,017,391
	Sum:	1,017,391	0	0	0	0	0	0	1,017,391
117	Clean Water State Revolving Fund								
pwcstsyspp	Storm Water System Planning Project	7,500,000	0	0	0	0	0	0	7,500,000
	Sum:	7,500,000	0	0	0	0	0	0	7,500,000
125	Renewal & Replacement Fund								
rm21rectt	21st Recreation Center Electrical Servic	63,133	0	0	0	0	0	0	63,133
rs555hvac	555 Bldg HVAC Upgrade and Replacement	90,365	0	0	0	0	0	0	90,365
rs555ele2	555 Building Electrical Upgrades	55,492	0	0	0	0	0	0	55,492
rs555exwr	555 Building Exterior Wall Repairs	39,000	0	0	0	0	0	0	39,000
rs555lrfd	555 Building Install Recirculation fans	79,000	0	0	0	0	0	0	79,000
rs555elec	555 Building Main Electrical Service Rep	41,685	0	0	0	0	0	0	41,685
rcwindret	555, 777, 21st Rec Center Wind Retrofit	591,462	0	0	0	0	0	0	591,462
rs777hwck	777 Bldg renovation	33,000	0	0	0	0	0	0	33,000
rs777hren	777 Building - Renovation	247,666	0	0	0	0	0	0	247,666
rs777rere	777 Building - Restroom Renovation - Th	78,206	0	0	0	0	0	0	78,206
rs777hw4t	777 Building HVAC 4th Floor	0	170,000	0	0	0	0	0	170,000
rs777rest	777 Building Restroom Renovations	25,000	0	0	0	0	0	0	25,000
rcbeacres	Beach Restrooms Paint and Concrete Resto	225,000	0	0	0	0	0	0	225,000
eqcbodycam	Body Camera Project	60,000	0	0	0	0	0	0	60,000
rmbctextr	Byron Carlyle Theater Exterior and Roof	80,000	0	0	0	0	0	0	80,000
rsbyronsh	Byron/Carlyle Replacement of Stage and H	132,000	0	0	0	0	0	0	132,000
rsctfyere	City Hall - Elevator Renovation	175,000	0	0	0	0	0	0	175,000
rsctfyair	City Hall Air Handling Unit Replacement	250,000	0	0	0	0	0	0	250,000
rsctfycas	City Hall Card Access System Replacement	88,480	0	0	0	0	0	0	88,480
rschcarp4	City Hall Carpet Replacement 4th Floor	185,000	0	0	0	0	0	0	185,000
rscomdais	City Hall Commission Chamber Dais	150,000	0	0	0	0	0	0	150,000
rsctfyelu	City Hall- Electrical Upgrades	353,772	0	0	0	0	0	0	353,772
rsctfyele	City Hall Elevator Repair	238,700	0	0	0	0	0	0	238,700
rschemels	City Hall Emergency Lighting System	353,650	0	0	0	0	0	0	353,650
rschffres	City Hall Fire Alarm System	314,325	0	0	0	0	0	0	314,325
rsctfyfsp	City Hall Fire Suppression Pump Replaceme	32,175	0	0	0	0	0	0	32,175
rsctfyhus	City Hall Halon Upgrade and Service Elev	143,484	0	0	0	0	0	0	143,484
rsctfychr	City Hall restroom renovation.	42,000	0	0	0	0	0	0	42,000
pftyhroof	City Hall Roof & Skylight Restoration	0	300,000	0	0	0	0	0	300,000
rsctfyvar	City Hall Variable Air Volume Damper Rep	100,000	0	0	0	0	0	0	100,000
rscolthep	Colony Theater Ext Water Seal & Paint	71,500	0	0	0	0	0	0	71,500
rsfire3od	Fire Station 3 - Interior Overhead Door	145,225	0	0	0	0	0	0	145,225
rmfire2rr	Fire Station # 2 Support Building- Roof	179,732	0	0	0	0	0	0	179,732
rmrf4air	Fire Station # 4 Air Handler Replacement	84,000	0	0	0	0	0	0	84,000



CITY OF MIAMI BEACH

ATTACHMENT A

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rfire4ext	Fire Station # 4 Exterior Paint & Waterp	0	17,000	0	0	0	0	0	17,000
rfirextpa	Fire Station #2 Exterior Paint & Waterpr	0	90,000	0	0	0	0	0	90,000
rfire3gen	Fire Station #3 Emergency Generator Repl	0	95,000	0	0	0	0	0	95,000
pfnfireala	Fire Station #3 Fire Alarm Upgrade	0	100,000	0	0	0	0	0	100,000
rfire3res	Fire Station #3 Restroom Renovation	0	75,000	0	0	0	0	0	75,000
rfire1ed	Fire Station 1 - Interior and Exterior D	131,365	0	0	0	0	0	0	131,365
rcfr1crp	Fire Station 1 Carpet Replacement	31,000	0	0	0	0	0	0	31,000
rsfr1elr	Fire Station 1 Electrical Replacement	69,000	0	0	0	0	0	0	69,000
rsfr1flr	Fire Station 1 Floor Replacement	138,000	0	0	0	0	0	0	138,000
rsfire1vp	Fire Station 1 Various Projects	337,943	0	0	0	0	0	0	337,943
rcfr3crp	Fire Station 3 Carpet Replacement	44,000	0	0	0	0	0	0	44,000
rcfs3extp	Fire Station 3 Exterior and Painting	62,000	0	0	0	0	0	0	62,000
rsfir3mrr	Fire Station 3 Main Restroom Renovation	28,000	0	0	0	0	0	0	28,000
rsfir3plr	Fire Station 3 Parking Lot Resurface	54,000	0	0	0	0	0	0	54,000
rflamdeck	Flamingo Park Deck Repairs	0	43,000	0	0	0	0	0	43,000
rslapool	Flamingo Park Pool Equipment Replacement	131,000	0	0	0	0	0	0	131,000
rflamroof	Flamingo Park Pool Roof Replacement	0	140,000	0	0	0	0	0	140,000
rflleetbar	Fleet Management Building Interior Attic	40,000	0	0	0	0	0	0	40,000
rccontg11	FY 11 Contingency	74,196	0	0	0	0	0	0	74,196
rccontg08	FY 2007-2008 R/R Contingency	3,127	0	0	0	0	0	0	3,127
rccontg10	FY 2009-2010 R/R Contingency	9,285	0	0	0	0	0	0	9,285
rshstpal	Historic City Hall Exterior Paint & Seal	235,000	0	0	0	0	0	0	235,000
rshhduct	Historic City Hall HVAC Ductwork Cleanin	30,000	0	0	0	0	0	0	30,000
rshchtrp	Historic City Hall Tile Roof Replacement	53,647	0	0	0	0	0	0	53,647
rshchelev	Historical City Hall Elevator Renewal	269,500	0	0	0	0	0	0	269,500
rsmarboat	Marine Patrol Boat Lift Replacement	50,000	0	0	0	0	0	0	50,000
rsmemergen	Marine Patrol Emergency Generator	64,515	0	0	0	0	0	0	64,515
rmarinero	Marine Patrol Exterior Restoration	0	150,000	0	0	0	0	0	150,000
rnormpool	Normandy Isle Park & Pool	0	200,000	0	0	0	0	0	200,000
rnormmebs	Normandy Isle Pool Elec Bonding System	125,000	0	0	0	0	0	0	125,000
rnormpool	Normandy Isle Pool Equipment Replacement	95,000	0	0	0	0	0	0	95,000
rnormwater	Normandy Shores Golf Club Waterproofing	25,000	0	0	0	0	0	0	25,000
rntbchpol	North Beach Police Station Restroom	0	40,000	0	0	0	0	0	40,000
rnormpenspp	North Shore Open Space Park Pavilion	150,000	0	0	0	0	0	0	150,000
rnormthyc	North Shore Youth Center -- A/C & Duct R	94,183	0	0	0	0	0	0	94,183
rnormsychdc	North Shore Youth Center HVAC Ductwork C	30,000	0	0	0	0	0	0	30,000
rcrlifegds	Ocean Rescue Lifeguard Stations	90,000	0	0	0	0	0	0	90,000
rmmoceanau	Oceanfront Auditorium HVAC Controls Repl	180,000	0	0	0	0	0	0	180,000
rmspapain	P.A.L. Building Exterior Paint & Waterp	0	50,000	0	0	0	0	0	50,000
rspalairc	PAL Building A/C Replacement	70,000	0	0	0	0	0	0	70,000
rwc pavemen	Pavement & Sidewalk Program	0	500,000	0	0	0	0	0	500,000
rspollbyvp	Police Building Various Projects	605,098	0	0	0	0	0	0	605,098



ATTACHMENT A

CITY OF MIAMI BEACH

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rspolihf	Police Headquarters Elevators and Fire A	458,798	0	0	0	0	0	0	458,798
rspolifca	Police HQ & Parking Garage-Fire Alarm Re	240,732	0	0	0	0	0	0	240,732
rspolipbp	Police Pressure Booster Pump Replacement	35,000	0	0	0	0	0	0	35,000
rspolpneu	Police St Pneumatic Controls Replacement	55,000	0	0	0	0	0	0	55,000
rspolicpr	Police Stat Garage Concrete Paving Repla	353,000	0	0	0	0	0	0	353,000
rspoliacr	Police Station A/C Replacement	45,000	0	0	0	0	0	0	45,000
rspoliada	Police Station ADA Accomodations	39,000	0	0	0	0	0	0	39,000
rspolicfr	Police Station Building-Firing Range Ven	538,120	0	0	0	0	0	0	538,120
rspolipwr	Police Station Ext Painting Repair	181,000	0	0	0	0	0	0	181,000
rspolifc2	Police Station Floor Covering Phase 2	199,000	0	0	0	0	0	0	199,000
rspolifc3	Police Station Floor Covering Phase 3	149,000	0	0	0	0	0	0	149,000
rspolifct	Police Station Floor Covering Replacemnt	71,500	0	0	0	0	0	0	71,500
rspolihvac	Police Station HVAC Ductwork Cleaning	30,000	0	0	0	0	0	0	30,000
rspslhvac	Police Station HVAC Replacement and Duct	147,875	0	0	0	0	0	0	147,875
rshvacret	Police Station HVAC Retrofit installatio	0	50,000	0	0	0	0	0	50,000
rspoliif	Police station restrom exhaust replace	40,000	0	0	0	0	0	0	40,000
rspolirfr	Police Station Roof Replacement	237,000	0	0	0	0	0	0	237,000
rspoliair	Police Variable Air Volume Damper Replac	180,000	0	0	0	0	0	0	180,000
rspolifreq	Police Variable Frequency Drive Replace	90,000	0	0	0	0	0	0	90,000
rcfsroofr	Replace Fire Support Service Bldg Roof	110,000	0	0	0	0	0	0	110,000
rmsryeacc	Replace Scott Rakow Yth Ctr A/C Controls	25,000	0	0	0	0	0	0	25,000
rmsrycsbr	Replace Scott Rakow Yth Ctr Support Beam	50,000	0	0	0	0	0	0	50,000
rmasccerp	Replace South Shore Comm Ctr Elevator	173,000	0	0	0	0	0	0	173,000
rmasccfrr	Replace South Shore Community Ctr Floor	117,000	0	0	0	0	0	0	117,000
rcswipool	Scott Rakow & North Shore Swimming Pools	152,460	0	0	0	0	0	0	152,460
rssouthcc	South Shore Community Center -- Replace	130,748	0	0	0	0	0	0	130,748
rssouththr	South Shore Community Center - Roof Repl	418,364	0	0	0	0	0	0	418,364
rssouthsh	South Shore Community Center Exterior Pa	0	100,000	0	0	0	0	0	100,000
rssouththac	South Shore Community Center HVAC Replac	343,301	0	0	0	0	0	0	343,301
rssasccldr	South Shore Community Ctr Interior Doors	131,000	0	0	0	0	0	0	131,000
pwcstrlgt	Street Lighting Improvements	0	300,000	0	0	0	0	0	300,000
130	CDBG Year 25	12,808,609	2,420,000	0	0	0	0	0	16,228,609
pfslondhou	London House Apartments	567,923	0	0	0	0	0	0	567,923
135	CDBG Year 23	567,923	0	0	0	0	0	0	567,923
pfslondhou	London House Apartments	50,265	0	0	0	0	0	0	50,265
138	CDBG	50,265	0	0	0	0	0	0	50,265
pfslondhou	London House Apartments	831,412	0	0	0	0	0	0	831,412



CITY OF MIAMI BEACH

ATTACHMENT A

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

8/31/2015 15:26:37

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
142	7th Street Garage	831,412	0	0	0	0	0	0	831,412
rs7elevrp	7th St Parking Grge Replace Elev-R&R	236,500	0	0	0	0	0	0	236,500
rs7stgarf	7th St. Garage Fire Alarm System Replace	51,087	0	0	0	0	0	0	51,087
rs7stprnt	7th Street Parking Garage Renovation	3,142,481	0	0	0	0	0	0	3,142,481
pgccctvgar	Closed Circuit Television System	138,600	0	0	0	0	0	0	138,600
pgs7garant	Maint-7th St. Parking Garage 09	165,214	0	0	0	0	0	0	165,214
pgcpayfoot	Pay on Foot (POF) Machines	375,000	0	0	0	0	0	0	375,000
eqcrevcep1	Revenue Control Exp Phase I	303,000	0	0	0	0	0	0	303,000
eqcrevcep3	Revenue Control Exp Phase III	0	0	0	0	0	0	0	0
	Sum:	4,411,882	0	0	0	0	0	0	4,411,882
147	Art in Public Places Fund								
pfssoundsc	AIPP Art Project Soundscape	0	352,000	0	0	0	0	0	352,000
	Sum:	0	352,000	0	0	0	0	0	352,000
155	Parking Impact Fees								
pgsmpmpkrc	Multi-Purpose Pking Facility Remediation	450,000	0	0	0	0	0	0	450,000
pgp13pklot	Parking Garage at Parking Lot P13	0	600,000	1,870,000	0	0	0	0	2,470,000
pgp16pklot	Parking Garage at Parking Lot P16	0	1,457,000	4,544,000	0	0	0	0	6,001,000
pgpolhqvis	Police Headquarters Visitors' Parking Ga	0	170,000	526,000	0	0	0	0	696,000
	Sum:	450,000	2,227,000	6,940,000	0	0	0	0	9,617,000
158	Concurrency Mitigation Fund								
trs16stops	16th St. Operational Improv/Enhancement	3,550,160	4,777,934	0	0	0	0	0	8,328,094
rwcbicpepr	Bicycle Pedestrian Projects Citywide	135,000	0	0	0	0	0	0	135,000
rwccrosswa	Crosswalks	97,266	0	0	0	0	0	0	97,266
pwndaveshr	Dickens Av Shoreline & Bike Path	200,000	(200,000)	0	0	0	0	0	0
trcintsyst	Intelligent Transportation System Match	2,060,000	0	0	0	0	0	0	2,060,000
trnbtownc	North Beach Town Center Complete Streets	272,000	0	0	0	0	0	0	272,000
rwweavbrl	West Ave Bridge Over Collins Canal	108,068	800,000	0	0	0	0	0	908,068
	Sum:	6,422,494	5,377,934	0	0	0	0	0	11,800,428
160	Resort Tax Fund - 2%								
enbaywalk	Baywalk Phase 1	50,500	0	0	0	0	0	0	50,500
	Sum:	50,500	0	0	0	0	0	0	50,500
161	Quality of Life Resort Tax Fund - 1%								
pkcobeliss	28th Street Obelisk Stabilization	381,780	0	0	0	0	0	0	381,780
pfm53restr	53rd Street Restrooms	827,190	0	0	0	0	0	0	827,190
rwalleywy	Alleyway Restoration Program Ph I	900,000	0	0	0	0	0	0	900,000
pknbandshc	Band Shell Master Plan Improv	(156,356)	0	0	0	0	0	0	(156,356)
pgcbikeprk	Bicycle Parking - Phase I	21,600	0	0	0	0	0	0	21,600



CITY OF MIAMI BEACH

ATTACHMENT A

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pwnbrldgt	Bridge Light (77 St / Hawthorne Ave)	30,000	0	0	0	0	0	0	30,000
pwndaveshr	Dickens Av Shoreline & Bike Path	231,974	0	0	0	0	0	0	231,974
pkeflangob	Flamingo Park	1,119,755	0	0	0	0	0	0	1,119,755
enmbchwfk1	Middle Beach Rec Corridor Ph I	359,475	0	0	0	0	0	0	359,475
pkmruspckg	Muss Park Greenspace Expansion/Chase Av	480,000	0	0	0	0	0	0	480,000
ennnbrece	North Beach Rec Corridor Ext 79th Street	187,700	0	0	0	0	0	0	187,700
rwnnorthsh	North Shore Neighborhood Improvements	43,190	0	0	0	0	0	0	43,190
plngcpar3	Par 3 Golf Course Master Plan	412,100	0	0	0	0	0	0	412,100
pkmrakowyc	Scott Rakow Youth Center Phase II	309,221	0	0	0	0	0	0	309,221
enctrashrp	Trash Receptacles	75,000	0	0	0	0	0	0	75,000
Sum:		5,222,629	0	0	0	0	0	0	5,222,629
165 Non - TIF RDA Fund									
pfconvcctr	Convention Center	14,000,000	(12,312,000)	0	0	0	0	0	1,688,000
pfconvhott	Convention Center Hotel	600,000	0	0	0	0	0	0	600,000
Sum:		14,600,000	(12,312,000)	0	0	0	0	0	2,288,000
171 Local Option Gas Tax									
rwpavemen	Pavement & Sidewalk Program	0	695,000	0	0	0	0	0	695,000
rwcmtceph2	ROW Maintenance - Phase II	371,190	0	0	0	0	0	0	371,190
rwnstnsisl	Streelighting Improv-North Shore Island	544,000	300,000	300,000	300,000	0	0	0	1,444,000
Sum:		916,190	995,000	300,000	300,000	0	0	0	2,510,190
179 HOME Invest Part. Prog. Grant FY 11/12									
pfslonhdou	London House Apartments	774,515	0	0	0	0	0	0	774,515
Sum:		774,515	0	0	0	0	0	0	774,515
180 HOME Invest Part. Prog. Grant FY 12/13									
pfslonhdou	London House Apartments	634,999	0	0	0	0	0	0	634,999
Sum:		634,999	0	0	0	0	0	0	634,999
181 HOME Invest Part. Prog. Grant FY 13/14									
pfslonhdou	London House Apartments	193,905	0	0	0	0	0	0	193,905
Sum:		193,905	0	0	0	0	0	0	193,905
187 Half Cent Transit Surtax - County									
trs16stops	16th St. Operational Improv/Enhancement	3,030,934	(3,030,934)	0	0	0	0	0	0
rww7bikeln	47th St b/w Pine Tree Drive & Alton Road	0	210,000	0	0	0	0	0	210,000
rwwbikelne	51st Bikelane btwn Alton Road and Pine	0	50,000	0	0	0	0	0	50,000
rwn72bikel	72nd Street Protected Bike Lane	0	39,000	0	0	0	0	0	39,000
rwn73stbkl	73rd Street Protected Bike Lanes	0	39,000	0	0	0	0	0	39,000
74stcolave	74 St from Collins to Carlyle Ave	85,000	0	0	0	0	0	0	85,000
75stcolave	75th St from Collins Ave to Dickens Ave	85,000	0	0	0	0	0	0	85,000
trcagnmpp2	AGN Master Plan Update - Phase 2	180,000	0	0	0	0	0	0	180,000



CITY OF MIAMI BEACH

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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

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FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pwsalleres	Alleyway Restoration - Phase III	412,500	0	0	0	0	0	0	412,500
rwsalleywy	Alleyway Restoration Program Ph I	200,000	0	0	0	0	0	0	200,000
trmrichave	Alton Rd between Chase Ave & North Mich	0	418,000	0	0	0	0	0	418,000
rwbicpepr	Bicycle Pedestrian Projects Citywide	2,381,131	0	0	0	0	0	0	2,381,131
pwbuststop	Bus Stop Improvements	116,500	0	0	0	0	0	0	116,500
rwcitywcr	City W/Curb Ramp Installation/Maint	134,000	0	0	0	0	0	0	134,000
enccolicep	Collins Canal Enhancement Project	1,035,127	0	0	0	0	0	0	1,035,127
rwcrosswa	Crosswalks	437,353	0	0	0	0	0	0	437,353
rwcrosppi	Crosswalks - Phase II	369,000	0	0	0	0	0	0	369,000
pwndaveshr	Dickens Av Shoreline & Bike Path	0	200,000	0	0	0	0	0	200,000
pkcasprdrv	Driveway and Sidewalk Repairs	0	171,000	0	0	0	0	0	171,000
trngbikel	Euclid Avenue between 17th Street and St	0	470,000	0	0	0	0	0	470,000
rwnverpav	Everglades Court Alleyway Paving	150,000	150,000	0	0	0	0	0	300,000
rwnlagnpave	LaGorce Island (Street Pavement)	1,078,000	0	0	0	0	0	0	1,078,000
rwshtarpath	Meridian Ave (North) 28th St & Dade Path	0	278,000	0	0	0	0	0	278,000
trcmbtrani	Miami Beach Trans Improvement Study	150,000	0	0	0	0	0	0	150,000
pwcmasph2	Misc Mast Arm Painting FY14	100,000	0	0	0	0	0	0	100,000
pwcmastarm	Miscellaneous Mast Arm Painting	400,000	0	0	0	0	0	0	400,000
rwsiseal	Paint & Seal Palm, Hibiscus & Star Island	90,000	0	0	0	0	0	0	90,000
pwcavasse	Pavement assessment survey	327,000	0	0	0	0	0	0	327,000
rwpedscosi	Pedestrian Countdown Signals Ph I	414,000	0	0	0	0	0	0	414,000
pwpedcsii	Pedestrian Crossing Improvements FY 13	475,000	0	0	0	0	0	0	475,000
rwsespclcs	Permanent Closure of Espanola Way Betwee	100,000	0	0	0	0	0	0	100,000
rwpraibike	Prairie Ave from 28th St to 44th Paint	0	294,000	0	0	0	0	0	294,000
rwcrowimp1	ROW Improvement Project	4,186,499	0	0	0	0	0	0	4,186,499
rwcrowimp14	ROW Improvement Project FY 14	230,000	0	0	0	0	0	0	230,000
rwpalmbike	Royal Palm Ave from 42nd St to 47 Paint	0	159,000	0	0	0	0	0	159,000
trpathpkvw	Shared Path on Parkview Island Park	0	320,000	0	0	0	0	0	320,000
stcsideasv	Sidewalk Assessment Survey	75,000	0	0	0	0	0	0	75,000
rwcsiderep	Sidewalk Repairs (City-Wide)	225,000	225,000	0	0	0	0	0	450,000
pwsunhatri	Sunset Harbour Neighborhood Improvements	566,000	0	0	0	0	0	0	566,000
rwctrafal	Traffic Calming Program	446,962	0	0	0	0	0	0	446,962
rwcweavbri	West Ave Bridge Over Collins Canal	1,008,931	0	0	0	0	0	0	1,008,931
rwswestrow	West Avenue/Bay Road Improvements	378,000	0	0	0	0	0	0	378,000
199	Special Revenue	18,866,937	(7,934)	0	0	0	0	0	18,859,003
enmindcrsw	Indian Creek Park Seawall	692,502	0	0	0	0	0	0	692,502
enmbchwlk2	Middle Beach Rec Corridor Ph II	200,000	0	0	0	0	0	0	200,000
ensbiscbse	Seawall-Biscayne Bay St End Enh Phil	64,185	0	0	0	0	0	0	64,185
pgmsunrobn	Sunset Harbor Garage Contractor Portion	1,820,350	0	0	0	0	0	0	1,820,350
Sum:		2,777,036	0	0	0	0	0	0	2,777,036



