

MIAMI BEACH

OFFICE OF THE CITY MANAGER

LTC# **288-2020**

LETTER TO COMMISSION

TO: Mayor Dan Gelber and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: August 20, 2020

SUBJECT: Fiscal Year 2020 Third Quarter Analysis

The purpose of this Letter to Commission (LTC) is to provide the Mayor and members of the City Commission with the status of the Fiscal Year (FY) 2020 operating budget to actual revenues and expenses incurred for the third quarter ending June 30, 2020, with projections through fiscal year-end September 30, 2020, as set forth in the City's Charter which specifies that "the City Manager shall make public a quarterly report showing the actual expenditures during the quarter just ended against one quarter of the proposed annual expenditures set forth in the budget."

Certain assumptions for both revenues and expenditures have been made in these projections, including the projected impact of COVID-19 on the City's operations as initially presented by the City Administration to the Finance and Economic Resiliency Committee (FERC) on April 17 and April 24, 2020 that are continuing to be further refined and adjusted as additional information and data becomes available. These assumptions, along with our continued efforts toward managing the City's resources and ongoing adjustments to line item revenues and expenditures throughout the year, will impact projections as we look ahead.

SUMMARY

The budget balancing plans for the General Fund, Resort Tax Fund, and Parking Fund presented at the FERC meeting on April 17, 2020 projected revenue losses through the end of the fiscal year and balanced the FY 2020 budget by emphasizing cost reductions as much as possible and judiciously using reserves to make up the difference. The table below shows the difference in the use of reserves between the original budget balancing plans presented to the FERC on April 17, 2020, the second quarter projections detailed in a Letter to Commission (LTC) on May 15, 2020 (LTC# 178-2020), and third quarter projections which reflect the latest updated financial information.

Projected Use of Fund Balance	FERC-April 17	Second Quarter Projections	Third Quarter Projections
General Fund	\$8.6 million	\$2.4 million (net of COVID-19 reimbursable expenses and adjustments for PayGo and CRR)	\$2.8 million (net of COVID-19 reimbursable expenses and adjustments for PayGo and CRR)
Resort Tax	\$5.0 million	\$5.1 million	\$5.1 million

The General Fund use of fund balance decreased from \$8.6 million as presented on April 17, 2020 to the FERC to \$2.8 million projected as of the end of the third quarter of FY 2020 which reflects additional savings from: (1) the list of employees required to take 5 unpaid furlough days by end of the fiscal year being extended to include all non-public safety union employees making more than \$50,000 and enactment of a citywide hiring freeze; (2) additional full-time positions being furloughed until the return of normal operations; (3) additional miscellaneous savings from cost-saving measures such as reducing all non-essential expenditures and reducing contractual services as much as possible.

The \$2.8 million projected as of the third quarter increases by \$3.6 million to \$6.4 million with COVID-19 reimbursable expenses incurred to date and to \$7.1 million with additional projected COVID-19 food expenses of \$400,000 and rent assistance of \$330,000 that were approved at the May 8, 2020 FERC meeting and City Commission on June 24, 2020 through Resolution No. 2020-31306. Amounts for COVID-19 reimbursable expenditures are likely continue to increase as implementation of COVID-related measures continue over the next few months and more clarity becomes available regarding what expenses are reimbursement eligible. Finally, there is an adjustment to reflect the savings from deferred capital projects in the Pay-As-You-Go (PayGo) and Capital Renewal & Replacement (CRR) funds paid for from the General Fund.

The Resort Tax Fund use of fund balance, projected as of the third quarter, is still projected at \$5.1 million and the Parking Fund budget balancing plan does not propose any use of reserves to ensure compliance with debt service coverage requirements.

All General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds budgets are projected to be at or below their current FY 2020 amended budgets as of year-end with revenues projected to be equivalent to or in excess of expenditures. As noted in the second quarter analysis, the only exceptions are the Convention Center Fund, Risk Management Fund, and Medical and Dental Fund.

There is a \$1.9 million gap in the Convention Center Fund, which is a decrease from the \$3.9 million gap projected as of the second quarter, resulting from additional projected revenues from the State of Florida for usage of the facility as an Alternate Care Facility (ACF) through the end of the fiscal year due to the COVID-19 shutdown that will be offset using the existing \$11.0 million fund balance and would leave \$9.1 million if realized at year-end. In addition, there is a \$1.6 million gap in the Risk Management Fund, which is a decrease from the \$2.5 million gap projected as of the second quarter, due to unforeseen increases in rates and deductibles realized across most lines of insurance for FY 2020 which will be closed by sweeping savings from other internal service funds, including Property Management and IT, or offset with the use of prior year fund balance. Lastly, there is a \$199,000 gap in the Medical & Dental Insurance Fund, which is a slight decrease from the \$249,000 gap projected as of the second quarter, due to medical and pharmacy claims trending higher than budgeted. This will continue to be monitored over the coming months. If this claims experience continues to trend at current levels for the remainder of the fiscal year, available fund balance may be realized to cover the projected year-end gap.

CORONA VIRUS RELIEF FUND

Miami-Dade County has received an allocation from the Coronavirus Relief Fund (CRF) under the Coronavirus Aid, Relief, and Economic Security (CARES) Act. \$100 million of that funding is being allocated for an award program for local municipalities. Of the \$100 million, \$75 million is for operational costs and \$25 million for new municipal programs.

Funds from this program may only be used to (1) cover costs that are necessary expenditures incurred due to the public health emergency with respect to COVID-19, (2) were not accounted for in the budget most recently approved as of March 27, 2020, and (3) were incurred during the period of March 1, 2020 through December 30, 2020. The County will consider reimbursement for COVID-19 related and incurred operating expenses, as well as certain new programs proposed by municipalities.

The following are not eligible under the program: (1) equipment and capital expenses; (2) loss of revenue; (3) utility payment forgiveness.

Examples of eligible costs for the \$75 million program include:

- Costs to enable remote work
- FEMA cost share (the 12.5% local cost component of FEMA PA)
- Personnel costs for hours dedicated to mitigating or responding to COVID-19
- Contact tracing
- Public health
- Expenses to facilitate compliance with public health precautions

Examples of eligible costs for the \$25 million program include:

- Rental and mortgage assistance programs
- Job training
- Childcare
- Small business grants for business interruption

The City of Miami Beach is in the process of executing an interlocal agreement with the County and has submitted approximately \$20 million of year-to-date expenditures for potential reimbursement. Between now and December, an additional \$10 million of COVID-19 related costs are estimated to be incurred that may also be eligible for reimbursement. The City will be submitting requests for reimbursement by the end of the month and hopefully receiving funding over the next few months. Periodic updates will be provided to the City Commission as to the status of these funds.

