POLICE DEPARTMENT

Department Mission/Purpose Statement

“We are a team of law enforcement professionals dedicated to setting the benchmark for quality police service by promoting strong community partnerships and upholding the highest ethical standards.”

Department Description

The Office of the Chief of Police is responsible for the fulfillment of the Mission of the Police Department through leadership, direction, and the establishment of policies, procedures, rules and regulations. The following units are under the auspices of the Chief’s Office:

- The Public Information Office coordinates the Department's media activities.
- The Financial Management Unit - develops implements and administers the Department's annual budget and is responsible for all accounting, budgeting and procurement activities.
- The Police Athletic League (P.A.L.) - manages a wide range of youth programs for the Department and the City of Miami Beach.
- The Fraternal Order of Police (F.O.P.) - president coordinates union business and negotiations.
- The Internal Affairs Unit - investigates serious allegations of misconduct and maintains records of all discipline throughout the Department.
- The Planning and Research Unit - is responsible for annual reports, strategic plans, staff inspections and statistical information for effective agency management.

The Department is managed through two bureaus, Operations and Administrative. The Operations Bureau is composed of two divisions, the Criminal Investigations Division and Patrol Division. The Administrative Bureau is also comprised of two divisions, the Support Services Division and Technical Services Division.

The Patrol Division is the largest and most visible component of the Miami Beach Police Department (MBPD). This Division consists of three Districts that provide the City with uniform police service on a 24 hour / 7 day basis. The district plan is an essential element of the community policing philosophy and is based on the premise that the community and the police must work together to identify, prioritize, and solve problems such as crime, fear of crime, social and physical disorder, and overall quality of life issues. The Patrol Division also provides enhanced patrol service through District and Field Support Assignments (All Terrain Vehicles, Bicycle, Marine Patrol, Motorcycles, Crime Suppression Teams, Accident Investigation Unit, and Redevelopment Agency officers). In addition, the Patrol Division also provides specialized services such as the Special Weapons and Tactics Team, the Crisis Response Team, Field Force, Hostage Negotiators, and the Crime prevention/Crime Watch offices.
The **Criminal Investigations Division (CID)** is comprised of two units; the **Criminal Investigations Unit** and the **Strategic Investigations Unit**: 

**Criminal Investigations Unit** is comprised of three sections:

- **Violent Crimes Section** this group of investigators is responsible for violent crime investigations including homicides, sexual batteries, arsons, kidnapping, aggravated batteries, child abuse and neglect. This Section also supervises the V.I.S.A. (Visual Identification Systems Analysis) and Crime Analysis Unit.

- **Violent Crimes Section, Afternoon Shift.** This group of investigators is responsible for violent crime investigations including robberies, sexual batteries, aggravated batteries, arsons, and domestic violence.

- **Property Crimes Section** is responsible for the investigation of burglaries, economic crimes, cyber crimes, thefts, auto crimes, and tracking area pawn-shop transactions. The Crime Scene Squad is also attached to this Section, and is responsible for the processing of crime scenes and collection of evidence.

**Strategic Investigations Unit (SIU):** is responsible for the review and investigation of all narcotics, money laundering, prostitution, vice, and organized crime activity. SIU conducts sensitive investigations at the direction of the Chief of Police, Assistant Chiefs of Police or the Criminal Investigations Division Commander. Additionally, the SIU conducts intelligence gathering activities working closely with other agencies on cases of mutual interest, and conducts night club and bar investigations.

Further, the SIU actively networks, monitors and participates in local, state and federal terrorism task forces. The SIU investigates pre-licensing screening of nightclub establishments in conjunction with the City’s licensing department. The SIU investigates violations of the Quality of Life Ordinances by local commercial establishments; and coordinates confiscations of properties and cash assets derived from the illegal sale of narcotics.

The **Administration Bureau** is composed of the **Support Services Division** and the **Technical Services Division**.

**Support Services Division** is comprised of the following entities:

- **Personnel Management Unit** manages the human resource function, and is comprised of the **Background Investigations Section** and **Court Liaison Office**.

  - **Backgrounds Investigations Section** is responsible for conducting background investigations on Police Department applicants as well as selecting other applicants for other departments, post-hiring tests, performance appraisals, hiring of all sworn and non-sworn employees and all aspects of the department’s promotional processes.

  - **Court Liaison Office** coordinates attendance by Police Department personnel at all judicial proceedings arising from the law enforcement efforts of the Department. This Office represents the Police Department to the State Attorney’s Office, Public Defender’s Office, Judges, Clerk’s Office, private attorneys and any other organization involved in the Criminal Justice System, as related to Court appearances and employee conduct.
The Office is responsible for tracking all subpoenas using an automated system. The Office provides notification of all assignments and schedule changes to the Miami-Dade County computer system, enabling appearances to be coordinated with each officer’s on-duty schedule wherever possible. For appearances that are off-duty, this Office approves the overtime and ensures that departmental guidelines are being adhered to. The Office also provides reports pertaining to failures to appear and sick “call-offs” for court.

- **Resource Management Unit** manages the Training Section/Firearms Office, Payroll Section, Off-Duty Office, and the newly created Security Guard Contract Coordinator Office.