CITY OF MIAMI BEACH

ATTACHMENT A

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
Capital Projects Not Financed by Bonds									
301	Flagler Monument Solar Illumination	89,000	0	0	0	0	0	0	89,000
eqcmuniseg	Munis/Energov Technology Project	7,200,000	0	0	0	0	0	0	7,200,000
pknopensp	North Shore Open Space Park Redevelopment	0	650,000	0	0	0	0	0	650,000
pkmrakowsr	Scott Rakow Youth Center - Ice Rink Mec	57,955	0	0	0	0	0	0	57,955
pkmrakowyc	Scott Rakow Youth Center Phase II	22,741	0	0	0	0	0	0	22,741
pfcbuilrev	Second Floor Renovation-Building Dept.	450,000	0	0	0	0	0	0	450,000
pkssppreme	South Pointe Park Remediation	315,000	0	0	0	0	0	0	315,000
pkmsunisle	Sunset Islands Neighborhoods/Park	120,000	0	0	0	0	0	0	120,000
utcwmain	Upsizing Undr Cap Wtr Mn IC 25-41 St	275,865	0	0	0	0	0	0	275,865
	Sum:	8,530,561	650,000	0	0	0	0	0	9,180,561
Pay-As-You-Go									
302	555 17th Street Building Renovations	47,339	0	0	0	0	0	0	47,339
pfs555adrs	77th Street Bridge Repair	185,000	0	0	0	0	0	0	185,000
rwn77bridr	Alleyway Restoration Program Ph II	330,000	0	0	0	0	0	0	330,000
rwcalleph2	Aluminum Streetlighting Pole Replacement	0	1,000,000	0	0	0	0	0	1,000,000
pwcastprp	Bayshore Neigh Sunset Isl 1 & 2 BPE	1,021,600	0	0	0	0	0	0	1,021,600
rwnsunisle	Bayshore Neighborhood - Bid Pack A	1,134,143	0	0	0	0	0	0	1,134,143
rwnbaysbpa	Bayshore Neighborhood - Bid Pack B	218,000	0	0	0	0	0	0	218,000
rwnbaysbbp	Bayshore Neighborhood - Bid Pack C	275,128	0	0	0	0	0	0	275,128
rwnbaysbpc	Bayshore Neighborhood - Bid Pack D	745,500	0	0	0	0	0	0	745,500
rwnbaysbpd	Biscayne Point Neighborhood Improvements	679,967	0	0	0	0	0	0	679,967
rwnbaptrw	Biscayne Pointe Island Entryway	50,000	0	0	0	0	0	0	50,000
rwnbiscpew	Buoy Park on Star Island- Sod, Irrigatio	88,000	0	0	0	0	0	0	88,000
pkbuuvsod	City Hall Space Plan Implementation	495,000	135,000	0	0	0	0	0	630,000
pfschsplm	Citywide Sub- Acqueous Feasibility Study	0	0	0	0	0	0	0	0
utsubmain	Crespi Park Field Renovation	88,500	0	0	0	0	0	0	88,500
pkncrespip	Crespi Park Improvements	56,000	0	0	0	0	0	0	56,000
pkncrespim	Dickens Av Shoreline & Bike Path	134,526	(131,106)	0	0	0	0	0	3,420
pwmdaveshr	FD Lifepak Upgrade Project	120,000	0	0	0	0	0	0	120,000
eqcfdlifep	Fire Station #2 Training Annex	82,000	0	0	0	0	0	0	82,000
pfcs2anex	Flagler Monument Solar Illumination	233,000	0	0	0	0	0	0	233,000
pkfslagmsi	Flamingo Football Stadium Bleachers	0	116,000	0	0	0	0	0	116,000
pk12flamfb	Flamingo Park	37,000	0	0	0	0	0	0	37,000
pkflamgob	JCC Seawall Reimbursement	241,000	0	0	0	0	0	0	241,000
enmjccswll	LaGorce Neighborhood Improvements	450,000	0	0	0	0	0	0	450,000
rwnlagorce	Lights Replacements/Imp for Basketball	63,000	0	0	0	0	0	0	63,000
pkslightim	Lumnum Parking Lighting Improvement	0	100,000	0	2,000,000	0	0	0	2,100,000
pkslightim	Maurice Gibb Soil Remediation	292,000	604,000	0	0	0	0	0	896,000
enlumnmilg	Middle School Teen Center- Nautilus	42,000	0	0	0	0	0	0	42,000
pkcmgpsoil	Muss Park Kayak Launch	204,750	0	0	0	0	0	0	204,750
pkmnaucnt									
pkcmppkayak									



CITY OF MIAMI BEACH

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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pkbaskctm	Neighborhood Basketball Court Renovation	0	70,000	67,000	0	0	0	0	137,000
pkktenren	Neighborhood Tennis Court Renovations	0	53,000	39,000	0	0	0	0	92,000
rwnnormis1	Normandy Isle Neighborhood ROW Phase II	175,784	0	0	0	0	0	0	175,784
pknnorturf	Normandy Isle Park Turf Replacement & Ot	0	255,000	0	0	0	0	0	255,000
rwnnimap2	Normandy Isles-Marseille Lighting Phil	139,000	0	0	0	0	0	0	139,000
rwnnormsho	Normandy Shores Neighborhood ROW Ph II	192,034	0	0	0	0	0	0	192,034
pknnspfls	Normandy Shores Park Fitness Circuit	199,500	0	0	0	0	0	0	199,500
pknnbbouts	North Beach Bump Outs (84)	220,000	0	0	0	0	0	0	220,000
pknteencen	North Beach Teen Center	566,000	0	0	0	0	0	0	566,000
pknyoutimp	North Shore Park and Youth Center - Floo	78,000	0	0	0	0	0	0	78,000
pknnsgcphg	NSGC Perimeter Hedge	78,000	0	0	0	0	0	0	78,000
ennsnstrfy	NSGC Trail Lighting and Landscaping	194,000	0	0	0	0	0	0	194,000
rwnslands	Palm & Hibiscus Island Enhancement	50,000	0	0	0	0	0	0	50,000
pkpvrmp1	Park View Island	250,000	0	0	0	0	0	0	250,000
pkpvienvtp	Park View Island- Entrance Planting	0	0	0	129,000	0	0	0	129,000
pwcpinnetre	Pinetree Dr. Australian Pine Tree Struct	0	147,000	0	0	0	0	0	147,000
pfpollimaig	Police Station Building Main Gate	0	45,000	0	0	0	0	0	45,000
pkcpolopge	Polo Park Playground Renovation	346,500	0	0	0	0	0	0	346,500
pknpolopst	Polo Player Statue	100,000	0	0	0	0	0	0	100,000
pkpspropfac	Property Management Facility	130,996	0	0	0	0	0	0	130,996
pkcpaintpf	Repair/Repair of North End Parks Fences	115,000	0	0	0	0	0	0	115,000
pkmtrakower	Scott Rakow Youth Center - Ice Rink Mec	1,184,466	0	0	0	0	0	0	1,184,466
pkmtrakowyc	Scott Rakow Youth Center Phase II	4,846,966	0	0	0	0	0	0	4,846,966
enssearprfm	Seawall Repair - Fleet Management	1,877,082	0	0	0	0	0	0	1,877,082
ensbiscbse	Seawall-Biscayne Bay St End Enh Phil	185,713	0	0	0	0	0	0	185,713
ennmusspsw	Seawall-Muss Park Rehabilitation	674,000	0	0	0	0	0	0	674,000
ensshanews	Shane Watersport Seawall	134,000	0	0	0	0	0	0	134,000
pkarycbowl	SRYC - Reception and Bowling Enhancement	0	66,000	0	0	0	0	0	66,000
pkcbenchrr	Standardized Park Bench Replacements Cit	50,000	20,000	50,000	0	0	0	0	120,000
pkctablerr	Standardized Park Picnic Table Replaceme	16,000	0	50,000	0	0	0	0	66,000
pkctrashrr	Standardized Park Trash Receptacle Repla	50,000	50,000	16,000	0	0	0	0	116,000
rwsstarisl	Star Island Enhancements	50,000	0	0	0	0	0	0	50,000
pkstlilft	Stillwater Fitness Circuit	0	36,000	0	0	0	0	0	36,000
pknstlilmp	Stillwater Park Improvements	120,000	0	0	0	0	0	0	120,000
rwctreetr	Street Pavement Restoration	400,000	0	1,000,000	1,000,000	0	0	0	2,400,000
pfssunisig	Sunset Islands 1 & 2 Guardhouse	200,000	0	0	0	0	0	0	200,000
rwcweavbri	West Ave Bridge Over Collins Canal	1,303,396	0	0	0	0	0	0	1,303,396
303	Grant Funded	21,239,890	1,465,894	2,322,000	3,129,000	0	0	0	28,156,784
trs16stops	16th St. Operational Improv/Enhancement	145,000	0	0	0	0	0	0	145,000
pw654trsfm	54in Diameter Redundant Sewer Force Main	400,000	0	0	0	0	0	0	400,000



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CITY OF MIAMI BEACH

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
enbchwalk2	Beachwalk II	1,000,000	0	0	0	0	0	0	1,000,000
pkcbluempl	Blueways Master Plan	40,000	0	0	0	0	0	0	40,000
enccollec	Collins Canal Enhancement Project	4,606,781	0	0	0	0	0	0	4,606,781
rwsflambpa	Flamingo Neighborhood - Bid Pack A	1,500,000	0	0	0	0	0	0	1,500,000
pkxfiamgob	Flamingo Park	314,521	0	0	0	0	0	0	314,521
pfswretrof	Hazard Mitigation Wind Retrofit 11HM-2Y-	690,491	0	0	0	0	0	0	690,491
utmindcree	Indian Creek 28th to 41st	1,492,654	0	0	0	0	0	0	1,492,654
enmindcrsw	Indian Creek Park Seawall	160,000	0	0	0	0	0	0	160,000
enmbchwik1	Middle Beach Rec Corridor Ph I	704,078	0	0	0	0	0	0	704,078
enmbchwik2	Middle Beach Rec Corridor Ph II	533,520	0	0	0	0	0	0	533,520
enmbchwik3	Middle Beach Rec Corridor Ph III	40,000	0	0	0	0	0	0	40,000
pkmmussprk	Muss Park	80,000	0	0	0	0	0	0	80,000
rwsislands	Palm & Hibiscus Island Enhancement	424,492	0	0	0	0	0	0	424,492
pwseawall	Seawall Repairs	225,478	0	0	0	0	0	0	225,478
enbslabscbe	Seawall-Biscayne Bay St End Enh PhII	472,820	0	0	0	0	0	0	472,820
pfssptpier	South Pointe Pier	1,309,075	0	0	0	0	0	0	1,309,075
rwsavencswy	Venetian Neigh - Causeway (Bid D)	1,000,000	0	0	0	0	0	0	1,000,000
rwsavenebb	Venetian Neighborhood - Belle Isle	400,000	0	0	0	0	0	0	400,000
rwcweavbrl	West Ave Bridge Over Collins Canal	1,281,293	0	0	0	0	0	0	1,281,293
	Sum:	16,820,203	0	0	0	0	0	0	16,820,203
305	SB Quality of Life Resort Tax Fund - 1%								
pfdigcincy	Purchase DCP Digital Cinema Projection	0	90,000	0	0	0	0	0	90,000
pf6street	6th Street Restrooms	140,162	0	0	0	0	0	0	140,162
pksfountain	Alton Road Fountain @ 20th Street	0	0	0	0	0	0	279,000	279,000
pwatrdirr	Alton Road Irrigation 5th Str to Mich	172,204	0	0	0	0	0	0	172,204
rwsaitutly	Alton Road Utilities from 5th to Mich	250,000	0	0	0	0	0	0	250,000
pfbaasgene	Bass Museum Emergency Generator Replacem	0	150,000	0	0	0	0	0	150,000
pfbaasewa	Bass Museum Exterior Walls & Parapet Cap	0	250,000	0	0	0	0	0	250,000
enbaywalk	Baywalk Phase 1	67,781	0	0	0	0	0	0	67,781
enbeachag	Beach Access Control Gates	256,200	110,000	0	0	0	0	0	366,200
pfbeachdra	Beach Shower Drainage	0	200,000	0	0	0	0	0	200,000
enbchwalk2	Beachwalk II	0	500,000	0	0	0	0	0	500,000
encduneres	Citywide Dune Restoration & Enhancement	82,861	25,000	0	0	0	0	0	107,861
pkscollplk	Collins Park Lighting and Sound System	0	236,000	0	0	0	0	0	236,000
rwspecwash	Española Way Conversion between Washing	0	264,000	848,000	0	0	0	0	1,112,000
pkxfiamgob	Flamingo Park	1,218,567	0	0	0	0	0	0	1,218,567
pkstarturf	Flamingo Park Softball & Soccer Fields	800,000	0	0	0	0	0	0	800,000
pkstenproj	Flamingo Park Tennis Project	0	0	0	0	95,000	0	0	95,000
pkcliffeds	Lifeguard Stands Replacement	600,000	0	720,000	0	0	0	0	1,320,000
pk13lumpy	Lummus Park Playground Replacement	0	128,000	0	0	0	0	0	128,000
pklumsoct	Lummus Park Volleyball Courts	0	49,000	0	0	0	0	0	49,000



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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pkglbbdck	Maurice Gibb Park Floating Dock	0	196,000	0	0	0	0	0	196,000
pkmbgcldr	MBGC - Landscape Removal & Replacement	0	51,000	0	0	0	0	0	51,000
pkmbgcrout	MBGC - Replacement of Outdoor Furnishing	0	39,000	0	0	0	0	0	39,000
pkctreeph3	RestorativeTreeWell-PH 3-Washington Ave	683,911	0	0	0	0	0	0	683,911
pkctreeph4	RestorativeTreeWell-PH 4-Ocean Drive	690,000	0	0	0	0	0	0	690,000
pksoundspe	SoundScape Speakers Painting and Other I	0	28,000	0	0	0	0	0	28,000
pkcbenchrr	Standardized Park Bench Replacements Cit	10,000	10,000	10,000	0	0	0	0	30,000
pkctablerr	Standardized Park Picnic Table Replaceme	11,000	7,000	7,000	0	0	0	0	25,000
pkctrashrr	Standardized Park Trash Receptacle Repla	7,000	11,000	11,000	0	0	0	0	29,000
pwecstrlgt	Street Lighting Improvements	0	334,000	333,000	0	0	0	0	1,000,000
pwecchlight	Washington Ave Cobra Head Lighting	40,000	0	0	0	0	0	0	40,000
pkswwarmem	World War Memorial	0	0	0	0	0	0	62,000	62,000
Sum:		5,029,686	2,678,000	1,929,000	333,000	95,000	0	341,000	10,405,686
MB Quality of Life Resort Tax Fund - 1%									
306	28th St. Obelisk Monument Restoration	0	250,000	0	0	0	0	0	250,000
pkcobelisk	28th St. Obelisk Monument Restoration	0	250,000	0	0	0	0	0	250,000
pwec41cbl	41st Indian Creek Bridge Color Lighting	0	75,000	0	0	0	0	0	75,000
pkframp41wa	Accessible Ramp to Boardwalk on 41st Str	0	50,000	0	0	0	0	0	50,000
enbeachag	Beach Access Control Gates	6,800	0	0	0	0	0	0	6,800
pkbeachdra	Beach Shower Drainage	0	89,000	0	0	0	0	0	89,000
pkfbeachsh	Beach Shower Replacement & Renovations	13,750	0	0	0	0	0	0	13,750
pkbeachhmp	Beachview Park Improvements	0	250,000	0	0	0	0	0	250,000
enbchsevil	Beachwalk Seville	100,000	0	0	0	0	0	0	100,000
pkbluempl	Blueways Master Plan	40,000	0	0	0	0	0	0	40,000
encduneres	Citywide Dune Restoration & Enhancement	128,967	7,000	0	0	0	0	0	135,967
pkcolbdwfk	Collins Ave Boardwalk Replacement	0	150,000	0	0	0	0	0	150,000
pkncollave	Collins Ave Street-Ends (26th - 42nd) IR	121,000	0	0	0	0	0	0	121,000
pkmcollaum	Collins Avenue Medians (41st To 60th Str	0	0	0	0	0	0	26,000	26,000
pkclifegds	Lifeguard Stands Replacement	300,000	0	240,000	0	0	0	0	540,000
pkmbbgcdra	M Beach Golf Course Drainage Remediation	56,000	0	0	0	0	0	0	56,000
pkmbbgcnet	MBGC-Golf Range Netting	100,000	0	0	0	0	0	0	100,000
pkmbbgccpc	Miami Beach Golf Club Cart Path/Curb	155,000	0	0	0	0	0	0	155,000
pkmbbgctrs	Miami Beach Golf Club Tee Restoration	46,000	0	0	0	0	0	0	46,000
trmbbwelmb	Miami Beach Welcome Sign Repair	40,000	0	0	0	0	0	0	40,000
enmbchwlk2	Middle Beach Rec Corridor Ph II	3,000,000	0	0	0	0	0	0	3,000,000
enmbchwlk3	Middle Beach Rec Corridor Ph III	475,000	0	6,047,000	6,047,000	0	0	0	12,569,000
pkmmusspar	Muss Park Facility	1,050,000	0	0	0	0	0	0	1,050,000
pkmgmpar3	Par 3 Golf Course Master Plan	490,000	0	5,000,000	5,000,000	0	0	0	10,490,000
pkctreeph5	RestorativeTreeWell-PH 5-41st St	489,000	0	0	0	0	0	0	489,000
pkmrakowtr	Scott Rakow Youth Center - Ice Rink Mec	350,900	0	0	0	0	0	0	350,900
pkcbenchrr	Standardized Park Bench Replacements Cit	15,000	15,000	15,000	0	0	0	0	45,000
pkctablerr	Standardized Park Picnic Table Replaceme	8,000	7,000	7,000	0	0	0	0	22,000



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FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pctrashrr	Standardized Park Trash Receptacle Repla	7,000	8,000	8,000	0	0	0	0	23,000
pwcstrdgt	Street Lighting Improvements	0	334,000	333,000	333,000	0	0	0	1,000,000
	Sum:	6,992,417	1,235,000	11,650,000	11,380,000	0	0	26,000	31,283,417
307	NB Quality of Life Resort Tax Fund - 1%								
pkn71stfou	71st Fountain Renovation	350,000	0	0	0	0	0	0	350,000
pkn71stfou	7300 Dickens Ave L/scape-Irrigation Sys.	0	0	0	0	0	0	37,000	37,000
trn81stbri	81st Street Pedestrian Bridge Area	0	30,000	150,000	0	0	0	0	180,000
rncroadwy1	86th Street Sidewalk and Roadway Improve	0	285,000	0	0	0	0	0	285,000
pknallpred	Allison Park Redesign	500,000	0	0	0	0	0	0	500,000
pknaltospk	Altos Del Mar Park Development	0	1,000,000	0	0	0	0	0	1,000,000
pknbandsh	Band Shell Master Plan Improv	1,584,139	0	0	0	0	0	0	1,584,139
enbeachag	Beach Access Control Gates	17,000	0	0	0	0	0	0	17,000
pfbeachdra	Beach Shower Drainage	0	177,000	0	0	0	0	0	177,000
pfbeachsh	Beach Shower Replacement & Renovations	12,500	0	0	0	0	0	0	12,500
rwnbonitad	Bonita Drive Street End Improvements	0	35,000	100,000	200,000	0	0	0	335,000
pfbyronups	Byron Carlyle Upgrades & Repairs	145,000	0	0	0	0	0	0	145,000
pfnskatepk	City of Miami Beach Skatepark	400,000	0	0	0	0	0	0	400,000
encluneres	Citywide Dune Restoration & Enhancement	246,805	0	0	0	0	0	0	246,805
rwalleyrec	Collins/Harding Alleyway Reconstruction	0	0	100,000	850,000	0	0	0	950,000
trnentsign	Entrance Signs to North Beach	300,000	0	0	0	0	0	0	300,000
pknngscipl	Install lighting NSGC	50,000	0	0	0	0	0	0	50,000
pknkaylaun	Kayak Launch Docks	175,000	363,080	0	0	0	0	0	538,080
pklclifgds	Lifeguard Stands Replacement	300,000	0	240,000	0	0	0	0	540,000
pknrbdompk	North Beach Domino Park	400,000	0	0	0	0	0	0	400,000
pknrbosppl	North Beach Open Space Park Security Imp	225,000	0	0	0	0	0	0	225,000
rwnnbtree	North Beach Streetscape	0	0	550,000	550,000	550,000	550,000	8,800,000	11,000,000
rwnnbbeach	North Beach Streetscape Pilot Project	0	100,000	230,000	0	0	0	0	330,000
pknbandssy	North Shore Band Shell Sound System Upgr	237,000	0	0	0	0	0	0	237,000
pknopenspk	North Shore Open Space Park Redevelopmen	0	200,000	0	0	0	0	0	200,000
pknorthres	North Shore Park Restroom Addition	0	410,000	0	0	0	0	0	410,000
rnrrestren	North Shore Park Restroom Renovations	100,000	0	0	0	0	0	0	100,000
pknnoresp	North Shore Park Tennis Project	0	0	0	0	75,000	0	0	75,000
pknsgcrrte	NSGC Landscape Removal Replacement & Tee	0	47,000	0	0	0	0	0	47,000
pknftcrrc	NSOSP Replacement Fitness Circuit/Trail	99,000	0	0	0	0	0	0	99,000
rpplbridnib	Painting & Lighting of Bridges in NB	1,100,000	0	60,000	165,000	165,000	165,000	910,000	2,565,000
pkcrtreph2c	RestorativeTree/Well-2C-71st Bay D/RueNot	85,432	0	0	0	0	0	0	85,432
pkcbenchrr	Standardized Park Bench Replacements Cit	15,000	15,000	15,000	0	0	0	0	45,000
pkctablerr	Standardized Park Picnic Table Replaceme	5,000	7,000	7,000	0	0	0	0	19,000
pkctrashrr	Standardized Park Trash Receptacle Repla	7,000	5,000	5,000	0	0	0	0	17,000
pwcstrdgt	Street Lighting Improvements	0	334,000	333,000	333,000	333,000	333,000	0	1,666,000
pkntrnsbsh	Tent for the North Shore Bandshell	100,000	0	0	0	0	0	0	100,000



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FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pknvendome	Vendome Public Plaza	0	100,000	1,000,000	0	0	0	0	1,100,000
351	Realloc. Funds - Other Capital Projects	6,453,876	3,108,080	2,790,000	2,098,000	1,123,000	1,048,000	9,747,000	26,367,956
pf777buil	777 Building Renovation	54,000	0	0	0	0	0	0	54,000
pwcbirdrep	Bridge Repairs	130,000	0	0	0	0	0	0	130,000
pwseawall	Seawall Repairs	400,000	0	0	0	0	0	0	400,000
	Sum:	584,000	0	0	0	0	0	0	584,000
365	City Center RDA Capital Fund	133,000	0	0	0	0	0	0	133,000
rrslinc11b	1100 Block of Lincoln Rd Updates	133,000	0	0	0	0	0	0	133,000
trs16stops	16th St. Operational Improv/Enhancement	932,000	0	0	0	0	0	0	932,000
rrm21strcr	21st St. Recreation Center Repairs and R	118,259	0	0	0	0	0	0	118,259
rwsalleywy	Alleyway Restoration Program Ph I	600,000	0	0	0	0	0	0	600,000
pwcastrprp	Aluminum Streetlighting Pole Replacement	200,000	0	0	0	0	0	0	200,000
rmbasshp2	Bass Heat Pump Replacement	100,000	0	0	0	0	0	0	100,000
rmbassebb	Bass Museum Electrical Breaker Box Repla	38,968	0	0	0	0	0	0	38,968
rmbassext	Bass Museum Exterior Lighting Replacemen	42,308	0	0	0	0	0	0	42,308
rmbassmgr	Bass Museum Generator Replacement	51,779	0	0	0	0	0	0	51,779
rmbashvac	Bass Museum HVAC Controls	50,000	0	0	0	0	0	0	50,000
pfmbasshva	Bass Museum HVAC Rehab	200,000	0	0	0	0	0	0	200,000
rmbassher	Bass Museum Hydraulic Elevator Replaceme	66,127	0	0	0	0	0	0	66,127
pkcbasph2	Bass Museum Interior Space Expansion	3,750,000	0	0	0	0	0	0	3,750,000
rmbasslci	Bass Museum Light Controls and Instrumen	57,070	0	0	0	0	0	0	57,070
rmbasswsp	Bass Museum Weather Seal & Paint-R&R	127,478	0	0	0	0	0	0	127,478
pfcbeachsh	Beach Shower Replacement & Renovations	8,750	0	0	0	0	0	0	8,750
encbchwrf	Beachwalk Lighting Retrofit	665,625	0	0	0	0	0	0	665,625
pgcbikeprk	Bicycle Parking - Phase I	33,750	0	0	0	0	0	0	33,750
pkbcicpph2	Bicycle Parking Phase II	9,000	0	0	0	0	0	0	9,000
pkbotanic	Botanical Garden (Garden Center)	351,925	0	0	0	0	0	0	351,925
rrsbotwin	Botanical Garden Window Replacement	100,000	0	0	0	0	0	0	100,000
rwsctyctr	CCHV Neigh. Improv.-Historic Dist. BP9A	15,189,379	0	0	0	0	0	0	15,189,379
rwsctyife	City Center 9A Legal Fees	350,000	0	0	0	0	0	0	350,000
rwsccrvb9b	City Center-Commercial Dist BP9B	13,535,842	0	0	0	0	0	0	13,535,842
rwcctywr	City W Curb Ramp Installation/Maint	1,500	0	0	0	0	0	0	1,500
enccolcep	Collins Canal Enhancement Project	3,000,000	0	0	0	0	0	0	3,000,000
rwscolpar	Collins Park Ancillary Improvements	4,000,000	0	0	0	0	0	0	4,000,000
pgmcutcamp	Collins Park Parking Garage	25,521,271	0	0	0	0	0	0	25,521,271
rrscolorcc	Colony Theater Condenser Coils Replace	40,000	0	0	0	0	0	0	40,000
rrscolormr	Colony Theater Roof Maintenance	27,000	0	0	0	0	0	0	27,000
rwcrosswa	Crosswalks	21,000	0	0	0	0	0	0	21,000
trmdirsign	Directory Signs in the City Center ROW	108,268	0	0	0	0	0	0	108,268
rwsflambpc	Flamingo Neighborhood - Bid Pack C	752,900	0	0	0	0	0	0	752,900