Any funds received from the program would be one-time in nature and the Administration's recommendation would be to restore all reserve amounts in the General Fund and Resort Tax Fund that have been or will be used to balance the FY 2020 and FY 2021 budgets. Please note that virtually all of the COVID-19 related expenses have been incurred in the General Fund and reserves in both funds have been used to cover budget shortfalls from the economic impact of COVID-19. Any funds over and above that amount are recommended to be put towards the General Fund reserve goal of 3 months, or 25% of total revenue, and/or the Resort Tax reserve goal of 6 months, or 50%.

Please note that the third quarter projection analysis does not assume receipt of any of this funding since it is prospective, and the actual amounts of reimbursement are unknown at this time.

BACKGROUND

The operating budgets for the General Fund, Enterprise Funds, Internal Service Funds, and

Special Revenue Funds for FY 2020 were adopted by the Mayor and City Commission on September 25, 2019, through Resolution No. 2019-31004.

The First Amendment to the General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds budgets for FY 2020 was adopted by the Mayor and City Commission on November 25, 2019, through Resolution No. 2019-31081.

The Second Amendment to the General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds budgets for FY 2020 was adopted by the Mayor and City Commission on January 15, 2020, through Resolution No. 2020-31138.

The Third Amendment to the General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds budgets for FY 2020 was adopted by the Mayor and City Commission on February 12, 2020, through Resolution No. 2020-31178.

The Fourth Amendment to the General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds budgets for FY 2020 was adopted by the Mayor and City Commission on May 13, 2020, through Resolution No. 2020-31268.

The Fifth Amendment to the General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds budgets for FY 2020 was adopted by the Mayor and City Commission on June 24, 2020, through Resolution No. 2020-31306.

On March 1, 2020, the Governor issued an Executive Order directing the Surgeon General of the State of Florida to issue a public health emergency and in response to the pandemic outbreak of COVID-19, the Governor declared a State of Emergency on March 9, 2020. In direct response to the first confirmed case of COVID-19 in Miami-Dade County on March 11, 2020 the Miami-Dade County Mayor declared a State of Emergency for Miami-Dade County. The City Manager declared a State of Emergency in the City of Miami Beach on March 12, 2020. Subsequently, both the County and the City issued various Emergency Orders temporarily closing public and private facilities, including the temporary closure of all non-essential retail and commercial establishments and identifying essential retail and commercial businesses which may remain open. These actions have greatly limited the amount of economic activity taking place in the City of Miami Beach and continue to result in significant impacts to the City's finances.

ANALYSIS

As a result of the COVID-19 epidemic, the City is continuing to experience dramatic impacts to its Resort Tax, Parking, Water & Sewer, and General Fund revenues, as the City is highly dependent on the tourism and hospitality industry. In response, at the April 17 and April 24, 2020 FERC meetings, the City Administration presented the potential financial impacts of COVID-19 on the City's operations with three different scenarios (Optimistic, Likely, and Conservative), as well as a plan for balancing the City's major funding sources (Resort Tax, Parking, and General Fund) through the end of the fiscal year based on the "Likely" scenario which was projected with the expectation of three months of very low economic activity and three months of slow growth.

The key to creating these plans to balance the remainder of the FY 2020 budgets was to (1) reduce costs as much as possible to mitigate the projected revenue loss and (2) judiciously use the City's reserves to make up the difference.

The third quarter projections include the projected savings based on the actions taken by the City

Manager that were outlined in a Letter to Commission (LTC) on March 26, 2020 (LTC# 143-2020), as well as the recommended cost reductions that were presented by the City Administration to the FERC on April 17 and April 24, 2020, which, among other things, included the following:

- Hiring freeze (including reclassifications) and a budget freeze for all non-essential, non-capital (construction) expenditures
- Hold on all non-COVID-related expenditures over \$5,000, requiring an additional layer of review by a four-person oversight committee reporting to the City Manager
- Cancel all city-related travel
- Review and suspend all contractual services so that we are only maintaining what is necessary
- Suspend labor contracts with AFSCME, CWA, and GSA to provide greater flexibility in scheduling and assignments during this emergency
- Cease overtime for all departments except Police and Fire. If an emergency arises such that overtime is necessary, it will require the City Manager's approval. Police and Fire have been asked to provide plans to dramatically reduce or eliminate overtime
- Furlough of full-time, part-time, and temporary employees since, in most cases, the work being performed by these individuals, was no longer needed as a result of the closures of numerous City facilities (first responders from the Police and Fire Departments were not impacted)
- City Manager, City Attorney, City Clerk and Inspector General will each take 10 unpaid furlough days, as well as Management Team members and all other employees (except Police and Fire) making more than \$50,000 per year will each take 5 unpaid furlough days before the end of the fiscal year
- Elected officials will forego a combination of their salaries and allowances during the current fiscal year, which varies by elected official
- No Cost of Living Adjustments (COLA) for unclassified employees to be given for FY 2020
- Refinancing of outstanding debt
- Additional costs identified by departments tasked with reducing costs as much as possible

It is important to note that the third quarter projections for FY 2020 include the impacts of all five collective bargaining agreements, including applicable increases in previously existing and newly provided additional specialty pays, ratified by the City and the International Association of Fire Fighters (IAFF) on May 8, 2019 through Resolution No. 2019-30831, the Government Supervisors Association of Florida (GSAF) on July 17, 2019 through Resolution No. 2019-30909, the Fraternal Order of Police (FOP) on July 31, 2019 through Resolution No. 2019-3093, the Communications Workers of America (CWA) on October 30, 2019 through Resolution No. 3019-31070, and American Federation of State, County, and Municipal Employees (AFSCME) on December 11, 2019 through Resolution No. 2019-31106. Of the five agreements, it is important to note that two were ratified subsequent to the adoption of the FY 2020 budget (CWA and AFSCME).

GENERAL FUND

General Fund Third Quarter Status

An analysis of the actual nine-month operating revenues and expenses for the period October 1, 2019 through June 30, 2020 reveals an operating budget surplus of \$32.6 million. While the actual surplus as of June 30, 2020 may seem unusual when compared to the projection for the current fiscal year ending September 30, 2020, it should be noted that the City receives a larger percentage of its ad valorem property taxes during the earlier months of the fiscal year. Ad

valorem property tax revenues represent approximately 53.6% of total budgeted revenues adopted in FY 2020 and 61.3% of actual revenues collected during the first nine months of the fiscal year.