- **Training Section** is responsible for all departmental training including the firearms qualification of all sworn personnel and the maintenance of the range and related specialized equipment. All departmental training is coordinated through this Section. Training includes in-service instruction, Miami Beach Police Department hosted schools, schools conducted by other Agencies and the Police Academy.

- **Payroll Section** is responsible for monitoring; processing and auditing all data related to the monetary and leave earnings of each employee assigned to the Police Department. This Section assures the Department’s compliance in the areas of union contractual obligations, City regulations and Departmental guidelines. It also serves as a liaison between the personnel of the Police Department and other departments relative to these matters (i.e. Human Resources, Finance, Insurance and Risk Management).

- **Off-Duty Section** coordinates, directs, plans, audits and manages all off-duty police services. This Section is responsible for receiving, evaluating and screening all off duty jobs. The Off-Duty Section also assures compliance with all procedures regarding off duty employment. The Off-Duty Section is a member of NITE (Nightlife Industry Task Force) and has a close working relationship with the City’s Tourism and Cultural Affairs Office.

- **Security Guard Contract Coordinator Office** is responsible for managing and overseeing the City’s external vendor security guard contract. The duties include acting as a liaison with the vendor, auditing invoices, approving payments and monitoring the performance of the vendor’s personnel.

- **Property and Evidence Unit (P.E.U.)** manages five (5) general areas of responsibility.

  - Reception, processing, storage and final disposition of all police evidence. The PEU is also responsible for securing bio-hazardous materials pending analysis or destruction, and the safekeeping of select items of property. P.E.U. is also responsible for the final disposition of all police evidence, i.e., destruction.

  - Management of the Department’s fleet which includes; pool vehicles, take home vehicles, motorcycles, All Terrain Vehicles (ATV’s), trucks, bicycles, electric cars and trailers. The PEU Commander functions as the liaison between the Police Department and the Fleet Management Department.
• Management of the security of the headquarters building, furniture, equipment and various systems such as alarms, intercom, air conditioning, water, etc. A major responsibility is the upkeep of the building which is opened and functioning twenty-four hours daily, throughout the year.

• PEU is responsible for hurricane preparation for the station and storage of hurricane supplies. PEU is also responsible for the inventory of all Police property and is a liaison to the City of Miami Beach Property and Management Department.

• Management of the Department’s quartermaster function includes inventory and issuing uniforms and accessories, shoes, boots, leather, riot helmets, weapons, etc.

Technical Services Division is comprised of the following Units and Sections: Public Safety Communications Unit, Professional Standards Unit, Information Resources Unit, Records Management Section, and Technical Support Section

• Public Safety Communications Unit (PSCU) provides uninterrupted, around the clock public safety services to the citizens and visitors of Miami Beach to include: receiving, classifying and dispatching requests for police, fire and fire rescue services. The PSCU ensures command and control communications capabilities for the Department and the City of Miami Beach government to include disaster emergency operations. Because of the 24-hour capability, PSCU responds to requests for administrative information and support outside the normal business hours of the City government. PSCU also interfaces with national and state level computerized crime information systems (FCIC/NCIC) to ensure immediate access to criminal justice information for law enforcement agents in the field. Upon request, PSCU provides to the public, media and other law enforcement agencies audio tape recordings of all MBPD radio transmissions and telephone calls into the system. Further, PSCU maintains ongoing electronic monitoring of the environmental status and security of City properties.

• Professional Standards Unit is responsible for the management of the Department's Accreditation process and compliance with the Commission on Accreditation for Law Enforcement Agencies (CALEA) standards and the Commission for Florida Law Enforcement Accreditations (CFA).

• Information Resources Unit (IRU) is responsible for managing the information resources of the Department including collection, storage, retrieval, dissemination and reporting. It undertakes these functions through both manual and automated systems and processes. The IRU is also responsible for researching, procuring, developing and managing computerized systems, equipment and applications. The IRU works closely with the City’s Information Technology (IT) Department. The IRU is comprised of two sections: Records Management Section and the Technical Support Section.

• Records Management Section: Receives, stores, maintains, and retrieves all Police Department records and files; ensures compliance with all state reporting requirements under the Uniform Crime Reporting system; responds to all public records requests, both from citizens and other City departments; oversees the Alarms Office and Validations Office.
- **Technical Support Section**: Responsible for the continued automation of the Department’s processes. This entails implementing and managing major systems such as Computer Aided Dispatch, Records Management and the Mobile Computing system. Additionally, this section researches, acquires, implements and manages computers and related equipment, software applications and solution within the Department. Acts as the liaison between the Department and the City’s IT Department; Develops plans for the continued infusion of technological solutions within the Department; assists and trains employees in the utilization of existing and new computer equipment and applications.

