

Project R.I.S.E. Plan

Project Name: West Avenue Phase 2 Neighborhood Improvement Project

Assigned CMB Department: CIP

Assigned CMB Project Liaison: Lauren Firtel

Assigned Public Information Liaison and firm: Heather M. Leslie, HML Public Outreach

Project Location:

West Avenue Phase 2 Neighborhood Improvement Project

The project limits will include the following areas:

- West Avenue between 8 Street and Lincoln Road, including side streets
- Bay Road between 14 Street and Collins Canal

Introduction

Overview of RISE Plan Purpose and Objectives

This Project R.I.S.E. Plan (PRP) is developed as an effective way to ensure community outreach effort are being coordinated and executed for all transportation projects within the City of Miami Beach. The PRP objectives are as follows:

- ✓ Include the information received from the project charter and approved outreach strategies based on the type of project, communication level and potential community concerns.
- ✓ Outline communication levels and decided-on communications plans
- ✓ Defines project roles, project scope, timelines, deliverables and affected stakeholders
- ✓ Detail the informational outreach materials that are to be developed as part of the project.

The PRP will serve as a living document that is continuously reviewed and revised by the CMB project liaison and the PIO throughout the life of the project.

PROJECT TEAM

Title/Role	Name	Department/Agency	Phone	Email
Senior Capital Projects Coordinator	Sabrina Baglieri	CIP	786-383-9319	sabrinabaglieri@miamibeachfl.gov
Capital Projects Coordinator	Jorge Rodriguez	CIP	305-673-7071	jorgerodriguez@miamibeachfl.gov
Neighborhood Affairs Coordinator	Lauren Firtel	Communications	305-986-6403	laurenfirtel@miamibeachfl.gov
RCMF Project Manager	Tyson DiPetrillo	RMCF	954-448-6994	tdipetrillo@Ric-ManFL.com
Public Information Liaison	Heather Leslie	HML Public Outreach	305-905-5876	heather@hmlpublicoutreach.com

PROJECT OVERVIEW

Project Overview and Scope of Services

Description of the project limits or boundaries, existing elements of the corridor or neighborhood, proposed scope of services.

The project limits will include the following areas:

- West Avenue between 8 Street and Lincoln Road, including side streets
- Bay Road between 14 Street and Collins Canal

This project has been partly constructed through the previous phase of work. It is comprised of high-density condos, single-family homes and businesses. This corridor is a highly walkable community.

Installing new features including:

- Storm water drainage system, including a pump station at the western street end of Lincoln Road
- Fire hydrants
- Sanitary sewer main
- Water main, service lines
- New drainage model
- Elevating the roadway
- Constructing new curb, gutter and sidewalks
- Installing new crosswalk pavers at various intersections
- Installing new signage and pavement markings
- Installing new protected bicycle lanes along West Avenue
- Installing new street and pedestrian lighting and traffic signals
- Resurfacing Alton Court between Lincoln Road and 16 Street
- Matching the new roadway elevation to existing driveways (Harmonization)
- Constructing a section of the Baywalk at Lincoln Road street end
- Installing new landscaping
- Enhancing street ends with pavers and additional landscape
 - Lincoln Road
 - Lincoln Court
 - Bay Road
 - Lincoln Terrace
 - 16 Street
 - 14 Street
 - 10 Street