As of June 30, 2020, total revenues collected were approximately 76.9% of the current FY 2020 amended budget, or \$286.0 million. Conversely, expenditures were approximately 68.1% of the current FY 2020 amended budget, or \$253.4 million. It is important to note that there are often delays in expenditures until the close-out of the fiscal year.

FY 2020 Budget					
General Fund	Adopted Budget	Amended Budget	3/4 of Amended Budget	Actuals as of 06/30/20	Variance from 3/4 Amended Budget Over / (Under)
Revenues	\$ 350,143,000	\$ 372,008,000	\$ 279,006,000	\$ 286,027,796	\$ 7,021,796
Expenditures	\$ 350,143,000	\$ 372,008,000	\$ 279,006,000	\$ 253,392,057	\$ (25,613,943)
Excess of Revenues Over/(Under) Expenditures				\$ 32,635,740	

General Fund Year-End Projections

Year-end operating revenues and expenditures projected through September 30, 2020 provide a more realistic indication of any estimated year-end surpluses or shortfalls as of this point in time. While actual revenues and expenses are as of June 30, 2020, these projections have incorporated more current information, including the potential ongoing impact of COVID-19 on the City's revenues, as well as the actions taken by the City Manager that were outlined in a Letter to Commission (LTC) on March 26, 2020 (LTC# 143-2020) and the recommended cost reductions that were presented to the FERC on April 17 and April 24, 2020.

A summary of the preliminary General Fund revenues and expenditures as of June 30, 2020 with projections through September 30, 2020 reflects a projected year-end gap of \$2.8 million net of reimbursable COVID-19 expenditures and adjustments made for the deferred capital projects in the PayGo and CRR Funds. The PayGo and CRR adjustments are made to adjust for the savings from projects deferred in those respective capital project funds instead of the General Fund. It is important to note that the budget balancing plan represented to the FERC on April 17, 2020 estimated the use of \$8.6 million General Fund Reserves in order to address the preliminary estimated gap, and is approximately \$400,000 higher than projected as of the second quarter published in a Letter to Commission on May 15, 2020 (LTC# 178-2020).

It should be noted that this analysis is a preliminary projection based on not only the experience during the first nine months of the fiscal year, but also the ongoing projected impact of COVID-19 on the City's operations for the remainder of the fiscal year, and is consistent with the recommended balancing plans that were presented by the City Administration to the FERC on April 17 and April 24, 2020. As more information becomes available over time, these projections will continue to be refined.

FY 2020 Budget					
General Fund	Adopted Budget	Amended Budget	Projected	Difference	% Over / (Under)
Revenues	\$ 350,143,000	\$ 372,008,000	\$ 343,572,000	\$ (28,436,000)	-7.6%
Expenditures	\$ 350,143,000	\$ 372,008,000	\$ 353,414,000	\$ (18,594,000)	-5.0%
Excess of Revenues Over/(Under) Expenditures			\$ (9,842,000)	-2.6%	
		Meals Program for COVID-19	400,000		
		Rent Assistance for COVID-19	330,000		
Excess of Revenues Over/(Under) Expenditures			\$ (10,572,000)	-2.8%	
		Less Reimbursable COVID-19 expenditures to date	3,610,408		
		Less projected reimbursable COVID-19 expenditure for Meals Program	400,000		
		Less projected reimbursable COVID-19 expenditure for Rent Assistance	330,000		
		Adjustment for Pay-As-You-Go capital project deferrals	2,677,572		
		Adjustment for Capital Renewal and Replacement capital project deferrals	769,000		
Excess of Revenues Over/(Under) Expenditures			\$ (2,785,020)	-0.7%	

General Fund Operating Revenues

FY 2020 property tax collections are being projected at 95.0% of total property taxes assessed, which is consistent with the original adopted budget allowing for discounts and a level of adjustment for appeals that is consistent with historical levels. The impact of these appeals and adjustments realized for the FY 2020 budget were provided by the Miami-Dade County Property Appraiser in July 2020 when the City's certified property values were received.

As of June 30, 2020, actual operating revenues were approximately 76.9% of the current amended budget, or \$286.0 million, with operating revenues through fiscal year-end September 30, 2020 projected at \$343.6 million, which is approximately 7.6%, or \$28.4 million, below the current amended budget, primarily due to the ongoing projected impact of COVID-19 on the City's revenues.

As a result of the projected impact of COVID-19 on the City's General Fund operations, revenue categories with significant variances to budget in excess of 10%, or \$300,000, are comprised of the following:

- Contribution from Resort Tax – \$9.3 million (25.3%)
- Other Non-Operating Revenues (this is comprised of administrative fees collected from Non-General Fund departments and the Contribution from Parking) – \$8.9 million (47.8%)
- Licenses and Permits – \$3.3 million (10.9%)
- Charges for Service – \$3.1 million (23.2%)
- Intergovernmental Revenues – \$2.7 million (22.2%)
- Interest Revenues – \$1.2 million (33.5%)
- Miscellaneous Revenues – \$891,000 (6.0%)
- Rents & Leases – \$863,000 (14.5%)
- Fines and Forfeitures – \$493,000 (28.1%)

For a detail of General Fund revenues by category, refer to the attached [Exhibit A](#).

General Fund Operating Expenditures

As of June 30, 2020, actual expenses were approximately 68.1% of the current FY 2020 amended budget, or \$253.4 million, with operating expenditures through fiscal year-end September 30, 2020 projected at \$353.4 million, which is approximately 5.0%, or \$18.6 million, below the current FY 2020 amended budget. As previously mentioned, these projections are not only based on experience during the first nine months of the fiscal year, but also more current information available, including the ongoing potential impact of COVID-19 on the City's operations.

As a result of the projected impact of COVID-19 on the City's General Fund operations, and cost-savings measures currently in place, General Fund expenditures by department with significant variances to budget in excess of 10%, or \$300,000, are comprised of the following:

- Parks and Recreation – \$3.7 million (9.5%)
- Citywide Accounts – \$2.7 million (8.7%)
- Public Works – \$1.7 million (10.8%)
- Police – \$1.5 million (1.3%)
- Economic Development – \$829,000 (32.0%)
- City Attorney – \$814,000 (12.9%)

- Building – \$805,000 (5.7%)
- Code Compliance – \$737,000 (11.3%)
- Fire – \$689,000 (0.8%)
- Capital Improvement Projects (CIP) – \$671,000 (12.6%)
- Planning – \$505,000 (8.8%)
- Finance – \$492,000 (7.4%)
- Tourism and Culture – \$470,000 (13.2%)
- Marketing and Communications – \$434,000 (17.6%)
- City Manager’s Office – \$433,000 (10.0%)
- Human Resources – \$372,000 (13.3%)
- Housing and Community Services – \$343,000 (7.7%)
- Organizational Development Performance Initiatives (ODPI) – \$332,000 (27.8%)

While the above-listed departments comprise those with significant variances to budget in excess of 10%, or \$300,000, all General Fund departments are projected to have savings at year-end.