### Crime and Enforcement Activity

<table>
<thead>
<tr>
<th>Types of Crimes and Enforcement Activity</th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>% Change since 2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Part 1 Violent Crimes</td>
<td>1,323</td>
<td>1,143</td>
<td>997</td>
<td>1,070</td>
<td>1,178</td>
<td>-11.3%</td>
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<tr>
<td># Forcible Sex Offenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>88</td>
<td></td>
</tr>
<tr>
<td>Part 1 Property Crimes</td>
<td>11,07</td>
<td>9,976</td>
<td>9,313</td>
<td>9,438</td>
<td>9,164</td>
<td>-26.6%</td>
</tr>
<tr>
<td># Traffic Violations</td>
<td>37,704</td>
<td>25,316</td>
<td>25,742</td>
<td>44,174</td>
<td>45,524</td>
<td>20.7%</td>
</tr>
<tr>
<td>Total Part 1 Crimes</td>
<td>12,39</td>
<td>11,217</td>
<td>10,390</td>
<td>10,430</td>
<td>9,294</td>
<td>-25.0%</td>
</tr>
</tbody>
</table>

### Significant Prior Accomplishments

The Department along with the Miami and Miami-Dade Police Departments also coordinated and hosted the Tri-Agency International Association of Chief’s of Police (IACP) Conference ’05. The Tri-Agency IACP Conference ’05 was a tremendous success. The multitude of visitors to our area were very impressed with the high level of professionalism and welcoming attitude displayed by the Miami Beach Police Department

With the realignment of personnel and directed patrol for identified crime issues, the overall Part I Uniform Crime Reporting crime rate at the end of 2005 was down **(-10.89%)**. The year-end crime statistics also indicated a drop in violent crimes, which included an approximate decline **(-11.97%)** in robberies.

The following is a summary of MBPD accomplishments by division:
PATROL DIVISION:

The Special Events Voluntary Response Team (SEVRT) is being expanded from 40 to 50 officers. SEVRT is an integral part of staffing for major events including New Year’s Eve, Presidents Day, Spring Break, Memorial Day, 4th of July, Labor Day, and Columbus Day.

The Fourth Shift bicycle squad is comprised of six officers and one sergeant working on Thursday, Friday, Saturday and Sunday nights from 8:00 p.m. to 6:00 a.m.

Two Crime Suppression Teams are operating on afternoon shift and the midnight shift.

Pursuing accountability remains a major focus.

- CALEA standards to be maintained.
- Performance Evaluation scores are being standardized with high or low scores requiring detailed written justification.
- Missing Reports are being tracked and a process to improve performance in this area is being developed.
- Line Inspections are being conducted twice a year and must be signed/approved by a Sergeant.
- Court Standard Operating Procedures are being completely revised.

SUPPORT SERVICES DIVISION

- Court Liaison Office– Efforts are being made to further automate the subpoena tracking system affording officers the capability to check their court schedules on computers at the station.
- Training – Mandatory training has been completed for the year. This year’s training has included Quality of Life, Hate Crimes, and Customer Service classes. The post academy program was established.
- A Security Guard Contract Coordinator was hired.
- Background Unit – There were approximately 300 qualified applicants from the recent recruitment drive comprised of 246 non-certified and 56 certified applicants.

CRIMINAL INVESTIGATIONS DIVISION

- Criminal Investigations Unit (CIU):
  - CIU is working with the United States Secret Service’s Electronic Crimes Against Children task force.
  - Robbery detectives are conducting effective investigations resulting in 123 arrests.
- CIU entered into agreement with Miami–Dade Police Department Robbery Intervention Detail (RID). This is a multi agency pro-active robbery task force.

- The GRAB Robberies in Progress (GRIP) detail in the Entertainment district provided 103 arrests (57 misdemeanors and 46 felonies) during a five week period.

- CIU held a community outreach seminar on Hate Crimes. A Hate Crimes telephone number was added to the police website and a Captain was assigned as the point person for all hate crime related issues.

- Outreach was initiated in the Entertainment District to provide information on date rape drugs during Spring Break.

- A seminar was also held with the Hospitality Industry on fraud and theft prevention.

- A community meeting was held for Sexual / Predator Awareness.

- A new latent print analysis system (AFIS) and a new photography lab (Noritsu) was purchased.

- The Juvenile Squad was reclassified to the Special Victims Squad under the Violent Crimes Section. Detectives are participating in the Florida Department of Law Enforcement (FDLE) Child Abduction Response Team (CART). This team responds immediately to the agency where the abduction has taken place.

**Strategic Investigations Unit (SIU):**

- 950 arrests were affected.

- Over 11 search warrants were served with Special Weapons and Tactics Team. Several reverse sting operations were conducted. During Springfest and Memorial Day, with the help of CST, over 200 of the 500 department wide arrests were made by SIU.

- SIU has been working with the Federal Bureau of Investigations on targeting underage prostitution. The prostitution mapping program is continuing.

- Underage drinking has also been targeted for enforcement in the Entertainment District.

- SIU is working with the Southeast Area Narcotics Enforcement Team (SEANET) and the Bal Harbour Police Department, and has assisted with the seizure of approximately $1,000,000 in money laundering proceeds.

- Training has been conducted on search warrants, informant management, and responding to scenes of suicide bombers.

- South Florida Money Laundering Strike Force (SFMLSF) seizures are approximately $9,000,000.
INTERNAL AFFAIRS

A centralized tracking system for telephone contacts was implemented in February 2005. There have been 125 documented telephone contacts through September 30, 2005.

STATUS OF FY 2005/06 INITIATIVES:

CHIEF’S OFFICE

- The department is implementing recommendations of the completed staffing study conducted for the Police Department by Maximus, Inc., where feasible. The study consisted of an analysis of the current staffing and assignment levels of the Police Department, including patrol, investigations, and special detail assignments. The consultants also evaluated the impact of current staffing procedures and policies that impact the availability for service and work performance.