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rcgardenc	Garden Center Lighting Fixtures and Wiri	73,725	0	0	0	0	0	0	73,725
rwmilincoln	Lincoln Rd Between Collins & Washington	2,516,583	0	0	0	0	0	0	2,516,583
pwselinclin	Lincoln Rd Landscaping-Lenox to Wash.	150,000	0	0	0	0	0	0	150,000
pkslinrdft	Lincoln Road Landscaping FY 13	150,000	0	0	0	0	0	0	150,000
pkslinrdls	Lincoln Road Mall ADA Pedestrian pathway	87,500	0	0	0	0	0	0	87,500
rwslinrcmp	Lincoln Road Master Plan Study	500,000	0	0	0	0	0	0	500,000
rmmncbemlr	Miami City Ballet Emer Light Repl -R&R	52,863	0	0	0	0	0	0	52,863
rmmncbexcr	Miami City Ballet ext Concrte Rest -R&R	50,875	0	0	0	0	0	0	50,875
rmmncbwdr	Miami City Ballet Window Replacement-R&R	86,491	0	0	0	0	0	0	86,491
rwpedscosi	Pedestrian Countdown Signals Ph I	56,000	0	0	0	0	0	0	56,000
rmpennngar	Pennsylvania Garage Roof Renovation	60,000	0	0	0	0	0	0	60,000
pwsseucimpr	Reserve - Euclid Ave Imp at Lincoln Rd	485,820	0	0	0	0	0	0	485,820
enmbotancc	Seawall-Botanical Gard/Collins Canal Cor	1,208,662	0	0	0	0	0	0	1,208,662
enctrashrp	Trash Receptacles	25,000	0	0	0	0	0	0	25,000
rwswestrow	West Avenue/Bay Road Improvements	750,000	0	0	0	0	0	0	750,000
	Sum:	76,436,718	0	0	0	0	0	0	76,436,718
366	Parks & Recreation Beautification Funds								
pkflamgro	Flamingo Park Pool Playground Replacemen	0	65,363	0	0	0	0	0	65,363
pkglbbrede	Maurice Gibb Park Redesign	0	1,453,000	0	0	0	0	0	1,453,000
pkcmgpcsoil	Maurice Gibb Soil Remediation	0	196,000	0	0	0	0	0	196,000
	Sum:	0	1,714,363	0	0	0	0	0	1,714,363
369	Gulf Breeze Bond Fund - Other								
pfc777buil	777 Building Renovation	224,000	0	0	0	0	0	0	224,000
	Sum:	224,000	0	0	0	0	0	0	224,000
370	RCP - 1996 15M GO Bond								
pkflamgob	Flamingo Park	336,423	0	0	0	0	0	0	336,423
pkflamgro	Flamingo Park Pool Playground Replacemen	0	104,175	0	0	0	0	0	104,175
pkmmussprk	Muss Park	295,629	0	0	0	0	0	0	295,629
pfmpkmaint	Parks Maintenance Facility	373,306	0	0	0	0	0	0	373,306
	Sum:	1,005,358	104,175	0	0	0	0	0	1,109,533
373	99 GO Bonds - Neighborhood Improv. (E)								
rwmbsbsbd	Bayshore Neighborhood - Bid Pack D	1,641	0	0	0	0	0	0	1,641
rwnbsptrow	Biscayne Point Neighborhood Improvements	148,630	0	0	0	0	0	0	148,630
rwsflamtpa	Flamingo Neighborhood - Bid Pack A	212,056	0	0	0	0	0	0	212,056
rwsflamtpc	Flamingo Neighborhood - Bid Pack C	214,541	0	0	0	0	0	0	214,541
rwnlagorce	LaGorce Neighborhood Improvements	110,461	0	0	0	0	0	0	110,461
rwnnorthsh	North Shore Neighborhood Improvements	450,105	0	0	0	0	0	0	450,105
pfmpkmaint	Parks Maintenance Facility	27,288	0	0	0	0	0	0	27,288
pfpspropfac	Property Management Facility	36,977	0	0	0	0	0	0	36,977



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rwsprdaiv	S Pointe Improvements - Ph III-V	3,817	0	0	0	0	0	0	3,817
rwsvenvcwy	Venetian Neigh - Causeway (Bid D)	34,690	0	0	0	0	0	0	34,690
rwswestrow	West Avenue/Bay Road Improvements	228,711	0	0	0	0	0	0	228,711
	Sum:	1,468,917	0	0	0	0	0	0	1,468,917
374	99 GO Bonds - Parks & Beaches (E)								
pkbotanic	Botanical Garden (Garden Center)	45,835	0	0	0	0	0	0	45,835
pkflamgob	Flamingo Park	255,658	0	0	0	0	0	0	255,658
pkmmussprk	Muss Park	0	0	0	0	0	0	0	0
pfmpkmaint	Parks Maintenance Facility	37,107	0	0	0	0	0	0	37,107
pfmpwsyard	Public Works Facility	265,052	0	0	0	0	0	0	265,052
	Sum:	603,652	0	0	0	0	0	0	603,652
376	99 GO Bonds - Neighborhood Improv. (B)								
rwbaysbpa	Bayshore Neighborhood - Bid Pack A	354,216	0	0	0	0	0	0	354,216
rwbaysbbp	Bayshore Neighborhood - Bid Pack B	53,787	0	0	0	0	0	0	53,787
rwbaysbpc	Bayshore Neighborhood - Bid Pack C	98,291	0	0	0	0	0	0	98,291
rwnbsptrow	Biscayne Point Neighborhood Improvements	467,495	0	0	0	0	0	0	467,495
rwnlagorce	LaGorce Neighborhood Improvements	61	0	0	0	0	0	0	61
rwnnorthsh	North Shore Neighborhood Improvements	245,045	0	0	0	0	0	0	245,045
rwsislands	Palm & Hibiscus Island Enhancement	68,243	0	0	0	0	0	0	68,243
pfmpkmaint	Parks Maintenance Facility	0	0	0	0	0	0	0	0
pfmpwsyard	Public Works Facility	32,481	0	0	0	0	0	0	32,481
rwsvenebpc	Venetian Neigh - Venetian Islands	2,506,777	0	0	0	0	0	0	2,506,777
rwsvenebpb	Venetian Neighborhood - Belle Isle	308,151	0	0	0	0	0	0	308,151
rwswestrow	West Avenue/Bay Road Improvements	13,518	0	0	0	0	0	0	13,518
	Sum:	4,148,063	0	0	0	0	0	0	4,148,063
377	99 GO Bonds - Parks & Beaches (B)								
pknaitospk	Altos Del Mar Park Development	109,642	0	0	0	0	0	0	109,642
pkbotanic	Botanical Garden (Garden Center)	1,041,442	0	0	0	0	0	0	1,041,442
pkflamgob	Flamingo Park	203,399	0	0	0	0	0	0	203,399
pkmmussprk	Muss Park	5,702	0	0	0	0	0	0	5,702
pfmpkmaint	Parks Maintenance Facility	2,625	0	0	0	0	0	0	2,625
	Sum:	1,362,811	0	0	0	0	0	0	1,362,811
379	South Pointe RDA								
pwc54irsfm	54in Diameter Redundant Sewer Force Main	990,000	0	0	0	0	0	0	990,000
enbchwalk2	Beachwalk II	2,800,600	0	0	0	0	0	0	2,800,600
rwsfrstsl	First Street Imp Alton & Washington	435,000	0	0	0	0	0	0	435,000
pkflam10g	Flamingo 10g-6 Street ROW improvements	4,701,399	0	0	0	0	0	0	4,701,399
rwsflambpa	Flamingo Neighborhood - Bid Pack A	261,193	0	0	0	0	0	0	261,193
pkrestrowl	Restorative Tree Well Treatment Ph III	145,000	0	0	0	0	0	0	145,000



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FUNDING	PROJECT NAME	Prior Years	2016/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rwsprdal1	S Pointe Improvements - Ph II	8,254,725	0	0	0	0	0	0	8,254,725
rwsprdalv	S Pointe Improvements - Ph III-V	6,927,566	0	0	0	0	0	0	6,927,566
pfsptpier	South Pointe Pier	85,092	0	0	0	0	0	0	85,092
pkwashdg2	Washington Ave Dog Park Surfacing	66,000	0	0	0	0	0	0	66,000
	Sum:	24,666,575	0	0	0	0	0	0	24,666,575
382	2003 GO Bonds - Fire Safety								
rnf4air	Fire Station # 4 Air Handler Replacement	60,000	0	0	0	0	0	0	60,000
rrfire4ext	Fire Station # 4 Exterior Paint & Waterp	0	43,610	0	0	0	0	0	43,610
pfsfir1ref	Fire Station 1 Refurbishment	500,000	0	0	0	0	0	0	500,000
rnmfir3tan	Fire Station 3 Fuel Tank and Piping Rest	65,000	0	0	0	0	0	0	65,000
pfspropfac	Property Management Facility	217,229	0	0	0	0	0	0	217,229
	Sum:	842,229	43,610	0	0	0	0	0	885,839
383	2003 GO Bonds - Parks & Beaches								
pknaltoospk	Altos Del Mar Park Development	2,790,358	0	0	0	0	0	0	2,790,358
pkbotanic	Botanical Garden (Garden Center)	412,723	0	0	0	0	0	0	412,723
pkflamgob	Flamingo Park	4,340,943	0	0	0	0	0	0	4,340,943
pkflamgro	Flamingo Park Pool Playground Replacemen	0	76,026	0	0	0	0	0	76,026
pkflambbbs	Flingo Pk Baseball Stdm Scoreboard	25,000	0	0	0	0	0	0	25,000
pkmmussprk	Muss Park	149,298	0	0	0	0	0	0	149,298
pkmmusspvg	Muss Park Greenspace Expansion/Chase Av	183,428	0	0	0	0	0	0	183,428
pkctennct	New Tennis Courts at Par 3 Golf Course	300,000	0	0	0	0	0	0	300,000
pknnspflss	Normandy Shores Park Fitness Circuit	0	112,000	0	0	0	0	0	112,000
pknnspycfc	NSPYC-Fitness Center Refurbishment	73,000	0	0	0	0	0	0	73,000
pkpalmland	Palm Island Park Landscaping, Sod and Ir	0	20,000	0	0	0	0	0	20,000
pfpmpkaint	Parks Maintenance Facility	88,514	0	0	0	0	0	0	88,514
pkpoloimpr	Polo Park Improvements	0	70,000	0	0	0	0	0	70,000
pfspropfac	Property Management Facility	3,741,866	0	0	0	0	0	0	3,741,866
pfnwpsyard	Public Works Facility	335,097	0	0	0	0	0	0	335,097
pkmrakower	Scott Rakow Youth Center - Ice Rink Mec	367,000	0	0	0	0	0	0	367,000
	Sum:	12,807,226	278,026	0	0	0	0	0	13,085,252
384	2003 GO Bonds - Neighborhood Improvement								
rwmssunisia	Bayshore Neigh Sunset Isl 1 & 2 BPE	12,614	0	0	0	0	0	0	12,614
rwmbsaysbpa	Bayshore Neighborhood - Bid Pack A	2,933,163	0	0	0	0	0	0	2,933,163
rwmbsaysbpb	Bayshore Neighborhood - Bid Pack B	547,213	0	0	0	0	0	0	547,213
rwmbsaysbpc	Bayshore Neighborhood - Bid Pack C	785,556	0	0	0	0	0	0	785,556
rwmbsaysbpd	Bayshore Neighborhood - Bid Pack D	344	0	0	0	0	0	0	344
rwmbsptrow	Biscayne Point Neighborhood Improvements	4,198,778	0	0	0	0	0	0	4,198,778
enccolicep	Collins Canal Enhancement Project	1,497,000	0	0	0	0	0	0	1,497,000
pwndaveshr	Dickens Av Shoreline & Bike Path	26,250	0	0	0	0	0	0	26,250
rwsflambpa	Flamingo Neighborhood - Bid Pack A	56,353	0	0	0	0	0	0	56,353



CITY OF MIAMI BEACH

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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rwsflambpc	Flamingo Neighborhood - Bid Pack C	1,848,719	0	0	0	0	0	0	1,848,719
rwnlightre	LaGorce Island - Lighting, Trees, Misc	66,376	0	0	0	0	0	0	66,376
rwnlagorce	LaGorce Neighborhood Improvements	1,828,479	0	0	0	0	0	0	1,828,479
pkalkpanis	Lake Pancoast Neighborhood Irrigation	47,000	0	0	0	0	0	0	47,000
rwnnormis1	Normandy Isle Neighborhood ROW Phase II	580,000	0	0	0	0	0	0	580,000
rwnnorthsh	North Shore Neighborhood Improvements	4,493,478	0	0	0	0	0	0	4,493,478
rwsislands	Palm & Hibiscus Island Enhancement	574,338	0	0	0	0	0	0	574,338
pfpmpkaint	Parks Maintenance Facility	404,882	0	0	0	0	0	0	404,882
pfspropfac	Property Management Facility	941,509	0	0	0	0	0	0	941,509
pfpmpwsyard	Public Works Facility	2,247,543	0	0	0	0	0	0	2,247,543
rwsprdaiv	S Pointe Improvements - Ph III-V	196,183	0	0	0	0	0	0	196,183
ensflamisw	Seawall-Flamingo Drive Rehabilitation	300,304	0	0	0	0	0	0	300,304
enmindcrkg	Seawall-Indian Creek Greenway	100,000	0	0	0	0	0	0	100,000
encwtdred	Seawall-Waterways Dredging	105,954	0	0	0	0	0	0	105,954
rwsstarisl	Star Island Enhancements	447,419	0	0	0	0	0	0	447,419
rwsvenncswy	Venetian Neigh - Causeway (Bid D)	1,792,310	0	0	0	0	0	0	1,792,310
rwsvenebpc	Venetian Neigh - Venetian Islands	1,514,573	0	0	0	0	0	0	1,514,573
rwsvenebpb	Venetian Neighborhood - Belle Isle	2,228,649	0	0	0	0	0	0	2,228,649
rwswestrow	West Avenue/Bay Road Improvements	2,044,040	0	0	0	0	0	0	2,044,040
	Sum:	31,819,028	0	0	0	0	0	0	31,819,028
388	MDC CDT Interlocal-CDT/Resort Tax Eligib								
pfs6strest	6th Street Restrooms	690,720	0	0	0	0	0	0	690,720
encbaywalk	Baywalk Phase 1	507,993	0	0	0	0	0	0	507,993
enbchwalk2	Beachwalk II	799,400	0	0	0	0	0	0	799,400
pkflamgob	Flamingo Park	5,292,273	0	0	0	0	0	0	5,292,273
pkmbbgcdra	M Beach Golf Course Drainage Remediation	151,017	0	0	0	0	0	0	151,017
enmbchwik2	Middle Beach Rec Corridor Ph II	9,065,517	0	0	0	0	0	0	9,065,517
pkmgcpar3	Par 3 Golf Course Master Plan	4,558,090	0	0	0	0	0	0	4,558,090
pkssppreme	South Pointe Park Remediation	800,000	0	0	0	0	0	0	800,000
pfspsptier	South Pointe Pier	3,934,579	(240,000)	0	0	0	0	0	3,694,579
	Sum:	25,799,589	(240,000)	0	0	0	0	0	25,559,589
389	South Pointe Capital								
pwc54irsfm	54in Diameter Redundant Sewer Force Main	6,600,000	0	0	0	0	0	0	6,600,000
utststormps	6, 10, & 14th St Stormwater Pump Station	3,750,000	0	0	0	0	0	0	3,750,000
rwsalleywy	Alleyway Restoration Program Ph I	660,000	0	0	0	0	0	0	660,000
encbaywalk	Baywalk Phase 1	0	0	0	0	3,000,000	0	0	3,000,000
enbchwalk2	Beachwalk II	136,731	0	0	0	0	0	0	136,731
pgcbikeprk	Bicycle Parking - Phase I	18,450	0	0	0	0	0	0	18,450
pkbcicpph2	Bicycle Parking Phase II	9,000	0	0	0	0	0	0	9,000
rwcctywr	City W Curb Ramp Installation/Maint	10,500	0	0	0	0	0	0	10,500
rwcrosswa	Crosswalks	10,500	0	0	0	0	0	0	10,500



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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
utswashspd	Drainage Imp- Washington & So Pointe	405,000	0	0	0	0	0	0	405,000
pkslam10g	Flamingo 10g-6 Street ROW Improvements	4,500,000	0	0	0	0	0	0	4,500,000
ennlnbchsw	Indian Beach Park Seawall	0	715,000	0	0	0	0	0	715,000
ennlnrcrsw	Indian Creek Park Seawall	0	709,000	0	0	0	0	0	709,000
utcninphil	Infiltration & Inflow Program Phase II	839,500	0	0	0	0	0	0	839,500
pwstedlgt	LED Lighting Installation	1,054,790	0	0	0	0	0	0	1,054,790
pkclifegds	Lifeguard Stands Replacement	300,000	0	0	0	0	0	0	300,000
encnormsea	Normandy Shores Park Seawall	0	226,000	0	0	0	0	0	226,000
rwpedscosi	Pedestrian Countdown Signals Ph I	26,000	0	0	0	0	0	0	26,000
pgsodsufri	Penrods @ 1 Ocean Dr	1,429,310	0	0	0	0	0	0	1,429,310
pkcrestrwl	Restorative Tree Well Treatment Ph III	547,000	0	0	0	0	0	0	547,000
pkctreeph6	Restorative TreeWell-PH 6-5 StAlton/Ocea	202,987	0	0	0	0	0	0	202,987
rwssprdaai	S Pointe Improvements - Ph II	5,021,921	0	0	0	0	0	0	5,021,921
rwssprdaiv	S Pointe Improvements - Ph III-V	13,077,586	0	0	0	0	0	0	13,077,586
ensholosea	Seawall - Holocaust Memorial - Collins C	0	400,000	0	0	0	0	0	400,000
enseaweste	Seawall 26th Street-West End	0	325,000	0	0	0	0	0	325,000
enseaconvc	Seawall Convention Center-Collins Canal	0	1,800,000	0	0	0	0	0	1,800,000
enseadacol	Seawall Dade Blvd Collins Canal - Washin	0	1,625,000	0	0	0	0	0	1,625,000
enseadaddeb	Seawall- Dade Blvd Collins Canal- Conven	0	2,375,000	0	0	0	0	0	2,375,000
enseejulit	Seawall Julia Tuttle causeway Exit Alton	0	1,125,000	0	0	0	0	0	1,125,000
ensbayrdsw	Seawall-Bay Road Rehabilitation	0	275,000	0	0	0	0	275,000	550,000
ensilincscw	Seawall-Lincoln Court Rehabilitation	0	548,000	0	0	0	0	0	548,000
rwsspdrrmpl	South Pointe Drive Median Planters	170,000	0	0	0	0	0	0	170,000
pkssppplfn	South Pointe Park - Improvements	184,000	0	0	0	0	0	0	184,000
pksspppreme	South Pointe Park Remediation	7,684,680	0	0	0	0	0	0	7,684,680
pfssptpier	South Pointe Pier	2,942,174	0	0	0	0	0	0	2,942,174
enctrashrp	Trash Receptacles	25,000	0	0	0	0	0	0	25,000
rwsuplght	Uplighting-5th Street (Lenox to Ocean Av	508,800	0	0	0	0	0	0	508,800
pkswashdg2	Washington Ave Dog Park Surfacing	34,000	0	0	0	0	0	0	34,000
rwswashspd	Washington Ave South Pointe Dr Improv	594,675	0	0	0	0	0	0	594,675
rwswestrow	West Avenue/Bay Road Improvements	4,900,000	0	0	0	0	0	0	4,900,000
Sum:		55,642,604	10,123,000	0	0	3,000,000	0	275,000	69,040,604
420	W&S GBL Series 2010 CMB Reso 2009-27243								
pw54frsm	54in Diameter Redundant Sewer Force Main	(1,999,014)	0	0	0	0	0	0	(1,999,014)
utn63stwmn	63rd Street 16" Water Main	119,157	0	0	0	0	0	0	119,157
rwsaltutly	Alton Road Utilities from 5th to Mich	193,397	0	0	0	0	0	0	193,397
rwnsunisla	Bayshore Neigh Sunset Isl 1 & 2 BPE	773,567	0	0	0	0	0	0	773,567
rwnbaysbpa	Bayshore Neighborhood - Bid Pack A	3,895,513	0	0	0	0	0	0	3,895,513
rwnbaysbbp	Bayshore Neighborhood - Bid Pack B	494,587	0	0	0	0	0	0	494,587
rwnbaysbpd	Bayshore Neighborhood - Bid Pack D	2,621,793	0	0	0	0	0	0	2,621,793
rwnbptrow	Biscayne Point Neighborhood Improvements	3,572,894	0	0	0	0	0	0	3,572,894