Construction Schedule, Contract Time and Budget

Design initially started in 2017 and is ongoing

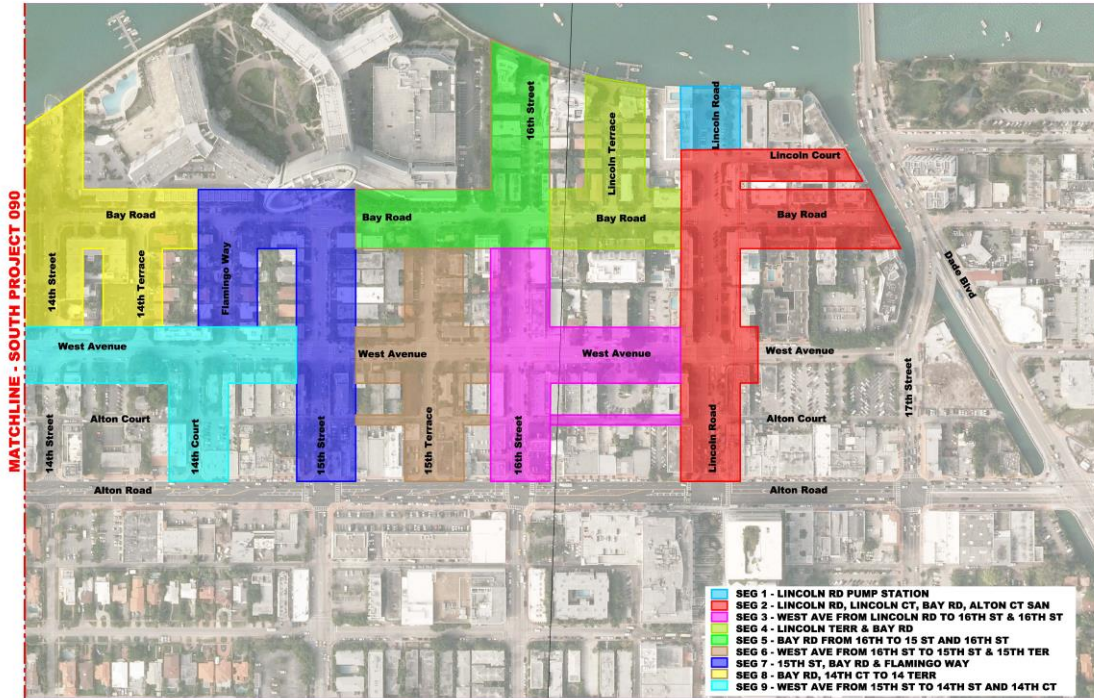
Construction start TBD

Construction duration: once it starts is expected to take approximately 2.5 years