- Recommendations included:
  - Change in shift hour times
  - Create an additional 4th shift to overlay the South District on Thursday, Friday, Saturday and Sunday beginning at 8:00 p.m. to 6:00 a.m.
  - Consider adding a second, overlapping ATV shift to expand beach coverage from 5:00 p.m. to 1:00 a.m.
  - Install a monitored camera and enhanced lighting system to monitor the beach and serve as crime prevention tool.
  - Revise schedule for detectives to work 8.5 hours (includes lunch) with substantial weekend and evening coverage.
  - Add Public Safety Specialist positions as Investigative Aides to Property Crimes, Economic Crimes and Auto Crimes.
  - Adopt a more strategic approach to traffic enforcement.
  - Re-institute a leave buy back policy.
  - Place additional limitations on leave requests during the department’s busiest season.
  - Change the provision of calling in for time off for vacation, floating holidays, and religious holidays from 24 hours in advance to 14 days in advance.
  - Restrict the total number of hours an officer is regularly scheduled to work by limiting off duty work.
PATROL DIVISION

- Determined the level of increased citizen satisfaction by continuing with the Patrol Division customer service satisfaction surveys conducted on a monthly basis. Completed 264 surveys with 100% positive ratings from October thru December 2005.

- Increased staffing levels with six additional Public Safety Specialists to enhance community policing in the Middle and North districts. Personnel provide public service information and crime prevention tips.

- Enhanced Marine Patrol staffing by two officers to target waterway “hot spots” for additional activities including abandoned boats, environmental waste and enforcement of the mooring ordinance.

- Maintain or improve traffic flow through selective enforcement during shift overlaps and the use of motorcycle squads in designated areas. Selective enforcement of moving violations in high accident areas will reduce crashes and increase traffic flow. During the period of October 1st through December 31st, Patrol Division personnel on the overlap detail issued 2,596 moving traffic citations; Motorcycle Unit personnel issued another 1,158 moving citations at intersections with high incidents of traffic accidents.

CRIMINAL INVESTIGATIONS DIVISION

- Increased details to target “hot spots” for narcotic sales and developed list of repeat problem areas.

- Targeted businesses for integrity checks (i.e., alcohol, narcotics, and prostitution violations) and developed list of problem hotels, bars and apartments (convenience stores checked for alcohol compliance - 2 arrests, list of repeat problem spots and offenders complete, details begun).

- Determined the level of increased citizen satisfaction by continuing with the CID customer service satisfaction surveys conducted on a monthly basis. Completed 87 surveys with 100% positive ratings from October thru December 2005.

- Six cold case homicides have been assigned for investigation, one case will be assigned to each violent crimes detective.

- Streamlined the process that detectives utilize to investigate crime scene evidence by developing and automating computerized crime scene log.

SUPPORT SERVICES DIVISION

- Hired one additional Property and Evidence Technician I in the Property and Evidence Unit to improve efficiency, operational support and reduce overtime.

- From October 1-December 31, 2005 all twenty-two Command Staff members completed the National Incident Management System training in addition to thirty sworn and forty-three PSCU personnel.
TECHNICAL SERVICES DIVISION

• Currently in the process of hiring two additional Data Entry Clerks to reduce crime report lag time and achieve “real time” crime reporting that will support crime prevention initiatives and reduce crime.

• Accreditation staff conducted weekly meetings with Department staff to ensure Commission on Accreditation for Law Enforcement Agencies (CALEA) & Commission for Florida Law Enforcement Accreditation (CFA) compliance.

Performance Plan Highlights

<table>
<thead>
<tr>
<th>Citywide Key Intended Outcome</th>
<th>Departmental Performance Indicator</th>
<th>Baseline Actual FY 03/04</th>
<th>FY 05/06 Target</th>
<th>FY 06/07 Target</th>
<th>FY 06/07 Proposed Department Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase resident ratings of Public Safety Services</td>
<td># of residents and businesses contacted: patrol &amp; PSS</td>
<td>0</td>
<td>42,000</td>
<td>42,000</td>
<td>Develop mechanism for tracking input thru PSS/Patrol contacts program.</td>
</tr>
<tr>
<td></td>
<td># of residents and businesses follow-up surveys by detectives supervisors</td>
<td>174*</td>
<td>348</td>
<td>348</td>
<td>Add 2 additional Public Safety Specialists in order to enhance the City’s service levels in the mid and north beach areas and continue making resident contacts.</td>
</tr>
<tr>
<td></td>
<td># of residents and businesses follow-up surveys by patrol supervisors</td>
<td>N/A</td>
<td>1,056</td>
<td>1,056</td>
<td>Add two ATV officers for the Beach area to cover the nightshift from 3:00pm to 1:00am from Thursday to Sunday.</td>
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<td></td>
<td>% of sworn officers trained in Quality of Life issues</td>
<td>90%*</td>
<td>90%</td>
<td>90%</td>
<td>Enhance job duties of School Liaison Officers and Supervisors to include supervising the School Crossing Guards. Contract additional School Liaison Officer for Nautilus Middle School to serve as an extension of the existing School Liaison Resource Officer program, but would not include the School Crossing Guard duties. Continue FY 2005 enhanced community policing in the RDA districts and expand to the areas in between.</td>
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</tbody>
</table>