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FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rwnbiscpew	Biscayne Pointe Island Entryway	0	0	0	0	0	0	0	0
encwsmalna	Citywide Water and Sewer Main Assessment	0	0	0	0	0	0	0	0
utccollimai	Collins Ave Main: SP Drive-72nd Street	691,603	0	0	0	0	0	0	691,603
utcinlpph3	Infiltration & Inflow Program - Phase 3	3,388,866	0	0	0	0	0	0	3,388,866
rwnlagaor	LaGorce Neighborhood Improvements	258,253	0	0	0	0	0	0	258,253
utcmiscupg	Misc. Wastewater and Water Upgrades	229,282	0	0	0	0	0	0	229,282
rwnnorthsh	North Shore Neighborhood Improvements	2,368,326	0	0	0	0	0	0	2,368,326
rwsislands	Palm & Hibiscus Island Enhancement	70,000	0	0	0	0	0	0	70,000
rwsstarisli	Star Island Enhancements	292,060	0	0	0	0	0	0	292,060
utssunsubq	Sunset & Venetian Island Force Mains	111,134	0	0	0	0	0	0	111,134
pwmunspsu	Sunset Harbor Pump Station Upgrades	2,500,062	0	0	0	0	0	0	2,500,062
utcutreloc	Utilities Relocations for State Projects	229,000	0	0	0	0	0	0	229,000
rwsvenebpc	Venetian Neigh - Venetian Islands	2,766,100	0	0	0	0	0	0	2,766,100
rwswestrow	West Avenue/Bay Road Improvements	3,836,360	0	0	0	0	0	0	3,836,360
	Sum:	26,412,940	0	0	0	0	0	0	26,412,940
423	Gulf Breeze 2006								
utn63stwmn	63rd Street 16" Water Main	165,000	0	0	0	0	0	0	165,000
rwsaitutly	Alton Road Utilities from 5th to Mich	106,510	0	0	0	0	0	0	106,510
rwmunisia	Bayshore Neigh Sunset Is1 & 2 BPE	2,092,306	0	0	0	0	0	0	2,092,306
rwnbaysbpa	Bayshore Neighborhood - Bid Pack A	871,941	0	0	0	0	0	0	871,941
rwnbaysbpb	Bayshore Neighborhood - Bid Pack B	1,272,694	0	0	0	0	0	0	1,272,694
rwnbaysbpc	Bayshore Neighborhood - Bid Pack C	103,223	0	0	0	0	0	0	103,223
rwnbptrow	Biscayne Point Neighborhood Improvements	1,823,621	0	0	0	0	0	0	1,823,621
utcsubmain	Citywide Sub-Acqueous Feasibility Study	360,000	0	0	0	0	0	0	360,000
utcinlpph3	Infiltration & Inflow Program - Phase 3	200,000	0	0	0	0	0	0	200,000
utcinflifl	Infiltration & Inflow Program Phase 1	1,889,000	0	0	0	0	0	0	1,889,000
rwnlagaor	LaGorce Neighborhood Improvements	56,000	0	0	0	0	0	0	56,000
utcmiscupg	Misc. Wastewater and Water Upgrades	893,490	0	0	0	0	0	0	893,490
rwnnormsho	Normandy Shores Neighborhood ROW Ph II	78,039	0	0	0	0	0	0	78,039
rwnnorthsh	North Shore Neighborhood Improvements	0	0	0	0	0	0	0	0
rwsislands	Palm & Hibiscus Island Enhancement	1,941,899	0	0	0	0	0	0	1,941,899
pwsunhari	Sunset Harbour Neighborhood Improvements	125,000	0	0	0	0	0	0	125,000
utwrtmain	Upsizing Undr Cap Wtr Mn IC 25-41 St	2,700,000	0	0	0	0	0	0	2,700,000
rwsvenebpc	Venetian Neigh - Venetian Islands	1,354,779	0	0	0	0	0	0	1,354,779
utwtrctvly	Water System Pressure Control Valve	0	0	0	0	0	0	0	0
rwswestrow	West Avenue/Bay Road Improvements	376,706	0	0	0	0	0	0	376,706
	Sum:	16,410,208	0	0	0	0	0	0	16,410,208
424	Water and Sewer Bonds 2000S								
pwc54irsfm	54in Diameter Redundant Sewer Force Main	2,078,014	0	0	0	0	0	0	2,078,014
utn63stwmn	63rd Street 16" Water Main	1,495,375	0	0	0	0	0	0	1,495,375
rwsaitutly	Alton Road Utilities from 5th to Mich	100,093	0	0	0	0	0	0	100,093



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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rwnsunisla	Bayshore Neigh Sunset Isl 1 & 2 BPE	590,122	0	0	0	0	0	0	590,122
rwnbaysbpa	Bayshore Neighborhood - Bid Pack A	2,994,284	0	0	0	0	0	0	2,994,284
rwnbaysbpb	Bayshore Neighborhood - Bid Pack B	2,096,604	0	0	0	0	0	0	2,096,604
rwnbaysbpc	Bayshore Neighborhood - Bid Pack C	1,468,015	0	0	0	0	0	0	1,468,015
rwnbaysbpd	Bayshore Neighborhood - Bid Pack D	862,766	0	0	0	0	0	0	862,766
rwnbsprow	Biscayne Point Neighborhood Improvements	827,963	0	0	0	0	0	0	827,963
rwsflambpa	Flamingo Neighborhood - Bid Pack A	1,225,627	0	0	0	0	0	0	1,225,627
rwsflambpc	Flamingo Neighborhood - Bid Pack C	1,134,977	0	0	0	0	0	0	1,134,977
utmindcree	Indian Creek 28th to 41st	499,411	0	0	0	0	0	0	499,411
utcinfilfl	Infiltration & Inflow Program Phase I	4,589,009	0	0	0	0	0	0	4,589,009
rwnlagorce	LaGorce Neighborhood Improvements	563,736	0	0	0	0	0	0	563,736
utcrniscupg	Misc. Wastewater and Water Upgrades	20,878	0	0	0	0	0	0	20,878
rwnnorthsh	North Shore Neighborhood Improvements	2,174,977	0	0	0	0	0	0	2,174,977
rwsislands	Palm & Hibiscus Island Enhancement	388,266	0	0	0	0	0	0	388,266
rwsprdaiv	S Pointe Improvements - Ph III-V	1,130	0	0	0	0	0	0	1,130
utcssewrvl	Sanitary Sewer Valves Assessment Program	0	75,000	0	0	0	0	0	75,000
rwsstarisl	Star Island Enhancements	40,845	0	0	0	0	0	0	40,845
utssunsubq	Sunset & Venetian Island Force Mains	42,500	0	0	0	0	0	0	42,500
utswtrmain	Upsizing Undr Cap Wtr Mn IC 25-41 St	139,804	0	0	0	0	0	0	139,804
rwsveneipc	Venetian Neigh - Venetian Islands	742,723	0	0	0	0	0	0	742,723
rwsvenebpb	Venetian Neighborhood - Belle Isle	1,906,376	0	0	0	0	0	0	1,906,376
rwswestrow	West Avenue/Bay Road Improvements	1,067,738	0	0	0	0	0	0	1,067,738
	Sum:	27,051,233	75,000	0	0	0	0	0	27,126,233
425	Water & Sewer Enterprise Fund								
rwsatutlty	Alton Road Utilities from 5th to Mich	3,559,157	0	0	0	0	0	0	3,559,157
rwnsunisla	Bayshore Neigh Sunset Isl 1 & 2 BPE	876,499	0	0	0	0	0	0	876,499
rwnbaysbpa	Bayshore Neighborhood - Bid Pack A	346,807	0	0	0	0	0	0	346,807
rwnbaysbpb	Bayshore Neighborhood - Bid Pack B	326,394	0	0	0	0	0	0	326,394
rwnbaysbpc	Bayshore Neighborhood - Bid Pack C	28,216	0	0	0	0	0	0	28,216
rwnbaysbpd	Bayshore Neighborhood - Bid Pack D	426,000	0	0	0	0	0	0	426,000
rwnbsprow	Biscayne Point Neighborhood Improvements	562,047	0	0	0	0	0	0	562,047
utcinpiph3	Infiltration & Inflow Program - Phase 3	1,000,000	0	0	0	0	0	0	1,000,000
rwsislands	Palm & Hibiscus Island Enhancement	373,600	0	0	0	0	0	0	373,600
rcpwnmfewr	Public Works Maint. Facility Exterior Wi	57,014	0	0	0	0	0	0	57,014
rcpwnmfgrp	Public Works Maint. Facility Generator R	130,209	0	0	0	0	0	0	130,209
rcpwnopr	Public Works Operations-Exterior Restora	150,000	0	0	0	0	0	0	150,000
utcpumpst1	Pump Station #1	0	0	0	0	0	0	0	0
rwsvenebpc	Venetian Neigh - Venetian Islands	1,529,777	0	0	0	0	0	0	1,529,777
rwswestrow	West Avenue/Bay Road Improvements	106,783	0	0	0	0	0	0	106,783
	Sum:	9,472,503	0	0	0	0	0	0	9,472,503
426	Water and Sewer Bonds 1995S								



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FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rwsvenebpc	Venetian Neigh - Venetian Islands	0	0	0	0	0	0	0	0
	Sum:	0	0	0	0	0	0	0	0
427	Stormwater Enterprise Fund								
rwsaltutly	Alton Road Utilities from 5th to Mich	486,250	0	0	0	0	0	0	486,250
rwsunisia	Bayshore Neigh Sunset Isl 1 & 2 BPE	285,900	0	0	0	0	0	0	285,900
rwmbsbpb	Bayshore Neighborhood - Bid Pack B	362,105	0	0	0	0	0	0	362,105
rwmbsbpc	Bayshore Neighborhood - Bid Pack C	347,509	0	0	0	0	0	0	347,509
rwmbsptrow	Biscayne Point Neighborhood Improvements	575,869	0	0	0	0	0	0	575,869
rwnnormis1	Normandy Isle Neighborhood ROW Phase II	640,431	0	0	0	0	0	0	640,431
rwsislands	Palm & Hibiscus Island Enhancement	449,272	0	0	0	0	0	0	449,272
rcpwrnfewr	Public Works Maint. Facility Exterior Wi	28,508	0	0	0	0	0	0	28,508
rcpwrnfrgp	Public Works Maint. Facility Generator R	65,105	0	0	0	0	0	0	65,105
ensbiscbse	Seawall-Biscayne Bay St End Erth Phill	1,512,544	0	0	0	0	0	0	1,512,544
rwsstarisl	Star Island Enhancements	25,000	0	0	0	0	0	0	25,000
pwsunspsu	Sunset Harbor Pump Station Upgrades	1,974,840	0	0	0	0	0	0	1,974,840
rwsvenebpc	Venetian Neigh - Venetian Islands	2,600,270	0	0	0	0	0	0	2,600,270
	Sum:	9,353,603	0	0	0	0	0	0	9,353,603
428	Stormwater Bonds 2000S								
rwsunisia	Bayshore Neigh Sunset Isl 1 & 2 BPE	819,943	0	0	0	0	0	0	819,943
rwmbsbpa	Bayshore Neighborhood - Bid Pack A	1,796,407	0	0	0	0	0	0	1,796,407
rwmbsbpb	Bayshore Neighborhood - Bid Pack B	591,655	0	0	0	0	0	0	591,655
rwmbsbpc	Bayshore Neighborhood - Bid Pack C	464,420	0	0	0	0	0	0	464,420
rwmbsbpd	Bayshore Neighborhood - Bid Pack D	132,734	0	0	0	0	0	0	132,734
rwmbsptrow	Biscayne Point Neighborhood Improvements	766,952	0	0	0	0	0	0	766,952
rwsctyctr	CCHV Neigh. Improv.-Historic Dist. BP9A	38,085	0	0	0	0	0	0	38,085
pwcshsfy14	Drainage Hot Spots FY14	14,000	0	0	0	0	0	0	14,000
rwsflambpa	Flamingo Neighborhood - Bid Pack A	3,599,156	0	0	0	0	0	0	3,599,156
rwsflambpc	Flamingo Neighborhood - Bid Pack C	1,403,165	0	0	0	0	0	0	1,403,165
rwsflagorce	LaGorce Neighborhood Improvements	739,289	0	0	0	0	0	0	739,289
rwsislands	Palm & Hibiscus Island Enhancement	377,398	0	0	0	0	0	0	377,398
rwsprdaiv	S Pointe Improvements - Ph III-V	1,555	0	0	0	0	0	0	1,555
ensflamsw	Seawall-Flamingo Drive Rehabilitation	5,923	0	0	0	0	0	0	5,923
enmindcrkg	Seawall-Indian Creek Greenway	0	0	0	0	0	0	0	0
rwsstarisl	Star Island Enhancements	64,834	0	0	0	0	0	0	64,834
rwsvenebpc	Venetian Neigh - Venetian Islands	56,831	0	0	0	0	0	0	56,831
rwsvenebpb	Venetian Neighborhood - Belle Isle	4,033,221	0	0	0	0	0	0	4,033,221
rwswestrow	West Avenue/Bay Road Improvements	1,362,982	0	0	0	0	0	0	1,362,982
	Sum:	16,268,550	0	0	0	0	0	0	16,268,550
429	Stormwater LOC Reso. No 2009-27076								
pwc54rsm	54in Diameter Redundant Sewer Force Main	2,204,000	0	0	0	0	0	0	2,204,000



ATTACHMENT A

CITY OF MIAMI BEACH

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
utsststorms	6, 10, & 14th St Stormwater Pump Station	0	0	0	0	0	0	0	0
rwmunisia	Bayshore Neigh Sunset Isl 1 & 2 BPE	0	0	0	0	0	0	0	0
rwmbyaysbpa	Bayshore Neighborhood - Bid Pack A	0	0	0	0	0	0	0	0
rwmbyaysbpb	Bayshore Neighborhood - Bid Pack B	0	0	0	0	0	0	0	0
rwmbyaysbpc	Bayshore Neighborhood - Bid Pack C	0	0	0	0	0	0	0	0
rwmbyaysbpd	Bayshore Neighborhood - Bid Pack D	0	0	0	0	0	0	0	0
rwubelleou	Belle Isle Outfall Pipes Replacement	0	0	0	0	0	0	0	0
rwnbptrow	Biscayne Point Neighborhood Improvements	0	0	0	0	0	0	0	0
enccflooph1	Citywide Tidal Flooding Mitigation - PH1	0	0	0	0	0	0	0	0
pwcdhotspt	Drainage Hot Spots	0	0	0	0	0	0	0	0
pwcdhstfy14	Drainage Hot Spots FY14	0	0	0	0	0	0	0	0
rwsflambpa	Flamingo Neighborhood - Bid Pack A	0	0	0	0	0	0	0	0
rwsflambpc	Flamingo Neighborhood - Bid Pack C	0	0	0	0	0	0	0	0
rwnlagorce	LaGorce Neighborhood Improvements	0	0	0	0	0	0	0	0
rwsislands	Palm & Hibiscus Island Enhancement	0	0	0	0	0	0	0	0
rwsstarisi	Star Island Enhancements	0	0	0	0	0	0	0	0
pwmsunpsu	Sunset Harbor Pump Station Upgrades	0	0	0	0	0	0	0	0
pwssunhari	Sunset Harbour Neighborhood Improvements	0	0	0	0	0	0	0	0
rwsveneipc	Venetian Neigh - Venetian Islands	376,706	0	0	0	0	0	0	376,706
rwnwestrow	West Avenue/Bay Road Improvements	0	0	0	0	0	0	0	0
432	Stormwater Project	2,580,706	0	0	0	0	0	0	2,580,706
utsststorms	6, 10, & 14th St Stormwater Pump Station	7,500,000	0	0	0	0	0	0	7,500,000
rwmbyaysbpa	Bayshore Neighborhood - Bid Pack A	2,815,776	0	0	0	0	0	0	2,815,776
rwmbyaysbpb	Bayshore Neighborhood - Bid Pack B	3,232,000	0	0	0	0	0	0	3,232,000
rwmbyaysbpd	Bayshore Neighborhood - Bid Pack D	4,177,000	0	0	0	0	0	0	4,177,000
enccflooph1	Citywide Tidal Flooding Mitigation - PH1	2,062,000	0	0	0	0	0	0	2,062,000
pwcdhotspt	Drainage Hot Spots	1,500,000	0	0	0	0	0	0	1,500,000
pwcdhstfy14	Drainage Hot Spots FY14	710,000	0	0	0	0	0	0	710,000
rwcw&smast	Storm Water Master Plan Program	0	60,266,296	0	0	0	0	0	60,266,296
pwssunhari	Sunset Harbour Neighborhood Improvements	4,320,000	0	0	0	0	0	0	4,320,000
rwsveneipc	Venetian Neigh - Venetian Islands	8,983,000	0	0	0	0	0	0	8,983,000
rwnwestrow	West Avenue/Bay Road Improvements	4,433,928	0	0	0	0	0	0	4,433,928
435	Sanitation Enterprise Fund	39,733,704	60,266,296	0	0	0	0	0	100,000,000
rrsfleetsb	Fleet/Sanitation Fire Alarm System Repl	42,900	0	0	0	0	0	0	42,900
enmgreenws	Green Waste Facility	919,464	0	0	0	0	0	0	919,464
rrssainre	Sanitation Interior Replacement	75,000	0	0	0	0	0	0	75,000
rrssanextp	Sanitation Reseal / Paint Exterior -R&R	129,163	0	0	0	0	0	0	129,163
rrsroofres	Sanitation Roof Restoration	300,000	0	0	0	0	0	0	300,000



CITY OF MIAMI BEACH

ATTACHMENT A

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
439	Miami Dade County Bond Conv. Ctr	1,466,527	0	0	0	0	0	0	1,466,527
	pfcconvctr	12,000,000	0	0	0	0	0	0	12,000,000
	Sum:	12,000,000	0	0	0	0	0	0	12,000,000
440	Convention Center								
	eqcavlsipa	1,000	0	0	0	0	0	0	1,000
	pfcroofre	0	2,500,000	0	0	0	0	0	2,500,000
	pfelestpm	500,000	0	0	0	0	0	0	500,000
	pfsinstada	35,000	0	0	0	0	0	0	35,000
	pfsinsporr	0	0	0	1,800,000	0	0	0	1,800,000
	pfsintbuar	2,250,000	0	0	0	0	0	0	2,250,000
	pfsdisctws	45,000	0	0	0	0	0	0	45,000
	pfsrep2tch	200,000	0	0	0	0	0	0	200,000
	pfsrepc&dd	30,000	0	0	0	0	0	0	30,000
	pfsrpctc&d	400,000	0	0	0	0	0	0	400,000
	Sum:	3,461,000	2,500,000	0	1,800,000	0	0	0	7,761,000
463	RDA - Garage Fund								
	rsancacr	86,020	0	0	0	0	0	0	86,020
	rsancfcfs	25,000	0	0	0	0	0	0	25,000
	rsanchair	357,995	0	0	0	0	0	0	357,995
	rsancntr	50,000	0	0	0	0	0	0	50,000
	rsanchand	25,000	0	0	0	0	0	0	25,000
	rsancjoin	75,000	0	0	0	0	0	0	75,000
	rsanclea	200,000	0	0	0	0	0	0	200,000
	rsanchrep	220,000	0	0	0	0	0	0	220,000
	rsancroof	200,000	0	0	0	0	0	0	200,000
	rsancstai	25,000	0	0	0	0	0	0	25,000
	pgnanchsen	25,000	0	0	0	0	0	0	25,000
	rsancwind	50,000	0	0	0	0	0	0	50,000
	pgccctvgar	112,701	0	0	0	0	0	0	112,701
	pgmculcamp	2,069,000	0	0	0	0	0	0	2,069,000
	pgcpayfoot	204,546	0	0	0	0	0	0	204,546
	eqcrevcep1	362,000	0	0	0	0	0	0	362,000
	eqcrevcep2	0	0	0	0	0	0	0	0
	Sum:	4,087,262	0	0	0	0	0	0	4,087,262
465	RDA - Anchor Shops Fund								
	rsancgara	0	46,000	0	0	0	0	0	46,000
	Sum:	0	46,000	0	0	0	0	0	46,000
467	Fund 467 Penn Garage								
	Sum:	0	46,000	0	0	0	0	0	46,000



CITY OF MIAMI BEACH

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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pgccctvgar	Closed Circuit Television System	20,000	0	0	0	0	0	0	20,000
eqcrevcecp1	Revenue Control Eqp Phase I	471,000	0	0	0	0	0	0	471,000
	Sum:	491,000	0	0	0	0	0	0	491,000
480	Parking Operations Fund								
rrs12extdr	12th St Parking Gige Ext Door Rpl-R&R	53,197	0	0	0	0	0	0	53,197
rrs13extgb	13th St Parking Gige Ext Glass Block-R&R	69,378	0	0	0	0	0	0	69,378
rrs13handr	13th St. Garage Handrails	0	40,000	0	0	0	0	0	40,000
rrs13stpga	13th Street Parking Gara Fire Alarm -R&R	46,580	0	0	0	0	0	0	46,580
rrs13conpr	13th Street Parking Garage Concrete Pav	126,655	0	0	0	0	0	0	126,655
rrs13stpgc	13th Street Parking Garage Elevator-R&R	184,800	0	0	0	0	0	0	184,800
pgs17pgele	17th St P.G. Elevator Enclosure	646,600	0	0	0	0	0	0	646,600
rrs17strpc	17th St Parking Gar Spalling Conc-R&R	86,295	0	0	0	0	0	0	86,295
rrs17sterc	17th Street Parking Garage Elevators	876,000	0	0	0	0	0	0	876,000
rrm43stgar	42nd St. Garage Elevator Replacement	865,645	0	0	0	0	0	0	865,645
rrm42stgar	42nd St. Garage Fire Alarm System Replac	51,087	0	0	0	0	0	0	51,087
pgn72sppkg	72nd Street Park & Parking Structure	0	0	0	0	0	14,500,000	0	14,500,000
pgcbikeprk	Bicycle Parking - Phase I	89,100	0	0	0	0	0	0	89,100
pkbcicpph2	Bicycle Parking Phase II	122,000	0	0	0	0	0	0	122,000
pgccctvph2	CCTV Phase 2	250,000	0	0	0	0	0	0	250,000
rwccctywcr	City W Curb Ramp Installation/Maint	60,000	0	0	0	0	0	0	60,000
pgccctvgar	Closed Circuit Television System	162,420	0	0	0	0	0	0	162,420
pgmculcamp	Collins Park Parking Garage	0	0	0	0	0	0	0	0
pfscustser	Customer Service Center Renovation	50,000	0	0	0	0	0	0	50,000
trcintsyst	Intelligent Transportation System Match	2,500,000	0	0	0	0	0	0	2,500,000
eqclieprvh	License Plate Recognition - Vehicle/Hand	350,000	0	0	0	0	0	0	350,000
pgs13garmt	Maint-13th St. Parking Garage 09	30,000	0	0	0	0	0	0	30,000
pgs17stpg	Maint-17th St Parking Garage 10	414,000	0	0	0	0	0	0	414,000
pgs17garmt	Maint-17th St. Parking Garage 09	100,000	0	0	0	0	0	0	100,000
pgm42garmt	Maint-42 St. Parking Garage 09	240,000	0	0	0	0	0	0	240,000
pgm42stpg	Maint-42nd St Parking Garage 10	245,000	0	0	0	0	0	0	245,000
pgs7garamt	Maint-7th St. Parking Garage 09	0	0	0	0	0	0	0	0
pgcpaydisp	Master Meter Phase II	0	0	0	0	0	0	0	0
pgcmstmpsh5	Master Meter Phase V	1,205,000	0	0	0	0	0	0	1,205,000
pgcmstmpsh6	Master Meter Phase VI	1,000,000	0	0	0	0	0	0	1,000,000
pgcmstmpsh7	Master Meter Phase VII	1,000,000	0	0	0	0	0	0	1,000,000
pgsmpmpkre	Multi-Purpose Pking Facility Remediation	250,000	0	0	0	0	0	0	250,000
enp14colpk	P14 - 6th Street and Collins Parking Lot	0	150,000	0	0	0	0	0	150,000
pgp13pklot	Parking Garage at Parking Lot P13	0	0	2,828,000	0	0	0	0	2,828,000
pgp16pklot	Parking Garage at Parking Lot P16	0	0	6,869,000	0	0	0	0	6,869,000
pgm42royal	Parking Lot 8B Impro-42 & Royal Palm	1,358,300	0	0	0	0	0	0	1,358,300
pgplotlight	Parking Lot Lighting	0	200,000	0	0	0	0	0	200,000