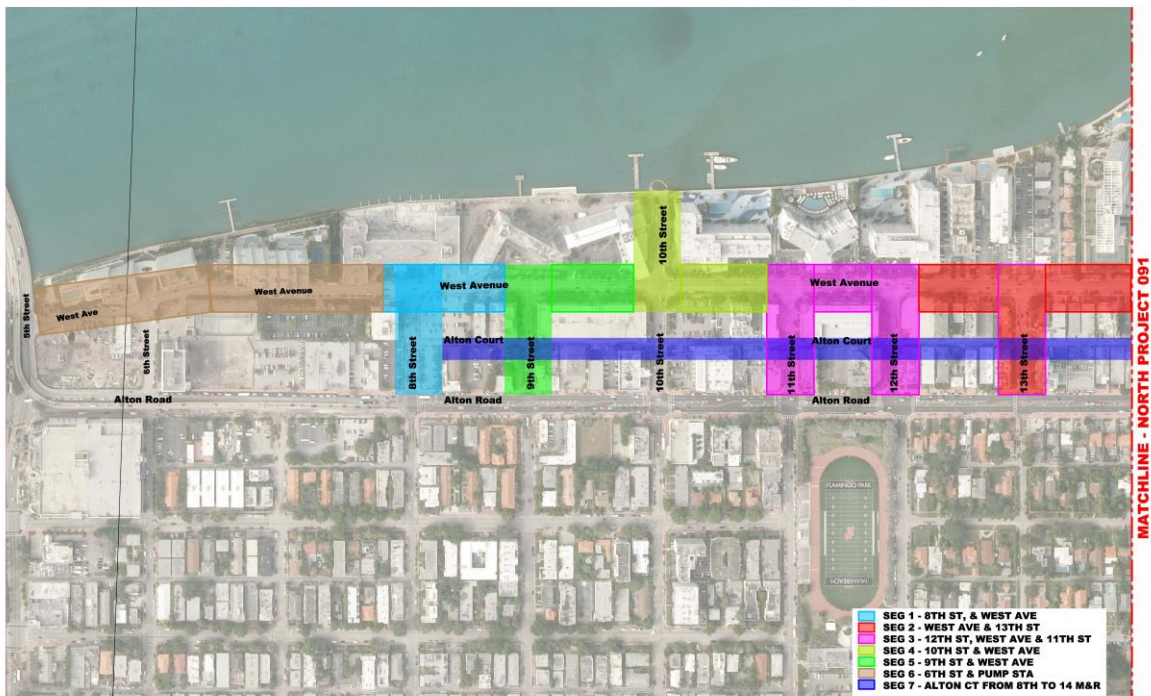
Budget: approximately \$80.9 million

LOCATION MAP

WEST AVE - PROPOSED CONSTRUCTION SEGMENTS - NORTH 091



WEST AVE - PROPOSED CONSTRUCTION SEGMENTS - SOUTH 090



PROJECT DETAILS

Potential Controversial Issues
Commission approval on above-ground pump station components, resident acceptance, License Agreement meetings and signatures, acceptance on the final location of the pump station generator and FPL power, gathering permits from all appropriate agencies. The location of above-ground components. Private property harmonization due to sea level rise.
Maintenance of Traffic
All plans still in development phase.
Construction Phasing
Please see above maps.

AFFECTED STAKEHOLDERS

Potential Controversial Issues
Obtaining Commission and public acceptance on the location of above-ground pump station components, obtaining all needed permits, utility relocations, securing all harmonization agreements and removal of encroachments, stormwater policy for private properties.
Parking removal, encroachments, harmonization, roadway elevation, stormwater drainage policy.
Maintenance of Traffic
Project is still in design phase. Access to properties will be maintained at all times unless coordinated in advance and impacts will be discussed at harmonization meetings. Because of segmented construction approach, detours will be in place around the work and be signed as local traffic only.
Construction Phasing
Please see above maps.

PUBLIC INVOLVEMENT

Public Involvement Level
High: Level 3
Outreach Activities and Deliverables
Public meetings Community presentations Harmonization meetings One-on-one meetings Electronic updates Citywide e-blast/e-newsletter Social media messaging Door-to-door distribution of project information along the project limits E-Blast via Constant Contact Elected Official/ Briefings via letter to commission (LTC) Groundbreaking/Ribbon Cutting Ceremonies/Other special events (for construction) Pop-up outdoor events Public Meetings/Charrettes Website project page development and regular updates Stakeholder emails Calls with team
Identification of Affected Stakeholders
Public: residents, business owners, visitors Local Agencies Elected and appointed officials Special interest groups Community groups: WAVNA, NOFNA, Lincoln Court Neighborhood Association

SPECIAL EVENTS OR PROJECT REQUIREMENTS

Special Events/Holidays to Consider
Team will follow City's calendar of events once construction starts.
Legal Documents for Signature
License Agreements DERM documents for Baywalk permit
Other Accommodations