• Continue to provide all sworn personnel with Quality of Life training. The curriculum includes updates on City Ordinances, Code Compliance issues, Crime Prevention Neighborhood...
<table>
<thead>
<tr>
<th>Citywide Key Intended Outcome</th>
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<th>FY 05/06 Target</th>
<th>FY 06/07 Target</th>
<th>FY 06/07 Proposed Department Activities</th>
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<tbody>
<tr>
<td>Improve availability and accessibility of major events</td>
<td>% of residents that rate the job the City is doing with respect to handling events that attract large crowds as very good or good</td>
<td>65%</td>
<td>65%</td>
<td>65%</td>
<td>• Continue to coordinate and assess the Department’s role in these activities, facility, property, equipment and personnel outside the normal supervisory inspections.</td>
</tr>
<tr>
<td></td>
<td>% of businesses that rate the job the City is doing with respect to handling events that attract large crowds as very good or good</td>
<td>60%</td>
<td>60%</td>
<td>60%</td>
<td></td>
</tr>
<tr>
<td>Maintain crime rates at or below national trends</td>
<td># of boats within Miami Beach city limits exceeding 7 days mooring</td>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>• Continue to target waterway hotspots for abandoned boats, environmental waste, etc. and enforce new Mooring Ordinance.</td>
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<td></td>
<td># of days for turnaround time for police reports</td>
<td>N/A</td>
<td>10</td>
<td>10</td>
<td>• Develop system to provide timely information on types of crime by geographic segments of the community to allow more timely tactical deployment in response to “hot spots.”</td>
</tr>
<tr>
<td></td>
<td>Part 1 Crimes</td>
<td>10,430</td>
<td>9,908</td>
<td>9,413</td>
<td>• Add a 4th Shift to the South District Area from 8:00pm to 6:00am from Thursday through Sunday.</td>
</tr>
<tr>
<td></td>
<td>Part 1 Crime clearance rate</td>
<td>10.7%</td>
<td>10%</td>
<td>10%</td>
<td>• Continue to use a 4 day, 10-hour schedule for Patrol Officers, but changing the shift time to 9:00pm-7:00am, 6:30am-4:30pm, and 4:00pm-2:00am.</td>
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<td>• Procure investigative surveillance equipment through grants in order to enhance the ability of the Criminal Investigations Unit to investigate and clear cases.</td>
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<td>• Procure 55 Taser X26 for</td>
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<tr>
<td>Citywide Key Intended Outcome</td>
<td>Departmental Performance Indicator</td>
<td>Baseline Actual FY 03/04</td>
<td>FY 05/06 Target</td>
<td>FY 06/07 Target</td>
<td>FY 06/07 Proposed Department Activities</td>
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<tr>
<td>Patrol Division Personnel.</td>
<td>$ in OT expense in Property Evidence Unit.</td>
<td>$55,271*</td>
<td>$23,098</td>
<td>$23,098</td>
<td>Reduce Overtime by adding three additional Police Officers.</td>
</tr>
<tr>
<td></td>
<td>Total Department Overtime (in $ million)</td>
<td>2.3</td>
<td>2.34</td>
<td>2.58</td>
<td>Add five City Center/S. Pointe Officers to 4\textsuperscript{th} Shift in lieu of overtime.</td>
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<td></td>
<td>Add five additional Police officers funded through attrition for 4\textsuperscript{th} shift.</td>
</tr>
<tr>
<td>Maintain or improve traffic flow</td>
<td># of moving citations</td>
<td>13,117</td>
<td>14,500</td>
<td>14,500</td>
<td></td>
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<td>--------------------------------</td>
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<td>• Coordinate with Parking on strategies regarding loading alternatives and focus on key pockets: Collins north of 63rd, South Beach entertainment area, Washington Ave., and Alton Road.</td>
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<tr>
<td>• Purchase 25 additional E-Citation devices used to issue traffic citations to motorists instead of the standard traffic citation books. This will enhance the Police Department's ability to issue more traffic citations which will ultimately improve traffic flow in the City.</td>
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<tr>
<td>• Add two motor units funded by Parking Department dedicated to traffic enforcement and to enhance traffic flow in the business district.</td>
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<tr>
<td>• Work with the Information Technology Department and the Public Works Department to determine and obtain data to analyze traffic collision information.</td>
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</table>

* FY 03/04 actual not available. FY 04/05 actual provided.  
N/A: Not Available
Office of the Chief
The Office Police is responsible for the fulfillment of the Mission of the Police Department through leadership, direction, and the establishment of policies, procedures, rules and regulations.

Assistant Chief of Police/Operations Bureau

Assistant Chief of Police/Administration Bureau

Patrol Division
The Division is the largest and most visible component of the Police Department. The function of the Patrol Division is to provide a safe environment for City residents, businesses, and visitors through a philosophy that incorporates traditional and proactive police initiatives.

Criminal Investigations Division
The Division functions as the investigative arm of the Police Department at the direction of the Chief of Police and Assistant Chief of Police. The Division is comprised of two Units, the Criminal Investigations Unit (C.I.U.) and the Strategic Investigations Unit (S.I.U.). Each Unit is responsible for specific investigative functions.