CITY OF MIAMI BEACH

ATTACHMENT A

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pgcpayfoot	Pay on Foot (POF) Machines	750,038	0	0	0	0	0	0	750,038
pgsodsufri	Penronds @ 1 Ocean Dr	12,290	40,050	0	0	0	0	0	52,340
pgpolhqvis	Police Headquarters Visitors' Parking Ga	0	0	795,000	0	0	0	0	795,000
pfspropfac	Property Management Facility	708,000	0	0	0	0	0	0	708,000
eqcrevcep1	Revenue Control Eqp Phase I	2,696,000	0	0	0	0	0	0	2,696,000
eqcrevcep2	Revenue Control Eqp Phase II	0	0	0	0	0	0	0	0
eqcrevcep3	Revenue Control Eqp Phase III	0	219,000	0	0	0	0	0	219,000
pgmsheavap	Sheridan Ave Prking 28th Str & Pine Tree	204,000	0	0	0	0	0	0	204,000
pgmsunharg	Sunset Harbor / Purdy Ave Garage	608,000	0	0	0	0	0	0	608,000
pgsjasurfi	Surface Lot 10D Jefferson Ave	0	557,000	0	0	0	0	0	557,000
pgsnlsurfi	Surface Lot 10F S Lincoln Ln. & Meridian	0	302,000	0	0	0	0	0	302,000
pgs16surfi	Surface Lot 10G 1620 Michigan Avenue	0	175,000	0	0	0	0	0	175,000
pgs09surfi	Surface Lot 12X @ 9th St & Washington	307,000	0	0	0	0	0	0	307,000
pgs10surfi	Surface Lot 13X @ 10th St & Washington	358,000	0	0	0	0	0	0	358,000
pgscasurfi	Surface Lot 17X Collins Ave & 13 St	646,080	0	0	0	0	0	0	646,080
pgn53surfi	Surface Lot 19B @ Collins & 53rd St.	129,500	0	0	0	0	0	0	129,500
pgnnsycisi	Surface Lot 22X N Shore Youth Center	381,600	0	0	0	0	0	0	381,600
pgns124bst	Surface Lot 24B 971 71 Street	189,000	0	0	0	0	0	0	189,000
pgn69surfi	Surface Lot 24C 6972 Bay Drive	323,300	0	0	0	0	0	0	323,300
pgnbdsurfi	Surface Lot 25X 7061 Bonita Drive	127,200	0	0	0	0	0	0	127,200
pgs06surfi	Surface Lot 2B Meridian Ave and 6 St	245,000	0	0	0	0	0	0	245,000
pgmslwesta	Surface Lot 4D West Ave & 16 St	556,500	0	0	0	0	0	0	556,500
pgm40surfi	Surface Lot 8H 4001 Prairie Ave.	556,500	0	0	0	0	0	0	556,500
pgn71surfi	Surface Lot 9E @ Harding Ave-71 St.-East	290,000	0	0	0	0	0	0	290,000
pgn75surfi	Surface Lot 9F P106 75th & Collins	0	1,490,000	0	0	0	0	0	1,490,000
pgccolln84	Surface Lot at Collins & 84 St	43,500	0	0	0	0	0	0	43,500
pgmslp48st	Surface Lot P48 Bass Museum Lot	220,000	0	0	0	0	0	0	220,000
Sum:		21,783,565	3,173,050	10,492,000	0	0	14,500,000	0	49,948,615
481	1997 Parking Sys. Rev. Bonds								
pgccctvgar	Closed Circuit Television System	463,303	0	0	0	0	0	0	463,303
pgcpaydisp	Master Meter Phase II	5,898,972	0	0	0	0	0	0	5,898,972
pgcmstmpH5	Master Meter Phase V	217,000	0	0	0	0	0	0	217,000
pgm42royal	Parking Lot 8B Impro-42 & Royal Palm	25,000	0	0	0	0	0	0	25,000
pgcpayfoot	Pay on Foot (POF) Machines	545,922	0	0	0	0	0	0	545,922
pgccolln84	Surface Lot at Collins & 84 St	0	0	0	0	0	0	0	0
Sum:		7,150,197	0	0	0	0	0	0	7,150,197
486	2010 Parking Bonds Reso. 2010-27491								
pgccctvgar	Closed Circuit Television System	1,000,000	0	0	0	0	0	0	1,000,000
pgs13garmt	Maint-13th St. Parking Garage 09	90,000	0	0	0	0	0	0	90,000
pgs17garmt	Maint-17th St. Parking Garage 09	135,000	0	0	0	0	0	0	135,000
pgcpaydisp	Master Meter Phase II	1,496,878	0	0	0	0	0	0	1,496,878



CITY OF MIAMI BEACH

ATTACHMENT A

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

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FUNDING	PROJECT NAME	Prior Years	2016/17	2017/18	2018/19	2019/20	Future	Total
pgcmstmp5	Master Meter Phase V	160,000	0	0	0	0	0	160,000
pgcmstmprep	Master Meter Phase VIII (DG Replacement)	833,000	0	0	0	0	0	833,000
pgcpayfoot	Pay on Foot (POF) Machines	315,578	0	0	0	0	0	315,578
pgmsunharg	Sunset Harbor / Purdy Ave Garage	17,541,435	0	0	0	0	0	17,541,435
pgn53surfl	Surface Lot 19B @ Collins & 53rd St.	1,540,000	0	0	0	0	0	1,540,000
pgnicsurfl	Surface Lot 9D P86; 6976 Indian Creek dr	488,000	0	0	0	0	0	488,000
pgccollin84	Surface Lot at Collins & 84 St	725,000	0	0	0	0	0	725,000
	Sum:	24,304,891	0	0	0	0	0	24,304,891
510	Fleet Management Fund							
eqcavisipa	AVL Program Implementation	6,000	0	0	0	0	0	6,000
rsfleets	Fleet Management Exterior Restoration	50,000	0	0	0	0	0	50,000
rsfleets2	Fleet Management Shop 2 Building Exhaust	46,787	0	0	0	0	0	46,787
rsfleetc	Fleet Management Shop 2 HVAC Electrical C	79,592	0	0	0	0	0	79,592
rsfleetc	Fleet Management Shop 2 HVAC Repair	29,368	0	0	0	0	0	29,368
rsfleetsb	Fleet/Sanitation Fire Alarm System Repl	42,900	0	0	0	0	0	42,900
rsfl1duct	HVAC Controls Replacement Fleet Shop 1	42,000	0	0	0	0	0	42,000
rsfl1hvac	HVAC Ductwork Repair Fleet Shop 1	30,000	0	0	0	0	0	30,000
rsfl2hvac	HVAC Ductwork Repair Fleet Shop 2	26,000	0	0	0	0	0	26,000
rsfl3hvac	HVAC Ductwork Repair Fleet Shop 3	56,000	0	0	0	0	0	56,000
	Sum:	408,647	0	0	0	0	0	408,647
550	Communications Fund							
rccommacr	A/C Replacement Communication Sites	40,000	0	0	0	0	0	40,000
	Sum:	40,000	0	0	0	0	0	40,000
552	Info & Communications Technology Fund							
eqcpmang	Active Strategy Upgrade	35,000	0	0	0	0	0	35,000
eqcvelffe	Auto Transfer Benefits Data	18,000	0	0	0	0	0	18,000
eqcavivari	Automated Vehicle Locator system Phase 3	114,000	0	0	0	0	0	114,000
eqcautogmo	Automation for Field Staff Oper.	26,000	0	0	0	0	0	26,000
eqcavisipa	AVL Program Implementation	25,000	0	0	0	0	0	25,000
eqrpprmac	Bldg Dev Process Ert System	100,000	0	0	0	0	0	100,000
eqcaccclap	Building Process System	65,500	0	0	0	0	0	65,500
eqcautocca	City Commission Agenda Automation	34,000	0	0	0	0	0	34,000
eqcsharpo	Enterprise Sharepoint Implementation Clo	90,000	0	0	0	0	0	90,000
eqcinfndcr	FDLE Mandated Security for Data Center	35,000	0	0	0	0	0	35,000
eqcinfocom	Info & Comm Tech Contingency	443,087	0	0	0	0	0	443,087
eqcmbpdode	MBPD Off-Duty Employment Software	60,000	0	0	0	0	0	60,000
eqcopengov	OpenGov Business Intelligence Software	25,000	0	0	0	0	0	25,000
eqcpulseap	PulsePoint App	25,000	0	0	0	0	0	25,000
eqcmarpatr	Radio Station/TV Upgrade	52,000	0	0	0	0	0	52,000
eqcqcima3	Records Imaging 3/Cleanliness Assessment	29,268	0	0	0	0	0	29,268



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2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
eqcreclm2	Records Imaging Phase 2	25,557	0	0	0	0	0	0	25,557
eqcewater	Recreation Software - Capture Point	29,550	0	0	0	0	0	0	29,550
eqcsmsoftw	RiskMaster Software Upgrade	55,942	0	0	0	0	0	0	55,942
eqcsmfuel	RNI Fuel/Ormat Fuel Management System Upgr	105,000	0	0	0	0	0	0	105,000
eqcsyvevns	Symantec Ent Vault for Network Storage	41,150	0	0	0	0	0	0	41,150
eqccleanas	Updated Automation of Cleanliness	34,440	0	0	0	0	0	0	34,440
	Sum:	1,468,494	0	0	0	0	0	0	1,468,494
boa	Equipment Loan/Lease								
eqc12vehre	FY12 Vehicle/Equipment Replacement	6,084,221	0	0	0	0	0	0	6,084,221
eqc13vehre	FY13 Vehicle/Equipment Replacement	3,914,300	0	0	0	0	0	0	3,914,300
eqc14vehre	FY14 Vehicle/Equipment Replacement	4,644,000	0	0	0	0	0	0	4,644,000
eqc15vehre	FY15 Vehicle/Equipment Replacement	4,947,000	0	0	0	0	0	0	4,947,000
eqc16vehre	FY16 Vehicle/Equipment Replacement	0	5,110,000	0	0	0	0	0	5,110,000
eqc17vehre	FY17 Vehicle/Equipment Replacement	0	0	5,115,000	0	0	0	0	5,115,000
eqc18vehre	FY18 Vehicle/Equipment Replacement	0	0	0	4,053,000	0	0	0	4,053,000
eqc19vehre	FY19 Vehicle/Equipment Replacement	0	0	0	0	4,947,000	0	0	4,947,000
eqc20vehre	FY20 Vehicle/Equipment Replacement	0	0	0	0	0	4,376,000	0	4,376,000
	Sum:	19,689,521	5,110,000	5,115,000	4,053,000	4,947,000	4,376,000	0	43,190,521
btc	Building Tech Capital Project								
eqrpparmac	Bldg Dev Process Ent System	1,500,000	0	0	0	0	0	0	1,500,000
eqcacelap	Building Process System	208,600	150,000	0	0	0	0	0	358,600
pfcbuiltrev	Second Floor Renovation-Building Dept.	206,713	0	0	0	0	0	0	206,713
	Sum:	1,915,313	150,000	0	0	0	0	0	2,065,313
cdt	Convention Development Taxes								
pfselastpm	CC-Electrical Switchgear Testing & Maint	0	0	0	0	0	0	0	0
	Sum:	0	0	0	0	0	0	0	0
cre	Capital Reserve								
rwnsunisia	Bayshore Neigh Sunset Isl 1 & 2 BPE	98,781	0	0	0	0	0	0	98,781
rwnbaysbbp	Bayshore Neighborhood - Bid Pack B	831,499	0	0	0	0	0	0	831,499
rwnbsprow	Biscayne Point Neighborhood Improvements	268,433	0	0	0	0	0	0	268,433
rwnbiscpew	Biscayne Pointe Island Entryway	200,000	0	0	0	0	0	0	200,000
rwnsflambpa	Fleming Neighborhood - Bid Pack A	2,215,326	0	0	0	0	0	0	2,215,326
pfspropfac	Property Management Facility	600,000	0	0	0	0	0	0	600,000
rwsvenebpc	Venetian Neigh - Venetian Islands	8,521,285	(8,521,285)	0	0	0	0	0	0
rwswestrow	West Avenue/Bay Road Improvements	30,000	0	0	0	0	0	0	30,000
	Sum:	12,766,324	(8,521,285)	0	0	0	0	0	4,244,039
cty	Miami-Dade County Bond								
pknbandshe	Band Shell Master Plan Improv	1,500,000	0	0	0	0	0	0	1,500,000
pfcconvctr	Convention Center	0	42,400,000	0	0	0	0	0	42,400,000



ATTACHMENT A

CITY OF MIAMI BEACH

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pkflamgob	Flamingo Park	3,099,000	0	0	0	0	0	0	3,099,000
rwsislands	Palm & Hibiscus Island Enhancement	1,410,089	0	0	0	0	0	0	1,410,089
pfsshoreg	S. Shore Comm Center (County G.O.)	500,000	0	0	0	0	0	0	500,000
pkmrakowyc	Scott Rakow Youth Center Phase II	1,000,000	0	0	0	0	0	0	1,000,000
Sum:		7,509,089	42,400,000	0	0	0	0	0	49,909,089
FEMA									
ensflamw	Seawall-Flamingo Drive Rehabilitation	16,260	0	0	0	0	0	0	16,260
Sum:		16,260	0	0	0	0	0	0	16,260
IBLA default									
pkmrakowyc	Scott Rakow Youth Center Phase II	165,000	0	0	0	0	0	0	165,000
Sum:		165,000	0	0	0	0	0	0	165,000
Fire Info. & Comm Technology Fund									
inf	Building Process System	17,700	0	0	0	0	0	0	17,700
Sum:		17,700	0	0	0	0	0	0	17,700
Proposed Parking Bonds									
ppb	17th Street Garage East Facade Retail	0	0	0	0	0	0	50,000,000	50,000,000
pgc17stefr	Collins Park Parking Garage	0	0	0	0	0	0	0	0
pgmculcamp	Maint-13th St. Parking Garage 09	0	0	0	0	0	0	0	0
pgs13garmt	Maint-17th St. Parking Garage 09	0	0	0	0	0	0	0	0
pgs17garmt	North Beach Parking Garage	0	0	0	0	0	0	25,000,000	25,000,000
pgnnparkg	Preferred Lot Parking Garage	0	64,800,000	0	0	0	0	0	64,800,000
pgcprefgar	South Beach Parking Garage	0	0	0	0	0	0	25,000,000	25,000,000
pgssbparkg	Sunset Harbor / Purdy Ave Garage	0	0	0	0	0	0	0	0
pgmsunharg	Surface Lot 19B @ Collins & 53rd St.	0	0	0	0	0	0	0	0
pgn53surfi	Surface Lot 26-C (P-107) Collins and 79	0	0	0	0	0	0	798,000	798,000
pgns126c79	Surface Lot 26-D Collins and 83 (P-109)	0	0	0	0	0	0	880,000	880,000
pgns126d83	Surface Lot at Collins & 84 St	0	0	0	0	0	0	0	0
pgcolln84									
Sum:		0	64,800,000	0	0	0	0	101,678,000	166,478,000
Proposed Future RDA Bonds									
prd	17th Street North Imprv Penn Av to Wash	0	2,000,000	0	0	0	0	0	2,000,000
rws17thstn	Bass Museum Interior Space Expansion	0	3,750,000	0	0	0	0	0	3,750,000
pkcbassph2	Convention Center	0	274,300,000	0	0	0	0	0	274,300,000
pfconvctr	Convention Center Lincoln Rd Connectors	0	10,000,000	0	0	0	0	0	10,000,000
rwmconvctr	Lincoln Road Washington Av to Lenox Ave	0	20,000,000	0	0	0	0	0	20,000,000
rwslnwash									
Sum:		0	310,050,000	0	0	0	0	0	310,050,000
Proposed Future Resort Tax 1% Bond									
prt	Convention Center	0	204,500,000	0	0	0	0	0	204,500,000
pfconvctr									



ATTACHMENT A

CITY OF MIAMI BEACH

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
swb	Storm Water Bnd Fund 431 RESO#2011-27782	0	204,500,000	0	0	0	0	0	204,500,000
utabrpstac	Bay Road Pump Station Outfall	318,000	0	0	0	0	0	0	318,000
rwmseunisia	Bayshore Neigh Sunset Isl 1 & 2 BPE	2,487,085	0	0	0	0	0	0	2,487,085
rwmnbaysbpa	Bayshore Neighborhood - Bid Pack A	10,634,185	0	0	0	0	0	0	10,634,185
rwmnbaysbpb	Bayshore Neighborhood - Bid Pack B	4,121,564	0	0	0	0	0	0	4,121,564
rwmnbaysbpc	Bayshore Neighborhood - Bid Pack C	1,291,760	0	0	0	0	0	0	1,291,760
rwmnbaysbpd	Bayshore Neighborhood - Bid Pack D	2,738,560	0	0	0	0	0	0	2,738,560
rwbelleou	Belle Isle Outfall Pipes Replacement	92,703	0	0	0	0	0	0	92,703
rwmbsptrow	Biscayne Point Neighborhood Improvements	11,707,764	0	0	0	0	0	0	11,707,764
pwcdhotopt	Drainage Hot Spots	1,159,373	0	0	0	0	0	0	1,159,373
pwcdhsfy14	Drainage Hot Spots FY14	276,000	0	0	0	0	0	0	276,000
utmdinb66s	Drainage Improv- North Bay & 56 St	0	0	0	0	0	0	0	0
rwsflambpa	Flamingo Neighborhood - Bid Pack A	205,800	0	0	0	0	0	0	205,800
rwsflambpc	Flamingo Neighborhood - Bid Pack C	248,434	0	0	0	0	0	0	248,434
rwmلاغorce	LaGorce Neighborhood Improvements	2,039	0	0	0	0	0	0	2,039
rwsislands	Palm & Hibiscus Island Enhancement	1,552,877	0	0	0	0	0	0	1,552,877
rwsstarisl	Star Island Enhancements	760,803	0	0	0	0	0	0	760,803
pwmsunspsu	Sunset Harbor Pump Station Upgrades	3,552,816	0	0	0	0	0	0	3,552,816
rwsvenebpc	Venetian Neigh - Venetian Islands	2,592,490	0	0	0	0	0	0	2,592,490
rwswestrow	West Avenue/Bay Road Improvements	5,854,876	0	0	0	0	0	0	5,854,876
	Sum:	49,597,129	0	0	0	0	0	0	49,597,129
swl	428 Int. Storm Water Bonds								
rwsvenebpc	Venetian Neigh - Venetian Islands	333,314	0	0	0	0	0	0	333,314
	Sum:	333,314	0	0	0	0	0	0	333,314
unf	Unfunded								
pwmdaveshr	Dickens Av Shoreline & Bike Path	0	0	0	0	0	0	150,000	150,000
pkxfam10g	Flamingo 10g-6 Street ROW Improvements	0	0	1,441,264	0	0	0	0	1,441,264
rwmicbridg	Indian Creek Pedestrian Bridges	0	0	0	0	0	0	595,000	595,000
rwcirmacc	Irrigation Sys MacArthur Cswy Repair/Upg	0	0	0	0	0	0	28,000	28,000
pkmnoptrp	Nautlius / Orchard Park Tree Replacement	0	0	0	0	0	0	119,000	119,000
trnbtownc	North Beach Town Center Complete Streets	0	0	0	0	0	0	1,672,000	1,672,000
rwnbtctsti	North Beach Town Center Streetscape Imp	0	0	11,790,000	0	0	0	0	11,790,000
pknnsospmf	NSOP Beach Maint. Facility	0	0	0	0	0	0	2,745,000	2,745,000
pkspalmfou	Palm Island Fountain	0	0	0	0	0	0	100,000	100,000
rwniralttr	Repair & Upgrade Irr Sys 2000-6300 Alton	0	0	0	0	0	0	72,000	72,000
ensbayrdsww	Seawall-Bay Road Rehabilitation	0	0	0	0	0	0	275,000	275,000
ensbiscbse	Seawall-Biscayne Bay St End Phil	0	0	0	0	0	0	542,000	542,000
enmndcrkg	Seawall-Indian Creek Greenway	0	0	0	0	0	0	15,000,000	15,000,000
pkawatrest	Water Tower Restoration Star Island	0	0	0	0	0	0	593,000	593,000



ATTACHMENT A

CITY OF MIAMI BEACH

2016-2020 CAPITAL PLAN - FUNDING SUMMARY

FUNDING	PROJECT NAME	Prior Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pwnwbdpken	West Bay Drive Parking Enhancements	0	0	0	0	0	0	120,000	120,000
	Sum:			13,231,264	0	0	0	22,011,000	35,242,264
w&s	Proposed Future Water & Sewer Bonds								
utccollmai	Collins Ave Main: SP Drive-72nd Street	0	0	0	0	0	0	0	0
rwsveneipc	Venetian Neigh - Venetian Islands	0	0	0	0	0	0	0	0
rwcwaterma	Water & Sewer Master Plan Program	0	50,000,000	0	0	0	0	0	50,000,000
	Sum:		50,000,000	0	0	0	0	0	50,000,000
wsi	424 Int. Water & Sewer								
rwsveneipc	Venetian Neigh - Venetian Islands	1,142,095	0	0	0	0	0	0	1,142,095
	Sum:	1,142,095	0	0	0	0	0	0	1,142,095
Grand Total:		697,568,865	754,761,229	54,769,264	23,093,000	9,165,000	19,924,000	134,078,000	1,693,359,358



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
Art In Public Places									
Tourism, Culture, & Economic Development									
pfsoundsc	AiPP Art Project Soundscape	0	352,000	0	0	0	0	0	352,000
		0	352,000	0	0	0	0	0	352,000
		0	352,000	0	0	0	0	0	352,000
Bridges									
CIP Office									
pwnbrldgt	Bridge Light (77 St / Hawthorne Ave)	30,000	0	0	0	0	0	0	30,000
rwnmicbridg	Indian Creek Pedestrian Bridges	0	0	0	0	0	0	595,000	595,000
		30,000	0	0	0	0	0	595,000	625,000
Property Management									
rwnsiseal	Paint & Seal Palm, Hibiscus & Star Islan	90,000	0	0	0	0	0	0	90,000
		90,000	0	0	0	0	0	0	90,000
Public Works									
rwn77bridr	77th Street Bridge Repair	185,000	0	0	0	0	0	0	185,000
pwnbrldrep	Bridge Repairs	130,000	0	0	0	0	0	0	130,000
rwnceavbri	West Ave Bridge Over Collins Canal	3,701,688	800,000	0	0	0	0	0	4,501,688
		4,016,688	800,000	0	0	0	0	0	4,816,688
Tourism & Cultural Development									
trn81stbri	81st Street Pedestrian Bridge Area	0	30,000	150,000	0	0	0	0	180,000
		0	30,000	150,000	0	0	0	0	180,000
		4,136,688	830,000	150,000	0	0	0	595,000	5,711,688
Community Centers									
Parks and Recreation									
pfrmaucent	Middle School Teen Center- Nautilus	42,000	0	0	0	0	0	0	42,000
		42,000	0	0	0	0	0	0	42,000
Property Management									
rrspalpain	P.A.L. Building Exterior Paint & Waterpr	0	50,000	0	0	0	0	0	50,000
		0	50,000	0	0	0	0	0	50,000
		42,000	50,000	0	0	0	0	0	92,000
Convention Center									
City Manager									
pfcconvhot	Convention Center Hotel	600,000	0	0	0	0	0	0	600,000
		600,000	0	0	0	0	0	0	600,000
Convention Center									
pfcroofre	CC - Partial Roofing Replacement	0	2,500,000	0	0	0	0	0	2,500,000
pfcselestm	CC-Electrical Switchgear Testing & Maint	500,000	0	0	0	0	0	0	500,000
pfcinstada	CC-Installation of ADA automatic doors	35,000	0	0	0	0	0	0	35,000
pfcinsporr	CC-Installation of Portable Riser Seats	0	0	1,800,000	0	0	0	0	1,800,000