WEST AVENUE OUTREACH

Recap as of May 7, 2020

Title	Type	Date	Location	Notes
West Avenue Ph2 FAQs	Eblast	5/5/2020	Email	
West Avenue Ph2 LUSC	Eblast	5/4/2020	Email	
West Avenue Ph2 Office Hours By Appt	Eblast	1/21/2020	Email	
West Avenue Ph2 Office Hours	Eblast	12/20/2019	Email	
West Avenue Ph2 Office Hours	Eblast	11/27/2019	Email	
West Avenue Ph2 Project Update	Eblast	11/18/2019	Email	
West Avenue Ph2 Office Hours	Eblast	11/6/2019	Email	
West Avenue Ph2 Soft Digs	Eblast	9/5/2019	Email	
West Ave Ph2 Project Update	Eblast	8/7/2019	Email	
West Avenue Ph2 Public Meeting Reminder	Eblast	5/2/2019	Email	
West Avenue Ph2 Public Meeting Reminder	Eblast	4/24/2019	Email	
West Avenue Ph2 Public Meeting Reminder	Eblast	4/10/2019	Email	
West Ave Ph2 Project Update	Eblast	2/26/2019	Email	
West Ave Ph2 Project Update	Eblast	11/21/2018	Email	
West Avenue Ph2 Timeline	Eblast	11/1/2018	Email	
South Florida Resiliency Workshops	Eblast	7/23/2018	Email	
West Avenue Ph2 Public Meeting	Eblast	11/13/2017	Email	
West Avenue Ph2 Public Meeting	Eblast	11/3/2017	Email	
West Ave Ph2 Project Public Meeting	Community Meeting	11/14/2017	Miami Beach Senior High, library	approx. 90 people signed in
West Ave Ph2 Project Public Meeting	Community Meeting	5/2/2019	Mondrian Hotel	approx. 70 people signed in
WAVNA HOA Meeting	Community Meeting	6/27/2017	usually hosted at The Waverly's community room	
WAVNA HOA Meeting	Community Meeting	9/4/2018	usually hosted at The Waverly's community room	
neighborhood walk thru	Community Meeting	11/8/2018	pedestrian	
WAVNA HOA Meeting	Community Meeting	4/9/2019	usually hosted at The Waverly's community room	
WAVNA HOA Meeting	Community Meeting	4/26/2019	usually hosted at The Waverly's community room	
WAVNA HOA Meeting	Community Meeting	9/10/2019	usually hosted at The Waverly's community room	
WAVNA HOA Meeting	Community Meeting	10/1/2019	usually hosted at The Waverly's community room	
WAVNA Neighborhood Meeting	Community Meeting	1/7/2020	Lincoln Rd. West End on Bay - Outdoor Meeting (proposed location of pump station)	These are well attended, usually 40-50 people
neighborhood walk thru	Community Meeting	1/20/2020	pedestrian	
Regular check-in meetings with WAVNA	Office Meetings	11/1/2019	CIP	These meetings are regular - (almost every-other week) and are still on-going. Mostly held in CIP offices, a few in the field. Usually with the board reps, usually approx 4 people: Tim Carr, Stephen Ginez, Shawn Patrick Bryant, Gregg Chislett and sometimes Gayle
Regular check-in meetings with WAVNA	Office Meetings	11/15/2019	CIP	
Regular check-in meetings with WAVNA	Office Meetings	12/6/2019	CIP	
Regular check-in meetings with WAVNA	Office Meetings	12/13/2019	CIP	
Regular check-in meetings with WAVNA	Office Meetings	1/15/2020	CIP	
Regular check-in meetings with WAVNA	Office Meetings	2/14/2020	CIP	
Regular check-in meetings with WAVNA	Office Meetings	2/28/2020	CIP	
Regular check-in meetings with WAVNA	Virtual Meeting	3/13/2020	Zoom Meeting	
Regular check-in meetings with WAVNA	Virtual Meeting	4/0/20	zoom Meeting	
Regular check-in meetings with WAVNA	Virtual Meeting	5/1/2020	zoom Meeting	
	Office Meetings	Started November 2019	Mostly held in CIP offices, dates listed above	Six different buildings took advantage of open office hours, some of them with repeat visits: Mondrian, Capri, 1450 Lincoln, 1310 15 Street, 1228 West Ave, Matthew (building unknown, bike path advocate)
NOFNA HOA Meeting	Community Meeting	9/12/2018	board member's office on Washington??	
NOFNA HOA Meeting	Community Meeting	3/26/2019	Mirador, 1100 West Ave	
NOFNA HOA Meeting	Community Meeting	7/23/2019	Mondrian Hotel	Commissioner Gongora attended
West Ave pump station meeting	Assoc. Meeting	11/19/2020	The Gaythering	approx 35 people in attendance
Resilience Accelerator public session	Public Meeting	8/6/2018	MDC Wolfson	all-day meeting, public session time, WAVNA and NOFNA provided input as part of the Resilience Accelerator program
Resilience Accelerator public session	Public Meeting	8/8/2018	MDC Wolfson	all-day meeting, public session time, WAVNA and NOFNA provided input as part of the Resilience Accelerator program
Harmonization Meeting	Individual Building Harmonization Meeting	2/20/2020	Harry and Jeannette Federation Towers, 757 West Avenue	