Support Services
The Division provides varied administrative services to the other divisions within the Police Department and the City Government. The Division is comprised of two units; Personnel and Property & Evidence.

Technical Services
The Division provides a variety of supporting services to the Department and the public. It is responsible for providing technical support, information and research services, planning and communications for the Police Department. It's most visible service is processing emergency and routine telephone requests for police services through the Public Safety Communications Unit.
## Departmental Financial Summary

### Revenue Area

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>Traffic Fines</td>
<td>$746,250</td>
<td>$1,071,785</td>
<td>$950,000</td>
<td>$950,000</td>
<td>$950,000</td>
</tr>
<tr>
<td>Off Duty Admin Fee</td>
<td>445,889</td>
<td>475,254</td>
<td>455,000</td>
<td>440,000</td>
<td>440,000</td>
</tr>
<tr>
<td>Towing</td>
<td>115,350</td>
<td>106,125</td>
<td>118,000</td>
<td>118,000</td>
<td>121,000</td>
</tr>
<tr>
<td>False Alarm Fines</td>
<td>20,267</td>
<td>20,380</td>
<td>20,000</td>
<td>25,000</td>
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<td>False Alarm Permit</td>
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<td>Traffic-tickets-surcharge</td>
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<td>FOP Car User Fee</td>
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<td>LOGT-School Guards</td>
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<td>40,000</td>
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<td>Parking-School Guards</td>
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<td>55,000</td>
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<td><strong>Total</strong></td>
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<td>$1,802,000</td>
<td>$1,901,190</td>
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### Expenditure Area

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<tbody>
<tr>
<td>Salaries &amp; Benefits</td>
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<td>4,454</td>
<td>144,879</td>
<td>144,879</td>
<td>103,487</td>
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<td><strong>Total</strong></td>
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<td>$75,252,774</td>
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### Budgeted Positions

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<tr>
<th>Category</th>
<th>2004</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
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<tbody>
<tr>
<td>Sworn</td>
<td>366 + 0 PT</td>
<td>366 + 0 PT</td>
<td>375.50 + 0 PT</td>
<td>389.50 + 0 PT</td>
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<tr>
<td>Civilian</td>
<td>145 + 14PT</td>
<td>146 + 14 PT</td>
<td>160.25 + 14 PT</td>
<td>162.25 + 14 PT</td>
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<tr>
<td>Total General Fund</td>
<td>511 + 14PT</td>
<td>512 + 14 PT</td>
<td>535.75 + 14 PT</td>
<td>551.75 + 14 PT</td>
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<tr>
<td>RDA funds - Sworn</td>
<td>16 + 0 PT</td>
<td>18.0 + 0 PT</td>
<td>10.50 + 0 PT</td>
<td>13.50 + 0 PT</td>
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<tr>
<td>RDA funds - Civilians</td>
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<td>5.5 + 0 PT</td>
<td>2.75 + 0 PT</td>
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<tr>
<td>LETF (Confiscation) - Civilian</td>
<td>0 + 0 PT</td>
<td>0.5 + 0 PT</td>
<td>0.00 + 0 PT</td>
<td>0.00 + 0 PT</td>
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<tr>
<td>Grant Funds - Civilian</td>
<td>1 + 0 PT</td>
<td>1.0 + 0 PT</td>
<td>1.00 + 0 PT</td>
<td>1.00 + 0 PT</td>
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<tr>
<td>Total All Funds</td>
<td>528 + 14PT</td>
<td>537.0 + 14 PT</td>
<td>550.00 + 14 PT</td>
<td>569.00 + 14 PT</td>
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### Expenditure Summary

![Expenditure Summary Graph](image-url)
### OFFICE OF THE CHIEF

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>Salaries &amp; Benefits</td>
<td>2,260,070</td>
<td>2,328,883</td>
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<td>2,465,151</td>
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<td>Operating Expenses</td>
<td>27,470</td>
<td>88,440</td>
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<td>Internal Services</td>
<td>410,651</td>
<td>466,279</td>
<td>599,808</td>
<td>599,808</td>
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<td>Capital</td>
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<td><strong>Total</strong></td>
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<td><strong>3,240,701</strong></td>
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#### Budgeted Positions

- **Sworn**: 12, 12, 11, 11
- **Civilian**: 7, 7, 8, 8
- **Total General Fund**: 19, 19, 19

### PATROL

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<td>Salaries &amp; Benefits</td>
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<td>Operating Expenses</td>
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<td>490,877</td>
<td>866,269</td>
<td>866,269</td>
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<td>Internal Services</td>
<td>5,240,155</td>
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<td>87,122</td>
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<td><strong>Total</strong></td>
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<td><strong>34,936,556</strong></td>
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<td><strong>37,646,588</strong></td>
<td><strong>40,986,741</strong></td>
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</table>

#### Budgeted Positions

- **Sworn**: 264 + 0 PT, 266 + 0 PT, 265.0 + 0 PT, 277.0 + 0 PT
- **Civilian**: 14 + 14 PT, 13 + 14 PT, 23.0 + 14 PT, 25.0 + 14 PT
- **Total General Fund**: 294 + 14 PT, 297 + 14 PT, 298.5 + 14 PT, 315.5 + 14 PT
- **RDA funds - Sworn**: 16 + 0 PT, 18 + 0 PT, 10.5 + 0 PT, 13.5 + 0 PT
- **Total All Funds**: 294 + 14 PT, 297 + 14 PT, 298.5 + 14 PT, 315.5 + 14 PT