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/13	2018/19	2019/20	Future	Total
pfsinbusr	CC-Interior buss duct replacement	2,250,000	0	0	0	0	0	0	2,250,000
pfsdisctvhs	CC-Replace Disconnects of Cooling Towe	45,000	0	0	0	0	0	0	45,000
pfsrep2tch	CC-Replace Two 100 ton Air Handlers	200,000	0	0	0	0	0	0	200,000
pfsrepc&dd	CC-Rplc C Ballroom & D catwalk disconn	30,000	0	0	0	0	0	0	30,000
pfsrptc&d	CC-Rplc of Ballroom C & D carpet	400,000	0	0	0	0	0	0	400,000
pfcconvctr	Convention Center	26,000,000	508,888,000	0	0	0	0	0	534,888,000
		29,460,000	511,388,000	0	1,800,000	0	0	0	542,648,000
		30,060,000	511,388,000	0	1,800,000	0	0	0	543,248,000
Environmental									
CIP Office									
pksbotanic	Botanical Garden (Garden Center)	1,851,925	0	0	0	0	0	0	1,851,925
		1,851,925	0	0	0	0	0	0	1,851,925
Police									
enbeachag	Beach Access Control Gates	280,000	110,000	0	0	0	0	0	390,000
		280,000	110,000	0	0	0	0	0	390,000
Public Works									
pwaltdrr	Alton Road Irrigation 5th Str to Mich	172,204	0	0	0	0	0	0	172,204
enbchwfir	Beachwalk Lighting Retrofit	665,625	0	0	0	0	0	0	665,625
enclfooph1	Citywide Tidal Flooding Mitigation - PH1	2,062,000	0	0	0	0	0	0	2,062,000
enclwsmaina	Citywide Water and Sewer Main Assessm	0	0	0	0	0	0	0	0
enccolloop	Collins Canal Enhancement Project	10,138,908	0	0	0	0	0	0	10,138,908
enmgreenws	Green Waste Facility	919,464	0	0	0	0	0	0	919,464
encltrashrp	Trash Receptacles	125,000	0	0	0	0	0	0	125,000
		14,083,200	0	0	0	0	0	0	14,083,200
		16,215,125	110,000	0	0	0	0	0	16,325,125
Equipment									
Building									
eqcaccclap	Building Process System	291,800	150,000	0	0	0	0	0	441,800
		291,800	150,000	0	0	0	0	0	441,800
Fire									
eqctdlifep	FD Lifepak Upgrade Project	120,000	0	0	0	0	0	0	120,000
		120,000	0	0	0	0	0	0	120,000
Fleet Management									
eqcavvan	Automated Vehicle Locator system Phase	114,000	0	0	0	0	0	0	114,000
eqc12vehre	FY12Vehicle/Equipment Replacement	6,084,221	0	0	0	0	0	0	6,084,221
eqc13vehre	FY13Vehicle/Equipment Replacement	3,914,300	0	0	0	0	0	0	3,914,300
eqc14vehre	FY14Vehicle/Equipment Replacement	4,644,000	0	0	0	0	0	0	4,644,000
eqc15vehre	FY15Vehicle/Equipment Replacement	4,947,000	0	0	0	0	0	0	4,947,000
eqc16vehre	FY16Vehicle/Equipment Replacement	0	5,110,000	0	0	0	0	0	5,110,000
eqc17vehre	FY17Vehicle/Equipment Replacement	0	0	5,115,000	0	0	0	0	5,115,000



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
ecq18vehre	FY18 Vehicle/Equipment Replacement	0	0	0	4,053,000	0	0	0	4,053,000
ecq19vehre	FY19 Vehicle/Equipment Replacement	0	0	0	0	4,947,000	0	0	4,947,000
ecq20vehre	FY20 Vehicle/Equipment Replacement	0	0	0	0	0	4,376,000	0	4,376,000
		19,703,821	5,110,000	5,115,000	4,053,000	4,947,000	4,376,000	0	43,304,821
Parking									
pgccctvph2	CCTV Phase 2	250,000	0	0	0	0	0	0	250,000
pgccctvgr	Closed Circuit Television System	1,897,024	0	0	0	0	0	0	1,897,024
ecqclprvh	License Plate Recognition - Vehicle/Hand	350,000	0	0	0	0	0	0	350,000
pgcpaydisp	Master Meter Phase II	7,395,850	0	0	0	0	0	0	7,395,850
pgcmstmp5	Master Meter Phase V	1,582,000	0	0	0	0	0	0	1,582,000
pgcmstmp6	Master Meter Phase VI	1,000,000	0	0	0	0	0	0	1,000,000
pgcmstmp7	Master Meter Phase VII	1,000,000	0	0	0	0	0	0	1,000,000
pgcpayfoot	Pay on Foot (POF) Machines	2,191,084	0	0	0	0	0	0	2,191,084
ecqrevcep1	Revenue Control Eqp Phase I	3,832,000	0	0	0	0	0	0	3,832,000
ecqrevcep2	Revenue Control Eqp Phase II	0	0	0	0	0	0	0	0
ecqrevcep3	Revenue Control Eqp Phase III	0	219,000	0	0	0	0	0	219,000
		19,497,958	219,000	0	0	0	0	0	19,716,958
Parks & Recreation									
pkmbpospi	North Beach Open Space Park Security Ir	225,000	0	0	0	0	0	0	225,000
		225,000	0	0	0	0	0	0	225,000
Police									
ecqmbpdode	MBPD Off-Duty Employment Software	60,000	0	0	0	0	0	0	60,000
ecqsynevns	Symantec Ent Vault for Network Storage	41,150	0	0	0	0	0	0	41,150
		101,150	0	0	0	0	0	0	101,150
Risk Management									
ecqrmsoftw	RiskMaster Software Upgrade	55,942	0	0	0	0	0	0	55,942
		55,942	0	0	0	0	0	0	55,942
		39,995,371	5,479,000	5,115,000	4,053,000	4,947,000	4,376,000	0	63,965,371
General Public Buildings									
Building									
pfcbuilrev	Second Floor Renovation-Building Dept.	656,713	0	0	0	0	0	0	656,713
		656,713	0	0	0	0	0	0	656,713
City Office									
pfms3restr	53rd Street Restrooms	827,190	0	0	0	0	0	0	827,190
pfms6rest	6th Street Restrooms	830,882	0	0	0	0	0	0	830,882
pfm777buil	777 Building Renovation	278,000	0	0	0	0	0	0	278,000
pfmkmaint	Parks Maintenance Facility	933,722	0	0	0	0	0	0	933,722
pfmpropfac	Property Management Facility	6,376,577	0	0	0	0	0	0	6,376,577
pfmpropyard	Public Works Facility	2,880,173	0	0	0	0	0	0	2,880,173
		12,126,644	0	0	0	0	0	0	12,126,644



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
Fire									
pfcfs2anex	Fire Station #2 Training Annex	82,000	0	0	0	0	0	0	82,000
		82,000	0	0	0	0	0	0	82,000
Fire Department									
pfstfirref	Fire Station 1 Refurbishment	500,000	0	0	0	0	0	0	500,000
		500,000	0	0	0	0	0	0	500,000
Housing & Community Services									
pfstbondhou	London House Apartments	3,053,019	0	0	0	0	0	0	3,053,019
		3,053,019	0	0	0	0	0	0	3,053,019
Parking									
pfscustser	Customer Service Center Renovation	50,000	0	0	0	0	0	0	50,000
		50,000	0	0	0	0	0	0	50,000
Parks & Recreation / Fire									
pknnspmf	NSOP Beach Maint. Facility	0	0	0	0	0	0	2,745,000	2,745,000
		0	0	0	0	0	0	2,745,000	2,745,000
Parks & Recreation Department									
pknyoutimp	North Shore Park and Youth Center - Floo	78,000	0	0	0	0	0	0	78,000
		78,000	0	0	0	0	0	0	78,000
Property Management									
pfpramp41wa	Accessible Ramp to Boardwalk on 41st St	0	50,000	0	0	0	0	0	50,000
pfbassgene	Bass Museum Emergency Generator Rep	0	150,000	0	0	0	0	0	150,000
pfbasseswa	Bass Museum Exterior Walls & Parapet Ca	0	250,000	0	0	0	0	0	250,000
pfbeachdra	Beach Shower Drainage	0	466,000	0	0	0	0	0	466,000
pfctyhyroof	City Hall Roof & Skylight Restoration	0	300,000	0	0	0	0	0	300,000
pfmfireala	Fire Station #3 Fire Alarm Upgrade	0	100,000	0	0	0	0	0	100,000
pfswretrof	Hazard Mitigation Wind Retrofit 11HM-2Y-	690,491	0	0	0	0	0	0	690,491
rnrmppool	Normandy Isle Park & Pool	0	200,000	0	0	0	0	0	200,000
rnmtbchpol	North Beach Police Station Restroom	0	40,000	0	0	0	0	0	40,000
rnrcpwpopr	Public Works Operations-Exterior Restora	150,000	0	0	0	0	0	0	150,000
		840,491	1,556,000	0	0	0	0	0	2,396,491
Public Works									
pfst55sadr	555 17th Street Building Renovations	47,339	0	0	0	0	0	0	47,339
pfmbasshva	Bass Museum HVAC Rehab	200,000	0	0	0	0	0	0	200,000
pfpschsplm	City Hall Space Plan Implementation	495,000	135,000	0	0	0	0	0	630,000
pfpollmaig	Police Station Building Main Gate	0	45,000	0	0	0	0	0	45,000
pfssshoreg	S. Shore Comm Center (County G.O.)	500,000	0	0	0	0	0	0	500,000
pfssunisl	Sunset Islands 1 & 2 Guardhouse	200,000	0	0	0	0	0	0	200,000
		1,442,339	180,000	0	0	0	0	0	1,622,339
TCED									



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pbyronups	Byron Canyle Upgrades & Repairs	145,000	0	0	0	0	0	0	145,000
		145,000	0	0	0	0	0	0	145,000
Tourism & Cultural Development									
pfidgincy	Purchase DCP Digital Cinema Projection	0	90,000	0	0	0	0	0	90,000
pkcbasaph2	Bass Museum Interior Space Expansion	3,750,000	3,750,000	0	0	0	0	0	7,500,000
		3,750,000	3,840,000	0	0	0	0	0	7,590,000
		22,724,106	5,576,000	0	0	0	0	2,745,000	31,045,106
Golf Courses									
GIP									
pkmmbgcdr	M Beach Golf Course Drainage Remediat	207,017	0	0	0	0	0	0	207,017
		207,017	0	0	0	0	0	0	207,017
CIP Office									
pkmgcmpr3	Par 3 Golf Course Master Plan	5,460,190	0	5,000,000	5,000,000	0	0	0	15,460,190
		5,460,190	0	5,000,000	5,000,000	0	0	0	15,460,190
Parks & Recreation									
pknmsgdpl	Install lighting NSGC	50,000	0	0	0	0	0	0	50,000
pkmmbgcnet	MBGC-Golf Range Netting	100,000	0	0	0	0	0	0	100,000
pkmmbgcpc	Miami Beach Golf Club Cart Path/Curb	155,000	0	0	0	0	0	0	155,000
pkmmbgctrs	Miami Beach Golf Club Tee Restoration	46,000	0	0	0	0	0	0	46,000
pknmsgcphg	NSGC Perimeter Hedge	78,000	0	0	0	0	0	0	78,000
enmstrtg	NSGC Trail Lighting and Landscaping	194,000	0	0	0	0	0	0	194,000
		623,000	0	5,000,000	5,000,000	0	0	0	623,000
		6,290,207	0	5,000,000	5,000,000	0	0	0	16,290,207
Information Technology									
Building									
eqprpermac	Bldg Dev Process Ent System	1,600,000	0	0	0	0	0	0	1,600,000
		1,600,000	0	0	0	0	0	0	1,600,000
City Clerk									
eqcautocca	City Commission Agenda Automation	34,000	0	0	0	0	0	0	34,000
		34,000	0	0	0	0	0	0	34,000
Communications									
eqcmrpartr	Radio Station/TV Upgrade	52,000	0	0	0	0	0	0	52,000
		52,000	0	0	0	0	0	0	52,000
Finance									
eqcreclma2	Records Imaging Phase 2	25,557	0	0	0	0	0	0	25,557
		25,557	0	0	0	0	0	0	25,557
Fire									
eqcpulseap	PulsePoint App	25,000	0	0	0	0	0	0	25,000
		25,000	0	0	0	0	0	0	25,000



**CITY OF MIAMI BEACH
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PROJECT	PROGRAM	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
Fleet								
eqcrrnfuel	RNI Fuel/Omat Fuel Management System	105,000	0	0	0	0	0	105,000
		105,000	0	0	0	0	0	105,000
Fleet Management								
eqcavmsipa	AVL Program Implementation	32,000	0	0	0	0	0	32,000
		32,000	0	0	0	0	0	32,000
Human Resources / Finance								
eqcveliffe	Auto Transfer Benefits Data	18,000	0	0	0	0	0	18,000
		18,000	0	0	0	0	0	18,000
Information Technology								
eqcsharepo	Enterprise Sharepoint Implementation Clo	90,000	0	0	0	0	0	90,000
eqcinfocdr	FDLE Mandated Security for Data Center	35,000	0	0	0	0	0	35,000
eqcinfofcom	Info & Comm Tech Contingency	443,087	0	0	0	0	0	443,087
eqcminuseg	Munis/Energov Technology Project	7,200,000	0	0	0	0	0	7,200,000
eqcqcima3	Records Imaging 3/Cleanliness Assessme	29,268	0	0	0	0	0	29,268
		7,797,355	0	0	0	0	0	7,797,355
OBPI								
eqcpermanng	Active Strategy Upgrade	35,000	0	0	0	0	0	35,000
eqcopenngov	OpenGov Business Intelligence Software	25,000	0	0	0	0	0	25,000
eqccleanas	Updated Automation of Cleanliness	34,440	0	0	0	0	0	34,440
		94,440	0	0	0	0	0	94,440
Parks & Recreation								
eqceawar	Recreation Software - Capture Point	29,550	0	0	0	0	0	29,550
		29,550	0	0	0	0	0	29,550
Parks & Recreation / Public Works								
eqcautogmo	Automation for Field Staff Oper.	26,000	0	0	0	0	0	26,000
		26,000	0	0	0	0	0	26,000
		9,838,902	0	0	0	0	0	9,838,902
Lighting								
CIP								
enlummlig	Lummus Parking Lighting Improvement	0	100,000	2,000,000	0	0	0	2,100,000
		0	100,000	2,000,000	0	0	0	2,100,000
Public Works								
pwc41icbcl	41st Indian Creek Bridge Color Lighting	0	75,000	0	0	0	0	75,000
pwcstrtlgt	Street Lighting Improvements	0	1,302,000	999,000	333,000	333,000	0	3,966,000
		0	1,377,000	999,000	333,000	333,000	0	4,041,000
		0	1,377,000	2,999,000	333,000	333,000	0	6,141,000
Monuments								



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PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
Property Management									
pkstflagmsi	Flagler Monument Solar Illumination	322,000	0	0	0	0	0	0	322,000
pknpolopst	Polo Player Statue	100,000	0	0	0	0	0	0	100,000
		422,000	0	0	0	0	0	0	422,000
Public Works									
pkn71stfou	71st Fountain Renovation	350,000	0	0	0	0	0	0	350,000
		350,000	0	0	0	0	0	0	350,000
TBD									
pkcobelisk	28th St. Obelisk Monument Restoration	0	250,000	0	0	0	0	0	250,000
pkcobeliss	28th Street Obelisk Stabilization	381,780	0	0	0	0	0	0	381,780
pkxfountain	Alton Road Fountain @ 20th Street	0	0	0	0	0	0	279,000	279,000
pkspalmfou	Palm Island Fountain	0	0	0	0	0	0	100,000	100,000
pkswatrest	Water Tower Restoration Star Island	0	0	0	0	0	0	593,000	593,000
pkswwarmem	World War Memorial	0	0	0	0	0	0	62,000	62,000
		381,780	250,000	0	0	0	0	1,034,000	1,665,780
TCED									
pknvendome	Vendome Public Plaza	0	100,000	1,000,000	0	0	0	0	1,100,000
		0	100,000	1,000,000	0	0	0	0	1,100,000
		1,153,780	350,000	1,000,000	0	0	0	1,034,000	3,537,780
Parking									
Parking									
pgcmstrep	Master Meter Phase VIII (DG Replacement)	833,000	0	0	0	0	0	0	833,000
		833,000	0	0	0	0	0	0	833,000
Public Works									
pgmsheavp	Sheridan Ave Pking 28th Str & Pine Tree	204,000	0	0	0	0	0	0	204,000
pwmbpken	West Bay Drive Parking Enhancements	0	0	0	0	0	0	120,000	120,000
		204,000	0	0	0	0	0	120,000	324,000
		1,037,000	0	0	0	0	0	120,000	1,157,000
Parking Garages									
City Office									
pgs17pgele	17th St P.G. Elevator Enclosure	646,600	0	0	0	0	0	0	646,600
pgc17stefr	17th Street Garage East Facade Retail	0	0	0	0	0	0	50,000,000	50,000,000
pgn72spkg	72nd Street Park & Parking Structure	0	0	0	0	0	14,500,000	0	14,500,000
pgmculcamp	Collins Park Parking Garage	27,590,271	0	0	0	0	0	0	27,590,271
pgsmppmkre	Multi-Purpose Pking Facility Remediation	700,000	0	0	0	0	0	0	700,000
pgnbbparkg	North Beach Parking Garage	0	0	0	0	0	0	25,000,000	25,000,000
pgcprefgar	Preferred Lot Parking Garage	0	64,800,000	0	0	0	0	0	64,800,000
pgssbparkg	South Beach Parking Garage	0	0	0	0	0	0	25,000,000	25,000,000
pgmsunharg	Sunset Harbor / Purdy Ave Garage	18,149,435	0	0	0	0	0	0	18,149,435
pgmsunrobn	Sunset Harbor Garage Contractor Portion	1,820,350	0	0	0	0	0	0	1,820,350



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PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
Parking Department									
ppolhqvis	Police Headquarters Visitors' Parking Ga	0	170,000	1,321,000	0	0	0	0	1,491,000
		48,906,856	64,800,000	1,321,000	0	0	14,500,000	100,000,000	228,206,856
Property Management									
rrs13handr	13th St. Garage Handrails	0	40,000	0	0	0	0	0	40,000
pgnanchsen	Anchor Garage Structural Eng Study	25,000	0	0	0	0	0	0	25,000
pgs13garmt	Maint-13th St. Parking Garage 09	120,000	0	0	0	0	0	0	120,000
pgs17stpg	Maint-17th St Parking Garage 10	414,000	0	0	0	0	0	0	414,000
pgs17garmt	Maint-17th St. Parking Garage 09	235,000	0	0	0	0	0	0	235,000
pgrm42garmt	Maint-42 St. Parking Garage 09	240,000	0	0	0	0	0	0	240,000
pgs7garmt	Maint-7th St. Parking Garage 09	165,214	0	0	0	0	0	0	165,214
		1,199,214	40,000	0	0	0	0	0	1,239,214
Property Management									
pgrm42stpg	Maint-42nd St Parking Garage 10	245,000	0	0	0	0	0	0	245,000
		245,000	0	0	0	0	0	0	245,000
		50,350,870	65,010,000	1,321,000	0	0	14,500,000	100,000,000	231,181,870
Parking Lots									
CIP									
pgnicsurfl	Surface Lot 9D P86; 6976 Indian Creek dr	468,000	0	0	0	0	0	0	468,000
pgn75surfl	Surface Lot 9F P106 75th & Collins	0	1,490,000	0	0	0	0	0	1,490,000
		468,000	1,490,000	0	0	0	0	0	1,958,000
CIP Office									
pgrm42royal	Parking Lot 8B Impro-42 & Royal Palm	1,383,300	0	0	0	0	0	0	1,383,300
pgsodsurfl	Penrods @ 1 Ocean Dr	1,441,600	40,050	0	0	0	0	0	1,481,650
pgsiasurfl	Surface Lot 10D Jefferson Ave	0	557,000	0	0	0	0	0	557,000
pgsnlsurfl	Surface Lot 10F S Lincoln Ln. & Meridian	0	302,000	0	0	0	0	0	302,000
pgs16surfl	Surface Lot 10G 1620 Michigan Avenue	0	175,000	0	0	0	0	0	175,000
pgs09surfl	Surface Lot 12X @ 9th St & Washington	307,000	0	0	0	0	0	0	307,000
pgs10surfl	Surface Lot 13X @ 10th St & Washington	358,000	0	0	0	0	0	0	358,000
pgscasurfl	Surface Lot 17X Collins Ave & 13 St	646,080	0	0	0	0	0	0	646,080
pgrn53surfl	Surface Lot 19B @ Collins & 53rd St.	1,669,500	0	0	0	0	0	0	1,669,500
pgrnmsydsi	Surface Lot 22X N Shore Youth Center	381,600	0	0	0	0	0	0	381,600
pgrn24bst	Surface Lot 24B 971 71 Street	189,000	0	0	0	0	0	0	189,000
pgrn69surfl	Surface Lot 24C 6972 Bay Drive	323,300	0	0	0	0	0	0	323,300
pgrnbdsurfl	Surface Lot 25X 7061 Bonita Drive	127,200	0	0	0	0	0	0	127,200
pgrn26c79	Surface Lot 26-C (P-107) Collins and 79	0	0	0	0	0	0	798,000	798,000
pgrn26d83	Surface Lot 26-D Collins and 83 (P-109)	0	0	0	0	0	0	880,000	880,000
pgs06surfl	Surface Lot 2B Meridian Ave and 6 St	245,000	0	0	0	0	0	0	245,000
pgrnslwesta	Surface Lot 4D West Ave & 16 St	556,500	0	0	0	0	0	0	556,500
pgrm40surfl	Surface Lot 8H 4001 Prairie Ave.	556,500	0	0	0	0	0	0	556,500



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PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pgn71surfl	Surface Lot 9E @ Harding Ave-71 St-Eas	290,000	0	0	0	0	0	0	290,000
pgccolm84	Surface Lot at Collins & 84 St	768,500	0	0	0	0	0	0	768,500
pgmslip48st	Surface Lot P48 Bass Museum Lot	220,000	0	0	0	0	0	0	220,000
		9,463,080	1,074,050	0	0	0	0	1,678,000	12,215,130
Parking Department									
pgp13pklot	Parking Garage at Parking Lot P13	0	600,000	4,698,000	0	0	0	0	5,298,000
pgp16pklot	Parking Garage at Parking Lot P16	0	1,457,000	11,413,000	0	0	0	0	12,870,000
		0	2,057,000	16,111,000	0	0	0	0	18,168,000
Public Works									
enp14colpk	P14 - 6th Street and Collins Parking Lot	0	150,000	0	0	0	0	0	150,000
pglotlight	Parking Lot Lighting	0	200,000	0	0	0	0	0	200,000
		0	350,000	0	0	0	0	0	350,000
		9,931,080	4,971,050	16,111,000	0	0	0	1,678,000	32,691,130
Parks									
CIP									
pkmmusspar	Muss Park Facility	1,050,000	0	0	0	0	0	0	1,050,000
pkcmpkayak	Muss Park Kayak Launch	204,750	0	0	0	0	0	0	204,750
pknbdompk	North Beach Domino Park	400,000	0	0	0	0	0	0	400,000
pknteencen	North Beach Teen Center	566,000	0	0	0	0	0	0	566,000
		2,220,750	0	0	0	0	0	0	2,220,750
CIP Office									
pknbandshe	Band Shell Master Plan Improv	2,927,783	0	0	0	0	0	0	2,927,783
pkstflamgob	Flamingo Park	16,217,539	0	0	0	0	0	0	16,217,539
pkcliflegds	Lifeguard Stands Replacement	1,500,000	0	1,200,000	0	0	0	0	2,700,000
pkmmussprk	Muss Park	530,629	0	0	0	0	0	0	530,629
pkmrakowyr	Scott Rakow Youth Center - Ice Rink Mec	1,960,321	0	0	0	0	0	0	1,960,321
pkssppreme	South Pointe Park Remediation	8,799,680	0	0	0	0	0	0	8,799,680
pkssptpier	South Pointe Pier	8,270,920	(240,000)	0	0	0	0	0	8,030,920
		40,206,872	(240,000)	1,200,000	0	0	0	0	41,166,872
CIP Office / Parks & Rec									
pkmrakowyc	Scott Rakow Youth Center Phase II	6,343,928	0	0	0	0	0	0	6,343,928
		6,343,928	0	0	0	0	0	0	6,343,928
Parks									
pkstenproj	Flamingo Park Tennis Project	0	0	0	0	95,000	0	0	95,000
pknopensp	North Shore Open Space Park Redevelop	0	850,000	0	0	0	0	0	850,000
pkctablerr	Standardized Park Picnic Table Replacerr	40,000	21,000	71,000	0	0	0	0	132,000
pkctrashrr	Standardized Park Trash Receptacle Rep	71,000	74,000	40,000	0	0	0	0	185,000
		111,000	945,000	111,000	0	95,000	0	0	1,262,000
Parks & Recreation									
pknalpred	Allison Park Redesign	500,000	0	0	0	0	0	0	500,000