The General Fund expenditures include approximately \$3.6 million of reimbursable year-to-date expenses related to COVID-19 as summarized in the table below.

Expenditure Category	Jan – Mar	Apr – Jun	Total
Supplies & PPE	\$648,369	\$453,344	\$1,101,713
Other Services	104,185	208,097	312,282
Overtime	1,771,660	424,753	2,196,413
Total	\$2,524,214	\$1,086,194	\$3,610,408

Additional funding for the meals and rent assistance programs related to COVID-19 was approved at the May 8, 2020 FERC and June 24, 2020 City Commission meetings. These projections include \$400,000 and \$330,000, respectively, for these programs.

For a detail of General Fund expenditures by department, refer to the attached Exhibit A.

ENTERPRISE FUNDS

The City accounts for those goods and services provided by a particular department to external users for which a fee is charged as Enterprise Funds. The City’s Sanitation, Water, Storm Water, Sewer, Parking, and Convention Center operations comprise this category of proprietary funds.

An analysis of the actual nine-month operating expenses for the period October 1, 2019 through June 30, 2020, reveals that all Enterprise Funds have expenses less than three quarters of their current FY 2020 amended budgets. As previously mentioned, this is not representative of typical trends for a full fiscal year, as there is often a lag in processing of expenditures, particularly those billed by outside entities for services provided.

ENTERPRISE FUNDS						
	Sanitation	Sewer	Storm Water	Water	Parking	Convention Center
FY 2020 Adopted Budget	22,420,000	52,415,000	31,998,000	36,915,000	55,532,000	30,002,000
Budget Amendment - 11/25/19	634,000	826,000	432,000	2,163,000	129,000	1,525,000
Budget Amendment - 01/15/20	0	0	799,000	0	0	0
Budget Amendment - 02/12/20	0	0	0	0	0	0
Budget Amendment - 05/13/20	0	0	0	0	0	0
Budget Amendment - 06/24/20	0	0	0	0	0	0
FY 2020 Amended Budget	23,054,000	53,241,000	33,229,000	39,078,000	55,661,000	31,527,000
3/4 Adopted Budget	16,815,000	39,311,250	23,998,500	27,686,250	41,649,000	22,501,500
3/4 Amended Budget	17,290,500	39,930,750	24,921,750	29,308,500	41,745,750	23,645,250
Revenues as of 06/30/20	14,774,822	35,998,147	22,821,980	24,122,624	28,301,381	8,103,730
Expenditures as of 06/30/20	15,423,586	33,438,001	17,992,779	18,744,062	24,931,614	3,778,295
Expenditures Above/(Below) 3/4 Amended Budget	(1,866,914)	(6,492,749)	(6,928,971)	(10,564,438)	(16,814,136)	(19,866,955)
% Variance	-8.1%	-12.2%	-20.9%	-27.0%	-30.2%	-63.0%

Year-end operating revenue and expenditure projections through September 30, 2020 provide a more realistic indication of any anticipated year-end surpluses or shortfalls as of this point in time. While the actual revenues and expenses presented above are as of June 30, 2020, the year-end projections incorporate more current information, including the projected impact of COVID-19.

Revenues for all Enterprise Funds are projected to be equivalent to or in excess of expenditures as of year-end, unless otherwise reflected in the table below and subsequently detailed further.

Sanitation – In the Sanitation Fund, the projections below include the use of approximately \$910,000 of prior year fund balance from the Sanitation Fund which is less than the \$1.1 million that was previously projected as of the second quarter based on savings realized from the various cost saving measures implemented and revenues trending slightly higher than previously projected as of the second quarter due to the projected impact of COVID-19.

Parking – Based on the Parking Enterprise Fund’s FY 2020 third quarter projections, revenues are projected to exceed expenditures resulting in approximately \$377,000 of the approximately \$6.1 million adopted to be set aside in FY 2020 should these projections be realized at year-end. This is a difference of approximately \$6.4 million from the projected \$6.0 million gap projected as of the second quarter projections reflected in a Letter to Commission on May 15, 2020 (LTC# 178-2020) and \$6.9 million per the Parking Budget Balancing Plan presented to the Finance and Economic Resiliency Committee on April 17, 2020. The projected decrease in the use of fund balance necessary for FY 2020 is attributed to a combination of revenue and expenditure refinements based on more current information available, including meter, garage, and permit revenues trending higher than projected as of the second quarter due to the potential impact of COVID-19, personnel and operating expenditures being further refined based on year-to-date expenses, and one-time savings from the refinancing of Parking debt further detailed in an August 6, 2020 LTC (279-2020).

Convention Center – The Convention Center Fund will require the projected use of prior year fund balance due to the ongoing impact of COVID-19. Various conventions, trade shows, and events have been cancelled or rescheduled due to the shutdown resulting in a projected \$1.9 million gap, which is a decrease from the \$3.9 million gap projected as of the second quarter of FY 2020. The difference of approximately \$2.0 million between the second and third quarter projections is primarily due to the additional revenues from the State of Florida for use of the Miami Beach Convention Center as an Alternate Care Facility (ACF) for COVID-19 through the end of the fiscal year. As a result, the projections assume no events will take place from April through September. If realized at year-end, the projected gap of approximately \$1.9 million will be offset using the existing \$11.0 million fund balance, which would leave \$9.1 million.

ENTERPRISE FUNDS							
	Sanitation	Sewer	Storm Water	Water	Parking	Convention Center	
FY 2020 Adopted Budget	22,420,000	52,415,000	31,998,000	36,915,000	55,532,000	30,002,000	
Budget Amendment - 11/25/19	634,000	826,000	432,000	2,163,000	129,000	1,525,000	
Budget Amendment - 01/15/20	0	0	799,000	0	0	0	
Budget Amendment - 02/12/20	0	0	0	0	0	0	
Budget Amendment - 05/13/20	0	0	0	0	0	0	
Budget Amendment - 06/24/20	0	0	0	0	0	0	
FY 2020 Amended Budget	23,054,000	53,241,000	33,229,000	39,078,000	55,661,000	31,527,000	
FY 2020 Projections:							
Charges for Services	18,361,000	46,680,000	31,444,000	32,598,000	27,598,000	16,095,000	
Other	863,000	3,683,000	(76,000)	1,763,000	3,895,000	7,496,000	
FY 2020 Revenue Projections	19,224,000	50,363,000	31,368,000	34,361,000	31,493,000	23,591,000	
	\$ Over/(Under) Amended Budget	(3,830,000)	(2,878,000)	(1,861,000)	(4,177,000)	(24,168,000)	(7,936,000)
	% Over/(Under) Amended Budget	-16.6%	-5.4%	-5.6%	-12.1%	-43.4%	-25.2%
FY 2020 Expenditure Projections							
	\$ Over/(Under) Amended Budget	(3,830,000)	(2,878,000)	(1,861,000)	(4,177,000)	(24,168,000)	(6,085,000)
	% Over/(Under) Amended Budget	-16.6%	-5.4%	-5.6%	-12.1%	-43.4%	-19.3%
	Revenues Over/(Under) Expenditures	0	0	0	0	0	(1,851,000)