### SUPPORT SERVICES

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<tr>
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<td>Salaries &amp; Benefits</td>
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<td>4,253,576</td>
<td>3,765,121</td>
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<td>Operating Expenses</td>
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<td>533,970</td>
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<td>778,602</td>
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<td><strong>Total</strong></td>
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<td><strong>7,098,756</strong></td>
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#### Budgeted Positions

- **Sworn**: 14, 14, 16, 16
- **Civilian**: 25, 28, 29, 29
- **Total General Fund**: 39, 42, 45, 45
### CRIMINAL INVESTIGATIONS

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<td>Salaries &amp; Benefits</td>
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<td>$13,671,510</td>
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**Budgeted Positions**
- **Sworn**
  - 2004: 73
  - 2005: 71.00
  - 2006: 70.00
- **Civilian**
  - 2004: 20
  - 2005: 20.00
  - 2006: 18.50

**Total General Fund**
- 2004: 93
- 2005: 91.00
- 2006: 88.50

**RDA funds - Civilians**
- 2004: 0
- 2005: 5.50
- 2006: 2.75

**LETF (Confiscation) - Civilian**
- 2004: 0
- 2005: 0.50
- 2006: 0.00

**Grant Funds - Civilian**
- 2004: 1
- 2005: 1.00
- 2006: 1.00

**Total All Funds**
- 2004: 94
- 2005: 98.00
- 2006: 92.25

### TECHNICAL SERVICES

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**Budgeted Positions**
- **Sworn**
  - 2004: 3
  - 2005: 3
  - 2006: 6
- **Civilian**
  - 2004: 79
  - 2005: 78
  - 2006: 79

**Total General Fund**
- 2004: 82
- 2005: 81
- 2006: 85

### COMMUNITY POLICING

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**Budgeted Positions**
- **Sworn**
  - 2004: 0
  - 2005: 0
  - 2006: 7.50
- **Civilian**
  - 2004: 0
  - 2005: 0
  - 2006: 2.75

**Total General Fund**
- 2004: 0
- 2005: 0
- 2006: 10.25

### Budget Highlights
- This budget provides funding for 2 additional officers equipped with All-Terrain Vehicles (ATVs) to patrol the beach from 3 P.M. to 1 A.M. Thursday through Sunday. The City Center
RDA will pay for 25% of the cost. The vehicles will be funded from Confiscation Funds. The net amount to be provided by the General Fund is $118,311.

- The FY 2006/07 Budget will augment the recently implemented 4th shift (Thursday through Sunday from 8:00 P.M. to 6:00 A.M.) by adding 13 officers; 5 officers funded through attrition, 5 additional officers as well as 3 in the City Center RDA budget funded by a corresponding reduction in overtime costs. It is anticipated that an additional 5 officers will be added in FY 2007/08.

- Funding in the amount of $53,855 will provide 55 tasers. FY 2005/06 projected surplus may possibly fund the purchase of an additional 55 tasers.

- This budget provides $96,048 for 2 additional Public Safety Specialist (PSS) positions in order to enhance the City's service levels in the middle and north beach areas and continue making resident contacts.

- The FY 2006/07 budget funds $48,462 for an additional contract School Liaison Officer at Nautilus Middle School. It will also provide funding that will enhance the job duties of the existing contract officers and their supervisor to manage the school crossing guards at their respective schools.

- The budget will provide $167,774 to support a joint initiative with the Parking Department in order to improve traffic flow by enforcing illegal commercial loading zones and blocking of intersections as well as conducting education and public outreach. This initiative will add 2 officers in the motorcycle unit to the Department. The Parking Fund will reimburse the General Fund for the total cost.

- The General Fund will continue to provide $2,268,679 for the previously funded South Pointe redevelopment district Community Policing function.

- The FY 2006/07 Fleet Management Capital Replacement Fund will provide for the replacement of more than 60 police vehicles.

**Departmental Budget History**

**FY 2005/06**

**Patrol**

- This Proposed Budget funds $143,876 to enhance the Marine Patrol Unit by adding 2 Police Officers to enforce the recently adopted boat mooring ordinance.

- Funding of $316,595 is provided for 6 additional Public Safety Specialists positions to implement a “neighborhood contacts” program in the Middle and North Beach areas. By making five contacts per day, these six officers can reach over 7,000 households per year. In addition, patrol officers will each be encouraged to make at least one household or business contact per day, resulting in over 70% of households and businesses contacted throughout the year.
• The General Fund will provide $1,929,933 for the previously funded South Pointe redevelopment district Community Policing function.

Support Services

• Funding is provided for a Property & Evidence Technician at $40,925 which will be offset by overtime savings of $32,173 for a net increase of $8,752 to provide increased coverage at night.

Technical Services

• This Proposed Budget funds a new Policy Plans and Policy Manager position and eliminates a vacant Police Records Manager for a net increase of $3,004. This position will be responsible for coordinating and assessing the Department’s role in providing police services to Special Events.

• A total of 2 Data Entry Clerk positions will be added and 2 contractual employees will be eliminated for a net funding of $23,732 to enhance real-time reporting capabilities.