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PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pknalospk	Altos Del Mar Park Developments	2,900,000	1,000,000		0	0	0	0	3,900,000
pkbeachimp	Beachview Park Improvements	0	250,000		0	0	0	0	250,000
pkcbluempl	Blueways Master Plan	80,000	0		0	0	0	0	80,000
pknskatp	City of Miami Beach Skatepark	400,000	0		0	0	0	0	400,000
pkncrespip	Crespi Park Field Renovation	88,500	0		0	0	0	0	88,500
pk12flamfb	Flamingo Football Stadium Bleachers	0	116,000		0	0	0	0	116,000
pkflangro	Flamingo Park Pool Playground Replacen	0	245,584		0	0	0	0	245,584
pkstarturf	Flamingo Park Softball & Soccer Fields	800,000	0		0	0	0	0	800,000
pkstflambbs	Flingo Pk Baseball Stdm Scoreboard	25,000	0		0	0	0	0	25,000
pklumsout	Lummus Park Volleyball Courts	0	49,000		0	0	0	0	49,000
pkbaskctm	Neighborhood Basketball Court Renovatic	0	70,000	67,000	0	0	0	0	137,000
pktenctren	Neighborhood Tennis Court Renovations	0	53,000	39,000	0	0	0	0	92,000
pkctennct	New Tennis Courts at Par 3 Golf Course	300,000	0		0	0	0	0	300,000
pknmsptlss	Normandy Shores Park Fitness Circuit	199,500	112,000		0	0	0	0	311,500
pknorthres	North Shore Park Restroom Addition	0	410,000		0	0	0	0	410,000
pkngscrte	NSGC Landscape Removal Replacement	0	47,000		0	0	0	0	47,000
pknfticirc	NSOSP Replacement Fitness Circuit/Trail	99,000	0		0	0	0	0	99,000
pknmspycfc	NSPYC-Fitness Center Refurbishment	73,000	0		0	0	0	0	73,000
pknpvimp1	Park View Island	250,000	0		0	0	0	0	250,000
pknpvimp2	Park View Island- Entrance Planting	0	0		129,000	0	0	0	129,000
pkcpologe	Polo Park Playground Renovation	346,500	0		0	0	0	0	346,500
pkcpaintpf	Repair/Repair of North End Parks Fence	115,000	0		0	0	0	0	115,000
pkoundspe	SoundScape Speakers Painting and Othe	0	28,000		0	0	0	0	28,000
pkssppplfn	South Pointe Park - Improvements	184,000	0		0	0	0	0	184,000
pkstrycbowl	SRYC - Reception and Bowling Enhancer	0	66,000		0	0	0	0	66,000
pkmsunisile	Sunset Islands Neighborhoods/Park	120,000	0		0	0	0	0	120,000
pkntnsbshe	Tent for the North Shore Bandshell	100,000	0		0	0	0	0	100,000
pkswashdg2	Washington Ave Dog Park Surfacing	100,000	0		0	0	0	0	100,000
		6,680,500	2,446,584	106,000	129,000	0	0	0	9,352,084
Parks and Recreation									
pkbuoyvod	Buoy Park on Star Island- Sod, Irrigatio	88,000	0		0	0	0	0	88,000
pkscollipkl	Collins Park Lighting and Sound System	0	236,000		0	0	0	0	236,000
pkncrespipm	Crespi Park Improvements	56,000	0		0	0	0	0	56,000
pknkaylaun	Kayak Launch Docks	175,000	363,080		0	0	0	0	538,080
pkslightim	Lights Replacements/imp for Basketball	63,000	0		0	0	0	0	63,000
pk13lumply	Lummus Park Playground Replacement	0	128,000		0	0	0	0	128,000
pkgibbdock	Maurice Gibb Park Floating Dock	0	196,000		0	0	0	0	196,000
pkgibbrede	Maurice Gibb Park Redesign	0	1,453,000		0	0	0	0	1,453,000
pkmbgcidrr	MBGC - Landscape Removal & Replacem	0	51,000		0	0	0	0	51,000
pkmbgcrout	MBGC - Replacement of Outdoor Furnish	0	39,000		0	0	0	0	39,000
pknnorturf	Normandy Isle Park Turf Replacement & C	0	255,000		0	0	0	0	255,000
pknnorsptp	North Shore Park Tennis Project	0	0		0	75,000	0	0	75,000
pkpalmiland	Palm Island Park Landscaping, Sod and li	0	20,000		0	0	0	0	20,000



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pkp01impr	Polo Park Improvements	0	70,000	0	0	0	0	0	70,000
pkpbenchr	Standardized Park Bench Replacements	90,000	60,000	90,000	0	0	0	0	240,000
pkstlilfit	Stillwater Fitness Circuit	0	36,000	0	0	0	0	0	36,000
pknstlilmp	Stillwater Park Improvements	120,000	0	0	0	0	0	0	120,000
		692,000	2,907,080	90,000	0	75,000	0	0	3,664,080
Public Works									
pkdcaivel	7300 Dickens Ave Landscape-Irrigation Sys.	0	0	0	0	0	0	37,000	37,000
pkbeachsh	Beach Shower Replacement & Renovatio	35,000	0	0	0	0	0	0	35,000
encduneres	Citywide Dune Restoration & Enhanceme	458,633	32,000	0	0	0	0	0	490,633
pkncollave	Collins Ave Street-Ends (26th - 42nd) IR	121,000	0	0	0	0	0	0	121,000
pkmcollaum	Collins Avenue Medians (41st To 60th Str	0	0	0	0	0	0	26,000	26,000
pkslkpanis	Lake Pancoast Neighborhood Irrigation	47,000	0	0	0	0	0	0	47,000
pkongpsol	Maurice Gibb Soil Remediation	292,000	800,000	0	0	0	0	0	1,092,000
pkmmusspkg	Muss Park Greenspace Expansion/Chase	663,428	0	0	0	0	0	0	663,428
pknbbouts	North Beach Bump Outs (84)	220,000	0	0	0	0	0	0	220,000
		1,837,061	832,000	0	0	0	0	63,000	2,732,061
TCED									
pknbandssy	North Shore Band Shell Sound System Uj	237,000	0	0	0	0	0	0	237,000
		237,000	0	0	0	0	0	0	237,000
		58,229,111	6,890,664	1,507,000	129,000	170,000	0	63,000	66,988,775
Renewal and Replacement									
rrclifeags	Ocean Rescue Lifeguard Stations	90,000	0	0	0	0	0	0	90,000
		90,000	0	0	0	0	0	0	90,000
CIP Office									
rrs777bren	777 Building - Renovation	247,666	0	0	0	0	0	0	247,666
rrs777ere	777 Building - Restroom Renovation - Th	78,206	0	0	0	0	0	0	78,206
rrrecong10	FY 2009-2010 R/R Contingency	9,285	0	0	0	0	0	0	9,285
rrspolcfr	Police Station Building-Firing Range Ven	538,120	0	0	0	0	0	0	538,120
		873,277	0	0	0	0	0	0	873,277
Fleet									
rrfleetar	Fleet Management Building Interior Attic	40,000	0	0	0	0	0	0	40,000
		40,000	0	0	0	0	0	0	40,000
Parks and Recreation									
rrnormebs	Normandy Isle Pool Elec Bonding System	125,000	0	0	0	0	0	0	125,000
		125,000	0	0	0	0	0	0	125,000
Police									
reqbodycam	Body Camera Project	60,000	0	0	0	0	0	0	60,000
		60,000	0	0	0	0	0	0	60,000
Property Management									
\\miami\beach328\EDEN\Reports\Reports\cmb\IPA\Capital Budget By Program Spread.rpt									



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rs12extr	12th St Parking Grge Ext Door Rpl -R&R	53,197	0	0	0	0	0	0	53,197
rs13extgb	13th St Parking Grge Ext Glass Block-R&I	69,378	0	0	0	0	0	0	69,378
rs13stpga	13th Street Parking Gara Fire Alarm -R&R	46,580	0	0	0	0	0	0	46,580
rs13conpr	13th Street Parking Garage Concrete Pav	126,655	0	0	0	0	0	0	126,655
rs13stpgc	13th Street Parking Garage Elevator-R&R	184,800	0	0	0	0	0	0	184,800
rs17stpgc	17th St Parking Gar Spalling Conc -R&R	86,295	0	0	0	0	0	0	86,295
rs17stpr	17th Street Parking Garage Elevators	876,000	0	0	0	0	0	0	876,000
rm21recc	21st Recreation Center Electrical Servic	63,133	0	0	0	0	0	0	63,133
rm21stcr	21st St. Recreation Center Repairs and R	118,259	0	0	0	0	0	0	118,259
rm43stgar	42nd St. Garage Elevator Replacement	865,645	0	0	0	0	0	0	865,645
rm42stgar	42nd St. Garage Fire Alarm System Replc	51,087	0	0	0	0	0	0	51,087
rs55shvac	555 Bldg HVAC Upgrade and Replacemei	90,365	0	0	0	0	0	0	90,365
rs55sele2	555 Building Electrical Upgrades	55,492	0	0	0	0	0	0	55,492
rs55sexwr	555 Building Exterior Wall Repairs	39,000	0	0	0	0	0	0	39,000
rs55sird	555 Building Install Recirculation fans	79,000	0	0	0	0	0	0	79,000
rs55selec	555 Building Main Electrical Service Rep	41,685	0	0	0	0	0	0	41,685
rwindret	555, 777, 21st Rec Center Wind Retrofit	591,462	0	0	0	0	0	0	591,462
rs777wck	777 Bldg renovation	33,000	0	0	0	0	0	0	33,000
rs777hw4t	777 Building HVAC 4th Floor	0	170,000	0	0	0	0	0	170,000
rs777rest	777 Building Restroom Renovations	25,000	0	0	0	0	0	0	25,000
rs7levrp	7th St Parking Grge Replace Elev -R&R	236,500	0	0	0	0	0	0	236,500
rs7stgarf	7th St. Garage Fire Alarm System Replac	51,087	0	0	0	0	0	0	51,087
rs7stprnt	7th Street Parking Garage Renovation	3,142,481	0	0	0	0	0	0	3,142,481
rrecommacr	A/C Replacement Communication Sites	40,000	0	0	0	0	0	0	40,000
rsancgara	Anchor Garage / Shops Wind Repl	0	46,000	0	0	0	0	0	46,000
rsanccarp	Anchor Garage A/C Replacement -R&R	86,020	0	0	0	0	0	0	86,020
rsanccelfs	Anchor Garage EFIS System & Waterproct	25,000	0	0	0	0	0	0	25,000
rsanchelr	Anchor Garage Elevator Replcmt -R&R	357,995	0	0	0	0	0	0	357,995
rsanchentr	Anchor Garage Entrance Water Intrusion	50,000	0	0	0	0	0	0	50,000
rsanchand	Anchor Garage Hand Rail Replacement	25,000	0	0	0	0	0	0	25,000
rsanjoin	Anchor Garage Joint Replacement	75,000	0	0	0	0	0	0	75,000
rsancclea	Anchor Garage Pressure Cleaning, Repai	200,000	0	0	0	0	0	0	200,000
rsanchrep	Anchor Garage Repair and Upkept	220,000	0	0	0	0	0	0	220,000
rsanchroof	Anchor Garage Roof Restoration	200,000	0	0	0	0	0	0	200,000
rsancstai	Anchor Garage Stairwell Exhaust	25,000	0	0	0	0	0	0	25,000
rsancwind	Anchor Garage Window Replacement	50,000	0	0	0	0	0	0	50,000
rmbashp2	Bass Heat Pump Replacement	100,000	0	0	0	0	0	0	100,000
rmbassebb	Bass Museum Electrical Breaker Box Rep	38,968	0	0	0	0	0	0	38,968
rmbassex	Bass Museum Exterior Lighting Replacerr	42,308	0	0	0	0	0	0	42,308
rmbasmgr	Bass Museum Generator Replacement	51,779	0	0	0	0	0	0	51,779
rmbashvac	Bass Museum HVAC Controls	50,000	0	0	0	0	0	0	50,000
rmbashher	Bass Museum Hydraulic Elevator Replace	66,127	0	0	0	0	0	0	66,127
rmbaslici	Bass Museum Light Controls and Instrum	57,070	0	0	0	0	0	0	57,070
rmbaswsp	Bass Museum Weather Seal & Paint -R&F	127,478	0	0	0	0	0	0	127,478



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rrbeaces	Beach Restrooms Paint and Concrete Re:	225,000	0	0	0	0	0	0	225,000
rrbotgwin	Botanical Garden Window Replacement	100,000	0	0	0	0	0	0	100,000
rrmbctextr	Byron Carlyle Theater Exterior and Roof	80,000	0	0	0	0	0	0	80,000
rrsbyronsh	Byron/Carlyle Replacement of Stage and	132,000	0	0	0	0	0	0	132,000
rrscityere	City Hall - Elevator Renovation	175,000	0	0	0	0	0	0	175,000
rrscityair	City Hall Air Handling Unit Replacement	250,000	0	0	0	0	0	0	250,000
rrscitycas	City Hall Card Access System Replaceme	88,480	0	0	0	0	0	0	88,480
rrschcarp4	City Hall Carpet Replacement 4th Floor	185,000	0	0	0	0	0	0	185,000
rrscomdais	City Hall Commission Chamber Dais	150,000	0	0	0	0	0	0	150,000
rrscityele	City Hall Elevator Repair	238,700	0	0	0	0	0	0	238,700
rrschemels	City Hall Emergency Lighting System	353,650	0	0	0	0	0	0	353,650
rrschfires	City Hall Fire Alarm System	314,325	0	0	0	0	0	0	314,325
rrscityfsp	City Hall Fire Suppression Pump Replacerr	32,175	0	0	0	0	0	0	32,175
rrscityhus	City Hall Halon Upgrade and Service Elev	143,484	0	0	0	0	0	0	143,484
rrscitychr	City Hall restroom renovation.	42,000	0	0	0	0	0	0	42,000
rrscityvar	City Hall Variable Air Volume Damper Ref	100,000	0	0	0	0	0	0	100,000
rrscityelu	City Hall- Electrical Upgrades	353,772	0	0	0	0	0	0	353,772
rrscolorccc	Colony Theater Condenser Coils Replace	40,000	0	0	0	0	0	0	40,000
rrscolthep	Colony Theater Ext Water Seal & Paint	71,500	0	0	0	0	0	0	71,500
rrscolormtr	Colony Theater Roof Maintenance	27,000	0	0	0	0	0	0	27,000
rrsfire30d	Fire Station 3 - Interior Overhead Door	145,225	0	0	0	0	0	0	145,225
rrmfire2rr	Fire Station # 2 Support Building- Roof	179,732	0	0	0	0	0	0	179,732
rrmf4air	Fire Station # 4 Air Handler Replacement	144,000	0	0	0	0	0	0	144,000
rrfire4ext	Fire Station # 4 Exterior Paint & Waterp	0	60,610	0	0	0	0	0	60,610
rrfiretpa	Fire Station #2 Exterior Paint & Waterpr	0	90,000	0	0	0	0	0	90,000
rrfire3gen	Fire Station #3 Emergency Generator Ref	0	95,000	0	0	0	0	0	95,000
rrfire3res	Fire Station #3 Restroom Renovation	0	75,000	0	0	0	0	0	75,000
rrsfire1ed	Fire Station 1 - Interior and Exterior D	131,365	0	0	0	0	0	0	131,365
rrcfir1cnp	Fire Station 1 Carpet Replacement	31,000	0	0	0	0	0	0	31,000
rrsfr1eir	Fire Station 1 Electrical Replacement	69,000	0	0	0	0	0	0	69,000
rrsfr1fir	Fire Station 1 Floor Replacement	138,000	0	0	0	0	0	0	138,000
rrsfire1vp	Fire Station 1 Various Projects	337,943	0	0	0	0	0	0	337,943
rrcfir3cnp	Fire Station 3 Carpet Replacement	44,000	0	0	0	0	0	0	44,000
rrcs3extp	Fire Station 3 Exterior and Painting	62,000	0	0	0	0	0	0	62,000
rrmfir3tan	Fire Station 3 Fuel Tank and Piping Rest	65,000	0	0	0	0	0	0	65,000
rrsfr3mrr	Fire Station 3 Main Restroom Renovation	28,000	0	0	0	0	0	0	28,000
rrsfr3plr	Fire Station 3 Parking Lot Resurface	54,000	0	0	0	0	0	0	54,000
rrsflapool	Flamingo Park Pool Equipment Replacem	131,000	0	0	0	0	0	0	131,000
rrflamroof	Flamingo Park Pool Roof Replacement	0	140,000	0	0	0	0	0	140,000
rrsflfeets	Fleet Management Exterior Restoration	50,000	0	0	0	0	0	0	50,000
rrsflfeets2	Fleet Management Shop 2 Building Exhaust	46,787	0	0	0	0	0	0	46,787
rrsflfeetec	Fleet Management Shop 2 HVAC Electrical	79,592	0	0	0	0	0	0	79,592
rrsflfeetac	Fleet Management Shop 2 HVAC Repair	29,368	0	0	0	0	0	0	29,368
rrsflfeetsb	Fleet/Sanitation Fire Alarm System Repl	85,800	0	0	0	0	0	0	85,800



CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM

ATTACHMENT B

2016-2020

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rrcontg11	FY 11 Contingency	74,196	0	0	0	0	0	0	74,196
rrcontg08	FY 2007-2008 R/R Contingency	3,127	0	0	0	0	0	0	3,127
rrgardenc	Garden Center Lighting Fixtures and Wiri	73,725	0	0	0	0	0	0	73,725
rrshispai	Historic City Hall Exterior Paint & Seal	235,000	0	0	0	0	0	0	235,000
rrshduct	Historic City Hall HVAC Ductwork Cleanin	30,000	0	0	0	0	0	0	30,000
rrshchtrp	Historic City Hall Tile Roof Replacement	53,647	0	0	0	0	0	0	53,647
rrshchelev	Historical City Hall Elevator Renewal	269,500	0	0	0	0	0	0	269,500
rrsfl1duct	HVAC Controls Replacement Fleet Shop	42,000	0	0	0	0	0	0	42,000
rrsfl1hvac	HVAC Ductwork Repair Fleet Shop 1	30,000	0	0	0	0	0	0	30,000
rrsfl2hvac	HVAC Ductwork Repair Fleet Shop 2	26,000	0	0	0	0	0	0	26,000
rrsfl3hvac	HVAC Ductwork Repair Fleet Shop 3	56,000	0	0	0	0	0	0	56,000
rrsmarboat	Marine Patrol Boat Lift Replacement	50,000	0	0	0	0	0	0	50,000
rrsemergen	Marine Patrol Emergency Generator	64,515	0	0	0	0	0	0	64,515
rrmarinero	Marine Patrol Exterior Restoration	0	150,000	0	0	0	0	0	150,000
rrmncbemlr	Miami City Ballet Emer Light Repl -R&R	52,863	0	0	0	0	0	0	52,863
rrmncbexcr	Miami City Ballet ext Cncte Rest -R&R	50,875	0	0	0	0	0	0	50,875
rrmncbwfire	Miami City Ballet Window Replacement-R	86,491	0	0	0	0	0	0	86,491
rrnnpool	Normandy Isle Pool Equipment Replacem	95,000	0	0	0	0	0	0	95,000
rrngwater	Normandy Shores Golf Club Waterproofin	25,000	0	0	0	0	0	0	25,000
rrnopensp	North Shore Open Space Park Pavilion	150,000	0	0	0	0	0	0	150,000
rrnresitren	North Shore Park Restroom Renovations	100,000	0	0	0	0	0	0	100,000
rrnnothyc	North Shore Youth Center - A/C & Duct R	94,183	0	0	0	0	0	0	94,183
rrnnsychdc	North Shore Youth Center HVAC Ductwor	30,000	0	0	0	0	0	0	30,000
rrmoceanau	Oceanfront Auditorium HVAC Controls Re	180,000	0	0	0	0	0	0	180,000
rrspalairc	PAL Building A/C Replacement	70,000	0	0	0	0	0	0	70,000
rrmpennngar	Pennsylvania Garage Roof Renovation	60,000	0	0	0	0	0	0	60,000
rrspolbivp	Police Building Various Projects	605,098	0	0	0	0	0	0	605,098
rrspolihet	Police Headquarters Elevators and Fire A	458,798	0	0	0	0	0	0	458,798
rrspollicfa	Police HQ & Parking Garage-Fire Alarm R	240,732	0	0	0	0	0	0	240,732
rrspolipbp	Police Pressure Booster Pump Replacem	35,000	0	0	0	0	0	0	35,000
rrspolpneu	Police St Pneumatic Controls Replacemei	55,000	0	0	0	0	0	0	55,000
rrspolipcr	Police Stat Garage Concrete Paving Repl	353,000	0	0	0	0	0	0	353,000
rrspolliacr	Police Station A/C Replacement	45,000	0	0	0	0	0	0	45,000
rrspoliada	Police Station ADA Accomodations	39,000	0	0	0	0	0	0	39,000
rrspolipwr	Police Station Ext Painting Repair	181,000	0	0	0	0	0	0	181,000
rrspollicf2	Police Station Floor Covering Phase 2	199,000	0	0	0	0	0	0	199,000
rrspollicf3	Police Station Floor Covering Phase 3	149,000	0	0	0	0	0	0	149,000
rrspollicf	Police Station Floor Covering Replacemnt	71,500	0	0	0	0	0	0	71,500
rrspolhvac	Police Station HVAC Ductwork Cleaning	30,000	0	0	0	0	0	0	30,000
rrspsthvac	Police Station HVAC Replacement and Di	147,675	0	0	0	0	0	0	147,675
rrshvacret	Police Station HVAC Retrofit installatio	0	50,000	0	0	0	0	0	50,000
rrspolilrf	Police station restrom exhaust replace	40,000	0	0	0	0	0	0	40,000
rrspolilrf	Police Station Roof Replacement	237,000	0	0	0	0	0	0	237,000
rrspolliar	Police Variable Air Volume Damper Repla	180,000	0	0	0	0	0	0	180,000



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rspolfrq	Police Variable Frequency Drive Replace	90,000	0	0	0	0	0	0	90,000
rccpwfmfwr	Public Works Maint. Facility Exterior Wf	85,522	0	0	0	0	0	0	85,522
rccpwfmfgr	Public Works Maint. Facility Generator R	195,314	0	0	0	0	0	0	195,314
rccfroofr	Replace Fire Support Service Bldg Roof	110,000	0	0	0	0	0	0	110,000
rmsnyacc	Replace Scott Rakow Yth Ctr A/C Control	25,000	0	0	0	0	0	0	25,000
rmsnycsbr	Replace Scott Rakow Yth Ctr Support Bas	50,000	0	0	0	0	0	0	50,000
rmsocerp	Replace South Shore Comm Ctr Elevator	173,000	0	0	0	0	0	0	173,000
rmsocfir	Replace South Shore Community Ctr Floc	117,000	0	0	0	0	0	0	117,000
rmasainr	Sanitation Interior Replacement	75,000	0	0	0	0	0	0	75,000
rmasnextp	Sanitation Reseal / Paint Exterior -R&R	129,163	0	0	0	0	0	0	129,163
rmsroofes	Sanitation Roof Restoration	300,000	0	0	0	0	0	0	300,000
rmswipool	Scott Rakow & North Shore Swimming Pc	152,460	0	0	0	0	0	0	152,460
rmsouthir	South Shore Community Center - Roof Rr	418,364	0	0	0	0	0	0	418,364
rmsouthcc	South Shore Community Center - Replac	130,748	0	0	0	0	0	0	130,748
rmsouthfish	South Shore Community Center Exterior F	0	100,000	0	0	0	0	0	100,000
rmsouthhac	South Shore Community Center HVAC Rr	343,301	0	0	0	0	0	0	343,301
rmsoccidr	South Shore Community Ctr Interior Door	131,000	0	0	0	0	0	0	131,000
		21,362,841	978,610	0	0	0	0	0	22,339,151
Property Management									
rmslinc11b	1100 Block of Lincoln Rd Updates	133,000	0	0	0	0	0	0	133,000
		133,000	0	0	0	0	0	0	133,000
Property Management									
rflamdeck	Flamingo Park Deck Repairs	0	43,000	0	0	0	0	0	43,000
		0	43,000	0	0	0	0	0	43,000
TCED									
rplbridnb	Painting & Lighting of Bridges in NB	1,100,000	0	60,000	165,000	165,000	165,000	910,000	2,565,000
		1,100,000	0	60,000	165,000	165,000	165,000	910,000	2,565,000
		23,783,818	1,019,610	60,000	165,000	165,000	165,000	910,000	26,268,428
Seawalls									
CIP Office									
enmbotancc	Seawall-Botanical Gard/Collins Canal Cor	1,208,662	0	0	0	0	0	0	1,208,662
ensflamsw	Seawall-Flamingo Drive Rehabilitation	322,487	0	0	0	0	0	0	322,487
		1,531,149	0	0	0	0	0	0	1,531,149
Public Works									
pwndaveshr	Dickens Av Shoreline & Bike Path	592,750	(131,106)	0	0	0	0	150,000	611,644
eninnbchsw	Indian Beach Park Seawall	0	715,000	0	0	0	0	0	715,000
eninnchrsw	Indian Creek Park Seawall	852,502	709,000	0	0	0	0	0	1,561,502
enncromsea	Normandy Shores Park Seawall	0	226,000	0	0	0	0	0	226,000
ensholosea	Seawall - Holocaust Memorial - Collins C	0	400,000	0	0	0	0	0	400,000
enseaweste	Seawall 26th Street-West End	0	325,000	0	0	0	0	0	325,000
enseaconvc	Seawall Convention Center-Collins Canal	0	1,800,000	0	0	0	0	0	1,800,000