Due to the projected impact of COVID-19 on the City's revenues, as well as the actions taken by the City Manager and recommended cost reductions presented by the City Administration to the FERC on April 17, April 24, and May 1, 2020, all Enterprise Fund budgets are projected have significant variances to budget in excess of 10%, or \$300,000. These projections will continue to be refined as additional information becomes available.

INTERNAL SERVICE FUNDS

The City accounts for goods and services provided by one department to other departments citywide on a cost reimbursement basis as Internal Service Funds. Central Services, Fleet Management, Information Technology, Property Management, Risk Management (Self Insurance), and Medical and Dental comprise this category of proprietary funds.

An analysis of the actual nine-month operating revenues and expenses for the period October 1, 2019 through June 30, 2020, reveals that all Internal Service Funds have expenses less than three quarters of their current FY 2020 amended budgets, primarily due to expenditures typically incurred later in the fiscal year, except for the Information Technology Fund which is attributed to annual maintenance expenditures incurred by the Department during the first nine months of the fiscal year.

INTERNAL SERVICE FUNDS						
	Central Services	Fleet Management	Information Technology	Property Management	Risk Management	Medical & Dental Insurance
FY 2020 Adopted Budget	1,115,000	12,938,000	16,848,000	11,001,000	19,655,000	37,367,000
Budget Amendment - 11/25/19	4,000	461,000	530,000	491,000	122,000	0
Budget Amendment - 01/15/20	0	0	0	0	0	0
Budget Amendment - 02/12/20	0	0	0	0	0	0
Budget Amendment - 05/13/20	0	0	0	0	0	0
Budget Amendment - 06/24/20	0	0	0	0	0	0
FY 2020 Amended Budget	1,119,000	13,399,000	17,378,000	11,492,000	19,777,000	37,367,000
3/4 Adopted Budget	836,250	9,703,500	12,636,000	8,250,750	14,741,250	28,025,250
3/4 Amended Budget	839,250	10,049,250	13,033,500	8,619,000	14,832,750	28,025,250
Revenues as of 06/30/20	831,864	9,546,315	11,958,701	7,225,152	14,389,238	27,722,886
Expenditures as of 06/30/20	759,449	8,456,881	13,319,048	6,721,172	10,754,874	23,925,919
Expenditures Above/(Below) 3/4 Amended Budget	(79,801)	(1,592,369)	285,548	(1,897,828)	(4,077,876)	(4,099,331)
% Variance	-7.1%	-11.9%	1.6%	-16.5%	-20.6%	-11.0%

Year-end operating revenue and expenditure projections through September 30, 2020 provide a more realistic indication of any anticipated year-end surpluses or shortfalls as of this point in time. While the actual revenues and expenses presented above are as of June 30, 2020, the year-end projections incorporate more current information, including the projected impact of COVID-19.

Revenues for all Internal Service Funds are projected to be equivalent to or in excess of expenditures as of year-end, unless otherwise reflected in the table below and subsequently detailed further in the variance explanations below.

INTERNAL SERVICE FUNDS						
	Central Services	Fleet Management	Information Technology	Property Management	Risk Management	Medical & Dental Insurance
FY 2020 Adopted Budget	1,115,000	12,938,000	16,848,000	11,001,000	19,655,000	37,367,000
Budget Amendment - 11/25/19	4,000	461,000	530,000	491,000	122,000	0
Budget Amendment - 01/15/20	0	0	0	0	0	0
Budget Amendment - 02/12/20	0	0	0	0	0	0
Budget Amendment - 05/13/20	0	0	0	0	0	0
Budget Amendment - 06/24/20	0	0	0	0	0	0
FY 2020 Amended Budget	1,119,000	13,399,000	17,378,000	11,492,000	19,777,000	37,367,000
FY 2020 Projections:						
Charges for Services	993,000	12,541,000	15,949,000	9,557,000	17,717,000	0
Other	24,000	191,000	1,096,000	826,000	1,688,000	37,367,000
FY 2020 Revenue Projections	1,017,000	12,732,000	17,045,000	10,383,000	19,405,000	37,367,000
\$ Over/(Under) Amended Budget	(102,000)	(667,000)	(333,000)	(1,109,000)	(372,000)	0
% Over/(Under) Amended Budget	-9.1%	-5.0%	-1.9%	-9.7%	-1.9%	0.0%
FY 2020 Expenditure Projections	1,017,000	12,732,000	17,045,000	10,383,000	20,982,000	37,566,000
\$ Over/(Under) Amended Budget	(102,000)	(667,000)	(333,000)	(1,109,000)	1,206,000	199,000
% Over/(Under) Amended Budget	-9.1%	-5.0%	-1.9%	-9.7%	6.1%	0.5%
Revenues Over/(Under) Expenditures	0	0	0	0	(1,577,000)	(199,000)

Due to the projected impact of COVID-19 on the City's revenues, as well as the actions taken by the City Manager and recommended cost reductions presented by the City Administration to the FERC on April 17, April 24, and May 1, 2020, all Internal Services Funds budgets are projected have significant variances to budget in excess of 10%, or \$300,000, except for Central Services which is projected to be under budget by \$102,000, or 9.1%, and Risk Management and Medical and Dental, which are projected to exceed their current amended budgets as further explained below:

Risk Management – This fund is projected to be 6.1%, or \$1.2 million, above the current amended budget, primarily due to unforeseen increases in rates and deductibles across most lines of insurance, including, but not limited to property, workers' compensation, and cyber liability, as well as legal fees for general liability and worker's compensation claims trending significantly higher than budget, which is approximately \$1.2 million less than projected as of the second quarter based on the realized increases in insurance rates and deductibles for FY 2020. Since rates and claims can fluctuate, the trend will continue to be monitored over the coming months. If these trends continue at current levels for the remainder of the fiscal year, the projected savings realized from other Internal Service Fund budgets may be realigned to cover the projected year-end gap or offset with the use of prior year fund balance.