• Funding of $62,865 is provided for an additional Information Tech Specialist II position to support the mobile laptops in the Police Department. The General Fund will also provide funds for the current position that was paid from the LETF (Confiscation) Fund in FY 2004/05.

• The FY 2005/06 Fleet Management Capital Replacement Fund will provide for the replacement of more than 50 police vehicles.

FY 2004/05

Office of the Chief

• This budget will fund a consultant study ($50,000) to examine required staffing levels, scheduling, policies and guidelines in the Police Department.

Patrol

• Two additional Police Officer (including equipment) positions will be funded from the RDAs for our Detention facility. Also, an additional Lieutenant will be funded by the RDA to supervise the Community Policing element of the RDA.

• This budget includes a transfer of two Police Officers from the School Resource Unit to assume uniform patrol duties. Their duties as police liaisons to the schools will be assumed by two retired police officers who will be hired as temporary employees to provide a continued presence in the schools. South Pointe RDA funding will offset one out of the two resource officers.

• Costs for one additional Police Officer (including equipment) for the Terrorism Task Force will be funded completely by the LETF (Confiscation) Fund.
• Funding of $125,000 will provide additional security personnel for completed CIP projects such as North Shore Park & Youth Center, Flamingo Park & Pool and at Normandy Park & Pool. Effective FY 2005, all security functions previously housed in the Parking, Public Works, and the Parks & Recreation Departments have been consolidated in the Police Department. An additional civilian position is included in this budget to perform the administrative duties of this section.

Support Services

• This budget provides for projected merit, COLA pension and insurance increases for 14 sworn and 25 civilian positions.

• The FY 2004/05 Fleet Management Capital Replacement Fund will provide for the replacement of more than 50 police vehicles.

Criminal Investigation

• This budget reassigns two Police Officers from the School Resource Unit to assume uniform patrol duties. Their duties as police liaisons to the schools will be assumed by two retired police officers who will be hired as temporary employees to provide a continued presence in the schools. South Pointe RDA funding will offset one out of the two resource officers. It also provides an additional Crime Analyst position funded from the RDA’s.

Technical Services

• This budget provides for projected merit, COLA, pension and insurance increases for 3 sworn and 79 civilians positions.

FY 2003/04

Office of the Chief

• This budget transfers 2 sworn positions to Patrol, eliminates funding for a Senior Assistant City Attorney positions and provides for projected merit, COLA, pension and insurance increases for 12 sworn and 7 civilian positions.

Patrol

• This budget includes the reassignment of several officers to proactive uniform patrol positions throughout the City. One sergeant and four officers have been reassigned from the Criminal Investigation Division, Special Investigations Squad. This transfer will not eliminate the services currently provided, but will enhance specialized field operations. Two officers have also been reassigned from the School Resource Office to assume uniform patrol duties. Their duties as police liaisons to the schools will be assumed by two retired police officers who will be contracted to provide a continued presence in the schools. One sergeant from Support Services Division will be reassigned to uniform patrol. In addition, fifteen new sworn officers will be hired for the two Redevelopment Areas within Miami Beach as part of our continued community policing initiatives.
• The budget includes the elimination of 4 Public Safety Specialist positions that will reduce the operating hours of the NESS and decrease the response time for traffic accidents, calls, report writing and citation issuance. It also includes saving of $122,000 by eliminating the 24 hour security contract for the police building lobby.

Support Services

• This budget eliminates an Administrative Aide I position in the training unit and reassigns a sergeant position to the Patrol Division.

• The FY 2003/04 Fleet Management Capital Replacement Fund will provide for the replacement of approximately 60 police vehicles.

Technical Services

• This budget reflects the transfer of 2 Information Technology Specialist positions to the IT Department for CAD/RMS management. It also provides for projected merit, COLA, pension and insurance increases for 4 sworn and 79 civilians positions.

FY 2002/03

• This budget reflects an increase of $2,974,687 over last year in City contributions to the Police & Fire Pension Plan and provides for projected merit, COLA and insurance increases.

Office of the Chief

• The Law Enforcement Trust Fund (LETF) will be funding 6 months of an Assistant Chief position thereby generating a savings in the General Fund in the second half of the year.

Patrol

• This budget includes an increase of 3 police officer positions reallocated from administrative functions in the Support Services Division to the Patrol Division and a reduction of a civilian position in the second half of the fiscal year.

• The budget includes a reduction of 6 vacant police officer positions. The 5 police officer positions deployed in the police building lobby for security will be replaced with 24 hour contract services and the police officer will be moved to vacant positions in the Patrol unit. In addition, 1 police officer position from the AUI/DUI unit will be moved to the patrol unit and replaced with a civilian position.

Support Services

• The FY 2002/03 Fleet Management Capital Replacement Fund will provide for the replacement of approximately 100 police vehicles.

Technical Services
This budget includes funding ($55,854) for an Information Technology (IT) position for CAD/RMS management. This position was previously paid by a federal grant. It also includes a reduction of one civilian vacant position ($69,602).

This division will add an IT position to assist with CAD/RMS and Mobile Computing System maintenance with first year funding provided by the Law Enforcement Trust Fund (LETF). The LETF will also pay $32,000 for the first year cost of Police Mobile laptop air time.