**CITY OF MIAMI BEACH
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ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
enseadacol	Seawall Dade Blvd Collins Canal - Washir	0	1,625,000	0	0	0	0	0	1,625,000
enseajulit	Seawall Julia Tuttle causeway Exit Alton	0	1,125,000	0	0	0	0	0	1,125,000
pwseawall	Seawall Repairs	625,478	0	0	0	0	0	0	625,478
enseadadeb	Seawall- Dade Blvd Collins Canal- Conve	0	2,375,000	0	0	0	0	0	2,375,000
ensbayrdsw	Seawall-Bay Road Rehabilitation	0	275,000	0	0	0	0	550,000	825,000
ensbiscbe	Seawall-Biscayne Bay St End Enh Phil	2,235,262	0	0	0	0	0	542,000	2,777,262
enmindrktg	Seawall-Indian Creek Greenway	100,000	0	0	0	0	0	15,000,000	15,100,000
enslinccsw	Seawall-Lincoln Court Rehabilitation	0	548,000	0	0	0	0	0	548,000
encwtdred	Seawall-Waterways Dredging	105,954	0	0	0	0	0	0	105,954
ensshanevs	Shane Watersport Seawall	134,000	0	0	0	0	0	0	134,000
		4,645,945	9,991,894	0	0	0	0	16,242,000	30,879,839
Public Works/CIP									
ensearfpn	Seawall Repair - Fleet Management	1,877,082	0	0	0	0	0	0	1,877,082
enmusspsw	Seawall-Muss Park Rehabilitation	674,000	0	0	0	0	0	0	674,000
		2,551,082	0	0	0	0	0	0	2,551,082
TCD									
rwnbonitad	Bonita Drive Street End Improvements	0	35,000	100,000	200,000	0	0	0	335,000
		0	35,000	100,000	200,000	0	0	0	335,000
Tourism and Cultural Development									
enmjccswll	JCC Seawall Reimbursement	241,000	0	0	0	0	0	0	241,000
		241,000	0	0	0	0	0	0	241,000
		8,969,176	10,026,894	100,000	200,000	0	0	16,242,000	35,538,070
Street/Sidewalk/Streetscape Improvements									
rwcroadwyi	86th Street Sidewalk and Roadway Impro	0	285,000	0	0	0	0	0	285,000
		0	285,000	0	0	0	0	0	285,000
CIP									
rwnbiscpew	Biscayne Pointe Island Entryway	250,000	0	0	0	0	0	0	250,000
rwnmbstree	North Beach Streetscape	0	0	550,000	550,000	550,000	550,000	8,800,000	11,000,000
		250,000	0	550,000	550,000	550,000	550,000	8,800,000	11,250,000
CIP Office									
rws17thstn	17th Street North Imprv Penn Av to Wash	0	2,000,000	0	0	0	0	0	2,000,000
rwnmsunisia	Bayshore Neigh Sunset Isl 1 & 2 BPE	9,058,417	0	0	0	0	0	0	9,058,417
rwnmbaysbpa	Bayshore Neighborhood - Bid Pack A	27,776,435	0	0	0	0	0	0	27,776,435
rwnmbaysbpb	Bayshore Neighborhood - Bid Pack B	14,148,102	0	0	0	0	0	0	14,148,102
rwnmbaysbpc	Bayshore Neighborhood - Bid Pack C	4,862,118	0	0	0	0	0	0	4,862,118
rwnmbaysbpd	Bayshore Neighborhood - Bid Pack D	11,706,338	0	0	0	0	0	0	11,706,338
rwnbsptrow	Biscayne Point Neighborhood Improve	25,600,413	0	0	0	0	0	0	25,600,413
rwnscityctr	CCHV Neigh. Improv.-Historic Dist. BP9A	15,227,464	0	0	0	0	0	0	15,227,464
rwnscitylfe	City Center 9A Legal Fees	350,000	0	0	0	0	0	0	350,000
rwnscchvb9b	City Center-Commercial Dist BP9B	13,535,842	0	0	0	0	0	0	13,535,842



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rwscolpar	Collins Park Ancillary Improvements	4,000,000	0	0	0	0	0	0	4,000,000
rwmconvctr	Convention Center Lincoln Rd Connector	0	10,000,000	0	0	0	0	0	10,000,000
lrmdirsign	Directory Signs in the City Center ROW	108,268	0	0	0	0	0	0	108,268
rwspecwash	Española Way Conversion between Wash	0	264,000	848,000	0	0	0	0	1,112,000
rwsfrstsi	First Street Imp Alton & Washington	435,000	0	0	0	0	0	0	435,000
rwmilageor	LaGorce Neighborhood Improvements	4,008,317	0	0	0	0	0	0	4,008,317
pwsledlgt	LED Lighting Installation	1,054,790	0	0	0	0	0	0	1,054,790
rwmllincoln	Lincoln Rd Between Collins & Washingtor	2,516,583	0	0	0	0	0	0	2,516,583
rwsllinwash	Lincoln Road Washington Av to Lenox Avr	0	20,000,000	0	0	0	0	0	20,000,000
rwnnormis1	Normandy Isle Neighborhood ROW Phasi	1,396,215	0	0	0	0	0	0	1,396,215
rwnnormsho	Normandy Shores Neighborhood ROW PI	270,073	0	0	0	0	0	0	270,073
rwnnorthsh	North Shore Neighborhood Improvements	10,792,513	0	0	0	0	0	0	10,792,513
rwsislands	Palm & Hibiscus Island Enhancement	7,680,474	0	0	0	0	0	0	7,680,474
rwsprdaai	S Pointe Improvements - Ph II	13,276,646	0	0	0	0	0	0	13,276,646
rwsprdaiv	S Pointe Improvements - Ph III-V	20,207,837	0	0	0	0	0	0	20,207,837
rwspsdrmpl	South Pointe Drive Median Planters	170,000	0	0	0	0	0	0	170,000
rwsstansi	Star Island Enhancements	1,680,961	0	0	0	0	0	0	1,680,961
rwsvenowsy	Venetian Neigh - Causeway (Bid D)	2,827,000	0	0	0	0	0	0	2,827,000
rwsvenebpc	Venetian Neigh - Venetian Islands	35,020,720	(8,521,285)	0	0	0	0	0	26,499,435
rwsvenebpb	Venetian Neighborhood - Belle Isle	8,876,397	0	0	0	0	0	0	8,876,397
		236,586,922	23,742,715	848,000	0	0	0	0	261,177,637
Parks & Recreation									
pkcaspdriv	Driveway and Sidewalk Repairs	0	171,000	0	0	0	0	0	171,000
		0	171,000	0	0	0	0	0	171,000
Planning									
rwslnrcmp	Lincoln Road Master Plan Study	500,000	0	0	0	0	0	0	500,000
		500,000	0	0	0	0	0	0	500,000
Property Management									
prcolbdwkw	Collins Ave Boardwalk Replacement	0	150,000	0	0	0	0	0	150,000
		0	150,000	0	0	0	0	0	150,000
Public Works									
pws54ircsm	54in Diameter Redundant Sewer Force M	10,273,000	0	0	0	0	0	0	10,273,000
74stcolave	74 St from Collins to Caryle Ave	85,000	0	0	0	0	0	0	85,000
75stcolave	75th St from Collins Ave to Dickens Ave	85,000	0	0	0	0	0	0	85,000
pwsalleres	Alleyway Restoration - Phase III	412,500	0	0	0	0	0	0	412,500
rwsalleywy	Alleyway Restoration Program Ph I	2,360,000	0	0	0	0	0	0	2,360,000
rwsalleph2	Alleyway Restoration Program Ph II	330,000	0	0	0	0	0	0	330,000
rwsaltutly	Alton Road Utilities from 5th to Mich	4,695,407	0	0	0	0	0	0	4,695,407
pwscastrpp	Aluminum Streetlighting Pole Replacemer	200,000	0	1,000,000	0	0	0	0	1,200,000
pwcldhotspt	Drainage Hot Spots	2,659,373	0	0	0	0	0	0	2,659,373
pwcldhstf14	Drainage Hot Spots FY14	1,000,000	0	0	0	0	0	0	1,000,000
rwnvevrpav	Everglades Court Alleyway Paving	150,000	150,000	0	0	0	0	0	300,000



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
pksflam10g	Flamingo 10g-6 Street ROW improvement	9,201,399	0	1,441,264	0	0	0	0	10,642,663
rwsflambpa	Flamingo Neighborhood - Bid Pack A	9,275,511	0	0	0	0	0	0	9,275,511
rwsflambpc	Flamingo Neighborhood - Bid Pack C	5,602,736	0	0	0	0	0	0	5,602,736
rwcirmacc	Irrigation Sys MacArthur Cswy Repair/Upg	0	0	0	0	0	28,000	0	28,000
rwmilgapave	LaGorce Island (Street Pavement)	1,078,000	0	0	0	0	0	0	1,078,000
rwmilgnitree	LaGorce Island - Lighting, Trees, Misc	66,376	0	0	0	0	0	0	66,376
pwslnclian	Lincoln Rd Landscaping-Lenox to Wash.	150,000	0	0	0	0	0	0	150,000
pkslindrift	Lincoln Road Landscaping FY 13	150,000	0	0	0	0	0	0	150,000
pkslindrls	Lincoln Road Mall ADA Pedestrian pathwe	87,500	0	0	0	0	0	0	87,500
pkmnopntrp	Nautilus / Orchard Park Tree Replacemen	0	0	0	0	0	119,000	0	119,000
rwnnbtcsi	North Beach Town Center Streetscape Im	0	0	11,790,000	0	0	0	0	11,790,000
rwc pavemen	Pavement & Sidewalk Program	0	1,195,000	0	0	0	0	0	1,195,000
pwc pavasse	Pavement assessment survey	327,000	0	0	0	0	0	0	327,000
pwc pinetre	Pinetree Dr. Australian Pine Tree Struct	0	147,000	0	0	0	0	0	147,000
rwnnraltr	Repair & Upgrade Irr Sys 2000-6300 Altor	0	0	0	0	0	0	0	0
pws euclimpr	Reserve - Euclid Ave Imp at Lincoln Rd	485,820	0	0	0	0	0	72,000	72,000
pksrestnwl	Restorative Tree Well Treatment Ph III	692,000	0	0	0	0	0	0	692,000
pkc treeph2c	Restorative TreeWell-2C-71St Bay D/Ruef	85,432	0	0	0	0	0	0	85,432
pkc treeph3	Restorative TreeWell-PH 3-Washington Av	683,911	0	0	0	0	0	0	683,911
pkc treeph4	Restorative TreeWell-PH 4-Ocean Drive	690,000	0	0	0	0	0	0	690,000
pkc treeph5	Restorative TreeWell-PH 5-41st St	489,000	0	0	0	0	0	0	489,000
pkc treeph6	Restorative TreeWell-PH 6-5 St Alton/Oce	202,987	0	0	0	0	0	0	202,987
rwcrowimp1	ROW Improvement Project	4,186,499	0	0	0	0	0	0	4,186,499
rwcrowim14	ROW Improvement Project FY 14	230,000	0	0	0	0	0	0	230,000
rwcmnceph2	ROW Maintenance - Phase II	371,190	0	0	0	0	0	0	371,190
stcsideasy	Sidewalk Assessment Survey	75,000	0	0	0	0	0	0	75,000
rwc siderrep	Sidewalk Repairs (City-Wide)	225,000	0	0	0	0	0	0	225,000
rwcw&smast	Storm Water Master Plan Program	0	60,266,296	0	0	0	0	0	60,266,296
rwcs treer	Street Pavement Restoration	400,000	0	1,000,000	1,000,000	0	0	0	2,400,000
rwnstnsisl	Streetlighting Improv-North Shore Island	544,000	300,000	300,000	300,000	0	0	0	1,444,000
pws sunhari	Sunset Harbour Neighborhood Improvem	5,011,000	0	0	0	0	0	0	5,011,000
rws uplight	Uplighting-5th Street (Lenox to Ocean Av	508,800	0	0	0	0	0	0	508,800
pwc chlight	Washington Ave Cobra Head Lighting	40,000	0	0	0	0	0	0	40,000
rws washspd	Washington Ave South Pointe Dr Improv	594,675	0	0	0	0	0	0	594,675
rw waterma	Water & Sewer Master Plan Program	0	50,000,000	0	0	0	0	0	50,000,000
rws westrow	West Avenue/Bay Road Improvements	25,383,642	0	0	0	0	0	0	25,383,642
TCD		89,087,758	112,283,286	15,531,264	1,300,000	0	0	216,000	218,421,318
rwaileyrec	Collins/Harding Alleyway Reconstruction	0	0	100,000	850,000	0	0	0	950,000
rwnnbeachs	North Beach Streetscape Pilot Project	0	100,000	230,000	0	0	0	0	330,000
TCD		0	100,000	330,000	850,000	0	0	0	1,280,000
Transit / Transportation		326,424,680	136,732,011	17,259,264	2,700,000	550,000	550,000	9,019,000	493,234,954



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
CIP office									
rwnmipr2	Normandy Isles-Marseille Lighting Ph I	139,000	0	0	0	0	0	0	139,000
		139,000	0	0	0	0	0	0	139,000
Planning									
trnbtownc	North Beach Town Center Complete Stree	272,000	0	0	0	0	0	1,672,000	1,944,000
		272,000	0	0	0	0	0	1,672,000	1,944,000
Property Management									
trnmbwelmb	Miami Beach Welcome Sign Repair	40,000	0	0	0	0	0	0	40,000
		40,000	0	0	0	0	0	0	40,000
Public Works									
trs16stops	16th St. Operational Improv/Enhancement	7,658,094	1,747,000	0	0	0	0	0	9,405,094
trcagmnp2	AGN Master Plan Update - Phase 2	180,000	0	0	0	0	0	0	180,000
enbcbwalk	Baywalk Phase 1	626,274	0	0	0	3,000,000	0	0	3,626,274
enbcbwalk2	Beachwalk II	4,736,731	500,000	0	0	0	0	0	5,236,731
enbchsevil	Beachwalk Seville	100,000	0	0	0	0	0	0	100,000
rwccitywcr	City W Curb Ramp Installation/Maint	206,000	0	0	0	0	0	0	206,000
rwccrosswa	Crosswalks	566,119	0	0	0	0	0	0	566,119
rwccrospli	Crosswalks - Phase II	369,000	0	0	0	0	0	0	369,000
enmbchwk1	Middle Beach Rec Corridor Ph I	1,063,553	0	0	0	0	0	0	1,063,553
enmbchwk2	Middle Beach Rec Corridor Ph II	12,799,037	0	0	0	0	0	0	12,799,037
enmbchwk3	Middle Beach Rec Corridor Ph III	515,000	0	6,047,000	6,047,000	0	0	0	12,609,000
pwcmastph2	Misc Mast Arm Painting FY14	100,000	0	0	0	0	0	0	100,000
pwcmastarm	Miscellaneous Mast Arm Painting	400,000	0	0	0	0	0	0	400,000
enmbbrece	North Beach Rec Corridor Ext 79th Street	187,700	0	0	0	0	0	0	187,700
rwpedscosi	Pedestrian Countdown Signals Ph I	496,000	0	0	0	0	0	0	496,000
		30,003,508	2,247,000	6,047,000	6,047,000	3,000,000	0	0	47,344,508
TCD									
trnentsign	Entrance Signs to North Beach	300,000	0	0	0	0	0	0	300,000
		300,000	0	0	0	0	0	0	300,000
Transportation									
rwprairiebke	Prairie Ave from 28th St to 44th Paint	0	294,000	0	0	0	0	0	294,000
		0	294,000	0	0	0	0	0	294,000
Transportation									
rw47bikeln	47th St b/w Pine Tree Drive & Alton Road	0	210,000	0	0	0	0	0	210,000
rwmbikeine	51st Bikeline btwn Alton Road and Pine	0	50,000	0	0	0	0	0	50,000
rwn72bikel	72nd Street Protected Bike Lane	0	39,000	0	0	0	0	0	39,000
rwn73stbkl	73rd Street Protected Bike Lanes	0	39,000	0	0	0	0	0	39,000
trnmichave	Alton Rd between Chase Ave & North Mic	0	418,000	0	0	0	0	0	418,000
pwgbikeprk	Bicycle Parking - Phase I	162,900	0	0	0	0	0	0	162,900
pkcbicpph2	Bicycle Parking Phase II	140,000	0	0	0	0	0	0	140,000



**CITY OF MIAMI BEACH
CAPITAL IMPROVEMENT PLAN BY PROGRAM**

ATTACHMENT B

PROJECT	PROGRAM	Previous Years	2015/16	2016/17	2017/18	2018/19	2019/20	Future	Total
rwbicpepr	Bicycle Pedestrian Projects Citywide	2,516,131	0	0	0	0	0	0	2,516,131
rwbuststop	Bus Stop Improvements	116,500	0	0	0	0	0	0	116,500
trsgrbikel	Euclid Avenue between 17th Street and 51	0	470,000	0	0	0	0	0	470,000
trcintsyst	Intelligent Transportation System Match	4,560,000	0	0	0	0	0	0	4,560,000
rwnsharpath	Meridian Ave (North) 28th St & Dade Path	0	278,000	0	0	0	0	0	278,000
trombitrani	Miami Beach Trans Improvement Study	150,000	0	0	0	0	0	0	150,000
pwepedcsll	Pedestrian Crossing Improvements FY 13	475,000	0	0	0	0	0	0	475,000
rwsespdcos	Permanent Closure of Espanola Way Bet	100,000	0	0	0	0	0	0	100,000
rwpalmbike	Royal Palm Ave from 42nd St to 47 Paint	0	159,000	0	0	0	0	0	159,000
trpathpkw	Shared Path on Parkview Island Park	0	320,000	0	0	0	0	0	320,000
rwcraifcal	Traffic Calming Program	446,962	0	0	0	0	0	0	446,962
		8,667,493	1,983,000	6,047,000	6,047,000	3,000,000	0	0	10,650,493
		39,422,001	4,524,000	6,047,000	6,047,000	3,000,000	0	1,672,000	60,712,001
Utilities									
CIP Office									
rwbellelou	Belle Isle Outfall Pipes Replacement	92,703	0	0	0	0	0	0	92,703
utmindree	Indian Creek 28th to 41st	1,992,065	0	0	0	0	0	0	1,992,065
utwtrmain	Upsizing Undr Cap Wtr Mn IC 25-41 St	3,115,669	0	0	0	0	0	0	3,115,669
		5,200,438	0	0	0	0	0	0	5,200,438
Public Works									
utststorms	6, 10, & 14th St Stormwater Pump Station	11,250,000	0	0	0	0	0	0	11,250,000
utn63stwrn	63rd Street 16" Water Main	1,779,531	0	0	0	0	0	0	1,779,531
utshpstao	Bay Road Pump Station Outfall	318,000	0	0	0	0	0	0	318,000
utscubmain	Citywide Sub- Aqueous Feasibility Study	360,000	0	0	0	0	0	0	360,000
utcollimai	Collins Ave Main: SP Drive-72nd Street	691,603	0	0	0	0	0	0	691,603
utswashspd	Drainage Imp- Washington & So Pointe	405,000	0	0	0	0	0	0	405,000
utdmnb56s	Drainage Improv- North Bay & 56 St	0	0	0	0	0	0	0	0
utcinpph3	Infiltration & Inflow Program - Phase 3	4,588,866	0	0	0	0	0	0	4,588,866
utcinflfl	Infiltration & Inflow Program Phase I	6,478,009	0	0	0	0	0	0	6,478,009
utcinfphei	Infiltration & Inflow Program Phase II	839,500	0	0	0	0	0	0	839,500
utcmiscupg	Misc. Wastewater and Water Upgrades	1,143,650	0	0	0	0	0	0	1,143,650
utcpumpst1	Pump Station #1	0	0	0	0	0	0	0	0
utcsewerl	Sanitary Sewer Valves Assessment Progr.	0	75,000	0	0	0	0	0	75,000
pwctsyspp	Storm Water System Planning Project	7,500,000	0	0	0	0	0	0	7,500,000
utssunsubq	Sunset & Venetian Island Force Mains	153,634	0	0	0	0	0	0	153,634
pwmsunspu	Sunset Harbor Pump Station Upgrades	8,027,718	0	0	0	0	0	0	8,027,718
utcutreloc	Utilities Relocations for State Projects	229,000	0	0	0	0	0	0	229,000
utwtrctiv	Water System Pressure Control Valve	0	0	0	0	0	0	0	0
		43,764,512	76,000	0	0	0	0	0	43,839,512
		48,964,949	75,000	0	0	0	0	0	49,039,949
Grand Total:		697,568,864	754,761,229	54,769,264	23,093,000	9,165,000	19,924,000	134,078,000	1,693,359,357



**CITY OF MIAMI BEACH
NOTICE OF PUBLIC HEARINGS
SEPTEMBER 10, 2015**

NOTICE IS HEREBY given that the following public hearings will be held by the Mayor and City Commissioners of the City of Miami Beach, Florida, in the Commission Chambers, Third Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **September 10, 2015**, at the times listed, or as soon thereafter as the matter can be heard:

5:01 p.m.

A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.7092 Mills For General Operating Purposes, Which Is Twelve And Nine-Tenths Percent (12.9%) More Than The "Rolled-Back" Rate Of 5.0584 Mills; And 2) The Debt Service Millage Rate Of 0.2031 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2015/16, On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:01 p.m.

A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, Internal Service Funds, and Special Revenue Funds For Fiscal Year 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:01 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Rate Of 1.0093 Mills For Fiscal Year (FY) 2015/16 For The Normandy Shores Local Government District, Which Is One And Four-Tenths Percent (1.4%) More Than The "Rolled-Back" Rate Of 0.9956 Mills Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:02 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

5:03 p.m.

A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2015/16-2019/20 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2015/16 Subject To A Second Public Hearing Scheduled On Wednesday, September 30, 2015 At 5:03 p.m. *Inquiries may be directed to the Office of Budget & Performance Improvement at 305.673.7510.*

INTERESTED PARTIES are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the Office of the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting, or any item herein, may be continued, and under such circumstances, additional legal notice need not be provided.

Pursuant to Section 286.0105, Fla. Stat., the City hereby advises the public that if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

To request this material in alternate format, sign language interpreter (five-day notice required), information on access for persons with disabilities, and/or any accommodation to review any document or participate in any City-sponsored proceedings, call 305.604.2489 and select 1 for English or 2 for Spanish, then option 6; TTY users may call via 711 (Florida Relay Service).

Rafael E. Granado, City Clerk
City of Miami Beach

Ad 1076