Medical and Dental – This fund is projected to be 0.5%, or \$199,000, above the current amended budget due to medical and pharmacy claims trending higher than budget based on current year-to-date claims experience, which includes several large claims and adjusted actuarial forecasts resulting from this claims experience. Since claims can fluctuate significantly throughout the year, this is a conservative projection, and the trend will continue to be monitored over the coming months. If this claims experience continues to trend at current levels for the remainder of the fiscal year, available fund balance may be realized to cover the projected year-end gap.

SPECIAL REVENUE FUNDS

Special Revenue Funds consist of revenues and expenditures which are legally restricted or committed for specific purposes other than debt service and/or capital projects. Special Revenue Funds include Resort Tax, as well as 7th Street Garage Operations, 5th & Alton Garage

Operations, Normandy Shores and Biscayne Point Taxing Districts, Tourism and Hospitality Scholarship Program, Tree Preservation and Commemorative Tree Trust Fund, Beachfront Concession Initiatives Program, Beach Renourishment Fund, Waste Haulers and Sustainability Contributions, Education Compact Fund, Red Light Camera Program, Emergency 911 Fund, Residential Housing Program, Information and Communications Technology Fund, Transportation and People’s Transportation Plan (PTP) Fund, Miami Beach Cultural Arts Council and Art in Public Places Operations, Miami City Ballet, Police Unclaimed Property and Crash Report Sales Funds, Police Confiscation Trust Funds (Federal and State), Police Training and School Resources Fund, and the Adopt-a-Bench Program.

An analysis of the actual nine-month operating revenues and expenses for the period October 1, 2019 through June 30, 2020, reveals that all Special Revenue Funds, except the People’s Transportation Plan (PTP) and 5th & Alton Garage Fund have expenses less than three quarters of their current FY 2020 amended budgets primarily due to expenditures that are typically incurred in the latter part of the fiscal year. The People’s Transportation Plan (PTP) and 5th & Alton Garage Fund have expenses that are more than three quarters of their current FY 2020 amended budgets due to expenses incurred during the first nine months of the fiscal year for operations, maintenance, etc. The actuals incurred for these funds through June 30, 2020 are not representative of typical trends for a full fiscal year.

Revenues for all Special Revenue Funds are projected to be equivalent to or in excess of expenditures as of year-end. In addition, most Special Revenue Funds are projected to have significant variances to budget in excess of 10%, or \$300,000, due to the projected impact of COVID-19 on the City’s revenues, as well as the actions taken by the City Manager and recommended cost reductions presented by the City Administration to the FERC on April 17, April 24, and May 1, 2020.

The only significant variance in Special Revenue Funds to note is the Transportation Fund:

Transportation – This fund is projected to be 48.1%, or \$6.8 million, below the current amended budget primarily due to the projected impact of COVID-19 on the City’s Resort Tax and Parking revenues that predominately fund the City’s Transportation operations, including trolley services that were temporarily suspended as a result of COVID-19. It is important to note that while there is a significant variance in the expenditure budget, when comparing revenues and expenditures, there is \$2.0 million available for trolley services, which are assumed to gradually recommence as of September 1, 2020.

Transportation				
	FY 2020 Amended Budget	FY 2020 Projected	Projected vs Amended Budget Variance	% Over / (Under)
Expenditures	\$ 14,230,000	\$ 7,390,000	\$ (6,840,000)	-48.1%

RESORT TAX FUND

The City’s Resort Tax Fund is primarily supported by taxes collected pursuant to Chapter 67-930 (Section 6) of the Laws of Florida, as amended, and Section 5.03 of the City of Miami Beach Charter, as amended. This legislation authorizes the use of Resort Taxes for the promotion of the tourism industry, which includes, but is not restricted to the following: Publicity, advertising, news bureau, promotional events, convention bureau activities, capital improvements and the maintenance of all physical assets in connection therewith; and for the payment of the reasonable and necessary expenses of collecting, handling and processing of said tax.

Typically, the City has considered the following services as “Services Related to the Promotion of Tourism:”

- Police Officers serving entertainment areas
- A portion of Fire Rescue services from Fire Stations 1 & 2
- Ocean Rescue services
- Sidewalk pressure cleaning in South, Middle and North Beach visitor areas
- South Beach sanitation
- Enhanced Code Compliance/Enforcement provided to respond to evening entertainment area violations and staffing of special events
- Other Code Compliance/Enforcement activities in tourism and visitor related facilities/areas
- Tourism and Cultural Development Department and the Cultural Arts Council
- Museums and Theatres (Garden Center, Bass Museum, Colony and Byron Carlyle Theatres)
- Golf courses (net of revenues)
- Memorial Day and other special event costs
- Homeless services
- July 4th, Visitor Center funding, Holiday Lights, Festival of the Arts, Jewish Museum, MDPL, Orange Bowl, Monuments, etc.

These allowable uses have led to increased tourism-related activities, such as special events including Art Basel.

The City is highly dependent on the tourism and hospitality industry. As a result, due to COVID-19, the City is continuing to experience dramatic impacts to its Resort Tax revenues.

Total two percent Resort Tax revenues are projected to be 34.1%, or \$22.2 million, below the current FY 2020 amended budget as of year-end due, which was originally adopted assuming a conservative 2.0% increase over total projected FY 2019 collections.

Total two percent Resort Tax expenditures are projected to be 26.2%, or \$17.1 million, below the current FY 2020 amended budget as of year-end due to across-the-board reductions in expenditures, as well as some expenditures that were deferred, consistent with the recommended Resort Tax balancing plan presented by the City Administration to the FERC on April 17, 2020, which, among other things, included reductions in the transfers to the General Fund and Sanitation Fund.

The proceeds of the one percent bed tax, as adopted through Resolution No. 2018-30512, and continuing in FY 2020, unless amended by the City Commission, are to be utilized as follows: 60% allocated for Transportation initiatives in tourist-related areas; 10% allocated equally among North Beach, Middle Beach and South Beach for capital projects that enhance Miami Beach’s tourist related areas; and 10% allocated to various arts and cultural programs.

Due to the impact of COVID-19, the foregoing allocations were amended by the City Commission on May 13, 2020 for FY 2020 only, increasing the allocation for Transportation from 60% to 70% and decreasing the allocation for the Cultural Arts Council from 10% to 0% (the allocation to North, Middle, and South Beach Quality of Life Capital would remain unchanged at 10% each), to provide additional support to the City’s trolley systems that would be offset by funding appropriated in the Cultural Arts Council from prior year accumulated fund balance.