Harmonization Meeting	Individual Building Harmonization Meeting	11/18/2019	The South Bay Club, 800 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	1/30/2020	Southgate Towers, 910 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	7/16/19	Southgate Towers, 910 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	5/30/2019	Southgate Towers, 910 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	4/15/2019	Southgate Towers, 910 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	3/6/2020	Bayview Terrace Condominiums, 1228 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	2/7/2020	Bayview Terrace Condominiums, 1228 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	1/28/2019	Bayview Terrace Condominiums, 1228 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	9/17/2019	Lincoln Bay Towers, 1450 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	7/2/2019	Lincoln Bay Towers, 1450 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	4/26/2019	Lincoln Bay Towers, 1450 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	2/26/2019	Lincoln Bay Towers, 1450 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	11/20/2019	Sunshine Bay, 1441 Lincoln Court	
Harmonization Meeting	Individual Building Harmonization Meeting	11/16/2019	Sunshine Bay, 1441 Lincoln Court	
Harmonization Meeting	Individual Building Harmonization Meeting	4/24/2019	Sunshine Bay, 1441 Lincoln Court	
Harmonization Meeting	Individual Building Harmonization Meeting	10/19/2018	Sunshine Bay, 1441 Lincoln Court	
Harmonization Meeting	Individual Building Harmonization Meeting	7/17/2019	Lincoln West Gardens Condo, 1250 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	10/16/2019	CitizenM Hotel, 1634 Alton Road	
Harmonization Meeting	Individual Building Harmonization Meeting	2/6/2020	CitizenM Hotel, 1634 Alton Road	
Harmonization Meeting	Individual Building Harmonization Meeting	1/30/2020	1400 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	9/25/2019	1401 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	3/3/2019	1402 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	coordinating meeting time now	Bayview Condo, 1345 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	11/6/2019	Gaythering, 1409 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	5/1/2019	Gaythering, 1409 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	5/4/2017	Gaythering, 1409 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	5/6/2020	Lincoln Palace Condo, 1658 Bay Road	
Harmonization Meeting	Individual Building Harmonization Meeting	4/24/2020	Bayside Terrace Condo, 1670 Bay Road	
Harmonization Meeting	Individual Building Harmonization Meeting	coordinating meeting time now	1674 Bay Road	
Harmonization Meeting	Individual Building Harmonization Meeting	coordinating meeting time now	1662 Lincoln Court	
Harmonization Meeting	Individual Building Harmonization Meeting	4/9/2020	1670 Lincoln Court	
Harmonization Meeting	Individual Building Harmonization Meeting	3/3/2020	1400 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	9/25/2019	1400 West Avenue (Commissioner Samuelian attended)	
Harmonization Meeting	Individual Building Harmonization Meeting	2/21/2020	1310 15 Street	
Harmonization Meeting	Individual Building Harmonization Meeting	2/26/2020	Mirador 1000, 1000 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	2/1/2019	Mirador 1000, 1000 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	12/13/2019	Capri South Beach, 1470 16 Street	
Harmonization Meeting	Individual Building Harmonization Meeting	4/26/2019	Capri South Beach, 1470 16 Street	
Harmonization Meeting	Individual Building Harmonization Meeting	3/7/2019	1311 14 Street	
Harmonization Meeting	Individual Building Harmonization Meeting	2/26/2019	1212 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	10/16/2019	1213 Lincoln Road	
Harmonization Meeting	Individual Building Harmonization Meeting	4/28/2017	1580 West Avenue	
Harmonization Meeting	Individual Building Harmonization Meeting	9/11/2019	phone call with Alice Palatnick, resident at 1400 West Ave to explain the project, pump station and parking impacts	
Resilience Accelerator	Letter to Commission	31-May-18	Web Posting	published on City website
Resilience Accelerator Update	Letter to Commission	31-Aug-18	Web Posting	published on City website
Segmented Construction	Letter to Commission	23-Jul-19	Web Posting	published on City website
Discussion re: West Ave Ph2	Letter to Commission	13-Apr-20	Web Posting	published on City website
OTHER CITY-WIDE PUBLIC MEETINGS TO DISCUSS PUMPS				
Resilience open houses, summer 2017	Community Meeting			
Resilience open houses, summer 2017	Community Meeting	6/10/2017	MBSH library	
Resilience open houses, summer 2017	Community Meeting	6/13/2017	North Shore Youth Center	
Resilience open houses, summer 2017	Community Meeting	6/21/2017	MBSH library	
Resilience open houses, summer 2017	Community Meeting	6/29/2017	Murano Grande community room (south of fifth)	
Jacobs / Resilience Conversation	Community Meeting	Sept. 2019	City Hall	
Jacobs / Resilience Conversation	Community Meeting	Jan-20	City Hall	

Harmonization Meetings with Individual Properties - West Ave harmonization meetings with individual property managers and boards – Approx. 40 meetings have occurred thus far. There is ongoing coordination for more meetings daily. Note: Meetings during COVID-19 crises are happening virtually.