One percent Resort Tax operating revenues are projected to be 35.8%, or \$5.3 million, below the amended budget as of year-end. Concurrently, since transfers for Transportation initiatives in tourism-related areas, North, Middle, and South Beach quality of life projects, and various arts and cultural programs are directly based on the proceeds of the one percent tax, one percent Resort Tax expenditures are equally projected to be 35.8%, or \$5.3 million, below the current amended budget as of year-end.

Lastly, the proceeds of the additional one percent bed tax levied solely for the purposes of expanding, enlarging, renovating, and/or improving the Miami Beach Convention Center, including debt service related thereto, as well as providing Capital Renewal and Replacement funding for the Miami Beach Convention Center, is projected to be 35.8%, or \$5.3 million, below the current amended budget as of year-end. Since the proceeds of the additional one percent bed tax must first provide for the payment of debt service and any excess, based on proceeds, be set-aside for Capital Renewal and Replacement funding for the Miami Beach Convention Center, additional one percent bed tax expenditures are also projected to be 35.8%, or \$5.3 million, below the current amended budget as of year-end. It is important to note that due to the impact of COVID-19 on Resort Tax collections and based on the third quarter projections, approximately \$3.0 million will need to be transferred from the two percent Resort Tax for FY 2020 debt service coverage should these projections be realized at fiscal year-end.

Overall, due to the impact of COVID-19 on Resort Tax collections, combined Resort Tax revenues are projected to be 34.6%, or \$32.7 million, below the current amended budget as of year-end, while expenditures are projected to be 29.2%, or \$27.6 million, below the current amended budget resulting in a projected gap of \$5.1 million to be funded from Resort Tax reserves, which is consistent with the second quarter projections published in a Letter to Commission (LTC# 172-2020) on May 15, 2020, should these projections be realized at year-end. The Resort Tax projections will continue to be further refined as more information and data becomes available.

It is important to note that the budget balancing plan presented to the FERC on April 17, 2020 estimated the use of approximately \$5.0 million Resort Tax Reserves in order to address the preliminary estimated gap. This updated \$5.1 million gap projected is slightly higher than the original projection presented in the plan.

RESORT TAX FUND							
	FY 2020 Adopted Budget	FY 2020 Amended Budget	Actuals as of 06/30/20	% Actual of Amended Budget	FY 2020 Year End Projections	Over/(Under) Amended Budget	% Over/(Under) Amended Budget
Revenues							
2% Resort Tax	61,298,000	61,298,000	30,393,753	49.6%	39,143,000	(22,155,000)	-36.1%
Miscellaneous Revenues	937,000	937,000	513,279	54.8%	892,000	(45,000)	-4.8%
Transfer In from Fund Balance	1,942,000	2,889,000	0	0.0%	2,889,000	0	0.0%
1% Resort Tax (QOL)	14,725,000	14,725,000	8,564,315	58.2%	9,453,000	(5,272,000)	-35.8%
Additional 1% for Convention Center	14,725,000	14,725,000	8,564,315	58.2%	9,453,000	(5,272,000)	-35.8%
Total Revenues	93,627,000	94,574,000	48,035,663	50.8%	61,830,000	(32,744,000)	-34.6%
Expenditures							
General Fund Contribution	36,757,000	36,757,000	27,567,750	75.0%	27,465,000	(9,292,000)	-25.3%
Sanitation Fund Contribution	2,539,000	2,539,000	1,904,250	75.0%	1,270,000	(1,269,000)	-50.0%
Contribution to GMCVB	7,127,000	7,127,000	5,160,129	72.4%	5,161,000	(1,966,000)	-27.6%
Contribution to VCA	2,940,000	2,940,000	1,455,781	50.9%	1,879,000	(1,061,000)	-36.1%
Contribution to Mt. Sinai	1,000,000	1,000,000	0	0.0%	0	(1,000,000)	-100.0%
Other Operating/Other Uses	13,614,000	14,497,000	20,628,425	142.3%	12,225,500	(2,271,500)	-15.7%
Marketing	200,000	264,000	38,611	14.6%	39,500	(224,500)	-85.0%
Transfer to NB, MB, SB Capital, Transp. and Arts (QOL)	14,725,000	14,725,000	8,564,315	58.2%	9,453,000	(5,272,000)	-35.8%
Addtl 1% Conv. Center Debt Service & Cap. Ren & Repl	14,725,000	14,725,000	0	0.0%	9,453,000	(5,272,000)	-35.8%
Total Expenditures	93,627,000	94,574,000	65,359,262	69.1%	66,946,000	(27,628,000)	-29.2%
Excess of Revenues Over/(Under) Expenditures	0	0	(17,323,599)		(5,116,000)		

CONCLUSION

The third quarter projections continue to validate the assumptions in the budget balancing plans for the General Fund, Resort Tax Fund, and Parking Fund presented at the FERC meeting on April 17, 2020, as well as the second quarter projections detailed in a Letter to Commission on May 15, 2020 (LTC# 172-2020). The projected General Fund use of fund balance increased from \$2.4 million to \$2.8 million (net of COVID-19 reimbursable expenses and adjustments for PayGo and CRR), the Resort Tax Fund use of fund balance, which is projected at \$5.1 million, is consistent with the second quarter projections, and the Parking Fund budget balancing plan did not propose any use of reserves to ensure compliance with debt service coverage requirements.

All General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds budgets are projected to be at or below their current FY 2020 amended budgets as of year-end with revenues projected to be equivalent to or in excess of expenditures, except for the Convention Center Fund, Risk Management Fund, and Medical and Dental Fund. These gaps will be closed using a mix of sweeping savings from other funds and use of available fund balance.

The assumptions in the budget balancing plans and in the third quarter projections will continue to be actively monitored between now and the development of the FY 2020 year-end projections. Any material variances will be disclosed and discussed at upcoming Finance & Economic Resiliency Committee meetings.

JLM/JWTOS

EXHIBIT A

CITY OF MIAMI BEACH FY 2020 GENERAL FUND 3RD QUARTER							
	FY 2020 Adopted Budget	FY 2020 Amended Budget	Actuals as of 06/30/20	% Actual of Amended Budget	FY 2020 Year End Projections	Over/(Under) Amended Budget	% Over/(Under) Amended Budget
REVENUES							
Ad Valorem Taxes	184,150,000	184,150,000	171,991,740	93.4%	184,150,000	0	0.0%
Ad Valorem Taxes - Pay-As-You-Go Capital	2,470,000	2,470,000	2,470,000	100.0%	2,470,000	0	0.0%
Ad Valorem Taxes - Capital Renewal & Replacement	769,000	769,000	769,000	100.0%	769,000	0	0.0%
Ad Valorem Taxes - Normandy Shores	174,000	174,000	174,000	100.0%	174,000	0	0.0%
Other Taxes	23,995,000	23,995,000	14,745,623	61.5%	23,908,000	(87,000)	-0.4%
Licenses and Permits	30,437,000	30,525,000	23,196,115	76.0%	27,198,000	(3,327,000)	-10.9%
Intergovernmental	12,081,000	12,081,000	7,278,129	60.2%	9,400,000	(2,681,000)	-22.2%
Charges for Services	12,522,000	13,227,000	8,316,805	62.9%	10,152,000	(3,075,000)	-23.2%
Fines and Forfeitures	1,756,000	1,756,000	1,053,100	60.0%	1,263,000	(493,000)	-28.1%
Interest	3,461,000	3,461,000	6,670,201	186.9%	4,619,000	1,158,000	33.5%
Rents and Leases	5,959,000	5,959,000	4,600,028	1.0%	5,096,000	(863,000)	-14.5%
Miscellaneous	14,780,000	14,780,000	7,659,556	51.8%	13,889,000	(891,000)	-6.0%
Other-Resort Tax Contribution	36,757,000	36,757,000	27,567,750	75.0%	27,465,000	(9,292,000)	-25.3%
Other-Non-Operating Revenues	18,454,000	18,588,000	9,735,750	52.4%	9,703,000	(8,885,000)	-47.8%
Fund Balance/Retained Earnings	2,378,000	15,974,000	0	0.0%	15,974,000	0	0.0%
Prior Year-End Surplus Carryover	0	7,342,000	0	0.0%	7,342,000	0	0.0%
TOTAL REVENUES	350,143,000	372,008,000	286,027,796	76.9%	343,572,000	(28,436,000)	-7.6%
EXPENDITURES							
Mayor & Commission	2,500,000	2,500,000	1,693,189	67.7%	2,290,000	(210,000)	-8.4%
City Manager	4,314,000	4,314,000	2,850,920	66.1%	3,881,000	(433,000)	-10.0%
Marketing and Communications	2,424,000	2,460,000	1,404,163	57.1%	2,026,000	(434,000)	-17.6%
Office of Management and Budget (prev. OBPI)	1,963,000	2,013,000	1,415,113	70.3%	1,949,000	(64,000)	-3.2%
Office of Inspector General (incl. Internal Audit)	1,455,000	1,983,000	941,349	47.5%	1,875,000	(108,000)	-5.4%
Org. Dev Performance Initiatives	1,284,000	1,194,000	530,311	44.4%	862,000	(332,000)	-27.8%
Finance	6,530,000	6,645,000	4,493,718	67.6%	6,153,000	(492,000)	-7.4%
Procurement	2,726,000	2,735,000	1,823,553	66.7%	2,488,000	(247,000)	-9.0%
Human Resources/Labor Relations	2,728,000	2,791,000	1,751,264	62.7%	2,419,000	(372,000)	-13.3%
City Clerk	1,780,000	1,851,000	1,164,686	62.9%	1,678,000	(173,000)	-9.3%
City Attorney	6,078,000	6,333,000	3,900,534	61.6%	5,519,000	(814,000)	-12.9%
Housing & Community Services	3,695,000	4,433,000	2,442,420	55.1%	4,090,000	(343,000)	-7.7%
Building	14,085,000	14,215,000	9,706,175	68.3%	13,410,000	(805,000)	-5.7%
Planning	5,510,000	5,768,000	3,131,500	54.3%	5,263,000	(505,000)	-8.8%
Environment & Sustainability	1,632,000	1,761,000	1,091,209	62.0%	1,524,000	(237,000)	-13.5%
Tourism & Culture	3,545,000	3,572,000	2,091,370	58.5%	3,102,000	(470,000)	-13.2%
Economic Development	2,491,000	2,591,000	1,209,116	46.7%	1,762,000	(829,000)	-32.0%
Code Compliance	6,488,000	6,533,000	4,283,922	65.6%	5,796,000	(737,000)	-11.3%
Parks & Recreation (including Golf courses)	37,864,000	38,942,000	23,028,049	59.1%	35,241,000	(3,701,000)	-9.5%
Public Works	15,391,000	15,633,000	9,549,000	61.1%	13,940,000	(1,693,000)	-10.8%
Capital Improvement Projects	5,327,000	5,327,000	3,429,303	64.4%	4,656,000	(671,000)	-12.6%
Police	115,174,000	116,314,000	85,024,865	73.1%	114,774,000	(1,540,000)	-1.3%
Fire	90,647,000	91,247,000	66,491,633	72.9%	90,558,000	(689,000)	-0.8%
Citywide (Net of Individual Items Below):	10,227,000	12,982,000	6,203,742	47.8%	10,587,000	(2,395,000)	-18.4%
Normandy Shores	267,000	267,000	0	0.0%	267,000	0	0.0%
Pay-As-You-Go Capital	2,939,000	2,939,000	0	0.0%	2,939,000	0	0.0%
Info & Comm. Tech Fund	300,000	300,000	0	0.0%	0	(300,000)	-100.0%
Capital Renewal and Replacement Fund	769,000	769,000	0	0.0%	769,000	0	0.0%
Building Fund	0	13,596,000	13,595,976	100.0%	13,596,000	0	0.0%
TOTAL EXPENDITURES	350,143,000	372,008,000	253,247,081	68.1%	353,414,000	(18,594,000)	-5.0%
EXCESS OF REVENUES OVER/(UNDER) EXPENDITURES			32,780,716		(9,842,000)		
Meals Program for COVID-19	0	0	144,976	0.0%	400,000	400,000	100.0%
Rent Assistance for COVID-19	0	0	0	0.0%	330,000	330,000	100.0%
EXCESS OF REVENUES OVER/(UNDER) EXPENDITURES			32,635,740		(10,572,000)		
TOTAL EXPENDITURES	350,143,000	372,008,000	253,392,057	68.1%	353,414,000	(18,594,000)	-5.0%
EXCESS OF REVENUES OVER/(UNDER) EXPENDITURES					(10,572,000)		
Less Reimbursable COVID-19 expenditures to date					3,610,408		
Less projected reimbursable COVID-19 expenditure for Meals Program					400,000		
Less projected reimbursable COVID-19 expenditure for Rent Assistance					330,000		
Adjustment for Pay-As-You-Go capital project deferrals					2,677,572		
Adjustment for Capital Renewal and Replacement capital project deferrals					769,000		
EXCESS OF REVENUES OVER/(UNDER) EXPENDITURES					(2,785,020)		